

Mueller Water Products, Inc.  
Form S-1  
February 03, 2006

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As filed with the Securities and Exchange Commission on February 3, 2006

Registration No. 333-

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## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

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### FORM S-1

REGISTRATION STATEMENT  
UNDER  
THE SECURITIES ACT OF 1933

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## MUELLER WATER PRODUCTS, INC.

(Exact Name of Registrant as Specified in Its Charter)

**Delaware**  
(State or Other Jurisdiction of  
Incorporation or Organization)

**3491**  
(Primary Standard Industrial  
Classification Code Number)

**20-3547095**  
(I.R.S. Employer  
Identification Number)

**4211 W. Boy Scout Blvd.**  
**Tampa, FL 33607**  
**(813) 871-4811**

(Address, Including Zip Code, and Telephone Number, Including Area Code, of Registrant's Principal Executive Offices)

**Victor P. Patrick, Esq.**  
**Vice President**  
**4211 W. Boy Scout Blvd.**  
**Tampa, FL 33607**  
**(813) 871-4811**

(Name, Address, Including Zip Code, and Telephone Number, Including Area Code, of Agent For Service)

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**Approximate date of commencement of proposed sale to the public:**  
As soon as practicable after the effective date of this Registration Statement.

If any of the securities being registered on this form are to be offered on a delayed or continuous basis pursuant to Rule 415 under the Securities Act of 1933, check the following box.

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If this form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this form is a post-effective amendment filed pursuant to Rule 462(c) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this form is a post-effective amendment filed pursuant to Rule 462(d) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

**CALCULATION OF REGISTRATION FEE**

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Title of Each Class of Securities to be Registered	Proposed Maximum Aggregate Offering Price(1)(2)	Amount Of Registration Fee(2)
Series A Common Stock, par value 0.01 per share	\$400,000,000	\$42,800

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(1) Includes the underwriters' option to purchase additional shares.

(2) Estimated solely for the purpose of computing the amount of the registration fee pursuant to Rule 457(o) under the Securities Act of 1933.

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The registrant hereby amends this Registration Statement on such date or dates as may be necessary to delay its effective date until the registrant shall file a further amendment which specifically states that this Registration Statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act of 1933, as amended, or until the Registration Statement shall become effective on such date as the Commission, acting pursuant to said Section 8(a), may determine.

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The information in this prospectus is not complete and may be changed. We may not sell these securities until the registration statement filed with the Securities and Exchange Commission is effective. This prospectus is not an offer to sell these securities and it is not soliciting an offer to buy these securities in any state where the offer or sale is not permitted.

SUBJECT TO COMPLETION, DATED FEBRUARY 3, 2006

Shares

# Mueller Water Products, Inc.

## Series A Common Stock

We are selling \_\_\_\_\_ shares of Series A common stock. Prior to this offering there has been no public market for our Series A common stock. The initial public offering price of the Series A common stock is expected to be between \$ \_\_\_\_\_ and \$ \_\_\_\_\_ per share. We will apply to list our Series A common stock on The New York Stock Exchange under the symbol " \_\_\_\_\_."

We are a wholly-owned subsidiary of Walter Industries, Inc. We have two series of authorized common stock Series A common stock and Series B common stock. Walter Industries owns all of the outstanding shares of our Series B common stock. Except in certain circumstances, holders of our Series A common stock are entitled to one vote per share and the holders of our Series B common stock are entitled to eight votes per share on all matters to be voted on by shareholders. Following the offering, the outstanding shares of Series A common stock will represent \_\_\_\_\_ % of the combined voting power of all series of voting stock and \_\_\_\_\_ % of the economic interest (or rights of holders of common equity to participate in distributions in respect of the common equity) in us ( \_\_\_\_\_ % and \_\_\_\_\_ %, respectively, if the underwriters' option to purchase additional shares is exercised in full). The remainder of the voting power and economic interest in us will be beneficially held by Walter Industries.

**Investing in our Series A common stock involves a high degree of risk. See "Risk Factors" beginning on page 16.**

	Price to Public	Underwriting Discounts and Commissions	Proceeds to us
Per Share	\$ _____	\$ _____	\$ _____
Total	\$ _____	\$ _____	\$ _____

We have granted the underwriters the right to purchase up to \_\_\_\_\_ additional shares of Series A common stock on the same terms and conditions as set forth above if the underwriters sell more than \_\_\_\_\_ shares of Series A common stock in this offering. The underwriters can exercise their right at any time and from time to time, in whole or in part, within 30 days after the offering.

Delivery of the shares of Series A common stock will be made on or about \_\_\_\_\_, 2006.

Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of these securities or determined if this prospectus is truthful or complete. Any representation to the contrary is a criminal offense.

**Banc of America Securities LLC**

**Morgan Stanley**

**Lehman Brothers**

The date of this prospectus is \_\_\_\_\_, 2006

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You should rely only on the information contained in this document or to which we have referred you. We have not authorized anyone to provide you with information that is different. This document may only be used where it is legal to sell these securities. The information in this document may only be accurate on the date of this document.

Through and including \_\_\_\_\_, 2006 (the 25th day after the date of this prospectus), all dealers that effect transactions in these securities, whether or not participating in this offering, may be required to deliver a prospectus. This is in addition to the dealer's obligation to deliver a prospectus when acting as an underwriter and with respect to an unsold allotment or subscription.

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## BASIS OF PRESENTATION

In this prospectus, unless the context otherwise requires, (1) "Mueller Water," the "Company," "we," "us" or "our" refer to Mueller Water Products, Inc. and its subsidiaries, including U.S. Pipe; (2) the "Issuer" refers to Mueller Water Products, Inc. and not to its subsidiaries; (3) "Predecessor Mueller" refers to Mueller Water prior to the Acquisition (as defined below); (4) "Walter Industries" refers to Walter Industries, Inc. and its subsidiaries (other than us); and (5) "U.S. Pipe" refers to United States Pipe and Foundry Company, LLC, our subsidiary.

On October 3, 2005, Walter Industries, through a wholly-owned subsidiary, acquired all outstanding shares of capital stock of Predecessor Mueller and contributed U.S. Pipe (which Walter Industries owned since 1969) to Predecessor Mueller through a series of transactions (the "Acquisition"). For accounting and financial statement presentation purposes, in accordance with the accounting principles generally accepted in the United States of America ("GAAP"), U.S. Pipe is treated as the accounting acquiror of Predecessor Mueller. Accordingly, effective October 3, 2005, U.S. Pipe's historical financial information is used for the Company, and all historical financial data of the Company included in this prospectus prior to October 3, 2005 is that of U.S. Pipe. Historical financial statements for Predecessor Mueller for the periods preceding the Acquisition are also included in this prospectus.

As of the date of this prospectus, we have one class of common stock, all of which is held by Walter Industries. Shortly before completion of this offering, we intend to complete a recapitalization in which we will create two series of common stock. The recapitalization, which may occur through the filing of a restated certificate of incorporation or by other means, will result in the creation of Series A common stock and Series B common stock. The shares sold in the initial public offering of our common stock will be our Series A common stock. Immediately following the offering, Walter Industries will own all of the outstanding shares of our Series B common stock, which will have eight votes per share and will be a series of common stock separate from the Series A common stock offered hereby (which has one vote per share). In general, our Series A common stock and Series B common stock will vote as a single class. The Series B common stock may be converted into Series A common stock at any time at the option of the holder prior to any tax-free spin-off of the Company and will automatically convert into Series A common stock upon certain transfers to third parties. Shares of Series A common stock and shares of Series B common stock will generally have identical rights in all material respects, except for certain voting, conversion and other rights described in this prospectus. See "Description of Capital Stock" for more information. As used in this prospectus, the term "common stock," when used in reference to our capital structure before completion of this offering, means our existing single class of common stock, and when used in reference to our capital structure following completion of this offering, means, collectively, the Series A common stock and the Series B common stock, unless otherwise specified.

Unless we specifically state otherwise, references to "pro forma" give effect, in the manner described under "Unaudited Pro Forma Condensed Combined Financial Statements," to (1) the Acquisition and related transactions, including borrowings under our \$1,195.0 million credit agreement ("2005 Mueller Credit Agreement") and the use of proceeds therefrom to repay old credit facilities and to redeem second priority senior secured floating rate notes of Predecessor Mueller (collectively with the Acquisition, the "Transactions") and (2) the sale by us of shares of Series A common stock in this offering and the application of the proceeds therefrom as described in "Use of Proceeds" (the "Offering").

Unless the context indicates otherwise, whenever we refer in this prospectus to a particular fiscal year, we mean the fiscal year ending in that particular calendar year. Effective December 30, 2005, U.S. Pipe changed its fiscal year to September 30, which coincides with Predecessor Mueller's fiscal year end. Therefore, on a prospective basis, our fiscal year will end on September 30 of each year. Beginning with the quarter ended December 31, 2005, we will manage our business and report

operations through three segments, based largely on the products they sell and the markets they serve. Our segments are named after the lead brand in each segment: Mueller<sup>[nc\_cad,176]</sup>, U.S. Pipe<sup>[nc\_cad,176]</sup> and Anvil<sup>[nc\_cad,176]</sup>. Such segments are consistent with the historical reporting for both Predecessor Mueller and U.S. Pipe. Predecessor Mueller had three reporting segments, Mueller, Anvil and corporate, while U.S. Pipe operated within one segment. Unless we specifically state otherwise, the operating data and historical financial data presented in this prospectus refer to U.S. Pipe prior to the Acquisition.

Certain of the titles and logos of our products referenced in this prospectus are our trademarks. Each trade name, trademark or servicemark of any other company appearing in this prospectus is the property of its holder.

**INDUSTRY AND MARKET DATA**

In this prospectus, we rely on and refer to information and statistics regarding economic conditions and trends, the flow control product market and our market share in the sectors of that market in which we compete. In particular, we have obtained general industry information and statistics from the Congressional Budget Office, the U.S. Census Bureau, Freddie Mac and Moody's. We believe that these sources of information and estimates are reliable and accurate, but we have not independently verified them.

Although some of the companies that compete in our particular industry segments are publicly held as of the date of this prospectus, many are not. Accordingly, other than certain market data with respect to fire hydrants, ductile iron pipe and water valves, no current publicly available information is available with respect to the size of such markets or our relative market strength or competitive position. Our statements about our relative market strength and competitive position in this prospectus with respect to other products are based on our management's belief, internal studies and our management's knowledge of industry trends.

**SUMMARY**

*This summary highlights the more detailed information in this prospectus and you should read the entire prospectus carefully, including the section entitled "Risk Factors" and the financial statements and the related notes included in this prospectus.*

**Our Company**

We are a leading North American manufacturer of a broad range of water infrastructure and flow control products for use in water distribution networks, water and wastewater treatment facilities, gas distribution systems and fire protection piping systems. We believe we have the most comprehensive water infrastructure and flow control product line in our industry and enjoy leading market positions based on the estimated market share of our key products, broad brand recognition and a strong reputation for quality and service within the markets we serve. We maintain one of the largest installed bases of products in the United States, including, as of September 30, 2005, approximately three million fire hydrants and approximately nine million iron gate valves. Our products are specified for use in all of the top fifty metropolitan areas in the United States.

Our large installed base, broad product range and well known brands have led to long-standing relationships with the key distributors in our industry. Our diverse end markets, extensive distributor and end-user relationships, acquisition strategy and leading market position have contributed to strong operating margins and sales growth. Our pro forma net sales and pro forma operating income for the twelve months ended September 30, 2005 were \$1,704.7 million and \$173.9 million, respectively. Our operations generate significant cash flow, which will provide us with flexibility in our operating and financial strategy.

We manage our business and report operations through three segments, based largely on the products they sell and the markets they serve: Mueller<sup>[nc\_cad,176]</sup>, U.S. Pipe<sup>[nc\_cad,176]</sup> and Anvil<sup>[nc\_cad,176]</sup>. The table below illustrates each segment's pro forma operating results to external customers for the twelve months ended September 30, 2005, as well as each segment's major products, brand names, market positions and end use markets.

	<b>Mueller</b>	<b>U.S. Pipe</b>	<b>Anvil</b>
	(\$ in millions)		
<b>Net Sales</b>	\$664	\$556	\$485
<b>Operating Income(a)</b>	\$141	\$21	\$42
<b>Selected Product Lines (Market Position in the U.S. and Canada)</b>	Fire Hydrants (#1) Gate Valves (#2) Butterfly, Ball and Plug Valves (#1) Brass Water Products (#2)	Ductile Iron Pressure Pipe (#1)	Pipe Fittings and Couplings (#1) Grooved Products (#2) Pipe Hangers (#2)
<b>Selected Brand Names</b>	Mueller <sup>[nc_cad,176]</sup> Pratt <sup>[nc_cad,176]</sup> James Jones	U.S. Pipe <sup>[nc_cad,176]</sup> TYTON <sup>[nc_cad,176]</sup> FIELD LOCK <sup>[nc_cad,176]</sup> MJ FIELD LOCK <sup>[nc_cad,176]</sup>	Anvil <sup>[nc_cad,176]</sup> Beck Gruvlok <sup>[nc_cad,176]</sup>
<b>Primary End Markets</b>	Water and Wastewater Infrastructure	Water and Wastewater Infrastructure	Fire Protection Heating, Ventilation and Air Conditioning ("HVAC")

(a) Operating income excludes historical Predecessor Mueller corporate expenses that are not allocated to the individual segments.



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Our segments are named after our leading brands in each segment:

*Mueller.* Sales of our Mueller segment products are driven principally by spending on water and wastewater infrastructure upgrade, repair and replacement and new water and wastewater infrastructure. Mueller segment sales of hydrants and iron gate valves are estimated to be approximately 50% for new infrastructure, with the remainder for upgrade, repair and replacement. A significant portion of Mueller's sales are made through its broad distributor network. For most of our Mueller segment products, which are sold through independent distributors, end-users (principally municipalities) choose the brand or establish product specifications. We believe our reputation for quality, extensive distributor relationships, installed base and coordinated marketing approach have helped our Mueller segment products to be "specified" as an approved product for use in most major metropolitan areas throughout the United States. This specification and our relationships with end-users elevate the importance of our water and wastewater infrastructure products to our distributors.

*U.S. Pipe.* U.S. Pipe products are sold primarily to water works distributors, contractors, municipalities, private utilities and other governmental agencies. A substantial percentage of ductile iron pressure pipe orders result from contracts that are bid by contractors or directly issued by municipalities or private utilities. To support our customers' inventory and delivery requirements, U.S. Pipe utilizes numerous storage depots throughout the country.

*Anvil.* Anvil products are sold to a wide variety of end-users, which are primarily commercial construction contractors. These products are typically sold to our distributors through Anvil's four regional distribution centers located in Illinois, Nevada, Pennsylvania and Texas and through Anvil's Canadian distribution and sales division. A significant portion of Anvil products are used in the fire protection industry and in HVAC applications.

We believe that our current network of independent flow control distributors is the largest such distribution network in the United States and Canada. We also have approximately 500 inside and outside sales and sale support personnel who work directly with end-users, including municipalities. Our products are sold to a wide variety of end-users, including municipalities, publicly and privately-owned water and wastewater utilities, gas utilities and construction contractors. We believe that our sales are substantially driven by: (1) spending on water and wastewater infrastructure upgrade, repair and replacement due to aging and outdated water distribution systems in North America; (2) new water and wastewater infrastructure, driven primarily by new residential construction; and (3) non-residential construction.

### Industry Overview

The North American water infrastructure and flow control industry consists of the manufacturers of valves, pipe, fittings, fixtures, pumps and seals. Growth in the sectors we serve is driven by the need to upgrade, repair and replace existing water and wastewater infrastructure, new residential construction activity and non-residential construction activity. Specifically, federal and state environmental regulations, such as the Clean Water Act and the Safe Drinking Water Act, are expected to drive growth in our industry over the next several years. We anticipate that sales related to water infrastructure upgrade, repairs and replacement may grow faster than the overall market for water infrastructure and flow control products as a result of the continued aging of municipal water systems in the United States and Canada, and the expanding base of water infrastructure and flow control installations.

*Water and wastewater infrastructure upgrades, repairs and replacement.* Much of the water distribution infrastructure in the United States is considered to be aging or in need of updating. In a November 2002 study, the Congressional Budget Office estimated that the average annual

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spending necessary to upgrade, repair and replace existing water and wastewater infrastructure will be between \$24.6 billion and \$41.0 billion a year over the ensuing 15 years.

*New water and wastewater infrastructure.* Growth in the new water and wastewater infrastructure sector is mainly driven by new housing starts. U.S. housing starts have remained relatively stable from 2000 to 2004, with a low of 1.57 million units in 2000 and a high of 1.96 million units in 2004. Housing starts in the first 11 months of 2005 were 6.2% higher than the comparable period in 2004. According to Freddie Mac, U.S. housing starts are projected to reach 1.9 million units by the end of 2006, which would represent the third best year for single-family housing construction ever.

*Non-residential construction.* Non-residential construction activity includes: (1) public works and utility construction; (2) institutional construction, including education, dormitory, health facility, public, religious and amusement construction; and (3) commercial and industrial construction. According to the U.S. Census Bureau, spending on U.S. private non-residential building construction increased from \$225.7 billion in 2003 to \$235.1 billion in 2004. Spending on U.S. private non-residential building construction also grew 4.8% in the first 11 months of 2005 relative to the same period in 2004. According to Moody's, spending on non-residential construction is expected to increase 6.1% in 2006.

### Competitive Strengths

We believe that we enjoy a number of important competitive strengths that drive our success and differentiate us from our competitors and support our market leadership, including:

*Broad Range of Products and Leading Brands.* We believe that we have the most comprehensive water infrastructure and flow control product line in our industry and enjoy leading market positions based on the estimated market share of our key products, broad brand recognition and a strong reputation for quality and service within the markets we serve. For the fiscal year ended September 30, 2005, on a pro forma basis, approximately 75% of our total sales were from products in which we believe we have the #1 or #2 market share in the United States and Canada. We believe we are one of the largest manufacturers of flow control products, including fire hydrants and gate valves, in the United States and Canada in the markets we serve. As of December 31, 2005, we were also one of the nation's largest producers of ductile iron pressure pipe based on industry shipping information provided by the Ductile Iron Pipe Research Association. Our brand names are highly recognized for quality and reliability.

*Complete Water Transmission Solutions.* The combination of Predecessor Mueller and U.S. Pipe created an industry leading company with significant scale in water infrastructure and delivery systems. Our broad product portfolio of engineered valves, hydrants, ductile iron pipe and pipe fittings provides distributors and end users with a comprehensive source of supply and creates a significant competitive advantage for our company. In addition, the combination of Predecessor Mueller and U.S. Pipe positions us as one of the largest players in the water products sector with a strong platform to facilitate potential expansion into higher growth areas.

*Large and Growing Installed Base.* We maintain one of the largest installed bases of products in the United States, including, as of September 30, 2005, approximately three million fire hydrants and approximately nine million iron gate valves. We believe our large installed base enhances our competitive position and increases our importance to our distributors and end-users. Once our products are installed, it is difficult for an end-user to change to a competitive product due to the inventory of parts required to maintain multiple products and due to the life/safety nature of some of our products. Our installed base continues to grow each year as new infrastructure is put in place, facilitating future recurring repair and replacement revenues.

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*Leading Specification Position.* Due to our strong brand name and our large installed base, our products are "specified" as an approved product for use in all of the top fifty metropolitan areas in the United States. The product specification approval process for a municipality generally takes a minimum of one year and there are approximately 55,000 municipal water systems in the United States. This strong specification position has contributed to long-standing relationships with all of the top distributors and creates a strong demand base for our products.

*Established and Extensive Distribution Channels.* We maintain strong, long-standing relationships with the leading distributors in our major markets throughout the United States and Canada. We believe our network of over 5,000 independent distributors is one of the strongest and most extensive distribution networks in the industry. We believe our superior product quality and the technical support we provide our distributors have allowed us to enjoy long-term relationships averaging over 20 years with each of our top ten distributors, and maintain strong distribution channels with most of our distributors of water infrastructure products. In addition, we believe the breadth of our product offering and our ability to provide products throughout the United States and Canada have enabled us to strengthen our relationships with the leading independent distributors as they seek to simplify their procurement process and broaden their geographic reach.

*Advanced, Low-Cost Manufacturing Capabilities.* We believe our historical capital investment in manufacturing technologies helps us reduce the costs of producing our cast, malleable and ductile iron and brass water and gas flow control products. We believe that we are the only company in North America that uses the technologically-advanced lost foam casting process to manufacture fire hydrant and iron gate valve castings, which significantly reduces the manual labor and machining time otherwise needed to finish cast products.

*Highly Experienced, Proven Management Team.* We are led by an experienced management team with a long and successful track record, enabling us to recognize and capitalize upon attractive opportunities in our key markets. Our five most senior members of the management team have an average of over 20 years of experience in the flow control industry and have substantial experience in acquisition and integration of businesses, cost management rationalization and efficient manufacturing processes. The management team is led by Gregory E. Hyland, the Chairman, President and Chief Executive Officer, who has over 20 years of experience in the flow control industry.

### **Business Strategy**

Our business strategy is focused on sustaining our market leadership and competitive differentiation, while growing revenues and enhancing profitability. Key elements of our strategy include:

*Capitalizing on Large, Attractive and Growing Water Infrastructure Industry.* We plan to capitalize on the expected water infrastructure market growth by leveraging our large and growing installed base, leading specification position and established and extensive distribution channels. We will continue to offer a broad range of leading water infrastructure and flow control products in order to enhance our strong end-user and distributor relationships.

*Achieving Ongoing Operating Synergies.* We continue to seek opportunities to rationalize our manufacturing facilities and use our significant manufacturing expertise to further reduce our cost structure. We have initiated a multi-pronged synergy plan designed to streamline our manufacturing operations, add incremental volume through combining sales efforts for complementary products and combine corporate-level functions to achieve operating efficiencies. In addition, we have initiated the implementation of plant and distribution combination and production efficiency strategies within our Mueller and Anvil segments, and these efforts will

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continue through the beginning of 2008. We also have begun to use our combined purchasing leverage to reduce raw material and overall product costs. We expect that the full implementation of our synergy and rationalization plan by early fiscal 2008 will produce approximately \$25-\$35 million of ongoing incremental annual operating income. These benefits could be substantially higher if additional production, purchasing and sales improvements are realized.

*Strengthening Relationship with Key Distributors.* We are focused on enhancing close relationships with the strongest and fastest growing distributors and on leveraging our extensive distributor network to increase sales of our existing products, introduce new products and rapidly expand sales of products of the businesses we acquire.

*Continuing to Focus on Operational Excellence.* We will continue to pursue superior product engineering, design and innovation through our technologically-advanced manufacturing processes. We will also continue to evaluate sourcing products and materials internationally to lower our costs. We employ highly efficient manufacturing methods, such as lost foam casting and automated Disa® molding machinery, which are designed to continue to solidify our position as a low cost domestic producer of water infrastructure and flow control products.

*Focused Acquisition Strategy.* Acquisitions are an important part of our growth strategy. Certain segments of the industry in which we compete are fragmented, providing for numerous acquisition opportunities. Our strategy is to selectively pursue attractive acquisitions that enhance our existing product offering, enable us to enter new markets, expand our technological capabilities and provide synergy opportunities. Over the past five years, we have acquired and successfully integrated eight businesses within the water infrastructure and flow control markets. We intend to continue to selectively pursue acquisitions that will enhance our position as a complete water flow control and transmission solutions provider.

*Selectively Expanding Internationally.* Our near-term and long-term focus will include expanding our current international presence in sourcing and manufacturing products as well as in the sale of our products. We believe we can further utilize our current manufacturing facility in China to produce additional products. We are leveraging our Anvil Star ("Star") operations, which we acquired in 2004 from Star Pipe, Inc., to establish a lead position in the United States for the import and sale of piping component products, including fittings and couplings manufactured in China, India and Malaysia. In addition, we expect to increase our international sales volumes, primarily in Europe, the Middle East and China by capitalizing on our existing brand recognition and customer relationships.

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Mueller Water Products, Inc. is a Delaware corporation that was formed on September 22, 2005 under the name Mueller Holding Company, Inc. Our principal executive offices are located at 4211 W. Boy Scout Blvd., Tampa, FL 33607, and our main telephone number is (813) 871-4811.

**THE OFFERING**

Series A common stock offered	shares
Common stock to be outstanding after the offering	
Series A common stock	shares
Series B common stock	shares
Total common stock outstanding	shares
Option to purchase additional shares	Up to shares of Series A common stock.
Use of proceeds	We estimate that the net proceeds from the sale of shares of our Series A common stock in this offering, after deducting underwriting discounts and estimated offering expenses, will be approximately \$ million (\$ million if the underwriters' option to purchase additional shares is exercised in full), assuming an offering price of \$ per share, which is the midpoint of the price range listed on the cover page of this prospectus. We intend to use the net proceeds from this offering, as well as any proceeds received from the exercise of the underwriters' option to purchase additional shares, to repay certain of our indebtedness, including a portion of the term loan under the 2005 Mueller Credit Agreement, and for general corporate purposes, as described under "Use of Proceeds." Because affiliates of some of the underwriters are lenders under that 2005 Mueller Credit Agreement, they will receive a portion of the proceeds from this offering. See "Underwriting."
Common stock	Shares of Series A common stock and shares of Series B common stock will generally have identical rights in all material respects, except for certain voting, conversion and other rights described in this prospectus. See "Description of Capital Stock" for more information.
Voting rights	Except in certain circumstances, holders of our Series A common stock are entitled to one vote per share and the holders of our Series B common stock are entitled to eight votes per share on all matters to be voted on by shareholders. The Series A common stock and the Series B common stock will generally vote as a single class.  Under certain circumstances, shares of our Series B common stock can be converted into an equivalent number of shares of our Series A common stock.  See "Description of Capital Stock Common Stock Voting Rights."
Controlling stockholder	As of the date of this prospectus, Walter Industries owns all outstanding shares of our common stock. Upon completion of this offering, Walter Industries will beneficially own all of our outstanding Series B common stock which will represent approximately % of the combined voting power of all of our outstanding common stock (or % if the underwriters' option to purchase additional shares is exercised in full).  Walter Industries will continue to control us after this offering.

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For information regarding the relationship between us and Walter Industries, see "Certain Relationships and Related Party Transactions Relationship with Walter Industries."

### Dividend policy

We expect our board to declare an initial quarterly dividend of \$        per share for the first full fiscal quarter following the completion of this offering.

We expect our board to continue to declare quarterly dividends in the future. The board will determine the amount of any future dividends from time to time based on:

our results of operations and the amount of our surplus available to be distributed;

dividend availability and restrictions under our credit agreement and indentures;

the dividend rate being paid by comparable companies in our industry;

our liquidity needs and financial condition; and

other factors that our board of directors may deem relevant.

The board of directors may modify or revoke our dividend policy at any time.

The holders of our Series A common stock and Series B common stock generally will be entitled to share equally on a per share basis in all dividends and other distributions (except for certain stock dividends) declared by our board of directors. See "Description of Capital Stock Common Stock Dividend Rights."

### Proposed New York Stock Exchange symbol

"                      "

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The number of shares of common stock that will be outstanding after this offering is based on the number of shares of common stock outstanding as of       , 2006, and an additional        shares of Series A common stock sold in this offering and excludes        shares of Series A common stock authorized and reserved for issuance under our equity compensation plans.

Unless otherwise indicated, all information in this prospectus assumes no exercise by the underwriters of their option to purchase up to an additional        shares of Series A common stock.

### **Risk Factors**

Investment in our Series A common stock involves substantial risks. See "Risk Factors" immediately following this summary for a discussion of certain risks relating to an investment in our Series A common stock.

### Summary Pro Forma and Historical Financial Data

On October 3, 2005, Walter Industries acquired all outstanding shares of capital stock of Predecessor Mueller and contributed U.S. Pipe (which Walter Industries owned since 1969) to Predecessor Mueller through a series of transactions (the "Acquisition"). For accounting and financial statement presentation purposes, in accordance with GAAP, U.S. Pipe is treated as the accounting acquiror of Predecessor Mueller. Accordingly, effective October 3, 2005, U.S. Pipe's historical financial information is used for the Company and all historical financial data of the Company included in this prospectus prior to October 3, 2005 is that of U.S. Pipe. Historical financial statements for Predecessor Mueller for the periods preceding the acquisition are also included in this prospectus.

#### Summary Pro Forma Financial Data

The following summary unaudited pro forma financial data is based on the historical financial statements of Predecessor Mueller and U.S. Pipe. The unaudited pro forma balance sheet data as of September 30, 2005 is presented as if the Transactions and the Offering occurred on September 30, 2005. The unaudited pro forma statement of operations data is presented as if the Transactions and the Offering had taken place on October 1, 2004 and were carried forward through September 30, 2005. The unaudited pro forma financial data is not intended to represent or be indicative of the consolidated results of operations or financial position that would have been reported had the Transactions and the Offering been completed as of the dates presented, and should not be taken as representative of our future consolidated results of operations or financial position. The unaudited pro forma financial data does not reflect (a) any operating efficiencies or cost savings that we may achieve with respect to the combined companies or (b) any additional costs that we may incur as a stand-alone company. In addition, the unaudited pro forma financial data does not include the effects of restructuring certain activities of pre-acquisition operations that have occurred subsequent to September 30, 2005. The following summary pro forma financial data should be read in conjunction with, and is qualified by reference to, "Management's Discussion and Analysis of Financial Condition and Results of Operations," "Unaudited Pro Forma Condensed Combined Financial Information" and the consolidated historical financial statements and notes thereto of Predecessor Mueller and U.S. Pipe included elsewhere in this prospectus.

	<b>Pro Forma For the year ended September 30, 2005</b>	
	(dollars in millions)	
<b>Statement of Operations Data:</b>		
Net sales	\$	1,704.7
Cost of sales		1,295.6
Gross profit		409.1
Selling, general and administrative expenses		233.5
Facility rationalization and related costs		1.7
Operating income		173.9
Interest expense and early repayment costs, net of interest income		
Income before income taxes		
Income tax expense		
Net income	\$	
Earnings per share:		
Basic		
Diluted		
Weighted average shares outstanding:		
Basic		
Diluted		





Pro Forma  
as of September 30, 2005

(dollars in millions)

**Balance Sheet Data:****Assets**

## Current assets

Cash and cash equivalents	\$	35.6
Receivables, net		295.9
Inventories		520.4
Deferred income taxes		10.7
Prepaid expenses and other assets		32.6

Total current assets	895.2
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Property, plant and equipment, net	364.8
Deferred financing fees, net	
Other noncurrent assets	39.9
Identifiable intangibles, net	855.9
Goodwill	876.0

Total assets	\$
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**Liabilities, Redeemable Common Stock and Stockholders' Equity**

## Current liabilities:

Accounts payable	\$	115.8
Current portion of long-term debt		
Accrued expenses and other liabilities		135.3

Total current liabilities	
---------------------------	--

Long-term debt, net of current portion		
Accrued pension liability		113.0
Deferred income taxes		290.2
Other long-term liabilities		65.2

Total liabilities	
-------------------	--

## Redeemable common stock

## Stockholders' equity

Series A	
Series B	
Additional paid-in capital	
Accumulated deficit	
Accumulated other comprehensive loss	
Total stockholders' equity	

Total liabilities and stockholders' equity	\$
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**Summary Historical Financial Data United States Pipe and Foundry Company, LLC (U.S. Pipe)**

The following summary statement of operations data for the nine months ended September 30, 2005 and for the years ended December 31, 2004 and 2003 and the summary balance sheet data as of September 30, 2005 and December 31, 2004 are derived from, and qualified by reference to, the audited financial statements of U.S. Pipe included elsewhere in this prospectus and should be read in conjunction with those financial statements and notes thereto. The summary statement of operations data for the nine months ended September 30, 2004 and the year ended December 31, 2002 and the summary balance sheet data as of September 30, 2004 and December 31, 2003 have been derived from unaudited financial statements of U.S. Pipe. The following summary financial and other data of U.S. Pipe should be read in conjunction with, and are qualified by reference to, "Management's Discussion and Analysis of Financial Condition and Results of Operations," "Unaudited Pro Forma Condensed Combined Financial Information" and the financial statements and notes thereto included elsewhere in this prospectus.

For the nine months ended September 30,		For the years ended December 31,		
2005	2004	2004	2003	2002

(dollars in millions)

**Statement of Operations Data:**

Net sales	\$ 425.5	\$ 406.9	\$ 537.2	\$ 431.9	\$ 457.2
Cost of sales(a)	370.8	372.6	490.2	393.9	395.2
Gross profit	54.7	34.3	47.0	38.0	62.0
Selling, general and administrative expenses(b)	25.9	25.0	38.2	43.5	36.1
Related party corporate charges(c)	5.4	5.7	7.7	4.8	6.4
Restructuring and impairment charges(d)		0.1	0.1	5.9	
Operating income (loss)	23.4	3.5	1.0	(16.2)	19.5
Interest expense other	(0.3)	(0.4)	(0.5)	(0.5)	(0.1)
Interest expense arising from payable to parent, Walter Industries(e)	(15.2)	(13.0)	(18.9)	(16.4)	(9.4)
Income (loss) before income tax expense (benefit)	7.9	(9.9)	(18.4)	(33.1)	10.0
Income tax expense (benefit)	2.8	(3.9)	(2.9)	(12.7)	4.1
Income (loss) before cumulative effect of change in accounting principle	5.1	(6.0)	(15.5)	(20.4)	5.9
Cumulative effect of change in accounting principle, net of tax				(0.5)	
Net income (loss)	\$ 5.1	\$ (6.0)	\$ (15.5)	\$ (20.9)	\$ 5.9
Basic income (loss) per share:					
Income (loss) before cumulative effect of change in accounting principle	\$ 5.1	\$ (6.0)	\$ (15.5)	\$ (20.4)	\$ 5.9
Cumulative effect of change in accounting principle, net of tax				(0.5)	
Earnings (loss) per share(f)	\$ 5.1	\$ (6.0)	\$ (15.5)	\$ (20.9)	\$ 5.9
Other Data:					
EBITDA(g)	\$ 42.8	\$ 23.5	\$ 27.5	\$ 9.0	\$ 43.5
Depreciation and amortization	19.4	20.0	26.5	25.2	24.0
Capital expenditures	16.5	12.4	20.4	15.7	26.2



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As of September 30,		As of December 31,	
2005	2004	2004	2003

(dollars in millions)

### Balance Sheet Data:

Cash and cash equivalents(h)	\$	\$	0.1	\$	\$	0.2
Working capital			188.7			176.6
Property, plant and equipment, net			149.2			152.9
Total assets			514.7			491.6
Intercompany indebtedness to Walter Industries			443.6			435.4
Total liabilities			669.9			626.7
Total stockholder's equity (net capital deficiency)			(155.2)			(135.1)

- (a) Cost of sales includes warranty cost of \$2.3 million related to a construction project in Kansas City, Missouri during the nine months ended September 30, 2005.
- (b) Selling, general and administrative expenses include:
- credits for environmental-related insurance settlement benefits of \$5.1 million and \$1.9 million for the nine months ended September 30, 2005 and the year ended December 31, 2004, respectively;
- accrual of \$4.0 million relating to environmental liabilities for the year ended December 31, 2004; and
- settlement expenses for a commercial dispute of \$1.7 million and settlement expenses for litigation matters of \$6.5 million for the year ended December 31, 2003.
- (c) Related party corporate charges represents costs incurred by Walter Industries that have been allocated to U.S. Pipe. Walter Industries allocates certain costs to all of its subsidiaries based on a systematic and rational method. In the event that U.S. Pipe separates, these charges will no longer be allocated to U.S. Pipe. However, U.S. Pipe may incur costs in an amount less than or greater than these costs for similar services performed by an unaffiliated third party.
- (d) Restructuring and impairment charges for the year ended December 31, 2003 include \$5.9 million to cease operations at the castings plant in Anniston, Alabama. These charges primarily included employee benefits costs and the write-off of fixed assets.
- (e) Consists of interest expense allocated by Walter Industries to U.S. Pipe. Following the Acquisition on October 3, 2005, this interest expense is no longer allocated to U.S. Pipe because the intercompany indebtedness to Walter Industries has been contributed to the capital of U.S. Pipe.
- (f) Earnings (loss) per share for all periods presented was determined using one share, which is the capital structure of the reporting entity subsequent to the October 3, 2005 Acquisition.
- (g) EBITDA represents net income adjusted for interest expense, income taxes, depreciation and amortization and cumulative effect of change in accounting principle. We present EBITDA because we consider it an important supplemental measure of our performance and believe it is frequently used by securities analysts, investors and other interested parties in the evaluation of companies in our industry, substantially all of which present EBITDA when reporting their results.

In addition, our credit agreement uses EBITDA (with additional adjustments) to measure our compliance with covenants, such as interest coverage and debt incurrence. EBITDA is also widely used by us and others in our industry to evaluate and price potential acquisition candidates.

EBITDA has limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our results as reported under GAAP. Some of these limitations are:

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EBITDA does not reflect our cash expenditures, or future requirements, for capital expenditures or contractual commitments;

EBITDA does not reflect changes in, or cash requirements for, our working capital needs;

EBITDA does not reflect the significant interest expense, or the cash requirements necessary to service interest or principal payments, on our debts;

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although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and EBITDA does not reflect any cash requirements for such replacements; and

other companies in our industry may calculate EBITDA differently than we do, limiting its usefulness as a comparative measure.

EBITDA is a measure of our performance that is not required by, or presented in accordance with, GAAP however, we believe it is a useful indicator of our ability to meet debt service and capital expenditure requirements. EBITDA is not a measurement of our financial performance under GAAP and should not be considered as an alternative to net income, operating income or any other performance measures derived in accordance with GAAP or as an alternative to cash flow from operating activities as a measure of our liquidity.

EBITDA reconciliation to Net income (loss):

	For the nine months ended September 30,		For the years ended December 31,		
	2005	2004	2004	2003	2002
	(dollars in millions)				
EBITDA	\$ 42.8	\$ 23.5	\$ 27.5	\$ 9.0	\$ 43.5
Adjustments:					
Depreciation and amortization	(19.4)	(20.0)	(26.5)	(25.2)	(24.0)
Interest expense-other	(0.3)	(0.4)	(0.5)	(0.5)	(0.1)
Interest expense arising from payable to parent, Walter Industries	(15.2)	(13.0)	(18.9)	(16.4)	(9.4)
Income tax (expense) benefit	(2.8)	3.9	2.9	12.7	(4.1)
Cumulative effect of change in accounting principle, net of tax				(0.5)	
Net income (loss)	\$ 5.1	\$ (6.0)	\$ (15.5)	\$ (20.9)	\$ 5.9

(h)

Cash and cash equivalents, prior to the acquisition of Predecessor Mueller on October 3, 2005, were transferred daily to the Walter Industries cash management system, effectively reducing U.S. Pipe cash to virtually zero on a daily basis. Subsequent to October 3, 2005, all cash generated by U.S. Pipe is maintained by U.S. Pipe and is not transferred to Walter Industries.

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**Summary Historical and Financial Data Mueller Water Products, Inc. (Predecessor Mueller)**

The following summary consolidated statement of operations data for the years ended September 30, 2005, 2004 and 2003 and the summary consolidated balance sheet data as of September 30, 2005, 2004 and 2003 are derived, and qualified by reference to, the audited consolidated financial statements of Mueller Water Products, Inc. and should be read in conjunction with those consolidated financial statements and notes thereto. The consolidated financial statements as of September 30, 2005 and 2004 and for each of the three years in the period ended September 30, 2005 are included elsewhere in this prospectus. The following summary consolidated financial and other data of Mueller Water Products, Inc. should be read in conjunction with, and are qualified by reference to, "Management's Discussion and Analysis of Financial Condition and Results of Operations," "Unaudited Pro Forma Condensed Combined Financial Information" and the consolidated financial statements and notes thereto included in this prospectus.

	<b>For the years ended September 30,</b>		
	<b>2005</b>	<b>2004</b>	<b>2003</b>
	(as restated)(e)		(as restated)(e)
	(dollars in millions except per share data)		
<b>Statement of Operations Data:</b>			
Net sales	\$ 1,148.9	\$ 1,049.2	\$ 922.9
Cost of sales	802.3	750.5	681.8
Gross profit	346.6	298.7	241.1
Selling, general and administrative expenses(a)	172.1	185.1	148.2
Facility rationalization, restructuring and related costs(b)	1.7	0.9	1.7
Operating income	172.8	112.7	91.2
Interest expense, net of interest income(c)	(89.5)	(63.5)	(35.5)
Income before income tax expense	83.3	49.2	55.7
Income tax expense	33.7	16.0	22.9
Net income	\$ 49.6	\$ 33.2	\$ 32.8
Earnings per share(f):			
Basic	\$ 0.22	\$ 0.11	\$ 0.09
Diluted	\$ 0.20	\$ 0.10	\$ 0.09
Weighted average shares outstanding (in millions):			
Basic	220.6	212.3	205.6
Diluted	244.9	223.6	208.9
<b>Other Data:</b>			
EBITDA(g)	\$ 221.2	\$ 177.0	\$ 157.5
Depreciation and amortization	48.4	64.3	66.3
Capital expenditures	27.2	22.5	20.0

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As of September 30,

	2005	2004	2003
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(dollars in millions)

**Balance Sheet Data:**

Working capital(d)	\$ 481.6	\$ 390.8	\$ 369.1
Property, plant and equipment, net	168.0	186.8	208.0
Total assets	1,086.8	989.2	957.4
Total debt	1,055.7	1,039.4	575.7
Total stockholder's equity (net capital deficiency)	(176.4)	(232.4)	106.8

- (a) Selling, general and administrative expenses include stock compensation charges of \$21.2 million and \$0.7 million for the years ended September 30, 2004 and 2003, respectively.
- (b) Facility rationalization and restructuring includes severance and exit cost charges and non-cash impairment charges due to the idling and obsolescence of certain assets related to (A) the implementation of lost foam technology at our Albertville, Alabama and Chattanooga, Tennessee facilities, (B) the closure of our Statesboro, Georgia manufacturing facility, (C) the relocation of certain manufacturing lines to other facilities, and (D) the shutdown of a Mueller segment plant in Colorado that ceased manufacturing operations.
- (c) Interest expense, net of interest income, includes the write off of deferred financing fees of \$7.0 million for 2004. Interest expense and early debt repayments costs for 2004 also includes a \$7.0 million prepayment associated with the redemption in November 2003 of our senior subordinated notes due 2009. Interest expense, net of interest income, also includes interest rate swap (gains)/losses of \$(5.2) million, \$(12.5) million and \$(13.3) million for the years ended September 30, 2005, 2004 and 2003, respectively.
- (d) Working capital equals current assets less current liabilities.
- (e) See Note 2 to the Predecessor Mueller consolidated financial statements for discussion of the restatement of total assets for fiscal 2004 and the reclassification of depreciation expense from selling, general and administrative to cost of sales for fiscal years 2004 and 2003.
- (f) A reconciliation of the basic and diluted net income per share computations for the years ended September 30, 2005, 2004 and 2003 are as follows:

For the years ended September 30,

	2005		2004		2003	
	Basic	Diluted	Basic	Diluted	Basic	Diluted

(in millions, except per share data)

**Numerator:**

Net income	\$ 49.6	\$ 49.6	\$ 33.2	\$ 33.2	\$ 32.8	\$ 32.8
Effect of dilutive securities:						
Dividends related to redeemable preferred stock(1)			9.9	9.9	14.2	14.2
	\$ 49.6	\$ 49.6	\$ 23.3	\$ 23.3	\$ 18.6	\$ 18.6

**Denominator:**

Average number of common shares outstanding	220.6	220.6	212.3	212.3	205.6	205.6
Effect of dilutive securities:						
Stock options(2)				1.2		3.3



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	For the years ended September 30,					
	2004			2003		
Warrants(3)		24.3		10.1		
	220.6	244.9	212.3	223.6	205.6	208.9
Net income per share	\$ 0.22	\$ 0.20	\$ 0.11	\$ 0.10	\$ 0.09	\$ 0.09

- (1) Represents dividends payable in cash related to the redeemable preferred stock which was redeemed on April 23, 2004.
- (2) Represents the number of shares of common stock issuable on the exercise of dilutive employee stock options less the number of shares of common stock which could have been purchased with the proceeds from the exercise of such options. These purchases were assumed to have been made at the average market price for the period. On April 23, 2004, all options were exercised.

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(3)

Represents the number of warrants issued with the 14<sup>3</sup>/<sub>4</sub>% senior discount notes that were convertible into Predecessor Mueller's Class A common stock upon exercise. In connection with the acquisition of Predecessor Mueller by Walter Industries on October 3, 2005, all warrants were converted into a right to receive cash and are no longer outstanding.

(g)

EBITDA represents net income before adjusted for expense, net of interest income, income taxes, other income, cumulative effect of change in accounting principle, and depreciation and amortization. We present EBITDA because we consider it an important supplemental measure of our performance and believe it is frequently used by securities analysts, investors and other interested parties in the evaluation of companies in our industry, substantially all of which present EBITDA when reporting their results.

In addition, our credit agreement uses EBITDA (with additional adjustments) to measure our compliance with covenants, such as interest coverage and debt incurrence. EBITDA is also widely used by us and others in our industry to evaluate and price potential acquisition candidates.

EBITDA has limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our results as reported under GAAP. Some of these limitations are:

EBITDA does not reflect our cash expenditures, or future requirements, for capital expenditures or contractual commitments;

EBITDA does not reflect changes in, or cash requirements for, our working capital needs;

EBITDA does not reflect the significant interest expense, or the cash requirements necessary to service interest or principal payments, on our debts;

although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and EBITDA does not reflect any cash requirements for such replacements; and

other companies in our industry may calculate EBITDA differently than we do, limiting its usefulness as a comparative measure.

EBITDA is a measure of our performance that is not required by, or presented in accordance with, GAAP however, we believe it is a useful indicator of our ability to meet debt service and capital expenditure requirements. EBITDA is not a measurement of our financial performance under GAAP and should not be considered as an alternative to net income, operating income or any other performance measures derived in accordance with GAAP or as an alternative to cash flow from operating activities as a measure of our liquidity.

EBITDA reconciliation to Net income:

	<b>For the years ended September 30,</b>		
	<b>2005</b>	<b>2004</b>	<b>2003</b>
	<b>(dollars in millions)</b>		
EBITDA	\$ 221.2	\$ 177.0	\$ 157.5
Adjustments:			
Depreciation and amortization	(48.4)	(64.3)	(66.3)
Interest expense, net of interest income	(89.5)	(63.5)	(35.5)
Income tax expense	(33.7)	(16.0)	(22.9)
Net income	\$ 49.6	\$ 33.2	\$ 32.8

## RISK FACTORS

*You should carefully consider each of the following risks and all of the information set forth in this prospectus before deciding to invest in our Series A common stock. If any of the following risks and uncertainties develop into actual events, our business, financial condition or results of operations could be materially adversely affected. In that case, the price of our Series A common stock could decline and you could lose all or part of your investment.*

### Risks Relating to Our Business

#### **Our business would be adversely affected by a downturn in government spending related to infrastructure upgrades, repairs and replacements, or in the cyclical residential or non-residential building markets.**

Our business is primarily dependent upon spending on water and wastewater infrastructure upgrades, repairs and replacement, new water and wastewater infrastructure spending (which is dependent upon residential construction) and spending on non-residential construction. We are also subject to general economic conditions, the need for construction projects, interest rates and government incentives provided for public work projects. In addition, a significant percentage of our products are ultimately used by municipalities or other governmental agencies in public water transmission and collection systems. As a result, our sales could be impacted adversely by declines in the number of projects planned by public water agencies, government spending cuts, general budgetary constraints, difficulty in obtaining necessary permits or the inability of government entities to issue debt. It is not unusual for water projects to be delayed and rescheduled for a number of reasons, including changes in project priorities and difficulties in complying with environmental and other government regulations. Spending growth in the infrastructure upgrades, repairs and replacement sector has slowed in recent years as state and local governments' budgets were negatively impacted by the downturn in the economy. We cannot assure you that economic conditions will continue to improve or that if they do, that state and local governments will address deferred infrastructure needs. Although the residential building market has experienced growth in recent years, we cannot assure that this growth will continue in the future. The residential and non-residential building markets are cyclical, and, historically, down cycles have typically lasted approximately four to six years. Any significant decline in the residential or non-residential building markets or governmental spending on infrastructure could have a material adverse effect on our financial condition and results of operations.

#### **Our industry is very competitive and some of our products are commodities.**

The domestic and international markets for flow control products are competitive. While there are only a few competitors for most of our product offerings, many of them are well-established companies with strong brand recognition. In particular, our malleable iron and cast iron pipe fitting products, which together comprised 5% of our pro forma sales for the 2005 fiscal year, face competition from less expensive imports and our pipe nipple and hanger products and our pipe fittings and couplings products, which together comprised 16% of our pro forma sales in 2005, compete on the basis of price and are sold in fragmented markets with low barriers to entry, allowing less expensive domestic and foreign producers to gain market share and reduce our margins. Also, competition for ductile iron pressure pipe sold by our U.S. Pipe segment comes not only from ductile pipe produced by a concentrated number of domestic manufacturers, but also from pipe composed of other materials, such as polyvinylchloride (PVC), high density polyethylene (HDPE), concrete, fiberglass, reinforced plastic and steel.

**Foreign competition is intense and could have a material adverse effect on our financial condition and results of operations.**

In addition to domestic competition, we face intense foreign competition. The intensity of foreign competition is affected significantly by fluctuations in the value of the U.S. dollar against foreign currencies and by the level of import duties imposed by the U.S. Department of Commerce on certain products. Foreign competition is likely to further increase and certain product prices will continue to face downward pressure as our domestic competitors shift their operations or outsource manufacturing requirements overseas or source supplies from foreign vendors in an effort to reduce expenses.

In 2003, the U.S. Department of Commerce imposed anti-dumping duties on imported malleable and non-malleable iron fittings from China. We cannot assure you that these government agencies will continue the current duties on imported malleable and non-malleable iron fittings. If the duties for respondent companies, which range from 7.4% to 14.3% (111.4% for other producers/exporters) for malleable iron fittings and 6.3% to 7.1% (75.5% for other producers/exporters) for non-malleable iron fittings, are reduced or completely eliminated, we may be forced to reduce the prices of some of our products. An increase in foreign competition, a decrease in these duties or a strengthening in the U.S. dollar could have a material adverse effect on our financial condition and results of operations.

**We depend on a group of major distributors for a significant portion of our sales; any loss of these distributors could reduce our sales and continuing consolidation could cause price pressure.**

In the fiscal year ended 2005, on a pro forma basis, approximately 37% of our pro forma sales were to our ten largest distributors, and approximately 30% of our pro forma sales were to our three largest distributors: Hughes Supply, Ferguson Enterprises and National Waterworks. Our business relationships with most of our major distributor branches may be terminated at the option of either party upon zero to 60 days' notice.

Our reliance on these major distributors exposes us to:

the risk of changes in the business condition of our major distributors; and

the risk that the loss of a major distributor could adversely affect our results of operations.

While our relationships with our ten largest distributors have been long-lasting, distributors in our industry have experienced significant consolidation in recent years, and we cannot assure you that our distributors will not be acquired by other distributors who buy products from our competitors. Our ability to retain these customers in the face of other competitors generally depends on a variety of factors, including the quality and price of our products and our ability to market these products effectively. We cannot assure you that, as consolidation among distributors continues, distributors will not be able to force us to lower our prices, which would have an adverse impact on our financial condition or results of operations. For example, Home Depot acquired National Waterworks in 2005 and announced in January 2006 that it intends to acquire Hughes Supply. As a result, two of our three largest distributors could be combined under common control. Moreover, the loss of any of National Waterworks, Hughes Supply or Ferguson Enterprises as a distributor could have a material adverse effect on our financial condition or results of operations.

**Our brass valve products contain lead, which may be replaced in the future.**

Our brass valve products, which constituted approximately 6% of our pro forma sales in the twelve months ended September 30, 2005 contain approximately 5.0% lead. Environmental advocacy groups, relying on standards established by California's Proposition 65, are seeking to eliminate or reduce the content of lead in some of these products, including water meters and valves, and to limit their sale in California. Some of our business units have entered into settlement agreements with these environmental advocacy groups that have required them to either modify some of these products or

offer substitutes for them with respect to products sold in California. Modifications of or substitutions for our products to meet or conform with regulatory requirements will require incremental capital spending of up to \$8.0 million in the next two years and will require us to purchase more expensive raw materials, and we may not be able to pass these costs on to our customers. Legislation to substantially restrict lead content in water products has been introduced in the United States Congress. If Congress adopts such legislation or if similar issues are raised in Congress in the future or in other jurisdictions or if these or other advocacy groups file suit against us under Proposition 65, our results of operations and financial condition could be adversely affected.

**Our results have been, and may continue to be, adversely impacted by increases in raw material prices.**

Our business is subject to the risk of price increases and fluctuations and periodic delays in the delivery of raw materials and purchased components that are beyond our control. Our operations require substantial amounts of raw materials or purchased components, such as steel pipe and scrap steel and iron, brass ingot, sand, resin, and natural gas. Management estimates that scrap metal and ferrous alloys used in the U.S. Pipe manufacturing process account for up to 40% of the U.S. Pipe cost to manufacture ductile iron pipe and raw materials and purchased components used in our manufacturing processes currently account for approximately 18% of the Mueller and Anvil cost of goods sold. Fluctuations in the price and delivery of these materials may be driven by the supply/demand relationship for a material, factors particular to that material or governmental regulation for raw materials such as natural gas. In addition, if any of our suppliers seeks bankruptcy relief or otherwise cannot continue its business as anticipated or we cannot renew our supply contracts on favorable terms, the availability or price of raw materials could be adversely affected.

The availability and price of certain raw materials or purchased components, such as steel scrap, brass ingot and natural gas are subject to market forces largely beyond our control, including North American and international demand freight costs, speculation and foreign exchange rates. We generally purchase raw materials at spot prices and generally do not have the ability to hedge our exposure to price changes. We are not always able, and may not be able in the future, to pass on increases in the price of these raw materials to our customers. In particular, when raw material prices increase rapidly or to significantly higher than normal levels, we may not be able to pass price increases through to our customers on a timely basis, if at all, which could adversely affect our operating margins and cash flow. Any fluctuations in the price or availability of raw materials or purchased components may have a material adverse effect on our business, results of operations or financial condition.

**We are dependent upon the successful operation of our key manufacturing facilities.**

Some of our key products, including hydrants, valves and ductile iron pipe, are manufactured at five of our largest manufacturing facilities. The operation of such facilities involves various operating risks, including, but not limited to:

catastrophic events such as fires, explosions, floods, earthquakes or other similar occurrences;

interruptions in raw materials and energy supply;

adverse government regulation;

breakdowns or equipment failures;

violations of our permit requirements or revocation of permits;

releases of pollutants and hazardous substances to air, soil, surface water or groundwater;

shortages of equipment or spare parts; and

labor disputes.



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A decrease in, or the elimination of, the revenues generated by our key facilities or a substantial increase in the costs of operating such facilities could materially impact our cash flows and results of operations.

### **We may be unsuccessful in identifying or integrating suitable acquisitions, which could adversely affect our growth.**

Our growth strategy is built upon organic growth and on taking advantage of opportunities to acquire complementary businesses. This strategy depends on the availability of acquisition candidates with businesses that can be successfully integrated into our existing business and that will provide us with complementary manufacturing capabilities, products or services. However, we may be unable to identify targets that will be suitable for acquisition. In addition, if we identify a suitable acquisition candidate, our ability to successfully implement the acquisition will depend on a variety of factors, including our ability to finance the acquisition. Our ability to finance our acquisitions is subject to a number of factors, including the availability of adequate cash from operations or of acceptable financing terms and the terms of our debt instruments. In addition, there are many challenges to integrating acquired companies and businesses in our company, including eliminating redundant operations, facilities and systems, coordinating management and personnel, retaining key employees, managing different corporate cultures and achieving cost reductions and cross-selling opportunities. We cannot assure you that we will be able to meet these challenges in the future.

### **Businesses we have acquired or will acquire may not perform as expected.**

We may be adversely affected if businesses we have recently acquired or acquire in the future do not perform as expected. Acquired businesses may perform below expectations after the acquisition for various reasons, including legislative or regulatory changes that affect the areas in which a business specializes, the loss of key customers after the acquisition has closed, general economic factors that affect a business in a direct way and the cultural incompatibility of an acquired management team with us. Any of these factors could adversely affect our results of operations.

### **We have recorded a significant amount of goodwill and other identifiable intangible assets, and we may never realize the full value of our intangible assets.**

We have recorded a significant amount of goodwill and other identifiable intangible assets. As of September 30, 2005, on a pro forma basis, goodwill and other net identifiable intangible assets were approximately \$876.0 million and \$855.9 million (or, collectively, approximately 56% of our total assets). Goodwill and net identifiable intangible assets of Mueller Water are recorded at fair value on the date of acquisition and goodwill of U.S. Pipe remain at historical cost. In accordance with Financial Accounting Standards Board Statement of Financial Accounting Standards ("SFAS") No. 142, Goodwill and Other Intangible Assets, are reviewed at least annually for impairment. Impairment may result from, among other things, deterioration in our performance, adverse market conditions, adverse changes in applicable laws or regulations, including changes that restrict the activities of or affect the products and services sold by our business, and a variety of other factors. The amount of any quantified impairment must be expensed immediately as a charge to results of operations. Depending on future circumstances, it is possible that we may never realize the full value of our intangible assets. Any future determination of impairment of a significant portion of goodwill or other identifiable intangible assets would result in a non-cash impairment charge and would have an adverse effect on our financial condition and results of operations.

### **We have a significant amount of debt that could adversely affect our financial health.**

Following this offering, on a pro forma basis, as of September 30, 2005, our total debt would have been \$ \_\_\_\_\_ million. Any decrease in the aggregate net proceeds raised in this offering will

result in an increase of our pro forma total debt. See "Use of Proceeds" and "Capitalization" for additional information. We may incur significant additional indebtedness from time to time. The level of our indebtedness could have important consequences, including:

making it more difficult for us to satisfy our obligations under our debt instruments;

limiting cash flow available for general corporate purposes, including capital expenditures and acquisitions, because a substantial portion of our cash flow from operations must be dedicated to servicing our debt;

limiting our ability to obtain additional debt financing in the future for working capital, capital expenditures or acquisitions;

limiting our flexibility to react to competitive and other changes in our industry and economic conditions generally; and

exposing us to risks inherent in interest rate fluctuations because a substantial portion of our borrowings is at variable rates of interest, which could result in higher interest expense in the event of increases in interest rates.

**We will require a significant amount of cash to service our debt and our ability to generate cash depends on many factors beyond our control.**

Our ability to pay or to refinance our indebtedness will depend upon our future operating performance, which will be affected by general economic, financial, competitive, legislative, regulatory, business and other factors beyond our control. We cannot assure you that our business will generate sufficient cash flow from operations, that currently anticipated revenue growth and operating improvements will be realized or that future borrowings will be available to us in an amount sufficient to enable us to pay our indebtedness, or to fund our other liquidity needs. If we are unable to meet our debt service obligations or fund our other liquidity needs, we could attempt to restructure or refinance our indebtedness or seek additional equity capital. We cannot assure you that we will be able to accomplish those actions on satisfactory terms, if at all.

**Restrictive covenants in our debt instruments may adversely affect us.**

Our debt instruments contain various covenants that limit our ability to engage in certain transactions. Our senior credit facilities also require the maintenance of specified financial ratios and the satisfaction of other financial condition tests. In addition, our debt instruments require us to provide regular financial information to our lenders and bondholders. Such requirements generally may be satisfied by our timely filing with the SEC of annual and quarterly reports under the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Our ability to satisfy those financial ratios, tests or covenants can be affected by events beyond our control, and we cannot assure you that we will meet those tests. A breach of any of these covenants could result in a default under our debt instruments. If an event of default is not remedied after the delivery of notice of default and lapse of any relevant grace period, the holders of our debt would be able to declare it immediately due and payable. Upon the occurrence of an event of default under our senior credit facilities, the lenders could also terminate all commitments to extend further credit. If we were unable to repay those amounts, the lenders could proceed against the collateral granted to them to secure the indebtedness under our senior credit facilities. We have pledged substantially all of our assets (including our intellectual property), other than the assets of our foreign subsidiaries, as security under our senior credit facilities. If the lenders under our senior credit facilities or noteholders of the notes accelerate the repayment of borrowings, we cannot assure you that we will have sufficient assets to repay our senior credit facilities and our other indebtedness.



**Certain of our brass valve products may not be in compliance with NSF standards, which could limit the ability of municipalities to buy our products.**

The National Sanitary Foundation ("NSF") is a non-profit entity that was contracted by the U.S. Environmental Protection Agency ("EPA") to promulgate standards for the water industry. NSF has issued NSF 61, which governs the leaching characteristics of valves and devices that are part of drinking water distribution networks, including certain of our products made from brass. In recent years, a growing majority of states have adopted, by statute or regulation, a requirement that water distribution systems utilize products that comply with NSF 61 and/or are certified as NSF 61 compliant. We, along with others in the industry, are engaged in the lengthy process of attempting to obtain certification of NSF 61 compliance for all of our relevant products. In fiscal 2005, our sales of brass valve products were approximately 6% of our total sales, on a pro forma basis. Approximately 35% of these products have not been certified and these represent approximately 20% of our brass valve product sales. In the event that some of our brass valve products are found not to be in compliance with NSF 61, those products may not be accepted by various municipalities or we may be forced to modify non-conforming products with substitute materials which may require increased cost, thereby adversely affecting profitability. In addition, if our competitors develop a complete line of NSF 61 compliant brass valve products before we do, we may be placed at a competitive disadvantage which may, in turn, adversely affect profitability.

**Our business may be adversely impacted by work stoppages and other labor relations matters.**

We are subject to a risk of work stoppages and other labor relations matters because our hourly workforce is highly unionized. As of December 31, 2005, on a pro forma basis, approximately 85% of our hourly workforce was represented by unions. These employees are represented by locals from approximately six different unions, including the Glass, Molders, Pottery, Plastics and Allied Workers International Union, which is our largest union. Our labor agreements will be negotiated as they expire at various times through March 2010. Work stoppages for an extended period of time could have a material adverse effect on our business. Labor costs are a significant element of the total expenditures involved in our manufacturing process, and an increase in the costs of labor could therefore have a material adverse effect on our business. In addition, the freight companies who deliver our products to our distributors generally use unionized truck drivers, and we could also be adversely affected if our contractors face work stoppages or increased labor costs. For more information about our labor relations, see "Business Employees."

**Our revenues are influenced by weather conditions and the level of construction activity at different times of the year; we may not be able to generate revenues that are sufficient to cover our expenses during certain periods of the year.**

Some of our products, including ductile iron pipe, are moderately seasonal, with lower production capacity and lower sales in the winter months. This seasonality in demand has resulted in fluctuations in our revenues and operating results. Because much of our overhead and expenses are fixed payments, seasonal trends can cause reductions in our profit margin and financial condition, especially during our slower periods.

**We may be subject to product liability or warranty claims that could require us to make significant payments.**

We would be exposed to product liability claims in the event that the use of our products results, or is alleged to result, in bodily injury and/or property damage. We cannot assure you that we will not experience any material product liability or warranty losses in the future or that we will not incur significant costs to defend such claims. While we currently have product liability insurance, we cannot assure you that our product liability insurance coverage will be adequate for any liabilities that may

ultimately be incurred or that it will continue to be available on terms acceptable to us. A successful claim brought against us in excess of our available insurance coverage or a requirement to participate in a product recall may have a materially adverse effect on our business.

Under the terms of the purchase agreement (the "Tyco Purchase Agreement") relating to the August 1999 sale by Tyco International Ltd. ("Tyco") of the Predecessor Mueller business to our prior owners, we are indemnified by Tyco for all liabilities arising in connection with the Mueller Water business with respect to products manufactured or sold prior to the closing of that transaction. See "Business Legal Proceedings." The indemnity survives forever and is not subject to any dollar limits. In the past, Tyco has made substantial payments and/or assumed defense of claims pursuant to this indemnification provision. However, we may be responsible for these liabilities in the event that Tyco ever becomes financially unable or fails to comply with, the terms of the indemnity. In addition, Tyco's indemnity does not cover product liabilities to the extent caused by our products manufactured after that transaction. On January 14, 2006, Tyco's board of directors announced that it approved a plan to separate Tyco into three separate, publicly traded companies. At this time, we do not know which of the new entities will assume the indemnity provided under the terms of the Tyco Purchase Agreement if this plan is implemented. Should the entity or entities that assume Tyco's obligations under the Tyco Purchase Agreement ever become financially unable or fail to comply with the terms of the indemnity, we may be responsible for such obligations or liabilities. For more information about our potential product liabilities, see "Business Legal Proceedings."

We warrant our products to be free of certain defects. Because of the long useful life of our products, it is possible that latent defects might not appear for several years. Any losses that result or are alleged to result from defects in our products, could subject us to claims for damages, including consequential damages. In addition, we could elect to replace our defective products and/or compensate our customers for damages caused by our defective products even in the absence of a formal claim for damages. The insurance that we maintain may not be available on terms acceptable to us in the future and such coverage may not be adequate for liabilities actually incurred. Any claims or expenses relating to defective products that result in liability exceeding our insurance coverage could raise costs and expenses or require us to accrue expenses or record accounting charges and reduce our net income. Further, claims of defects could result in adverse publicity against us, which could lower our sales and harm our business.

**We may be adversely affected by environmental, health and safety laws and regulations or liabilities.**

We are subject to various laws and regulations relating to the protection of the environment and human health and safety and must incur capital and other expenditures to comply with these requirements. Failure to comply with any environmental, health or safety requirements could result in the assessment of damages, or imposition of penalties, suspension of production, a required upgrade or change to equipment or processes or a cessation of operations at one or more of our facilities. Because these laws are complex, constantly changing and may be applied retroactively, we cannot assure you that these requirements, in particular as they change in the future, will not have a material adverse effect on our business, profitability and results of operations.

In addition, we will be required to incur costs to comply with the EPA's National Emissions Standards for Hazardous Air Pollutants ("NESHAP") for iron and steel foundries and for our foundries' painting operations. These costs may be substantial. See "Business Environmental Matters." We may be required to conduct investigations and perform remedial activities that could require us to incur material costs in the future. Our operations involve the use of hazardous substances and the disposal of hazardous wastes. We may incur costs to manage these substances and wastes and may be subject to claims for damage for personal injury, property damages or damage to natural resources.

Under the terms of the Tyco Purchase Agreement, we are indemnified by Tyco for all environmental liabilities arising in connection with the Predecessor Mueller business and relating to actions occurring or conditions existing prior to the closing of that transaction. See "Business Legal Proceedings." The indemnity survives forever and is not subject to any dollar limits. In the past, Tyco has made substantial payments and/or assumed defense of claims pursuant to this indemnification provision. Should Tyco (or any successor entity) ever become financially unable or fail to comply with the terms of the indemnity, we may be responsible for such obligations or liabilities. In addition, Tyco's indemnity does not cover environmental liabilities to the extent caused by us or Predecessor Mueller or the operation of our Mueller Water business after that transaction, nor does it cover environmental liabilities arising with respect to businesses, such as the U.S. Pipe operations, or sites, including U.S. Pipe facilities, acquired after August 1999.

Our U.S. Pipe segment has been identified as a potentially responsible party liable under federal environmental laws for a portion of the clean-up costs with regard to two sites, one in Alabama and one in California, and is currently subject to an administrative consent order requiring certain monitoring and clean-up with regard to its Burlington, New Jersey facility. Such clean-up costs could have a material adverse impact to our result of operations in any given reporting period. For more information about our environmental compliance and potential environmental liabilities, see "Business Environmental Matters" and "Business Legal Proceedings."

**Our loss of the services of, or inability to obtain, key personnel could have a material adverse effect on our future success.**

Our success depends to a significant degree upon the contributions of Gregory Hyland and Dale Smith, as well as other members of our senior management. Although Messrs. Hyland and Smith have entered into employment agreements with us or Walter Industries, these agreements may be terminated and such persons may not remain affiliated with us. If any of our key personnel were to cease their affiliation with us, we may be unable to find suitable replacement personnel, and our results of operations could suffer. We do not intend to maintain key person life insurance on any person.

**We need to improve our internal controls to comply with SEC reporting requirements; public reporting obligations have put significant demands on our financial, operational and management resources.**

Predecessor Mueller reported a material weakness in both fiscal 2004 and fiscal 2005 related to maintaining effective controls over the preparation, review and presentation and disclosure of its consolidated financial statements. There also exist significant deficiencies in our internal controls over financial reporting which, if unremediated, may result in more than a remote likelihood that a material misstatement of our annual or interim financial statements will not be prevented or detected.

The Public Company Accounting Oversight Board ("PCAOB") defines a significant deficiency as a control deficiency, or a combination of control deficiencies, that adversely affects the company's ability to initiate, authorize, record, process, or report external financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the company's annual or interim financial statements that is more than inconsequential will not be prevented or detected. The PCAOB defines a material weakness as a single deficiency, or a combination of deficiencies, that results in more than a remote likelihood that a material misstatement of the annual or interim financial statements will not be prevented or detected.

The material weaknesses and significant deficiencies will need to be addressed as a part of the evaluation of our internal controls over financial reporting pursuant to the Sarbanes-Oxley Act of 2002 and may impair our ability to comply with Section 404 of the Act. We are currently taking additional steps to implement an internal control structure and procedures for financial reporting that would allow us to produce financial statements and related disclosure within the time periods and in the form

required under the Exchange Act. Failure to implement remediation plans in future periods could have an adverse effect on us.

**Compliance with internal control reporting requirements and securities laws and regulations is likely to increase our costs.**

The Sarbanes-Oxley Act of 2002, as well as rules subsequently implemented by the SEC and the Public Company Accounting Oversight Board, have required changes in the corporate governance and securities disclosure or compliance practices of public companies over the last few years. We expect these new rules and regulations to continue to increase our legal and financial compliance costs, as well as our ongoing audit costs, and to make legal, accounting and administrative activities more time-consuming and costly. In 2006, we will need to comply with the internal control reporting requirements of the Sarbanes-Oxley Act, which will have a significant impact on our compliance cost in 2006.

We also expect these rules and regulations to make it more difficult and expensive for us to obtain director and officer liability insurance, and we may be required to accept reduced coverage or incur substantially higher costs to obtain coverage. These new rules and regulations could also make it more difficult for us to attract and retain qualified members of our board of directors, particularly to serve on our audit committee, and executive officers.

**We may not be able to achieve the anticipated synergies in connection with our integration and rationalization plans.**

We are pursuing several initiatives designed to rationalize our manufacturing facilities and to use our manufacturing expertise to reduce our costs. In fiscal 2006, we expect to achieve integration synergies between our Mueller and U.S. Pipe segments by closing the U.S. Pipe Chattanooga, Tennessee production facility and integrating it into the Mueller Chattanooga and Albertville, Alabama production facilities. We have initiated the implementation of plant and distribution combination and production efficiency strategies within our Mueller and Anvil segments, which efforts will continue through fiscal years 2006, 2007 and the beginning of 2008. Our Mueller segment sales force has begun to integrate U.S. Pipe products as complementary product offerings as part of their sales efforts. We also have begun to use our combined purchasing leverage to reduce raw material and overall product costs. If we fail to implement our integration and rationalization plans, at the economic levels or within the time periods expected, we may not be able to achieve the projected levels of synergies and cost savings. In addition, we expect to incur substantial severance, environmental and impairment costs in connection with our integration and rationalization plans.

**We are a holding company and may not have access to the cash flow and other assets of our subsidiaries.**

We are a holding company that has no operations of our own and derives all of our revenues and cash flow from our subsidiaries. The terms of the indentures governing our senior discount notes and senior subordinated notes and our senior credit facilities significantly restrict our subsidiaries from paying dividends and otherwise transferring assets to us. Furthermore, our subsidiaries are permitted under the terms of our senior credit facilities and other indebtedness to incur additional indebtedness that may severely restrict or prohibit the making of distributions, the payment of dividends or the making of loans by such subsidiaries to us. A breach of any of those covenants would be a default under the applicable debt instrument that would permit the holders thereof to declare all amounts due thereunder immediately payable. As a result, we may not have access to our subsidiaries' cash flow to finance our cash needs.

**If we fail to protect our intellectual property, our business and ability to compete could suffer.**

Our business depends upon our technology and know-how, which is largely developed internally. While we believe that none of our operating units is substantially dependent on any single patent, trademark, copyright, or other form of intellectual property, we rely on a combination of patent protection, copyright and trademark laws, trade secrets protection, employee and third party confidentiality and nondisclosure agreements and technical measures to protect our intellectual property rights. There can be no assurance that the measures that we take to protect our intellectual property rights will be adequate to deter infringement or misappropriation or independent third-party development of our technology or to prevent an unauthorized third party from obtaining or using information or intellectual property that we regard as proprietary or to keep others from using brand names similar to our own. The disclosure, misappropriation or infringement of our intellectual property could harm our ability to protect our rights and our competitive position. In addition, our actions to enforce our rights may result in substantial costs and diversion of management and other resources. We may also be subject to intellectual property infringement claims from time to time, which may result in our incurring additional expenses and diverting company resources to respond to these claims.

**If transportation for our ductile iron pipe products becomes unavailable or uneconomic for our customers, our ability to sell ductile iron pipe products would suffer.**

Transportation costs are a critical factor in a customer's purchasing decision. Increases in transportation costs could make our ductile iron pipe products less competitive with the same or alternative products from competitors with lower transportation costs.

We typically depend upon rail, barge and trucking systems to deliver our products to customers. While our customers typically arrange and pay for transportation from our factory to the point of use, disruption of these transportation services because of weather-related problems, strikes, lock-outs or other events could temporarily impair our ability to supply our products to our customers thereby resulting in lost sales and reduced profitability.

**Risks Relating to our Relationship with Walter Industries**

**Walter Industries controls us and may have conflicts of interest with us or you in the future.**

Immediately prior to this offering, Walter Industries will be our only stockholder. Upon completion of this offering, Walter Industries will beneficially own all of our outstanding Series B common stock (which Series B common stock is entitled to eight votes per share on any matter submitted to a vote of our stockholders). The common stock beneficially owned by Walter Industries upon completion of this offering will represent in the aggregate % of the combined voting power of all of our outstanding common stock (or % if the underwriters' option to purchase additional shares is exercised in full). For as long as Walter Industries continues to beneficially own shares of common stock representing more than 50% of the combined voting power of our common stock, Walter Industries will be able to direct the election of all of the members of our board of directors and exercise a controlling influence over our business and affairs, including any determinations with respect to mergers or other business combinations, the acquisition or disposition of assets, the incurrence of indebtedness, the issuance of any additional common stock or other equity securities, the repurchase or redemption of common stock or preferred stock and the payment of dividends. Similarly, Walter Industries will have the power to determine or significantly influence the outcome of matters submitted to a vote of our stockholders, including the power to prevent an acquisition or any other change in control of us and could take other actions that might be favorable to Walter Industries. See "Description of Capital Stock" and "Certain Relationships and Related Party Transactions Relationship with Walter Industries."

In addition, so long as we are entitled to do so (which, under current rules, means that so long as Walter Industries continues to own in the aggregate more than 50% of the combined voting power of

all of our outstanding common stock), we intend to rely on the "controlled company" exception under the New York Stock Exchange rules. This exception eliminates the requirements that such a controlled company has a majority of independent directors on its board of directors and that it has compensation and nominating and corporate governance committees composed entirely of independent directors. As a result, you will not have the same protections that stockholders of non-controlled companies that are subject to all of the corporate governance requirements of the New York Stock Exchange.

Walter Industries will also have an option available to it to purchase additional shares of Series B common stock and/or any nonvoting capital stock to maintain its then-existing percentage of the total voting power and value of us. Additionally, with respect to shares of any nonvoting capital stock that may be issued in the future, Walter Industries will have an option to purchase such additional shares so as to maintain ownership of 80% of each outstanding class of such stock.

Beneficial ownership of at least 80% of the total voting power and 80% of each class of any nonvoting capital stock is required in order to effect a tax-free spin-off of us (as discussed under "Description of Capital Stock Common stock Conversion Rights") or certain other tax-free transactions.

Each member of a consolidated group for federal income tax purposes is severally liable for the federal income tax liability of each other member of the consolidated group for any year in which it is a member of the group at any time during such year. Each member of the Walter Industries controlled group, which currently includes Walter Industries, us and Walter Industries' other subsidiaries, is also jointly and severally liable for pension and benefit funding and termination liabilities of other group members, as well as certain benefit plan taxes. Accordingly, we could be liable under such provisions in the event any such liability is incurred, and not discharged, by any other member of the Walter Industries consolidated or controlled group for any period during which we were included in the Walter Industries consolidated or controlled group. If Walter Industries retains less than 80% of the value of the Company after this offering, we will no longer be included in the Walter Industries' consolidated federal income tax group, and there is no assurance that our tax position will be as favorable as if we continued to be included in the Walter Industries' consolidated federal income tax group. See "Certain Relationship and Related Party Transactions Relationship with Walter Industries."

A controversy exists with regard to federal income taxes allegedly owed by the Walter consolidated group, which includes the Company, for fiscal years 1980 through 1994. It is estimated that the amount of tax presently claimed by the IRS is approximately \$34.0 million for issues currently in dispute in bankruptcy court for matters unrelated to the Company. This amount is subject to interest and penalties. However, Walter Industries believes that their tax filing positions have substantial merit and intend to defend vigorously any claims asserted. Walter Industries believes that it has an accrual sufficient to cover the estimated probable loss, including interest and penalties.

By virtue of its controlling beneficial ownership and the terms of a tax allocation agreement between us and Walter Industries, Walter Industries effectively controls all of our tax decisions for periods during which we are a member of the Walter Industries consolidated federal income tax group and certain combined, consolidated or unitary state and local income tax groups. Under the terms of a tax allocation agreement between Walter Industries and us, which will be entered into in connection with this offering, Walter Industries has sole authority to respond to and conduct all tax proceedings (including tax audits) relating to our federal income and combined state returns, to file all such returns on behalf of us and to determine the amount of our liability to (or entitlement to payment from) Walter Industries for such periods. This arrangement may result in conflicts of interests between us and Walter Industries. See "Certain Relationships and Related Party Transactions Relationship with Walter Industries Tax Allocation Agreement." In addition, the tax allocation agreement will provide that in the event that Walter Industries effectuates a spin-off of our common stock that it owns and such spin-off is not tax-free pursuant to Section 355 of the Internal Revenue Code of 1986, as amended, or

the "Code," we will generally be responsible for any taxes incurred by Walter Industries or its stockholders if such taxes result from certain of our actions or omissions. If the taxes incurred by Walter Industries or its stockholders do not result from certain of our actions or omissions and do not result from certain of Walter Industries' actions or omissions, then we generally will be responsible for a percentage of such taxes based upon our market value relative to Walter Industries' market value.

For a description of certain provisions of the restated certificate of incorporation concerning the allocation of business opportunities that may be suitable for both us and Walter Industries, see "Description of Capital Stock Competition and Corporate Opportunities."

**Because we have limited experience operating as a stand-alone entity, we may be materially and adversely affected by the separation of our business from Walter Industries.**

Our company is a combination of the Predecessor Mueller business acquired by Walter Industries on October 3, 2005 and the U.S. Pipe business. As of the date of this prospectus, Walter Industries owns all outstanding shares of our common stock. Our operations as a stand-alone company may place significant demands on our management, operational, and technical resources. Our future performance will depend on our ability to function as a stand-alone company and on our ability to finance and manage expanding operations and to adapt our information systems to changes in its business. We rely on contractual arrangements that require Walter Industries and its affiliates to provide or procure certain critical transitional services and shared arrangements to us such as:

certain tax and accounting services;

certain human resources services, including benefit plan administration;

communications systems;

insurance; and

supply arrangements.

After the termination of these arrangements, we may not be able to replace these services and arrangements in a timely manner or on terms and conditions, including service levels and cost, as favorable as those we have received from Walter Industries and its affiliates. We cannot assure you that our separation from Walter Industries will be successful, which could materially and adversely impact our business, our results and our financial reporting ability.

Furthermore, the financial information included in this prospectus may not necessarily reflect what the operating results and financial condition would have been had we been a separate, stand-alone entity during the periods presented or be indicative of our future operating results and financial condition.

**Our governing documents and applicable laws include provisions that may discourage a takeover attempt.**

Provisions contained in our restated certificate of incorporation and by-laws and Delaware law could make it difficult for a third party to acquire us, even if doing so might be beneficial to our stockholders. For example, stockholders who wish to nominate a director or present a matter for consideration at an annual meeting are required to give us notice of such proposal, which gives us time to respond. These provisions could limit the price that certain investors might be willing to pay in the future for shares of our Series A common stock and may have the effect of delaying or preventing a change in control.

**Risks Relating to this Offering**

**Our Series A common stock has no prior public market and no assurances can be made that an active trading market will develop.**

Prior to this offering, there has not been a market for our Series A common stock. Although we intend to apply to list our Series A common stock on the New York Stock Exchange, an active trading market in our Series A common stock might not develop or be sustained after this offering. An investor purchasing shares of Series A common stock in this offering will pay a price that was not established in a competitive market, but instead was determined by negotiations with the representatives of the underwriters based upon an assessment of the valuation of our Series A common stock. The public market may not agree with or accept this valuation, in which case an investor may not be able to sell shares of our stock at or above the initial offering price.

**The price of our Series A common stock may be volatile and may be affected by market conditions beyond our control.**

Our share price is likely to fluctuate in the future because of the volatility of the stock market in general and a variety of factors, many of which are beyond our control, including:

general economic conditions that impact construction and infrastructure activity, including interest rate movements;

quarterly variations in actual or anticipated results of our operations;

speculation in the press or investment community;

changes in financial estimates by securities analysts;

actions or announcements by our competitors;

actions by our principal stockholders;

regulatory actions;

litigation;

U.S. and international economic, legal and regulatory factors unrelated to our performance;

loss or gain of a major customer;

additions or departures of key personnel; and

future sales of our Series A common stock.

Market fluctuations could result in extreme volatility in the price of shares of our Series A common stock, which could cause a decline in the value of your investment. You should also be aware that price volatility may be greater if the public float and trading volume of shares of our Series A common stock is low. In addition, if our operating results and net income fail to meet the expectations of stock analysts and investors, we may experience an immediate and significant decline in the trading price of our stock.



**Sales of common stock may depress the stock price after the offering.**

After the completion of this offering, we will have        outstanding shares of Series A common stock (        shares of Series A common stock if the underwriters exercise in full their option to purchase additional shares). This number is comprised of all the shares of our Series A common stock that we are selling in this offering, which may be resold immediately in the public market.

In addition, Walter Industries owns shares of our Series B common stock, which constitute all of our outstanding shares of Series B common stock. Our directors, executive officers and Walter Industries have agreed, with limited exceptions, that we and they will not directly or indirectly, without the prior written consent of the underwriters, offer to sell, sell or otherwise dispose of any of our common stock for a period of days after the date of this prospectus. Subject to the selling restrictions described under "Shares Eligible for Future Sale" and "Underwriting," Walter Industries could, from time to time, convert its Series B common stock into Series A common stock on a one-for-one basis and sell any or all of those shares of Series A common stock. In addition, Walter Industries currently intends to undertake a spin-off of our capital stock to Walter Industries' shareholders.

Further, following the consummation of this offering, pursuant to the terms of the agreement ("Corporate Agreement") that we expect to enter into with Walter Industries, Walter Industries and its permitted transferees will have the right to require us to register their common stock under the Securities Act of 1933 ("the Securities Act"), for sale into the public markets. Upon the effectiveness of any such registration statement, all shares covered by the registration statement will be freely transferable. On or shortly following the date of this prospectus, we also intend to file a registration statement on Form S-8 under the Securities Act to register an aggregate of shares of Series A common stock reserved for issuance under our long-term incentive plan. Subject to the exercise of issued and outstanding options, shares registered under the registration statement on Form S-8 will be available for sale into the public markets after the expiration of the 180-day lock-up agreements.

We cannot predict what effect, if any, future sales of our common stock, or the availability of common stock for future sale, will have on the market price of our Series A common stock. Sales of substantial amounts of our common stock in the public market following our initial public offering, or the perception that such sales could occur, could adversely affect the market price of our Series A common stock and may make it more difficult for you to sell your Series A common stock at a time and price which you deem appropriate. The sale by Walter Industries of additional shares of Series A common stock in the public market, or the perception that such sales might occur, could reduce the price that our Series A common stock might otherwise obtain or could impair our ability to obtain capital through the sale of equity securities.

**The book value of shares of common stock purchased in the offering will be immediately diluted.**

Investors who purchase common stock in the offering will suffer immediate dilution of \$ per share in the pro forma net tangible book value per share. See "Dilution."

**Our ability to pay regular dividends to our stockholders is subject to the discretion of our board of directors and may be limited by our holding company structure, the covenants in our debt instruments and applicable provisions of Delaware law.**

After consummation of this offering, we intend to pay cash dividends on a quarterly basis. Our board of directors may, in its discretion, decrease the level of dividends or discontinue the payment of dividends entirely. In addition, as a holding company, we will be dependent upon the ability of our subsidiaries to generate earnings and cash flows and distribute them to us so that we may pay our obligations and expenses and pay dividends to our stockholders. Our ability to pay future dividends and the ability of our subsidiaries to make distributions to us will be subject to our and their respective operating results, cash requirements and financial condition, the applicable laws of the State of Delaware (which may limit the amount of funds available for distribution), compliance with covenants and financial ratios related to existing or future indebtedness and other agreements with third parties. If, as a consequence of these various limitations and restrictions, we are unable to generate sufficient distributions from our business, we may not be able to make, or may have to reduce or eliminate, the payment of dividends on our shares.

**SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS**

The information contained in this prospectus includes some forward-looking statements that involve a number of risks and uncertainties. A forward-looking statement is usually identified by our use of certain terminology including "believes," "expects," "may," "will," "should," "seeks," "anticipates" or "intends" or by discussions of strategy or intentions. A number of factors could cause our actual results, performance, achievements or industry results to be very different from the results, performance or achievements expressed or implied by those forward-looking statements. These factors include, but are not limited to:

the competitive environment in our industry in general and in the sectors of the flow control product industry in which we compete;

economic conditions in general and in the sectors of the flow control product industry in which we compete;

changes in, or our failure to comply with, federal, state, local or foreign laws and government regulations;

liability and other claims asserted against our company;

changes in operating strategy or development plans;

the ability to attract and retain qualified personnel;

our significant indebtedness;

changes in our acquisition and capital expenditure plans;

our ability to achieve anticipated synergies;

our ability to timely implement improvements to our internal controls;

unforeseen interruptions with our largest customers; and

other factors we refer to in this prospectus, including factors described in the "Risk Factors" section.

In addition, forward-looking statements depend upon assumptions, estimates and dates that may not be correct or precise and involve known and unknown risks, uncertainties and other factors. Accordingly, a forward-looking statement in this prospectus is not a prediction of future events or circumstances and those future events or circumstances may not occur. Given these uncertainties, you are warned not to rely on the forward-looking statements. We are not undertaking any obligation to update these factors or to publicly announce the results of any changes to our forward-looking statements due to future events or developments.

**USE OF PROCEEDS**

We estimate that the net proceeds from the offering of our Series A common stock, after deducting approximately \$ million of estimated underwriting discounts and offering expenses, will be approximately \$ million. We intend to: (1) use approximately \$ million to redeem a portion of our 14<sup>3</sup>/<sub>4</sub>% senior discount notes due 2014; (2) contribute approximately \$ million to our subsidiary, Mueller Group, LLC ("Mueller Group"), which will use such proceeds to redeem a portion of its 10% senior subordinated notes due 2012 and pay accrued interest; (3) contribute approximately \$ million to Mueller Group, which will use such proceeds to optionally prepay a portion of the term loan outstanding under the 2005 Mueller Credit Agreement; and (4) use the remaining proceeds for general corporate and other purposes.

Affiliates of Banc of America Securities LLC and Morgan Stanley & Co. Incorporated, two of the underwriters in this offering, are lenders under the 2005 Mueller Credit Agreement. Accordingly, they will receive a portion of the proceeds from this offering through the partial repayment of the term loan outstanding under the 2005 Mueller Credit Agreement. See "Underwriting."

The expected sources and uses of funds in connection with the offering (assuming a , 2006 completion of this offering unless otherwise specified) are set forth in the table below. The actual amounts may vary depending on the time of the completion of this offering.

Sources	Uses	
(dollars in millions)		
Series A common stock	\$	Partial redemption of senior discount notes(1) \$ Partial redemption of senior subordinated notes(2) Partial repayment of the term loan(3) General corporate and other purposes Estimated fees and expenses(4)
Total sources	\$	Total uses \$

- (1) Represents redemption of approximately \$ million in accreted value of our 14<sup>3</sup>/<sub>4</sub>% senior discount notes due 2014 and a payment of approximately \$ million of premium based on the amount required at the assumed redemption date.
- (2) Represents redemption of approximately \$ million of Mueller Group's 10% senior subordinated notes due 2012 and a payment of approximately \$ million of premium and accrued interest based on the amount required at the assumed redemption date.
- (3) Represents the optional prepayment of a portion of the \$1,050.0 million term loan outstanding under the 2005 Mueller Credit Agreement. The senior credit facilities under the 2005 Mueller Credit Agreement consist of: (1) an amortizing senior secured term loan facility in an initial aggregate principal amount of \$1,050.0 million (\$1,047.4 million of which is currently outstanding) and (2) a \$145.0 million senior secured revolving credit facility, which provides for loans and under which letters of credit may be issued. The revolving credit facility will terminate on October 4, 2010, and the term loans will mature on November 1, 2011 (or October 3, 2012, if the 10% senior subordinated notes due 2012 are paid in full or refinanced prior to such date). Loans under the senior credit facilities currently bear interest, at our option, at: (x) initially, the reserve adjusted LIBOR rate plus 250 basis points or the alternate base rate plus 150 basis points for borrowings under the revolving credit facility; and (y) the reserve adjusted LIBOR rate plus 225 basis points or the alternate base rate plus 125 basis points for term loans. The proceeds of the 2005 Mueller

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Credit Agreement were used to retire certain old debt of Predecessor Mueller and to finance the Acquisition.

(4)

Represents estimated underwriting discounts and fees and legal, accounting and other fees and expenses.

We intend to contribute the net proceeds from any shares of our Series A common stock sold pursuant to the underwriters' option to purchase additional shares to Mueller Group, which intends to use such proceeds to optionally prepay an additional portion of the term loan outstanding under the 2005 Mueller Credit Agreement.

Any decrease in the aggregate amount of net proceeds raised in this offering (assuming net proceeds of at least \$      million are raised) will decrease the amount of debt under the 2005 Mueller Credit Agreement to be prepaid, but will not affect the amount of senior discount notes or senior subordinated notes to be redeemed. Any increase in the aggregate amount of net proceeds raised in this offering will be used to optionally prepay additional debt under the 2005 Mueller Credit Agreement or for general corporate purposes.

**DIVIDEND POLICY**

We expect our board to declare an initial quarterly dividend of \$ \_\_\_\_\_ per share for the first full fiscal quarter following the completion of this offering. We expect our board to continue to declare quarterly dividends in the future. The board will determine the amount of any future dividends from time to time based on

our results of operations and the amount of our surplus available to be distributed;

dividend availability and restrictions under our credit agreement and indentures and the applicable laws of the State of Delaware;

the dividend rate being paid by comparable companies in our industry;

our liquidity needs and financial condition; and

other factors that our board of directors may deem relevant.

The board of directors may modify or revoke our dividend policy at any time. The amounts available to us to pay cash dividends will be restricted by our debt agreements. See "Management's Discussion and Analysis of Financial Condition and Results of Operations - Liquidity and Capital Resources" and "Description of Certain Indebtedness."

## CAPITALIZATION

The following table presents our cash and cash equivalents and consolidated capitalization as of September 30, 2005: (1) on a historical basis; (2) as adjusted to reflect the Transactions; and (3) as further adjusted to reflect the sale by us of shares of Series A common stock in this offering and the application of the proceeds as described in "Use of Proceeds." This table should be read in conjunction with our consolidated financial statements and the notes to those statements included elsewhere in this prospectus, "Selected Historical Consolidated Financial Data," "Unaudited Pro Forma Condensed Combined Financial Statements," "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Use of Proceeds."

	As of September 30, 2005		
	Historical	Pro Forma	
		As Adjusted for Transactions	As Further Adjusted for Offering
	(dollars in millions)		
Cash and cash equivalents	\$	\$ 35.6	\$
Long-term debt, including current portion:			
Senior credit facilities(1)			
Revolver loans		25.0	
Term loans		1,050.0	
Senior discount notes(2)		161.7	
Senior subordinated notes(3)		333.9	
Capital lease obligation		2.2	
Payable to parent, Walter Industries	443.6		
Total debt	443.6	1,572.8	
Stockholders' equity:			
Common stock, par value \$0.01 per share, shares authorized, actual and as adjusted, shares authorized as further adjusted; shares issued and outstanding, actual and as adjusted, shares of Series A common stock and shares of Series B common stock issued and outstanding as further adjusted			
Preferred stock, par value \$0.01 per share, shares authorized, actual and as adjusted, shares authorized as further adjusted; no shares issued and outstanding, actual, as adjusted and as further adjusted			
Additional paid-in capital	68.3	998.6	
Accumulated deficit	(178.1)	(178.1)	
Accumulated other comprehensive loss	(45.4)	(45.4)	
Total stockholders' equity (deficit)	(155.2)	775.1	
Total capitalization	\$ 288.4	\$ 2,347.9	\$

(1)

The senior credit facilities under the 2005 Mueller Credit Agreement consist of: (1) an amortizing senior secured term loan facility in an initial aggregate principal amount of \$1,050.0 million (\$1,047.4 million of which is currently outstanding) and (2) a \$145.0 million senior secured revolving credit facility, which provides for loans and under which letters of credit may be issued. The revolving credit facility will terminate on October 4, 2010, and the term loans will mature on the earlier of October 3, 2012 or November 1, 2011, unless the 10% senior subordinated notes due





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2012 are paid in full prior to such date. Loans under the senior credit facilities currently bear interest, at our option, at: (x) initially, the reserve adjusted LIBOR rate plus 250 basis points or the alternate base rate plus 150 basis points for borrowings under the revolving credit facility; and (y) the reserve adjusted LIBOR rate plus 225 basis points or the alternate base rate plus 125 basis points for term loans.

- (2) The senior discount notes were adjusted to fair market value at the date of acquisition. The fair market value was in excess of the book value of \$36.0 million.
- (3) The senior subordinated notes were adjusted to fair market value at the date of acquisition. The fair market value was in excess of the book value of \$18.9 million.

**DILUTION**

Our net tangible book value as of \_\_\_\_\_ was approximately \$ \_\_\_\_\_ million or \$ \_\_\_\_\_ per share. Net tangible book value per share as of \_\_\_\_\_ is equal to our total assets (excluding intangible assets) minus our total liabilities divided by the aggregate number of shares of common stock outstanding prior to this offering. After giving effect to this offering of Series A common stock at an assumed offering price of \$ \_\_\_\_\_ per share (the midpoint of the range set forth on the cover page of the registration statement of which this prospectus is a part), and after deducting applicable underwriting discounts and estimated offering expenses, our pro forma net tangible book value at \_\_\_\_\_ would have been approximately \$ \_\_\_\_\_ million or \$ \_\_\_\_\_ per share. This represents an immediate increase in net tangible book value of \$ \_\_\_\_\_ per share to our existing stockholder and an immediate dilution of \$ \_\_\_\_\_ per share to new investors purchasing shares in this offering. Dilution is determined by subtracting net tangible book value per share after the offering from the amount of cash paid by a new investor for a share of Series A common stock. The following table illustrates the pro forma dilution to new investors:

Assumed initial public offering price per share	\$	\$
Net tangible book value per share as of _____		
Increase in net tangible book value per share attributable to new investors		
Pro forma net tangible book value per share after this offering		
Pro forma dilution per share to new investors	\$	\$

Assuming this offering had occurred on \_\_\_\_\_, the following table summarizes, on a pro forma basis, the differences between the number of shares of Series A common stock purchased from us, the total consideration paid and the average price per share paid by existing stockholder and by the new investors purchasing shares in this offering.

	Shares Purchased		Total Consideration		Average Price Per Share
	Number	Percent	Amount	Percent	
Existing stockholder			% \$		% \$
New investors					
<b>Total</b>			% \$		% \$

If the underwriters exercise in full their option to purchase additional shares:

the net tangible book value per share of common stock as of \_\_\_\_\_ would have been \$ \_\_\_\_\_ per share, which would result in dilution to the new investors of \$ \_\_\_\_\_ per share;

the number of shares of common stock held by existing stockholder will decrease to approximately \_\_\_\_\_ % of the total number of shares of our common stock outstanding after completion of this offering; and

the number of shares of Series A common stock held by new investors will be approximately \_\_\_\_\_ % of the total number of shares of our common stock outstanding after completion of this offering.

**UNAUDITED PRO FORMA CONDENSED COMBINED FINANCIAL STATEMENTS**

The following unaudited pro forma condensed combined financial statements are based on the historical financial statements of Mueller Water Products, Inc. ("Predecessor Mueller") and United States Pipe and Foundry Company, LLC ("U.S. Pipe") after giving effect to: (1) the Acquisition and related transactions, including borrowings under our \$1,195.0 million credit agreement ("2005 Mueller Credit Agreement") and the use of proceeds therefrom to repay our old credit facility and to redeem the second priority senior secured floating rate notes of Predecessor Mueller (collectively with the Acquisition, the "Transactions"); (2) the sale by us of shares of Series A common stock in this offering and the application of the proceeds therefrom as described in "Use of Proceeds" (the "Offering"); and (3) the assumptions and adjustments described in the accompanying notes to the unaudited pro forma condensed combined financial statements. For accounting and financial statement presentation purposes, U.S. Pipe is considered the accounting acquiror of Predecessor Mueller.

Effective December 30, 2005, U.S. Pipe changed its fiscal year to September 30, which coincides with Predecessor Mueller's fiscal year end. For purposes of preparing the pro forma statement of operations, the U.S. Pipe operating information for the three months ended December 31, 2004 has been added to the operating financial results for the nine months ended September 30, 2005 in arriving at the twelve months ended September 30, 2005 operating financial information in the pro forma data presented hereinafter.

The unaudited pro forma combined balance sheet as of September 30, 2005 is presented as if the Transactions and the Offering occurred on September 30, 2005. The unaudited pro forma condensed combined statement of operations for the year ended September 30, 2005 is presented as if the Transactions and the Offering had taken place on October 1, 2004 and were carried forward through September 30, 2005.

The unaudited pro forma condensed combined financial statements are not intended to represent or be indicative of the consolidated results of operations or financial position that would have been reported had the Transactions and the Offering been completed as of the dates presented, and should not be taken as representative of our future consolidated results of operations or financial position. The unaudited pro forma condensed combined financial statements do not reflect (a) any operating efficiencies or cost savings that we may achieve with respect to the combined companies or (b) any additional costs that we may incur as a stand-alone company. The unaudited pro forma condensed combined financial statements also do not include the effects of restructuring certain activities of pre-acquisition operations, which occurred subsequent to September 30, 2005. The unaudited pro forma condensed combined financial statements should be read in conjunction with the historical consolidated financial statements and accompanying notes of Predecessor Mueller and U.S. Pipe included elsewhere in this prospectus.

**MUELLER WATER PRODUCTS, INC.**  
**UNAUDITED PRO FORMA CONDENSED COMBINED BALANCE SHEET**  
**As of September 30, 2005**

	Historical U.S. Pipe	Predecessor Mueller	Pro Forma Adjustments for Transactions	Pro Forma Combined for Transactions	Pro Forma Adjustments for Offering	Pro Forma As Adjusted for Transactions and Offering
(\$ in millions)						
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents	\$	\$ 112.8	\$ (77.2)(a)	\$ 35.6		(m\$)
Receivables, net	118.5	177.4		295.9		
Inventories	147.2	303.0	70.2 (b)	520.4		
Deferred income taxes	11.1	27.7	(28.1)(c)	10.7		
Prepaid expenses and other assets	1.5	31.1		32.6		
<b>Total current assets</b>	<b>278.3</b>	<b>652.0</b>	<b>(35.1)</b>	<b>895.2</b>		
Property, plant and equipment, net	149.2	168.0	47.6 (d)	364.8		
Deferred financing fees, net		32.2	3.4 (e)	35.6		(m)
Deferred income taxes	9.5	17.5	(27.0)(c)			
Other noncurrent assets	19.3	1.5	19.1 (f)	39.9		
Identifiable intangibles, net		52.4	803.5 (g)	855.9		
Goodwill	58.4	163.2	654.4 (h)	876.0		
<b>Total assets</b>	<b>\$ 514.7</b>	<b>\$ 1,086.8</b>	<b>\$ 1,465.9</b>	<b>\$ 3,067.4</b>	<b>\$</b>	<b>\$</b>
<b>Liabilities, Redeemable Common Stock and Unit/Stockholders' Equity (Deficit)</b>						
<b>Current liabilities:</b>						
Accounts payable	\$ 52.5	\$ 63.3	\$	\$ 115.8	\$	\$
Current portion of long-term debt		3.8	7.6 (i)	11.4		(m)
Accrued expenses and other current liabilities	37.2	103.3	(5.2)(j)	135.3		
<b>Total current liabilities</b>	<b>89.7</b>	<b>170.4</b>	<b>2.4</b>	<b>262.5</b>		
Long-term debt, net of current portion	443.6	1,051.9	65.9 (i)	1,561.4		(m)
Accrued pension liability	72.9	37.7	2.4 (k)	113.0		
Deferred income taxes			290.2 (c)	290.2		
Other long-term liabilities	63.7	1.5		65.2		

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	Historical U.S. Pipe	Predecessor Mueller	Pro Forma Adjustments for Transactions	Pro Forma Combined for Transactions	Pro Forma Adjustments for Offering	Pro Forma As Adjusted for Transactions and Offering
Total liabilities	669.9	1,261.5	360.9	2,292.3		
Redeemable common stock		1.7	(1.7)(l)			
Stockholders' equity (deficit)						
Series A		1.3	(1.3)(l)			(m)
Series B		0.9	(0.9)(l)			
Additional paid-in capital	68.3		930.3 (l)	998.6		(m)
Accumulated deficit	(178.1)	(169.0)	169.0 (l)	(178.1)		
Accumulated other comprehensive loss	(45.4)	(9.6)	9.6 (l)	(45.4)		
Total stockholders' equity (deficit)	(155.2)	(176.4)	1,106.7	775.1		
Total liabilities and stockholders' equity (deficit)	\$ 514.7	\$ 1,086.8	\$ 1,465.9	\$ 3,067.4	\$	\$

*See notes to unaudited pro forma condensed combined Balance Sheet.*

**MUELLER WATER PRODUCTS, INC.**  
**UNAUDITED PRO FORMA CONDENSED COMBINED STATEMENT OF OPERATIONS**  
**For the year ended September 30, 2005**

	<b>Historical U.S. Pipe for the year ended September 30, 2005</b>	<b>Predecessor Mueller for the year ended September 30, 2005</b>	<b>Pro Forma Adjustments for Transactions</b>	<b>Pro Forma Combined for Transactions</b>	<b>Pro Forma Adjustments for Offering</b>	<b>Pro Forma as Adjusted for Transactions and Offering</b>
(\$ in millions except per share data)						
<b>Statement of Operations Data:</b>						
Net sales	\$ 555.8	\$ 1,148.9	\$	\$ 1,704.7	\$	1,704.7
Cost of sales	488.5	802.3	4.8(n)	1,295.6		1,295.6
Gross profit	67.3	346.6	(4.8)	409.1		409.1
Selling, general and administrative expenses	46.4	172.1	15.0 (o)	233.5		233.5
Facility rationalization and related costs		1.7		1.7		1.7
Operating income (loss)	20.9	172.8	(19.8)	173.9		173.9
Interest expense and early repayment costs net of interest income	(21.4)	(89.5)	(22.0)(p)	(132.9)	(r)	
Income (loss) before income taxes	(0.5)	83.3	(41.8)	41.0		
Income tax expense	3.9	33.7	(16.7)(q)	20.9		
Net income (loss)	\$ (4.4)	\$ 49.6	\$ (25.1)	\$ 20.1	\$	\$
<b>Earnings (loss) per Share:</b>						
Earnings (loss) per share:						
Basic	\$ (4,441,000)	\$ 0.22				
Diluted	\$ (4,441,000)	\$ 0.20				
Weighted average units/shares outstanding:						
Basic	1	220,552,697				
Diluted	1	244,907,546				

See notes to unaudited pro forma condensed combined statement of operations.



**1. ACQUISITION**

On October 3, 2005, pursuant to the agreement dated June 17, 2005, Walter Industries acquired all of the outstanding common stock of Predecessor Mueller for approximately \$928.6 million. Transaction costs related to the acquisition were \$14.8 million. In conjunction with the acquisition, U.S. Pipe, a wholly-owned subsidiary of Walter Industries, was contributed in a series of transactions to Predecessor Mueller's wholly-owned subsidiary, Mueller Group, LLC.

Walter Industries' acquisition of Predecessor Mueller has been accounted for as a business combination. Assets acquired and liabilities assumed were recorded at their fair values as of October 3, 2005. The total purchase price is \$943.4 million, including acquisition-related transaction costs, and is comprised of (dollars in millions):

Acquisition of the outstanding common stock of Predecessor Mueller	\$ 928.6
Acquisition-related transaction costs	14.8
	<hr/>
Total purchase price	\$ 943.4
	<hr/>

Acquisition-related transaction costs include investment banking, legal and accounting fees and other external costs directly related to the Acquisition.

Under business combination accounting, the purchase price was allocated to Predecessor Mueller's net tangible and identifiable intangible assets based on their fair values as of October 3, 2005. The excess of the purchase price over the net tangible and identifiable intangible assets was recorded as goodwill. Based on current fair values, the purchase price was allocated as follows (dollars in millions):

Receivables, net	\$ 177.4
Inventory	373.2
Property, plant and equipment	215.5
Identifiable intangible assets	855.9
Goodwill	817.6
Net other assets	376.5
Net deferred tax liabilities	(300.0)
Debt	(1,572.7)
	<hr/>
Total purchase price allocation	\$ 943.4
	<hr/>

Receivables are short-term trade receivables and their net book value approximates current fair value.

Finished goods inventory is valued at estimated selling price less cost of disposal and a reasonable profit allowance for the selling effort. Work in process inventory is valued at estimated selling price of finished goods less costs to complete, cost of disposal and a reasonable profit allowance for the completing and selling effort. Raw materials are valued at book value, which approximates current replacement cost. The fair value adjustment to inventory of approximately \$70.2 million is not reflected as a pro forma adjustment in the pro forma condensed combined statement of operations.



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Property, plant and equipment is valued at the current replacement cost as follows (dollars in millions):

		<u>Depreciation Period</u>
Land	\$ 14.1	Indefinite
Buildings	51.8	5 to 14 years
Machinery and equipment	136.4	3 to 5 years
Other	13.2	3 years
Total property, plant and equipment	\$ 215.5	

Depreciation related to the property, plant and equipment adjustment is reflected in the pro forma condensed combined statement of operations.

Identifiable intangible assets were as follows (dollars in millions):

		<u>Amortization Period</u>
Trade name and trademark	\$ 403.0	Indefinite
Technology	56.3	10 years
Customer relationships	396.6	19 years
Total identifiable intangible assets	\$ 855.9	

Identifiable intangible assets acquired consist of trade name, trademark, technology and customer relationships and were valued at their current fair value. Trade name and trademark relate to Mueller®, Anvil®, Hersey®, Henry Pratt and James Jones and Jones®. Technology represents processes related to the design and development of products. Customer relationships represents the recurring nature of sales to current distributors, municipalities, contractors and other end customers regardless of their contractual nature. The amortization related to the fair value adjustments of these definite-lived intangible assets is reflected in the pro forma condensed combined statements of operations.

Goodwill represents the excess of the purchase price over the fair value of tangible and identifiable intangible assets acquired. Goodwill is not amortized, but rather is tested for impairment at least annually. In the event that we determine the book value of goodwill has become impaired, we will incur an accounting charge for the amount of impairment during the fiscal quarter in which such determination is made.

Net other assets include cash, prepaid expenses, deferred financing fees, accounts payable, accrued expenses and accrued pension liability and were valued at their approximate current fair value. After the purchase price allocation and the contribution of U.S. Pipe, Predecessor Mueller paid a \$444.5 million dividend to Mueller Holding Company, Inc., a subsidiary of Walter Industries, to fund the acquisition, \$20.0 million for transaction expenses and \$10.0 million in employee-related costs and such payments are reflected in the pro forma condensed combined financial statements. Transaction expenses were capitalized and employee-related costs were expensed.

Net deferred tax liabilities include the tax effects of fair value adjustments related to identifiable intangible assets and net tangible assets.

Debt is valued at fair market value as of October 3, 2005. The amortization of the premium on debt related to fair value adjustments is reflected in the pro forma condensed combined statement of operations as a credit to interest expense.

## 2. CREDIT AGREEMENT

On October 3, 2005, Mueller Group entered into the 2005 Mueller Credit Agreement consisting of a \$145.0 million senior secured revolving credit facility terminating on October 4, 2010 and a \$1,050.0 million senior secured term loan maturing in October 3, 2012 or November 1, 2011, unless the 10% senior subordinated notes due 2012 are paid in full prior to such date. Loans under the senior credit facilities currently bear interest, at our option, at: (x) initially, the reserve adjusted LIBOR rate plus 250 basis points or the alternate base rate plus 150 basis points for borrowings under the revolving credit facility; and (y) the reserve adjusted LIBOR rate plus 225 basis points or the alternate base rate plus 125 basis points for term loans. The 2005 Mueller Credit Agreement is a secured obligation of Mueller Group and substantially all of the wholly-owned domestic subsidiaries of Mueller Group, including U.S. Pipe. Proceeds from the 2005 Mueller Credit Agreement were approximately \$1,053.4 million, net of approximately \$21.6 million of underwriting fees and expenses, which will be amortized over the life of the loans. The proceeds were used to retire the previous Mueller Group senior credit facility of \$512.8 million, the second priority senior secured floating rate notes of \$100.0 million, and to finance the acquisition of Predecessor Mueller by Walter Industries. The term loan requires quarterly principal payments of \$2.6 million through October 3, 2012, at which point in time the remaining principal outstanding is due. Presently, the commitment fee on the unused portion of the revolving credit facility is 0.50% and the interest rate is a floating rate of 250 basis points over LIBOR. The term loan presently carries a floating interest rate of 225 basis points over LIBOR.

## 3. PRO FORMA ADJUSTMENTS

The following pro forma adjustments are included in the unaudited pro forma condensed combined balance sheet:

- (a) Adjustments to reflect net cash outflows associated with obtaining our new debt facilities \$1,075.0 million, net of debt issuance costs of (\$24.2 million), extinguishment of certain old debt and payment of accrued interest (\$618.0 million), payment of dividend to Walter Industries (\$444.5 million), payment of (\$20.0 million) to Walter Industries for subordinated notes and payment of transaction related costs (\$12.0 million) and expenses (\$33.5 million).
- (b) Adjustment to reflect fair values assigned to inventory.
- (c) Net adjustment to reflect the reversal of Predecessor Mueller deferred tax asset, reclassification of a portion of U.S. Pipe's deferred tax asset to deferred tax liabilities, offset by the establishment of a new net deferred tax liability.
- (d) Adjustment to reflect net increase in property, plant and equipment based on estimated fair values.
- (e) Net adjustment reflects the capitalization of \$24.2 million in debt issuance costs associated with the 2005 Mueller Credit Agreement and write-off of \$20.8 million of debt issuance costs associated with certain old debt facilities that were extinguished in connection with the transactions as shown in (i) below.
- (f) Adjustment to reflect the receipt of a subordinated note from Walter Industries of \$20.0 million and removal of previously recognized pension intangible asset of \$0.9 million.
- (g) Adjustment to reflect fair values assigned to identifiable intangible assets.
- (h) Adjustment reflects goodwill after allocating the purchase price to the fair value of identifiable net assets and liabilities acquired.

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- (i) Net adjustment to current and long-term debt is as follows (dollars in millions):

	<b>Current Debt</b>	<b>Long-term Debt</b>
New term loan	\$ 10.5	\$ 1,039.5
New revolving credit facility		25.0
Payoff of old term loan	(2.9)	(509.9)
Payoff of second priority senior secured floating rate notes		(100.0)
Fair value adjustment to existing public debt		54.9
Forgiveness of U.S. Pipe payable to Walter Industries		(443.6)
	\$ 7.6	\$ 65.9

The fair value adjustment to existing public debt represents the excess of Predecessor Mueller's public debt fair market value as compared to book value at the acquisition date. The excess value or premium for Predecessor Mueller's senior discount notes and senior subordinated notes was \$36.0 million and \$18.9 million, respectively.

- (j) Adjustment to reflect the payment of accrued interest of \$2.1 million associated with the extinguishment of old debt and seller transaction fees payable of \$3.1 million.
- (k) Adjustment to reflect the fair value of acquired pension liability.
- (l) Net adjustment to reflect the investment in Predecessor Mueller by Walter Industries of \$943.4 million, eliminate Predecessor Mueller's prior equity of \$176.4 million and redeemable common stock of \$(1.7 million), reflect the payment of a dividend to Walter Industries of \$(444.5 million), payment of transaction related fees of \$(12.0 million) and forgiveness of U.S. Pipe debt to Walter Industries of \$443.6 million.
- (m) Adjustments to reflect net proceeds from the offering of \$                      million, a write-off of unamortized debt issuance costs of \$                      million resulting from extinguishment of debt with the proceeds from the offering and payment of debt of \$                      million.

The following pro forma adjustments are included in the unaudited pro forma condensed combined statement of operations:

- (n) Adjustment of \$5.6 million to increase amortization expense for technology intangible assets associated with the Acquisition, net of a \$0.8 million decrease in depreciation expense associated with acquired fixed assets depreciated over their remaining useful lives. The decrease in depreciation expense in relation to the increase in basis for property, plant and equipment represents adjustments to the remaining lives of the assets to reflect their expected economic life.
- (o) Adjustment of \$18.1 million (\$20.9 million net of (\$2.8 million) of recorded amortization) to increase amortization expense for customer relationship intangible assets associated with the Acquisition, net of a \$3.1 million removal of seller transaction expenses incurred prior to September 30, 2005.
- (p) Net adjustment consists of a \$27.5 million increase in interest expense for interest on the 2005 Mueller Credit Agreement along with a \$2.1 million increase in amortization expense for new deferred financing fees, net of a decrease of \$7.6 million in interest expense resulting from the amortization of premium created by the fair value adjustment of Predecessor Mueller's existing public debt. A change in interest rates of  $\frac{1}{8}\%$  would result in a change in interest expense of approximately \$1.3 million.

(q)

Adjustment to reflect the tax effect of pro forma adjustments at a 40% statutory rate. As more fully described in Note 9 to the financial statements of U.S. Pipe, income tax expense is calculated as if U.S. Pipe filed a tax return on a stand alone basis, with the exception that the tax sharing agreement in place with Walter Industries provides that U.S. Pipe receives an

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immediate benefit when its tax losses for Federal purposes are utilizable by the consolidated group. On a pro forma basis, U.S. Pipe's historical tax expense of \$3.9 million would have been \$12.0 million on a stand alone basis assuming U.S. Pipe's deferred tax assets were consistently evaluated for realization without regard to the utilization by Walter Industries of its tax losses.

(r)

Adjustment of a \$  
offering, along with \$  
repayment of debt.

million decrease in interest expense resulting from payment of debt using proceeds from this  
million decrease in amortization of deferred financing fees associated with the early

## SELECTED HISTORICAL CONSOLIDATED FINANCIAL DATA

## United States Pipe and Foundry Company, LLC.

The selected statement of operations data for the nine months ended September 30, 2005 and for the years ended December 31, 2004 and 2003 and the selected balance sheet data as of September 30, 2005 and December 31, 2004 are derived, and qualified by reference to, the audited financial statements of U.S. Pipe included elsewhere in this prospectus and should be read in conjunction with those financial statements and notes thereto. The selected statement of operations data for the nine months ended September 30, 2004 and the years ended December 31, 2002 and 2001 and the selected balance sheet data as of September 30, 2004 and December 31, 2003, 2002 and 2001 have been derived from unaudited financial statements of U.S. Pipe not included in this prospectus. The following selected financial and other data should be read in conjunction with, and are qualified by reference to, "Management's Discussion and Analysis of Financial Condition and Results of Operations," "Unaudited Pro Forma Condensed Combined Financial Information" and the financial statements and notes thereto included elsewhere in this prospectus.

	For the nine months ended September 30,		For the years ended December 31,			
	2005	2004	2004	2003	2002	2001
	(dollars in millions)					
<b>Statement of Operations Data:</b>						
Net sales	\$ 425.5	\$ 406.9	\$ 537.2	\$ 431.9	\$ 457.2	\$ 492.9
Cost of sales(a)	370.8	372.6	490.2	393.9	395.2	396.5
Gross profit	54.7	34.3	47.0	38.0	62.0	96.4
Selling, general and administrative expenses(b)	25.9	25.0	38.2	43.5	36.1	37.0
Related party corporate charges(c)	5.4	5.7	7.7	4.8	6.4	3.1
Restructuring and impairment charges(d)		0.1	0.1	5.9		
Operating income (loss)	23.4	3.5	1.0	(16.2)	19.5	56.3
Interest expense-other	(0.3)	(0.4)	(0.5)	(0.5)	(0.1)	(0.1)
Interest expense arising from payable to parent, Walter Industries(e)	(15.2)	(13.0)	(18.9)	(16.4)	(9.4)	(18.2)
Income (loss) before income tax expense (benefit)	7.9	(9.9)	(18.4)	(33.1)	10.0	38.0
Income tax expense (benefit)	2.8	(3.9)	(2.9)	(12.7)	4.1	15.1
Income (loss) before cumulative effect of change in accounting principle	5.1	(6.0)	(15.5)	(20.4)	5.9	22.9
Cumulative effect of change in accounting principle, net of tax				(0.5)		
Net income (loss)	\$ 5.1	\$ (6.0)	\$ (15.5)	\$ (20.9)	\$ 5.9	\$ 22.9
Basic income (loss) per share:						
Income (loss) before cumulative effect of change in accounting principle	\$ 5.1	\$ (6.0)	\$ (15.5)	\$ (20.4)	\$ 5.9	\$ 22.9
Cumulative effect of change in accounting principle, net of tax				(0.5)		
Earnings (loss) per share(f)	\$ 5.1	\$ (6.0)	\$ (15.5)	\$ (20.9)	\$ 5.9	\$ 22.9

## Other Data:

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	For the nine months ended				For the years ended December 31,							
	September 30,											
EBITDA(g)	\$	42.8	\$	23.5	\$	27.5	\$	9.0	\$	43.5	\$	77.9
Depreciation and amortization		19.4		20.0		26.5		25.2		24.0		21.6
Capital expenditures		16.5		12.4		20.4		15.7		26.2		37.1

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As of September 30,		As of December 31,			
2005	2004	2004	2003	2002	2001

(dollars in millions)

**Balance Sheet Data:**

Cash and cash equivalents(h)	\$	\$	0.1	\$	0.2	\$	0.1	\$	0.1
Working capital		188.6	176.6	163.5	157.0	139.0	138.3		
Property, plant and equipment, net		149.2	152.2	152.9	160.1	172.1	170.6		
Total assets		514.7	491.6	473.5	452.9	448.6	444.0		
Intercompany indebtedness to Walter Industries		443.6	435.4	422.8	409.2	385.2	400.8		
Total liabilities		669.9	626.7	618.6	581.9	555.3	528.4		
Total unit/stockholder's equity (net capital deficiency)		(155.2)	(135.1)	(145.1)	(129.0)	106.7	84.4		

- (a) Cost of sales includes warranty cost of \$2.3 million related to a construction project in Kansas City, Missouri during the nine months ended September 30, 2005.
- (b) Selling, general and administrative expenses include:
- Credits for environmental-related insurance settlement benefits of \$5.1 million and \$1.9 million for the nine months ended September 30, 2005 and the year ended December 31, 2004, respectively;
- Accrual of \$4.0 million relating to environmental liabilities for the year ended December 31, 2004; and
- Settlement expenses for a commercial dispute of \$1.7 million and settlement expenses for litigation matters of \$6.5 million for the year ended December 31, 2003.
- (c) Related party corporate charges represents costs incurred by Walter Industries that have been allocated to U.S. Pipe. Walter Industries allocates certain costs to all of its subsidiaries based on a systematic and rational method. In the event that U.S. Pipe separates, these charges will no longer be allocated to U.S. Pipe. However, U.S. Pipe may incur costs in an amount less than or greater than these costs for similar services performed by an unaffiliated third party.
- (d) Restructuring and impairment charges for the year ended December 31, 2003 include \$5.9 million to cease operations at the castings plant in Anniston, Alabama. These charges primarily included employee benefits costs and the write-off of fixed assets.
- (e) Consists of interest expense allocated by Walter Industries to U.S. Pipe. Following the Acquisition on October 3, 2005, this interest expense is no longer allocated to U.S. Pipe because the intercompany indebtedness to Walter Industries has been contributed to the capital of U.S. Pipe.
- (f) Earnings (loss) per share for all periods presented was determined using one share, which is the capital structure of the reporting entity subsequent to the October 3, 2005 Acquisition.
- (g) EBITDA represents net income adjusted for interest expense, income taxes, depreciation and amortization and cumulative effect of change in accounting principle. We present EBITDA because we consider it an important supplemental measure of our performance and believe it is frequently used by securities analysts, investors and other interested parties in the evaluation of companies in our industry, substantially all of which present EBITDA when reporting their results.



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In addition, our credit agreement uses EBITDA (with additional adjustments) to measure our compliance with covenants, such as interest coverage and debt incurrence. EBITDA is also widely used by us and others in our industry to evaluate and price potential acquisition candidates.

EBITDA has limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our results as reported under GAAP. Some of these limitations are:

EBITDA does not reflect our cash expenditures, or future requirements, for capital expenditures or contractual commitments;

EBITDA does not reflect changes in, or cash requirements for, our working capital needs;

EBITDA does not reflect the significant interest expense, or the cash requirements necessary to service interest or principal payments, on our debts;

Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and EBITDA does not reflect any cash requirements for such replacements; and

Other companies in our industry may calculate EBITDA differently than we do, limiting its usefulness as comparative measures.

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EBITDA is a measure of our performance that is not required by, or presented in accordance with, GAAP however, we believe it is a useful indicator of our ability to meet debt service and capital expenditure requirements. EBITDA is not a measurement of our financial performance under GAAP and should not be considered as an alternative to net income, operating income or any other performance measures derived in accordance with GAAP or as an alternative to cash flow from operating activities as a measure of our liquidity.

EBITDA reconciliation to Net income (loss):

	For the nine months ended September 30,		For the years ended December 31,			
	2005	2004	2004	2003	2002	2001
	(dollars in millions)					
EBITDA	\$ 42.8	\$ 23.5	\$ 27.5	\$ 8.5	\$ 43.5	\$ 77.9
Adjustments:						
Depreciation and amortization	(19.4)	(20.0)	(26.5)	(25.2)	(24.0)	(21.6)
Interest expense other	(0.3)	(0.4)	(0.5)	(0.5)	(0.1)	(0.1)
Interest expense arising from payable to parent, Walter Industries	(15.2)	(13.0)	(18.9)	(16.4)	(9.4)	(18.2)
Income tax (expense) benefit	(2.8)	3.9	2.9	12.7	(4.1)	(15.1)
Cumulative effect of change in accounting principle, net of tax				(0.5)		
Net income (loss)	\$ 5.1	\$ (6.0)	\$ (15.5)	\$ (20.9)	\$ 5.9	\$ 22.9

(h)

Cash and cash equivalents, prior to the acquisition of Predecessor Mueller on October 3, 2005, were transferred daily to the Walter Industries cash management system, effectively reducing U.S. Pipe cash to virtually zero on a daily basis. Subsequent to October 3, 2005, all cash generated by U.S. Pipe is maintained by U.S. Pipe and is not transferred to Walter Industries.

**MUELLER WATER PRODUCTS, INC. (PREDECESSOR MUELLER)**

The selected consolidated statement of operations data for the years ended September 30, 2005, 2004, 2003, 2002 and 2001 and the selected consolidated balance sheet data as of September 30, 2005, 2004, 2003, 2002 and 2001 are derived, and qualified by reference to, the audited consolidated financial statements of Predecessor Mueller and should be read in conjunction with those consolidated financial statements and notes thereto. The consolidated financial statements as of September 30, 2005 and 2004 and for each of the three years in the period ended September 30, 2005 are included elsewhere in this prospectus. The following selected consolidated financial and other data of Predecessor Mueller should be read in conjunction with, and are qualified by reference to, "Management's Discussion and Analysis of Financial Condition and Results of Operations," "Unaudited Pro Forma Condensed Consolidated Financial Information" and the consolidated financial statements and notes thereto not included in this prospectus.

**For the years ended September 30,**

	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>	<b>2001</b>
	<b>(as restated)(i)</b>				
	<b>(dollars in millions except per share data)</b>				
<b>Statement of Operations Data:</b>					
Net sales	\$ 1,148.9	\$ 1,049.2	\$ 922.9	\$ 901.9	\$ 864.7
Cost of sales	802.3	750.5	681.8	666.0	639.9
Royalty expense(a)				13.5	29.1
Gross profit	346.6	298.7	241.1	222.4	195.7
Selling, general and administrative expenses(b)	172.1	185.1	148.2	139.4	138.4
Facility rationalization, restructuring and related costs(c)	1.7	0.9	1.7	2.7	27.6
Operating income	172.8	112.7	91.2	80.3	29.7
Interest expense, net of interest income(d)	(89.5)	(63.5)	(35.5)	(57.9)	(86.7)
Other income					1.7
Income (loss) before income tax expense (benefit)	83.3	49.2	55.7	22.4	(55.3)
Income tax expense (benefit)	33.7	16.0	22.9	10.1	(20.6)
Income (loss) before cumulative effect of change in accounting principle	49.6	33.2	32.8	12.3	(34.7)
Cumulative effect of change in accounting principle, net of tax(e)					(9.1)
Net income (loss)	\$ 49.6	\$ 33.2	\$ 32.8	\$ 12.3	\$ (43.8)
<b>Earnings (loss) per Share:</b>					
Earnings (loss) per share(f):					
Basic	\$ 0.22	\$ 0.11	\$ 0.09	\$ 0.00	\$ (0.26)
Diluted	\$ 0.20	\$ 0.10	\$ 0.09	\$ 0.00	\$ (0.26)
Weighted average shares outstanding (in millions):					
Basic	220.6	212.3	205.6	205.3	205.3
Diluted	244.9	223.6	208.9	207.3	206.0
<b>Other Data:</b>					
EBITDA(g)	\$ 221.2	\$ 177.0	\$ 157.5	\$ 143.1	\$ 95.1
Depreciation and amortization	48.4	64.3	66.3	62.8	65.4
Capital expenditures	27.2	22.5	20.0	31.3	51.0

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As of September 30,

	2005	2004	2003	2002	2001
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(dollars in millions)

**Balance Sheet Data:**

Cash and cash equivalents	\$ 112.8	\$ 60.5	\$ 73.0	\$ 25.2	\$ 25.3
Working capital(h)	481.6	390.8	369.1	307.7	263.1
Property, plant and equipment, net	168.0	186.8	208.0	231.9	227.9
Total assets	1,086.8	989.2	957.4	933.9	933.3
Total debt	1,055.7	1,039.4	575.7	581.0	587.1
Total stockholder's equity (net capital deficiency)	(176.4)	(232.4)	106.8	78.6	87.4

- (a) In connection with the sale by Tyco of the Predecessor Mueller business to our prior owners (the "August 1999 Tyco Transaction"), we acquired a non-exclusive license to use the Mueller brand name for a period of two years, with an option to purchase it in September 2001 and to use the Grinnell brand name for three years. We exercised the option and purchased the Mueller intellectual property in September 2001. Payments under such license prior to the exercise of the purchase option are reflected as royalty expense in our statement of operations. These royalty expenses were funded out of restricted cash we placed into escrow in August 1999 in connection with the August 1999 Tyco Transaction. We classify the acquired Mueller intellectual property as an indefinite-life asset and therefore record no related amortization expense.
- (b) Selling, general and administrative expenses include stock compensation charges of \$21.2 million, \$0.7 million, \$1.1 million and \$0.5 million for the years ended September 30, 2004, 2003, 2002 and 2001, respectively.
- (c) Facility rationalization and restructuring includes severance and exit cost charges and non-cash impairment charges due to the idling and obsolescence of certain assets related to (A) the implementation of lost foam technology at our Albertville, Alabama and Chattanooga, Tennessee facilities, (B) the closure of our Statesboro, Georgia manufacturing facility, (C) the relocation of certain manufacturing lines to other facilities, and (D) the shutdown of a Mueller segment plant in Colorado that ceased manufacturing operations.
- (d) Interest expense, net of interest income, includes the write off of deferred financing fees of \$7.0 million for 2004 and \$1.6 million for 2002. Interest expense and early debt repayment costs for 2004 also includes a \$7.0 million prepayment associated with the redemption in November 2003 of our senior subordinated notes due 2009. Interest expense, net of interest income, also includes interest rate swap (gains)/losses of \$(5.2) million, \$(12.5) million, \$(13.3) million, \$(3.7) million, and \$23.5 million for the years ended September 30, 2005, 2004, 2003, 2002, and 2001, respectively.
- (e) Cumulative effect of accounting changes, net of tax, include \$(2.7) million related to adoption of SAB 101 pertaining to revenue recognition and \$(6.4) million related to accounting for interest rate swaps with the adoption of SFAS 133.
- (f) A reconciliation of the basic and diluted net income (loss) per share computations for the years ended September 30, 2005, 2004, 2003, 2002 and 2001 are as follows:

For the years ended September 30,

2005		2004		2003		2002		2001	
Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted

(in millions, except per share data)

**Numerator:**

Net income (loss) before cumulative effect of change in accounting principle	\$ 49.6	\$ 49.6	\$ 33.2	\$ 33.2	\$ 32.8	\$ 32.8	\$ 12.3	\$ 12.3	\$ (34.7)	\$ (34.7)
Effect of dilutive securities:			9.9	9.9	14.2	14.2	12.1	12.1	10.4	10.4

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For the years ended September 30,

	2004	2003	2002	2001	2000	1999	1998	1997	1996	1995
Dividends related to redeemable preferred stock(1)										
Net cumulative effect of change in accounting principle(4)								9.1		9.1
	\$ 49.6	\$ 49.6	\$ 23.3	\$ 23.3	\$ 18.6	\$ 18.6	\$ 0.2	\$ 0.2	\$ (54.2)	\$ (54.2)
<b>Denominator:</b>										
Average number of common shares outstanding	220.6	220.6	212.3	212.3	205.6	205.6	205.3	205.3	205.3	205.3
Effect of dilutive securities:										
Stock options(2)				1.2		3.3		2.0		0.7
Warrants(3)		24.3		10.1						
	220.6	244.9	212.3	223.6	205.6	208.9	205.3	207.3	205.3	206.0
Net income (loss) per share	\$ 0.22	\$ 0.20	\$ 0.11	\$ 0.10	\$ 0.09	\$ 0.09	\$ 0.00	\$ 0.00	\$ (0.26)	\$ (0.26)

(1) Represents dividends payable in cash related to the redeemable preferred stock which was redeemed on April 23, 2004.

(2) Represents the number of shares of common stock issuable on the exercise of dilutive employee stock options less the number of shares of common stock which could have been purchased with the proceeds from the exercise of such

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options. These purchases were assumed to have been made at the average market price for the period. On April 23, 2004, as a part of a recapitalization, all options were exercised.

(3) Represents the number of warrants issued with the 14<sup>3</sup>/<sub>4</sub>% senior discount notes that were convertible into Predecessor Mueller's Class A common stock upon exercise. In connection with the acquisition of Predecessor Mueller by Walter Industries on October 3, 2005, all warrants were converted into a right to receive cash and are no longer outstanding.

(4) Represents the cumulative effect of accounting changes, net of tax, include (\$2.7 million) related to adoption of SAB 101 pertaining to revenue recognition and (\$6.4 million) related to accounting for interest rate swaps with the adoption of SFAS 133.

(g) EBITDA represents net income adjusted for interest expense, net of interest income, income taxes, other income, cumulative effect of change in accounting principle, and depreciation and amortization. We present EBITDA because we consider it an important supplemental measure of our performance and believe it is frequently used by securities analysts, investors and other interested parties in the evaluation of companies in our industry, substantially all of which present EBITDA when reporting their results.

In addition, our credit agreement uses EBITDA (with additional adjustments) to measure our compliance with covenants, such as interest coverage and debt incurrence. EBITDA is also widely used by us and others in our industry to evaluate and price potential acquisition candidates.

EBITDA has limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our results as reported under GAAP. Some of these limitations are:

EBITDA does not reflect our cash expenditures, or future requirements, for capital expenditures or contractual commitments;

EBITDA does not reflect changes in, or cash requirements for, our working capital needs;

EBITDA does not reflect the significant interest expense, or the cash requirements necessary to service interest or principal payments, on our debts;

although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and EBITDA does not reflect any cash requirements for such replacements; and

other companies in our industry may calculate EBITDA differently than we do, limiting its usefulness as a comparative measure.

EBITDA is a measure of our performance that is not required by, or presented in accordance with, GAAP however, we believe it is a useful indicator of our ability to meet debt service and capital expenditure requirements. EBITDA is not a measurement of our financial performance under GAAP and should not be considered as an alternative to net income, operating income or any other performance measures derived in accordance with GAAP or as an alternative to cash flow from operating activities as a measure of our liquidity.

EBITDA reconciliation to Net income (loss):

	For the years ended September 30,				
	2005	2004	2003	2002	2001
	(dollars in millions)				
EBITDA	\$ 221.2	\$ 177.0	\$ 157.5	\$ 143.1	\$ 95.1
Adjustments:					
Depreciation and amortization	(48.4)	(64.3)	(66.3)	(62.8)	(65.4)
Interest expense, net of interest income	(89.5)	(63.5)	(35.5)	(57.9)	(86.7)

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For the years ended September 30,

	For the years ended September 30,				
Other income					1.7
Income tax (expense) benefit	(33.7)	(16.0)	(22.9)	(10.1)	20.6
Cumulative effect of change in accounting principle, net of tax					(9.1)
Net income (loss)	\$ 49.6	\$ 33.2	\$ 32.8	\$ 12.3	\$ (43.8)

- (h) Working capital equals current assets less current liabilities (excluding restricted cash of zero, zero, zero, \$11.6 million, and \$32.8 million in each of the periods ending September 30, 2005, 2004, 2003, 2002, and 2001 and accrued royalties of zero, zero, zero, \$13.5 million, and \$29.1 million, in each of the periods ending September 30, 2005, 2004, 2003, 2002, and 2001. Restricted cash was set aside for the purpose of making royalty payments to Tyco under the terms of agreements that were fully expired as of September 30, 2002. We have excluded these items from the calculation of working capital in order to reflect the availability of unrestricted-use net assets).
- (i) See Note 2 to the Predecessor Mueller consolidated financial statements for discussion of the restatement of total assets for fiscal 2004 and the reclassification of depreciation expense from selling, general and administrative to cost of sales for fiscal years 2004, 2003, 2002 and 2001.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION  
AND RESULTS OF OPERATIONS**

**Mueller Water Products, Inc.**

*The following discussion should be read in conjunction with the audited consolidated financial statements of United States Pipe and Foundry Company, LLC and Predecessor Mueller (formerly filed with the Securities and Exchange Commission as Mueller Water Products, Inc.) and notes thereto that appear elsewhere in this prospectus. This discussion contains forward-looking statements reflecting current expectations that involve risks and uncertainties. Actual results and the timing of events may differ significantly from those projected in such forward-looking statements due to a number of factors, including those set forth in the section entitled "Risk Factors."*

**Overview**

We are a leading North American manufacturer of a broad range of water infrastructure and flow control products for use in water distribution networks, water and wastewater treatment facilities, gas distribution and piping systems. Our Company is a combination of Predecessor Mueller and U.S. Pipe. Predecessor Mueller was purchased by Walter Industries on October 3, 2005. In conjunction with that purchase, Walter Industries combined U.S. Pipe, a wholly-owned subsidiary acquired in 1969, with Predecessor Mueller. As a result of this combination, in accordance with U.S. GAAP, U.S. Pipe is deemed to be the accounting acquiror of Predecessor Mueller. Accordingly, purchase accounting adjustments for the acquisition of Predecessor Mueller will be reflected for periods subsequent to October 3, 2005.

We manage our business and report operations through three operating segments, based largely on the products they sell and the markets they serve. Our segments are named after lead brands in each segment:

*Mueller.* The Mueller segment produces and sells hydrants, valves and related products primarily to the water and wastewater infrastructure markets. Sales of our Mueller segment products accounted for approximately 39% of our pro forma 2005 net sales and approximately 69% of our pro forma operating income before Predecessor Mueller corporate expenses for the twelve months ended September 30, 2005, respectively, are driven principally by spending on water and wastewater infrastructure upgrade, repair and replacement and new water and wastewater infrastructure. Subsequent to the acquisition of Predecessor Mueller, U.S. Pipe transferred its valve and hydrant business to our Mueller segment. Pro forma net sales of the U.S. Pipe valve and hydrant business for the year ended September 30, 2005 was \$55.1 million. Our Mueller segment net sales, excluding U.S. Pipe's valve and hydrant business, was \$664 million on a pro forma basis for the year ended September 30, 2005. Mueller segment sales are estimated to be approximately 50% for new infrastructure, with the remainder for upgrade, repair and replacement. A significant portion of Mueller's sales are made through its broad distributor network. For most of our Mueller segment products, which are sold through independent distributors, end-users choose the brand or establish product specifications. We believe our reputation for quality, extensive distributor relationships, installed base and coordinated marketing approach have helped our Mueller segment products to be "specified" as an approved product for use in most major metropolitan areas throughout the United States.

*U.S. Pipe.* The U.S. Pipe segment produces and sells ductile iron pressure pipe, restraint joints and fittings and related products to the water infrastructure market. U.S. Pipe products, which would have accounted for approximately 33% of our pro forma 2005 net sales and approximately 10% of our pro forma operating income before Predecessor Mueller corporate expenses for the twelve months ended September 30, 2005, respectively, are sold primarily to water works distributors, contractors, municipalities, private utilities and other governmental agencies. A



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substantial percentage of ductile iron pressure pipe orders result from contracts that are bid by contractors or directly issued by municipalities or private utilities. To support our customers' inventory and delivery requirements, U.S. Pipe utilizes numerous storage depots throughout the country.

*Anvil.* The Anvil segment produces, sources and sells pipe fittings, pipe hangers and pipe nipples and a variety of related products primarily to the commercial fire protection piping systems and HVAC applications market. Sales of our Anvil segment products, which would have accounted for approximately 28% of our pro forma 2005 net sales and approximately 21% of our pro forma operating income before Predecessor Mueller corporate expenses for the twelve months ended September 30, 2005, respectively, are driven principally by spending on non-residential construction projects.

The acquisition of Predecessor Mueller on October 3, 2005, as well as other developments, trends and factors may impact our future results including the following:

We have planned price increases for Mueller segment products effective February 2006.

The future operating results from the acquisition of Predecessor Mueller will be consolidated with those of U.S. Pipe's results from the date of acquisition.

In the period subsequent to September 30, 2005, our wholly-owned subsidiary, Mueller Group, entered into the 2005 Mueller Credit Agreement. Proceeds of the 2005 Mueller Credit Agreement were approximately \$1,053.4 million, net of approximately \$21.6 million of underwriting fees and expenses which will be amortized over the life of the loans. The proceeds were used to refinance Predecessor Mueller's 2004 Credit Facility ("2004 Mueller Credit Facility"), redeem Predecessor Mueller's second priority senior secured floating rate notes, and finance the acquisition of Predecessor Mueller by Walter Industries. During the period subsequent to September 30, 2005, and prior to Walter Industries acquiring Predecessor Mueller on October 3, 2005, Predecessor Mueller expensed \$18.4 million of deferred financing fees related to the 2004 Mueller Credit Facility. Mueller Group wrote off \$2.4 million of deferred financing fees related to the second priority senior secured floating rate notes.

In the period subsequent to September 30, 2005 and prior to Walter Industries acquiring Predecessor Mueller on October 3, 2005, Predecessor Mueller expensed transaction fees of approximately \$20.1 million and transaction bonuses of \$10.0 million. These fees were contingent upon completion of the sale of Predecessor Mueller to Walter Industries. Non-contingent fees and expenses of approximately \$3.1 million were expensed by Predecessor Mueller during the fiscal year ended September 30, 2005.

During the quarter ended December 31, 2005, we will record purchase accounting adjustments to inventory, property, plant and equipment, intangible assets, goodwill and debt. The adjustment to increase inventory will be approximately \$70.2 million, which will be expensed to cost of goods sold based on inventory turnover. The adjustment to increase property, plant and equipment will be approximately \$47.6 million. The adjustment to increase intangible assets will be approximately \$803.5 million, representing trademarks, technology and customer relationships, which is expected to result in increased amortization expense. Goodwill will be increased by approximately \$654.4 million. Debt will be increased by approximately \$54.9 million for an increase in fair market value.

The inventory adjustment is expected to result in increased cost of goods sold expense of approximately \$58.4 million and \$11.8 million for the quarters ended December 31, 2005 and March 31, 2006, respectively, based on inventory turnover. Quarterly amortization expense of definite-lived intangible assets is expected to increase by approximately \$6.0 million and quarterly interest expense is expected to increase by \$5.0 million due to new debt and fair value

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adjustment applicable to existing debt. In addition, we will record an expense of \$2.5 million in the quarter ended December 31, 2005 related to certain other financing costs incurred as a result of acquiring Predecessor Mueller.

We plan to close the U.S. Pipe Chattanooga, Tennessee plant and to transfer the valve and hydrant production of that plant to Predecessor Mueller's Chattanooga and Albertville, Alabama plants. The transfer of valve and hydrant production was completed in December 2005. The eventual closure of the U.S. Pipe Chattanooga, Tennessee plant will occur sometime in 2006. Total costs related to this plant closure are expected to be approximately \$44.7 million, which will be expensed and included as a component of operating income in accordance with U.S. GAAP.

### Critical Accounting Policies

Our significant accounting policies, which comprise those of U.S. Pipe and Predecessor Mueller, are described in Notes 2 and 3, respectively, in their consolidated financial statements included elsewhere in this prospectus. While all significant accounting policies are important to our consolidated financial statements, some of these policies may be viewed as being critical. Such policies are those that are both most important to the portrayal of our financial condition and require our most difficult, subjective and complex estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, expenses and related disclosure of contingent assets and liabilities. These estimates are based upon our historical experience and on various other assumptions that we believe to be reasonable under the circumstances. Our actual results may differ from these estimates under different assumptions or conditions. We believe our most critical accounting policies are as follows:

#### *Pensions*

We sponsor a number of defined benefit retirement plans. We record annual amounts relating to these plans based on calculations specified by GAAP, which include various actuarial assumptions including the following:

#### U.S. Pipe

	Pension Benefits		Other Benefits	
	September 30, 2005	December 31, 2004	September 30, 2005	December 31, 2004
Weighted-average assumptions used to determine benefit obligations:				
Discount rate	5.0%	6.0%	5.0%	6.0%
Rate of compensation increase	3.5%	3.5%		
Weighted-average assumptions used to determine net periodic costs:				
Discount rate	6.0%	6.4%	6.0%	6.4%
Expected return on plan assets	8.9%	8.9%		
Rate of compensation increase	3.5%	3.5%		
Assumed health care cost trend rates:				
Health care cost trend rate assumed for next year			10.0%	10.0%
Rate to which cost trend rate is assumed to decline (the ultimate trend rate)			5.0%	5.0%
Year that the rate reaches the ultimate trend rate			2010	2009

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The discount rate used to determine pension expense was decreased to 6.0% for 2005 from 6.4% used in 2004. The discount rate is based on a proprietary bond defeasance model designed by the plans' investment consultant to create a portfolio of high quality corporate bonds which, if invested on the measurement date, would provide the necessary future cash flows to pay accumulated benefits when due. The premise of the model is that annual benefit obligations are funded from the cash flows generated from periodic bond coupon payments, principal maturities and the interest on excess cash flows, i.e. carry forward balances.

The model uses a statistical program to determine the optimal mix of securities to offset benefit obligations. The model is populated with an array of Moody's Aa-rated corporate fixed income securities that actively traded in the bond market on the measurement date. None of the securities used in the model had embedded call, put or convertible features, and none were structured with par paydowns or deferred income streams. All of the securities in the model are considered appropriate for the analysis as they are diversified by maturity date and issuer and offer predictable cash flow streams. For diversification purposes, the model was constrained to purchasing no more than 20% of any outstanding issuance. Carry forward interest is credited at a rate determined by adding the appropriate implied forward Treasury yield to the Aa-rated credit spread as of the measurement date.

The expected return on plan assets was based on U.S. Pipe's expectation of the long-term average rate of return on assets in the pension funds, which was modeled based on the current and projected asset mix of the funds and considering the historical returns earned on the type of assets in the funds. We will review our actuarial assumptions on an annual basis and makes modifications to the assumptions based on current rates and trends when appropriate. As required by U.S. GAAP, the effects of the modifications are amortized over future periods.

Assumed health care cost trends, discount rates, expected return on plan assets and salary increases have a significant effect on the amounts reported for the pension plans and health care plans. A one-percentage-point change in the rate for each of these assumptions would have the following effects:

	1-Percentage Point Increase	1-Percentage Point Decrease
(dollars in thousands)		
<b>Discount rate:</b>		
Effect on pension service and interest cost components	\$ (210)	\$ 203
Effect on pension benefit obligation	(24,479)	29,826
Effect on current year pension expense	(1,480)	1,755
<b>Expected return on plan assets:</b>		
Effect on current year pension expense	(1,187)	1,187
<b>Rate of compensation increase:</b>		
Effect on pension service and interest cost components	340	(291)
Effect on pension benefit obligation	2,798	(2,432)
Effect on current year pension expense	567	(488)

Among the items affecting U.S. Pipe's net accrued retirement pension benefits were additional minimum pension liabilities recognized in 2005, which primarily resulted from a further decline in the average discount rate from 6.0% to 5.0%. As a result, the net accrued benefit was increased by \$24.1 million and accumulated other comprehensive loss (a component of equity) was increased by a similar amount, net of a tax benefit of \$8.2 million. Depending on future plan asset performances and interest rates, additional adjustments to our net accrued benefit and equity may be required.

Predecessor Mueller

	At September 30,	
	2005	2004
Weighted-average assumptions used to determine benefit obligations:		
Discount rate	5.2%	5.8%
Rate of compensation increase	3.5%	3.5%
Weighted-average assumptions used to determine net periodic costs:		
Discount rate:	5.8%	6.0%
Expected return on plan assets	7.9%	7.9%
Rate of compensation increase	3.5%	3.5%

The discount rate used to determine pension expense was decreased to 5.8% for 2005 from 6.0% used in 2004. The rate of return on plan assets used to determine pension expense is 7.9% for both 2005 and 2004. The discount rate is based on a model portfolio of Aa-rated bonds with a maturity matched to the estimated payouts of future pension benefits. The expected return on plan assets is based on Predecessor Mueller's expectation of the long-term average rate of return on assets in the pension funds, which was modeled based on the current and projected asset mix of the funds and considering the historical returns earned on the type of assets in the funds. We will review the actuarial assumptions on an annual basis and make modifications to the assumptions based on current rates and trends when appropriate. As required by U.S. GAAP, the effects of the modifications are amortized over future periods.

Assumed discount rates, expected return on plan assets and salary increases have a significant effect on the amounts reported for the pension plans. A one-percentage-point change in the rate for each of these assumptions would have the following effects:

	1-Percentage Point Increase	1-Percentage Point Decrease
(dollars in millions)		
Discount rate:		
Effect on pension service and interest cost components	\$ (0.1)	\$ 14.0
Effect on pension benefit obligation	(12.4)	1.2
Effect on current year pension expense	(1.2)	0.8
Expected return on plan assets:		
Effect on current year pension expense	(0.8)	0.1
Rate of compensation increase:		
Effect on pension service and interest cost components	0.3	(0.3)
Effect on pension benefit obligation	0.3	0.1
Effect on current year pension expense	0.1	

Among the items affecting our net accrued retirement pension benefits were additional minimum pension liabilities recognized in 2005, which primarily resulted from a further decline in the average discount rate from 5.8% to 5.2%. As a result, the net accrued benefit was increased by \$2.8 million and accumulated other comprehensive earnings (a component of equity) was reduced by a similar amount, net of a tax benefit of \$1.1 million. Depending on future plan asset performance and interest rates, additional adjustments to our net accrued benefit and equity may be required.

**Workers' Compensation**

We are self-insured for workers' compensation benefits for work-related injuries. Liabilities, including those related to claims incurred but not reported, are recorded principally using annual

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valuations based on discounted future expected payments and using historical data or combined insurance industry data when historical data is limited. Pursuant to the terms of the Tyco Purchase Agreement, Predecessor Mueller is indemnified by Tyco for all liabilities that occurred prior to August 16, 1999. Workers' compensation liabilities were as follows:

### U.S. Pipe

	September 30, 2005	December 31, 2004
(dollars in millions)		
Undiscounted aggregated estimated claims to be paid	\$ 14.4	\$ 15.0
Workers' compensation liability recorded on a discounted basis	\$ 11.9	\$ 12.7
Discount rate	4.6%	4.3%

A one-percentage-point increase in the discount rate on the discounted claims liability would decrease the liability by \$0.1 million, while a one-percentage-point decrease in the discount rate would increase the liability by \$0.1 million.

### Predecessor Mueller

	September 30,	
	2005	2004
(dollars in millions)		
Undiscounted aggregated estimated claims to be paid	\$ 10.2	\$ 9.5
Workers' compensation liability recorded on a discounted basis	\$ 8.8	\$ 8.5
Discount rate	5.0%	5.0%

A one-percentage-point increase in the discount rate on the discounted claims liability would decrease the liability by \$0.2 million, while a one-percentage-point decrease in the discount rate would increase the liability by \$0.2 million.

### ***Litigation, Investigations and Claims***

We are involved in litigation, investigations, and claims arising out of the normal conduct of our business, including those relating to commercial transactions, as well as environmental, health and safety matters. We estimate and accrue liabilities resulting from such matters based on a variety of factors, including outstanding legal claims and proposed settlements; assessments by internal counsel of pending or threatened litigation; and assessments of potential environmental liabilities and remediation costs. We believe we have adequately accrued for these potential liabilities; however, facts and circumstances may change that could cause the actual liability to exceed the estimates, or that may require adjustments to the recorded liability balances in the future.

### ***Revenue Recognition***

We recognize revenue based on the recognition criteria set forth in the Securities and Exchange Commission's Staff Accounting Bulletin 104 "Revenue Recognition in Financial Statements," which is when delivery of a product has occurred and there is persuasive evidence of a sales arrangement, sales prices are fixed and determinable, and collectibility from the customers is reasonably assured. Revenue from the sale of products is recognized when title passes upon delivery to the customer. Sales are recorded net of cash discounts and rebates.

***Receivables***

Receivables relate primarily to customers located in North America. To reduce credit risk, we perform credit investigations prior to accepting an order and, when necessary, require letters of credit to insure payment.

Our estimate for uncollectible accounts receivable is based, in large part, upon judgments and estimates of expected losses and specific identification of problem trade accounts. Significantly weaker than anticipated industry or economic conditions could impact customers' ability to pay such that actual losses are greater than the amounts provided for in these allowances. Our periodic evaluation of the adequacy of our allowance is based on our analysis of our prior collection experience, specific customer creditworthiness and current economic trends within the industries we serve. In circumstances where we are aware of a specific customer's inability to meet its financial obligation to us (e.g., bankruptcy filings or substantial downgrading of credit ratings), we record a specific reserve to reduce the receivable to the amount we reasonably believe will be collected.

***Inventories***

Inventories are recorded at the lower of cost (first-in, first-out) or market value. Additionally, we evaluate our inventory in terms of excess and obsolete exposures. This evaluation includes such factors as anticipated usage, inventory turnover, inventory levels and ultimate product sales value. Inventory cost includes an overhead component that can be affected by levels of production and actual costs incurred. Management periodically evaluates the effects of production levels and actual costs incurred on the costs capitalized as part of inventory cost.

***Income Taxes***

Deferred tax liabilities and assets are recognized for the expected future tax consequences of events that have been included in the financial statements or tax returns. Deferred tax liabilities and assets are determined based on the differences between the financial statements and the tax basis of assets and liabilities, using tax rates in effect for the years in which the differences are expected to reverse. A valuation allowance is provided to offset any net deferred tax assets if, based upon the available evidence, it is more likely than not that some or all of the deferred tax assets will not be realized. If we were to reduce our estimates of future taxable income, we could be required to record a valuation allowance against our deferred tax assets.

We have recorded provisions associated with income tax exposures. Such provisions require significant judgment and are adjusted when events or circumstances occur that would require a change in the estimated accrual.

***Accounting for the Impairment of Long-Lived Assets Including Goodwill and Other Intangibles***

Long-lived assets, including goodwill and intangible assets that have an indefinite life are tested for impairment annually (or more frequently if events or circumstances indicate possible impairments). Definite-lived intangible assets are amortized over their respective estimated useful lives and reviewed for impairment annually or more frequently if events or circumstances indicate possible impairment. Any recognized intangible asset determined to have an indefinite useful life will not be amortized, but instead tested for impairment. We use an estimate of future undiscounted net cash flows of the related asset or asset grouping over the remaining life in measuring whether long-lived assets other than goodwill and intangibles are impaired. If impaired, we may need to record impairment charges to reduce the carrying value of our long-lived assets.

***Stock-Based Compensation***

*U.S. Pipe.* U.S. Pipe participated in the stock-based compensation plans of its parent company, Walter Industries. Historically, Walter Industries did not allocate any costs of this plan to U.S. Pipe. Predecessor Mueller had two stock-based employee compensation plans, which are more fully described in Note 13 to its historical financial statements included elsewhere herein. For the fiscal year beginning October 1, 2005, we will adopt SFAS No. 123(R), "Share-Based Payment," which requires that compensation costs related to share-based payment transactions be recognized in the financial statements over the period that an employee provides service in exchange for the award. We will use a modified prospective method, under which we will record compensation cost for new and modified awards over the related vesting period of such awards prospectively. No change to prior periods presented is permitted under the modified prospective method. U.S. Pipe had no stock options outstanding at September 30, 2005.

*Predecessor Mueller.* Predecessor Mueller previously had accounted for compensation cost for stock-based compensation arrangements under the intrinsic value method of Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees," which required recognizing compensation equal to the difference, if any, between the fair value of the stock option and the exercise price at the date of the grant. All options granted under Predecessor Mueller's management incentive plan were issued at fair value at the date of grant. Fair value was determined by a committee of the board of directors of Predecessor Mueller (or the board as a whole, if no committee was constituted), which took into account as appropriate recent sales of shares of common stock, recent valuations of such shares, any discount associated with the absence of a public market for such shares and such other factors as the committee (or the board, as the case may have been) deemed relevant or appropriate in its discretion.

***Derivative Instruments and Hedging Activities***

We currently use interest rate swaps as required in the 2005 Mueller Credit Agreement to reduce the risk of interest rate volatility. The amount to be paid or received from interest rate swaps is charged or credited to interest expense over the lives of the interest rate swap agreements. Changes in the fair value of derivatives are recorded each period in earnings or Accumulated Other Comprehensive Income (Loss), depending on whether a derivative is designated and effective as part of a hedge transaction and meets the applicable requirements associated with Statement of Financial Accounting Standards (SFAS) 133 (see Note 8). Since the adoption of SFAS No. 133 in 2001, all gains and losses associated with interest rate swaps have been included in earnings.

For a derivative to qualify as a hedge at inception and throughout the hedge period, we must formally document the nature and relationships between the hedging instruments and hedged items, as well as its risk-management objectives, strategies for undertaking the various hedge transactions and method of assessing hedge effectiveness. Any financial instrument qualifying for hedge accounting must maintain a specified level of effectiveness between the hedging instrument and the item being hedged, both at inception and throughout the hedged period.

Additionally, we utilize forward contracts to mitigate our exposure to changes in foreign currency exchange rates from third party and intercompany forecasted transactions. The primary currency to which we are exposed and to which we hedge the exposure is the Canadian dollar. The effective portion of unrealized gains and losses associated with forward contracts are deferred as a component of Accumulated Other Comprehensive Income (Loss) until the underlying hedged transactions are reported in our consolidated statement of earnings. The balance was not material at September 30, 2005.

### **Recently Issued Accounting Standards**

In November 2004, the Financial Accounting Standards Board issued SFAS No. 151, "Inventory Costs" which clarifies the accounting for abnormal amounts of idle facility expense, freight, handling costs, and wasted material. This Statement requires that those items be recognized as current-period charges regardless of whether they meet the criterion of "so abnormal." In addition, this Statement requires that allocation of fixed production overheads to the costs of conversion be based on the normal capacity of the production facilities. We intend to adopt SFAS No. 151 on October 1, 2005, the beginning of our 2006 fiscal year. The impact of the adoption of SFAS No. 151 on our financial statements may have a material impact on our operating income in the event actual production output is significantly higher or lower than normal capacity. In the event actual production is significantly different than normal capacity, the Company may be required to recognize certain amounts of facility expense, freight, handling costs or wasted materials as a current period expense.

In March 2005, the FASB issued FASB Interpretation No. 47, "Accounting for Conditional Asset Retirement Obligations" ("FIN 47"), which is an interpretation of FASB No. 143, "Accounting for Asset Retirement Obligations" ("FAS 143"). This interpretation clarifies terminology within FAS 143 and requires companies to recognize a liability for the fair value of a conditional asset retirement obligation when incurred if the liability's fair value can be reasonably estimated. This interpretation does not have a material impact on our financial condition or results of operations.

In June 2005, the FASB issued FASB No. 154, "Accounting Changes and Error Corrections" ("FAS 154"), which changes the requirements for accounting for and reporting of a change in accounting principle. FAS 154 requires retrospective application to prior periods' financial statements of a voluntary change in accounting principle unless it is impracticable. FAS 154 also requires that a change in method of depreciation, amortization or depletion for long-lived, nonfinancial assets be accounted for as a change in accounting estimate that is effected by a change in accounting principle. FAS 154 is effective for accounting changes made in fiscal years beginning after December 15, 2005. The adoption of FAS 154 is not expected to have a material impact on our financial condition or results of operations.

### **Qualitative and Quantitative Disclosure About Market Risk**

We are exposed to various market risks, which are potential losses arising from adverse changes in market rates and prices, such as interest rates and foreign exchange fluctuations. We do not enter into derivatives or other financial instruments for trading or speculative purposes.

Our primary financial instruments are cash and cash equivalents. This includes cash in banks and highly rated, liquid money market investments and U.S. government securities. We believe that those instruments are not subject to material potential near-term losses in future earnings from reasonably possible near-term changes in market rates or prices.

#### ***Interest Rate Risk***

At September 30, 2005, Predecessor Mueller had fixed rate debt of \$442.9 million and variable rate debt of \$612.8 million and U.S. Pipe had \$443.6 million fixed rate intercompany payable to Walter Industries. The pre-tax earnings and cash flows impact resulting from a 100 basis point increase in interest rates on variable rate debt, holding other variables constant and excluding the impact of the hedging agreements described below, would be approximately \$6.1 million per year.

On October 3, 2005, our wholly-owned subsidiary, Mueller Group, entered into the 2005 Mueller Credit Agreement and refinanced the 2004 Mueller Credit Facility. On October 27, 2005, Mueller Group entered into six interest rate hedge transactions with a cumulative notional value of \$350.0 million. The swap terms are between one and seven years with five separate counter-parties. The objective of the hedges is to protect us against rising LIBOR interest rates that would have a negative



effect on our cash flows due to changes in interest payments on the 2005 Mueller Term Loan. The structure of the hedges are a one-year 4.617% LIBOR swap of \$25.0 million, a three-year 4.740% LIBOR swap of \$50.0 million, a four-year 4.800% LIBOR swap of \$50.0 million, a five-year 4.814% LIBOR swap of \$100.0 million, a six-year 4.915% LIBOR swap of \$50.0 million, and a seven year 4.960% LIBOR swap of \$75.0 million. The swap agreements call for Mueller Group to make fixed rate payments over the term at each swap's stated fixed rate and to receive payments based on three month LIBOR from the counter-parties. These swaps will be settled upon maturity and will be accounted for as cash flow hedges. As such, changes in the fair value of these swaps that take place through the date of maturity will be recorded in accumulated other comprehensive income.

We will consider entering into additional interest rate swaps or other interest rate hedging instruments to protect against interest rate fluctuations on our floating rate debt.

The 2005 Mueller Credit Agreement requires that at least 50% of the funded debt of Mueller Group and its restricted subsidiaries on a consolidated basis be fixed for a period beginning no later than January 1, 2006 and ending October 3, 2008. This requirement can be met with any combination of fixed rate debt and rate protection agreements. Mueller Group is currently in compliance with this requirement.

### ***Currency Risk***

Outside of the United States, we maintain assets and operations in Canada and, to a much lesser extent, China. The results of operations and financial position of our foreign operations are principally measured in their respective currency and translated into United States dollars. As a result, exposure to foreign currency gains and losses exists. The reported income of these subsidiaries will be higher or lower depending on a weakening or strengthening of the United States dollar against the respective foreign currency. Our subsidiaries and affiliates also purchase and sell products and services in various currencies. As a result, we may be exposed to cost increases relative to the local currencies in the markets in which we sell. Because a different percentage of our revenues is in foreign currency than our costs, a change in the relative value of the United States dollar could have a disproportionate impact on our revenues compared to our cost, which could impact our margins.

A portion of our assets are based in our foreign locations and are translated into United States dollars at foreign currency exchange rates in effect as of the end of each period, with the effect of such translation reflected in other comprehensive income (loss). Accordingly, our consolidated stockholders' equity will fluctuate depending upon the weakening or strengthening of the United States dollar against the respective foreign currency.

### ***Raw Materials Risk***

Our products are made from several basic raw materials, including steel pipe, scrap steel, iron, brass ingot, sand, resin and natural gas, whose prices fluctuate as market supply and demand change. Accordingly, product margins and the level of profitability can fluctuate if we are not able to pass raw material costs on to our customers. Management estimates for our Mueller and Anvil segments that raw material accounted for approximately 18% of our cost of goods sold due to increasing raw material prices in 2005. Management estimates U.S. Pipe's scrap metal and ferrous alloys used in the manufacturing process accounted for 40% of the cost to manufacture ductile iron pipe as of September 30, 2005. See "Business Raw Materials" and "Risk Factors Our results have been, and may continue to be, adversely impacted by increases in raw materials prices." Historically, we have been able to obtain an adequate supply of raw materials and do not anticipate any shortage of these materials. We generally purchase raw materials at spot prices but may, from time to time, enter into commodity derivatives to reduce our exposure to fluctuation in the price of raw materials. As of September 30, 2005, we had no open contracts to hedge our exposure to price changes of raw materials. In January 2006, U.S. Pipe entered into a natural gas hedge to protect against rising natural

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gas prices. The swap contract is for February and March 2006 for volumes representing approximately 80% of U.S. Pipe's natural gas purchased for those months at a fixed price of \$9.41 per mmBtu.

### Results of Operations United States Pipe and Foundry Company, LLC

The following table sets forth U.S. Pipe's net revenues, total expenses and net income (loss) for the nine months ended September 30, 2005, the comparable nine month period ended September 30, 2004 and years ended December 31, 2004 and 2003:

	For the nine months ended September 30,		For the years ended December 31,	
	2005	2004	2004	2003
	(dollars in millions)			
Net revenues	\$ 425.5	\$ 406.9	\$ 537.2	\$ 431.9
Cost of sales	370.8	372.6	490.2	393.9
Gross profit	54.7	34.3	47.0	38.0
Selling, general and administrative expenses	25.9	25.0	38.2	43.5
Related party corporate charges	5.4	5.7	7.7	4.8
Restructuring and impairment charges		0.1	0.1	5.9
Operating income (loss)	23.4	3.5	1.0	(16.2)
Interest expense	(15.5)	(13.4)	(19.4)	(16.9)
Income (loss) before income tax expense	7.9	(9.9)	(18.4)	(33.1)
Income tax expense (benefit)	2.8	(3.9)	(2.9)	(12.7)
Income (loss) before cumulative effect of change in accounting principle	5.1	(6.0)	(15.5)	(20.4)
Cumulative effect of change in accounting principle, net of tax				(0.5)
Net income (loss)	\$ 5.1	\$ (6.0)	\$ (15.5)	\$ (20.9)

*Nine months ended September 30, 2005 versus the nine months ended September 30, 2004*

**Net Revenues.** Net revenues were \$425.5 million for the nine months ended September 30, 2005 compared to \$406.9 million in the comparable prior year period. The increase was primarily due to a 20% increase in ductile iron pipe selling prices, partially offset by a 11% decrease in ductile iron pipe shipments mainly due to industry-wide delays in construction projects, some of which were due to weather-related problems. Prices were higher than the prior year as the industry has been increasing prices to offset surging scrap metal costs. Our pricing actions since September 2003 have offset scrap metal and other manufacturing cost increases.

**Gross Profit.** Gross margins increased to 12.9% for the nine months ended September 30, 2005 compared to 8.4% for the nine months ended September 30, 2004 as a result of higher ductile iron pipe selling prices, partially offset by higher scrap metal costs.

**Operating Income.** Operating income totaled \$23.4 million for the nine months ended September 30, 2005 compared to \$3.5 million in the comparable prior year period. The increase in operating income of \$19.9 million was primarily due to higher pricing and an additional \$3.2 million of insurance claim settlements, partially offset by lower volumes and higher scrap metal costs.

**Interest Expense.** Interest expense primarily relates to interest expense on the intercompany payable to Walter Industries.

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*Income Tax Expense (Benefit).* As more fully described in Note 9 to the financial statements of U.S. Pipe, income tax expense is calculated as if U.S. Pipe filed on a stand alone basis, with the exception that the tax sharing agreement in place with Walter provides for U.S. Pipe to receive an immediate benefit when its tax losses for Federal purposes are utilizable by the consolidated group. Under this historical tax policy, income tax expense was 36.2% of the pre-tax income for the nine months ended September 30, 2005 compared to an income tax benefit of 39.4% of the pre-tax loss for the nine months ended September 30, 2004. The decrease results from the recording of a valuation allowance in the fourth quarter of 2004 for state income tax attributes. It is anticipated that U.S. Pipe will have a tax loss for calendar 2005 or will utilize net operating loss carryforwards, for which a valuation allowance has been established, against taxable income.

On a pro forma basis, assuming U.S. Pipe's deferred tax assets were evaluated for realization without regard to utilization by Walter, income tax expense would have been \$1.6 million, or 20.3% of pre-tax income, for the nine months ended September 30, 2005 compared to a pro forma income tax expense of \$7.2 million, or 72.7% of pre-tax loss for the nine months ended September 30, 2004. The change in the pro forma effective tax rate results from the utilization in 2005 of a pro forma net operating loss carryforward generated for the nine months ended September 30, 2004, for which a valuation allowance had been established during 2004.

*Year ended December 31, 2004 versus year ended December 31, 2003*

*Net Revenues.* Net revenues were \$537.2 million for the year ended December 31, 2004, an increase of \$105.3 million from \$431.9 million for the year ended December 31, 2003. This increase was primarily due to higher sales prices and increased sales volumes, especially for ductile iron pipe which had a 22% increase in average selling price and an 8% increase in sales volume. Prices were lower in 2003 as a result of an industry price war that began in 2002.

*Gross Profit.* Gross margins were 8.7% for the year ended December 31, 2004 compared to 8.8% for the year ended December 31, 2003 as a result of higher ductile iron pipe selling prices, offset by higher costs for scrap metal and other materials and higher manufacturing and workers' compensation costs.

Significant increases in the cost of scrap metal occurred in 2004. Scrap metal is a primary raw material used in the production of ductile iron pipe, accounting for up to 40% of the costs of producing pipe. Scrap metal costs increased from an average of \$133 per ton in 2003 to an average of \$220 per ton in 2004. Unparalleled scrap export volume, especially to China, has been the principal reason for the increased cost of scrap metal.

*Operating Income.* Operating income was \$1.0 million in 2004, compared to a \$16.2 million loss in 2003. The operating profit improvement in 2004 was primarily attributable to higher sales prices and slightly higher volumes and \$1.9 million from an environmental-related insurance settlement, partially offset by higher costs for scrap metal and other materials, higher manufacturing costs, higher environmental costs and higher costs related to workers' compensation, salaries and wages, legal expenses and depreciation. Operating loss for 2003 includes \$5.9 million in charges related to restructuring costs to cease operations at the castings plant in Anniston, Alabama, a \$6.5 million litigation settlement and a \$1.7 million settlement of a commercial dispute.

*Income Tax Expense (Benefit).* Income tax benefit was 15.8% of the pre-tax loss for the year ended December 31 2004, compared to an income tax benefit of 38.2% of the pre-tax loss for the year ended December 31, 2003. The decrease in tax benefit results from the recognition of a valuation allowance in the fourth quarter of 2004 for state tax income tax attributes.

On a pro forma basis, as described above, income tax expense for the year ended December 31, 2004 would have been \$17.9 million, or 97.3% of pre-tax loss, compared to an income tax benefit of

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\$13.3 million, or 40.2% of pre-tax loss for 2003. The change results from a pro forma valuation allowance of \$20.8 million provided against the deferred tax assets in 2004.

**Consolidated Results of Operations Predecessor Mueller**

The following table sets forth Predecessor Mueller's net sales, gross profit, total expenses and net income for the years ended September 30, 2005 and 2004:

*Year ended September 30, 2005 versus the year ended September 30, 2004*

	For the years ended				2005 vs. 2004	
	2005		2004		Increase/ (decrease)	Percentage increase/ (decrease)
		Percentage of net sales(1)		Percentage of net sales(1)		
(dollars in millions)						
<b>Net sales</b>						
Mueller	\$ 663.9	57.8%	\$ 618.2	58.9%	\$ 45.7	7.4%
Anvil	485.0	42.2	431.0	41.1	54.0	12.5
Consolidated	\$ 1,148.9	100.0	\$ 1,049.2	100.0	\$ 99.7	9.5
<b>Gross profit</b>						
Mueller	\$ 230.6	34.7	\$ 203.0	32.8	\$ 27.6	13.6
Anvil	122.9	25.3	102.8	23.9	20.1	19.6
Depreciation expense not allocated to segments	(6.9)	(0.6)	(7.1)	(0.7)	0.2	(2.8)
Consolidated	\$ 346.6	30.2	\$ 298.7	28.5	\$ 47.9	16.0
<b>Selling, general and administrative</b>						
Mueller	\$ 60.9	9.2	\$ 60.6	9.8	\$ 0.3	0.5
Anvil	77.9	16.1	75.0	17.4	2.9	3.9
Corporate	33.3	2.9	49.5	4.7	(16.2)	(32.7)
Consolidated	\$ 172.1	15.0	\$ 185.1	17.6	\$ (13.0)	(7.0)
<b>Facility rationalization, restructuring and related costs</b>						
Mueller	\$ 1.7	0.3	\$		\$ 1.7	N/A
Anvil			0.9	0.2	(0.9)	100.0
Consolidated	\$ 1.7	0.1	\$ 0.9	0.2	\$ 0.8	88.9
<b>Operating Income</b>						
Mueller	\$ 168.0	25.3	\$ 142.4	23.0	\$ 25.6	18.0
Anvil	45.0	9.3	26.9	6.2	18.1	67.3
Corporate	(40.2)	(3.5)	(56.6)	(5.4)	16.4	(29.0)
Consolidated	\$ 172.8	15.0	\$ 112.7	10.7	\$ 60.1	53.3

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	For the years ended				2005 vs. 2004	
Interest expense, net of interest income	\$ (89.5)	(7.8)	\$ (63.5)	(6.1)	\$ (26.0)	40.9
Income before income tax expense	83.3	7.3	49.2	4.7	34.1	69.3
Income tax expense	33.7	2.9	16.0	1.5	17.7	110.6
Net income	\$ 49.6	4.3	\$ 33.2	3.2	\$ 16.4	49.4

(1) Percentages are by Predecessor Mueller segment, if applicable.

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*Net Sales.* Consolidated net sales for the fiscal year ended September 30, 2005 were \$1,148.9 million, an increase of \$99.7 million, or 9.5%, from \$1,049.2 million in 2004.

Mueller segment net sales for the fiscal year ended September 30, 2005 were \$663.9 million, an increase of \$45.7 million, or 7.4% from \$618.2 million in 2004. This increase was driven primarily by price increases combined with the continued strong performance of the residential construction market. The Mueller segment implemented price increases in February and May of 2004, and January 2005.

Anvil net sales for the fiscal year ended September 30, 2005 were \$485.0 million, an increase of \$54.0 million, or 12.5%, from \$431.0 million in 2004. The 2004 acquisition of Star contributed a \$13.5 million increase in 2005 sales compared to 2004. The strength of the Canadian dollar contributed another \$9.1 million of additional sales, while the balance of the increase was driven primarily by price increases.

*Gross Profit.* Consolidated gross profit for the fiscal year ended September 30, 2005 was \$346.6 million, an increase of \$47.9 million, or 16%, from \$298.7 million in 2004. Gross margin increased to 30.2% in 2005, compared to 28.5% in 2004, which includes certain depreciation expense not allocated to segments.

Mueller segment gross profit for the fiscal year ended September 30, 2005 was \$230.6 million, an increase of \$27.6 million, or 13.6%, from \$203.0 million in 2004. Gross margin increased to 34.7% in 2005 compared to 32.8% in 2004. The increase in gross profit was primarily driven by price increases and the continued strong performance of the residential construction market. Partially offsetting the higher prices were higher raw material costs (most notably brass ingot and scrap steel) due to worldwide supply and demand issues. We cannot provide assurances that any future increases in raw material costs can be passed to its customers.

Anvil gross profit for the fiscal year ended September 30, 2005 was \$122.9 million, an increase of \$20.1 million, or 19.6% from \$102.8 million in 2004. Gross margin increased to 25.3% in 2005 compared to 23.9% in 2004. The acquisition contributed an increase of \$1.4 million, while the remaining increase was primarily driven by price increases implemented during fiscal year 2004. These increases were partially offset by increased raw material and other production costs.

*Selling, General & Administrative.* Consolidated SG&A for the fiscal year ended September 30, 2005 was \$172.1 million, a decrease of \$13.0 million, from \$185.1 million in 2004. As a percentage of net sales, SG&A improved to 15.0% in 2005 compared to 17.6% in 2004.

Mueller segment SG&A for the fiscal year ended September 30, 2005 was \$60.9 million, compared to \$60.6 million for the fiscal year ended September 30, 2004. As a percentage of net sales, SG&A improved to 9.2% in 2005 compared to 9.8% in 2004, as a result of increased sales, partially offset by higher sales commission and other compensation costs, including incentive compensation.

Anvil SG&A for the fiscal year ended September 30, 2005 was \$77.9 million, an increase of \$2.9 million, or 3.9%, from \$75.0 million in 2004. As a percentage of net sales, SG&A improved to 16.1% in 2005 compared to 17.4% in 2004. This improvement was a result of increased sales, a reduction in bad debt expense, and a favorable impact due to the strength of the Canadian dollar. These improvements were partially offset by higher compensation expenses and increased supply chain management costs associated with greater sales of import products.

Corporate expenses for the fiscal year ended September 30, 2005 were \$33.3 million compared to \$49.5 million in 2004, a decrease of \$16.2 million. The decrease was primarily due to a \$13.8 million reduction in amortization expense for 2005 as compared to 2004 as a result of an intangible asset becoming fully amortized during the fourth quarter of 2004 and a \$21.2 million reduction in corporate stock compensation charges for 2005 as compared to 2004 primarily related to charges for employee optionholders made in connection with the recapitalization during the third quarter of 2004. All options

were cancelled at that time. These items were partially offset in 2005 by: legal and audit fees of \$3.0 million related to an internal investigation, professional fees of \$1.2 million related to exploring strategic alternatives, consulting fees of \$3.1 million related to efforts to become compliant with public company reporting and Sarbanes-Oxley internal control requirements, \$1.4 million related to compensation payments to current employees and directors to offset additional taxes owed by them as a result of revaluation of stock compensation paid to them in 2004, \$3.5 million of professional fees related to efforts to sell Predecessor Mueller, increased board of director fees of \$0.2 million, increased incentive compensation costs of \$2.1 million, increased legal, audit, tax, internal audit and other consulting fees of \$1.9 million associated with being an SEC registrant for all of 2005 as compared to the last quarter of 2004, and increased salary, benefit, recruiting and relocation costs of \$0.9 million associated with additional accounting and legal staffing. Corporate expenses consist primarily of corporate staff, benefits, legal and professional fees and facility costs.

*Facility Rationalization, Restructuring and Related Costs.* Restructuring costs for the fiscal year ended September 30, 2005 were \$1.7 million, related primarily to severance payments and to the termination of operating leases for the building and machinery at a Mueller segment plant in Colorado that ceased manufacturing and began outsourcing a product line in February 2005.

Facility rationalization costs for the fiscal year ended September 30, 2004 were \$0.9 million, related primarily to future lease obligations at a closed Anvil facility in New Jersey and environmental issues at a closed Anvil plant in Georgia.

*Interest Expense, Net of Interest Income.* Interest expense, net of interest income, for the fiscal year ended September 30, 2005 was \$89.5 million, or a \$26.0 million increase from \$63.5 million for the fiscal year ended September 30, 2004. Interest expense, net of interest income, for the fiscal year ended September 30, 2005 includes \$33.8 million of additional interest expense and amortization of deferred financing fees on \$518.0 million of net additional debt resulting from recapitalization in April 2004. In the fiscal year ended September 30, 2004, interest expense included a \$6.6 million write-off of term debt deferred financing fees related to the April 2004 recapitalization, and a \$7.0 million early redemption penalty and a write-off of \$0.4 million in deferred financing fees related to the early redemption of \$50.0 million of senior subordinated debt in November 2003. Also, gains recorded in 2005 on interest rate swaps decreased \$7.3 million compared to 2004 due to the expiration of swap agreements that were not renewed, and interest income increased \$1.1 million compared to 2004 due to a higher average cash balance during 2005.

*Income Tax Expense.* Income tax expense for the fiscal year ended September 30, 2005 was \$33.7 million as compared to \$16.0 million in 2004. The effective tax rates for fiscal years 2005 and 2004 were 40.5% and 32.5%, respectively. The 2005 rate included the benefit recorded from U.S. export and manufacturing incentives. Also, the 2004 rate included tax expense related to adjustments to permanent items that were not present in 2005. In 2005, net downward adjustments to tax accruals of approximately \$0.3 million were recorded due to the expiration of statutes of limitation. Discrete 2004 events included the conclusion of the federal and certain state tax examinations and the expiration of certain state statutes of limitation which allowed adjustment of tax accruals downward by approximately \$6.4 million. Partially offsetting these items in the third quarter of 2004 were \$2.3 million of charges related to the deduction of foreign tax credits and the effects of other items, including changes in the effective rate on prior period deferred tax balances. Both years include non-deductible interest on high yield debt obligations.

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The following table sets forth Predecessor Mueller's net sales, gross profit, total expenses and net income for the years ended September 30, 2004 and 2003 (dollars in millions):

### *Year ended September 30, 2004 versus the year ended September 30, 2003*

	For the years ended September 30,							
	2004		2003		2004 vs. 2003			
	Percentage of net sales(1)		Percentage of net sales(1)		Increase/ (decrease)	Percentage increase/ (decrease)		
(dollars in millions)								
<b>Net sales</b>								
Mueller.	\$ 618.2	58.9%	\$ 536.1	58.1%	\$ 82.1		15.3%	
Anvil	431.0	41.1	386.8	41.9	44.2		11.4	
Consolidated	\$ 1,049.2	100.0	\$ 922.9	100.0	\$ 126.3		13.7	
<b>Gross profit</b>								
Mueller	\$ 203.0	32.8	\$ 164.5	30.7	\$ 38.5		23.4	
Anvil	102.8	23.9	83.9	21.7	18.9		22.5	
Depreciation expense not allocated to segments	(7.1)	(0.7)	(7.3)	(0.8)	0.2		2.7	
Consolidated	\$ 298.7	28.5	\$ 241.1	26.1	\$ 57.6		23.9	
<b>Selling, general and administrative</b>								
Mueller	\$ 60.6	9.8	\$ 49.7	9.3	\$ 10.9		21.9	
Anvil	75.0	17.4	69.4	17.9	5.6		8.1	
Corporate	49.5	4.7	29.1	3.2	20.4		70.1	
Consolidated	\$ 185.1	17.6	\$ 148.2	16.1	\$ 36.9		24.9	
<b>Facility rationalization, restructuring and related costs</b>								
Mueller	\$		\$ 0.9	0.1	\$ (0.9)		(100.0)	
Anvil	0.9	0.2	0.8	0.1	0.1		12.5	
Consolidated	\$ 0.9	0.2	\$ 1.7	0.2	\$ (0.8)		47.1	
<b>Operating income</b>								
Mueller	\$ 142.4	23.0	\$ 113.9	21.2	\$ 28.5		25.0	
Anvil	26.9	6.2	13.7	3.5	13.2		96.4	
Corporate	(56.6)	(5.4)	(36.4)	(3.9)	(20.2)		55.5	
Consolidated	\$ 112.7	10.7	\$ 91.2	9.9	\$ 21.5		23.6	
Interest expense, net of interest income	\$ (63.5)	(6.1)	\$ (35.5)	(3.8)	\$ (28.0)		78.9	
Income before income tax expense	49.2	4.7	55.7	6.0	(6.5)		(11.7)	
Income tax expense	16.0	1.5	22.9	2.5	(6.9)		(30.1)	
Net income	\$ 33.2	3.2%	\$ 32.8	3.6%	\$ 0.4		1.2%	



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For the years ended September 30,

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(1) Percentages are by Predecessor Mueller segment, if applicable.

*Net Sales.* Consolidated net sales for the fiscal year ended September 30, 2004 were \$1,049.2 million, an increase of \$126.3 million, or 13.7%, from \$922.9 million in 2003.

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Mueller segment net sales for the fiscal year ended September 30, 2004 were \$618.2 million, an increase of \$82.1 million, or 15.3% from \$536.1 million in 2003. The increase in net sales was primarily driven by volume and pricing growth, particularly in iron fire hydrants, water valve and brass water products. Volume growth was driven by the continued strength in the residential construction market, favorable weather conditions in the spring of 2004 and improved general economic conditions. Mueller segment implemented price increases in February and May of 2004. Predecessor Mueller's acquisition of Milliken Valve Company in January 2003 (the "2003 Milliken Valve acquisition") contributed \$3.6 million to the 2004 increase in net sales.

Anvil net sales for the fiscal year ended September 30, 2004 were \$431.0 million, an increase of \$44.2 million, or 11.4%, from \$386.8 million in 2003. The 2004 acquisition of Star accounted for \$17.0 million of the 2004 increase in sales. The United States non-residential construction market experienced increased activity which has led to increased sales volume, partially offset by the softening of power plant construction. In addition, sales price increases contributed significantly to the revenue growth.

*Gross Profit.* Consolidated gross profit for the fiscal year ended September 30, 2004 was \$298.7 million, an increase of \$57.6 million, or 23.9%, from \$241.1 million in 2003. Gross margin increased to 28.5% in 2004 compared to 26.1% in 2003, which includes certain depreciation expense not allocated to segments.

Mueller segment gross profit for the fiscal year ended September 30, 2004 was \$203.0 million, an increase of \$38.5 million, or 23.4%, from \$164.5 million in 2003. Gross margin increased to 32.8% in 2004 from 30.7% in 2003. The increase in gross profit was primarily driven by increased selling prices and volumes on iron fire hydrants, water valves and brass water products and a favorable product mix. Also, the 2003 Milliken Valve acquisition contributed an additional \$1.2 million in 2004 and focused efforts to reduce spending and the strength of the Canadian dollar relative to the United States dollar further added to the increase in gross profits. These improvements were partially offset by increased raw material costs.

Anvil gross profit for the fiscal year ended September 30, 2004 was \$102.8 million, an increase of \$18.9 million, or 22.5% from \$83.9 million in 2003. Gross margin increased to 23.9% in 2004 compared to 21.7% in 2003. The 2004 acquisition of Star contributed \$2.7 million of gross margin in 2004. The remaining increase was primarily driven by price increases implemented during fiscal year 2004 and the strength of the Canadian dollar relative to the United States dollar. This was partially offset by increased raw material costs.

*Selling, General & Administrative.* Consolidated SG&A for the fiscal year ended September 30, 2004 was \$185.1 million, an increase of \$36.9 million, from \$148.2 million in 2003. As a percentage of net sales, SG&A increased to 17.6% in 2004 compared to 16.1% in 2003.

Mueller segment SG&A for the fiscal year ended September 30, 2004 was \$60.6 million, compared to \$49.7 million for the fiscal year ended September 30, 2003. As a percentage of net sales, SG&A was 9.8% in 2004 compared to 9.3% in 2003. This increase in SG&A expense as a percentage of net sales was driven in part by the 2003 Milliken Valve acquisition, which incurred \$0.7 million of expenses. 2004 SG&A expenses increased \$1.9 million for amortization expense related to intangibles acquired in 2003 and 2004. SG&A expenses in 2004 increased due to costs incurred as a result of higher sales which lead to higher sales commission and other compensation costs, including incentive compensation. Other increases in expense were caused by the addition of sales personnel and a new local sales office, increased provisions for doubtful accounts, increased product redesign costs, and higher year-over-year group medical costs due to an increase in claims activity.

Anvil SG&A for the fiscal year ended September 30, 2004 was \$75.0 million, an increase of \$5.6 million, or 8.1%, from \$69.4 million in 2003. As a percentage of net sales, SG&A decreased to

17.4% compared to 17.9% in 2003. The 2004 acquisition of Star added \$4.0 million to 2004 expense. The remaining increase was driven by increased compensation expense and sales and warehousing costs associated with increased sales volume. These increases were partially offset by continued cost reductions related to Anvil's United States distribution network.

Corporate expenses for the fiscal year ended September 30, 2004 were \$49.5 million compared to \$29.1 million in 2003. Stock compensation charges for the fiscal year ended September 30, 2004 were \$21.2 million, an increase of \$20.5 million from 2003. This was due to a \$20.9 million charge (\$12.6 million cash and \$8.3 million non-cash) for the vesting and cancellation of options held by employees and shares previously purchased with loans pursuant to the Direct Investment Program that were settled in connection with the April 2004 recapitalization. Other significant changes included a \$1.6 million increase in incentive compensation in 2004, a \$1.0 million increase in advisory fees paid to Donaldson, Lufkin & Jenrette in 2004, and \$1.5 million of professional service fees and expenses related to the 2004 recapitalization, partially offset by a \$2.4 million decrease as a result of fees that were incurred in 2003 related to potential acquisition and dispositions that were not completed and a \$2.2 million reduction in amortization expense for 2004 as compared to 2003 as a result of an intangible asset becoming fully amortized during the fourth quarter of 2004.

*Facility Rationalization, Restructuring and Related Costs.* Facility rationalization costs decreased \$0.9 million in 2004 compared to 2003, reflecting lower asset impairment charges. Anvil facility rationalization costs increased \$0.1 million in 2004 compared to 2003, reflecting higher facility consolidation and cost reduction activity.

*Interest Expense, Net of Interest Income.* Interest expense, net of interest income, for the fiscal year ended September 30, 2004 was \$63.5 million, compared to \$35.5 million for 2003. This increase reflects early repayment costs, the write-off of deferred financing fees and additional debt resulting from the completion of a recapitalization of all outstanding debt. Specifically, in November 2003, \$50.0 million of senior subordinated notes due 2009 were redeemed. As a result, interest expense, net of interest income, for the fiscal year ending September 30, 2004 increased relative to the prior year due to a \$7.0 million prepayment premium and a \$0.4 million write-off of deferred financing fees, partially offset by a \$6.2 million reduction in interest expense as a result of such redemption. Further, in April 2004, Predecessor Mueller refinanced its term debt and issued \$415.0 million of new notes and \$110.0 million of 14.75% discount notes. This resulted in an additional write-off of term debt deferred financing fees of \$6.6 million, \$16.8 million of interest expense on the new notes, \$6.8 million of accretion on the discount notes and \$0.9 million of increased amortization on a larger balance of deferred financing fees. Interest expense also increased \$0.8 million due to a decrease in interest rate swap gains. These increases were partly offset by a \$6.0 million decrease in term debt interest expense due to lower interest rates.

*Income Tax Expense.* Income tax expense for the fiscal year ended September 30, 2004 was \$16.0 million compared to \$22.9 million in 2003. The effective tax rates, for fiscal 2004 and 2003 were 32.5% and 41.1%, respectively. The non-deductible portion of interest expense related to the senior discount notes issued in the third quarter served to increase the 2004 rate. However, discrete 2004 events including the conclusion of the federal tax examination, the conclusion of certain state tax examinations and expiration of certain state statutes of limitation allowed adjustments to tax accruals of approximately \$6.4 million. The additional financing related to the April 2004 recapitalization was expected to inhibit its ability to realize deferred tax assets related to foreign tax credits. Accordingly, a \$1.8 million adjustment was recorded to write-off these deferred tax assets.

## Financial Condition

### *United States Pipe and Foundry Company, LLC*

Receivables, net, increased from \$103.7 million at December 31, 2004 to \$118.5 million at September 30, 2005. The increase was due to seasonally higher sales volume (21%) during the quarter ended September 30, 2005 compared to the quarter ended December 31, 2004, partially offset by improved cash collections which reduced days sales outstanding by 15%.

Inventories increased to \$147.2 million at September 30, 2005 compared to \$127.2 million at December 31, 2004 due to seasonal inventory build-up of finished goods, partially offset by a decrease in raw material costs.

Total deferred income tax assets increased to \$20.6 million at September 30, 2005 compared to \$8.9 million at December 31, 2004 due to increases in accrued expenses not yet deducted for income tax purposes.

Accrued expenses increased to \$29.1 million at September 30, 2005 compared to \$23.4 million at December 31, 2004 primarily due to increased warranty costs (\$3.0 million) and the timing of payroll payments (\$2.0 million).

Income taxes payable increased to \$5.6 million at September 30, 2005 compared to \$0.9 million at December 31, 2004 due to federal income taxes due to the parent company under the intercompany tax sharing agreement.

The intercompany payable to Walter Industries increased to \$443.6 million at September 30, 2005 compared to \$422.8 million at December 31, 2004 as a result of cash advanced by Walter Industries that exceeded cash provided by U.S. Pipe to Walter Industries.

Accrued pension liability increased \$24.1 million to \$72.9 million at September 30, 2005 primarily due to a decline in the discount rate used to measure the obligation.

### *Predecessor Mueller*

Cash and cash equivalents increased from \$60.5 million at September 30, 2004 to \$112.8 million at September 30, 2005, reflecting \$73.8 million in cash flows provided by operations, \$1.5 million in cash flows provided by financing activities, and a \$2.0 million effect of foreign currency exchange rate changes on cash (primarily due to increased strength of the Canadian dollar versus the U.S. dollar), offset by \$25.0 million of cash flows used in investing activities.

Net receivables, consisting principally of trade receivables, were \$177.4 million at September 30, 2005, an increase of \$15.4 million from September 30, 2004. The increase was attributable to higher sales at both the Mueller and Anvil segments.

Inventories were \$303.0 million at September 30, 2005, an increase of \$42.8 million from September 30, 2004. Mueller segment inventories increased \$25.5 million during 2005. Significant contributing factors to the increase include higher raw material costs of approximately \$6.5 million, as well as a planned \$5.0 million current year increase over unusually low prior year levels to better service current demand. Other contributing factors include \$1.1 million of increased on-hand quantities of raw material due to larger volume purchases to achieve lower prices, \$2.7 million of inventory costs associated with a large, highly-engineered project scheduled to ship in the first quarter of 2006, \$2.2 million for a large order of butterfly valves scheduled to ship in the first quarter of 2006, and \$1.5 million due to higher foreign currency rates used to translate Canadian-dollar valued inventory balances at September 30, 2005 compared to September 30, 2004. Anvil inventories increased \$17.3 million in 2005. Of this increase, \$12.8 million is related to ongoing efforts to make available a

full line of foreign-sourced products to Anvil's North American customers. Another \$3.0 million is related to the start up of European export efforts.

Property, plant and equipment was \$168.0 million at September 30, 2005, a decrease of \$18.8 million from September 30, 2004, primarily due to depreciation expense (\$43.5 million), partially offset by additions (\$27.2 million).

Deferred financing fees, net, were \$32.2 million at September 30, 2005, a decrease of \$5.2 million from September 30, 2004. This was due to normal amortization of deferred financing fees associated with various long-term debt instruments.

Non-current deferred income tax assets were \$17.5 million at September 30, 2005, an increase of \$9.2 million from September 30, 2004, primarily related to changes in pensions and fixed assets.

Accrued expenses were \$103.3 million at September 30, 2005, an increase of \$17.4 million compared to September 30, 2004. The increase was primarily due to the accruals for employee-related incentive costs and federal and state income taxes.

Long-term debt was \$1,051.9 million at September 30, 2005, an increase of \$15.7 million compared to September 30, 2004. This increase was primarily due to non-cash accretion on the 14<sup>3</sup>/<sub>4</sub>% senior discount notes.

Accrued pension liability increased \$8.5 million to \$37.7 million at September 30, 2005. This is primarily the net result of the use of a lower discount rate and an updated mortality assumption as of September 30, 2005, partially offset by better than assumed investment performance during the year ending September 30, 2005.

Other long-term liabilities were \$7.8 million at September 30, 2004, comprised of a \$4.7 million liability related to interest rate swaps, and a \$3.1 million tax liability. The interest rate swap position was a \$0.5 million asset, reported in other long-term assets at September 30, 2005, and the tax liability decreased to \$1.5 million as of September 30, 2005.

## **Liquidity and Capital Resources**

We are a holding company and have no direct material operations. Our only material asset is our ownership of our wholly-owned subsidiary and operating entity, Mueller Group, and our only material liabilities are the senior discount notes described below and our guarantee of the 2005 Mueller Credit Agreement. See Note 6 to Consolidated Financial Statements of Predecessor Mueller. Our principal source of liquidity has been and is expected to be dividends from Mueller Group and financing activities, and our principal use of cash will be the payment of dividends, if any, on our Class A Common Stock and debt service with respect to our senior discount notes beginning in 2009.

The 2005 Mueller Credit Agreement and senior subordinated notes described below are obligations of Mueller Group and impose limitations on its ability to pay dividends to us. For example, the senior subordinated notes limit the amount of "restricted payments," including dividends, that Mueller Group can make. Generally, under the terms of the senior subordinated notes, Mueller Group can pay dividends only if its fixed charge coverage ratio (as defined therein) is 2.5 to 1 or better and only from an amount equal to 50% of its cumulative net income (as defined therein) since January 1, 2004. However, regardless of these restrictions, Mueller Group can pay dividends under these notes of up to \$2.0 million per year for holding company expenses and to fund payments in respect of taxes made pursuant to tax sharing agreements. Mueller Group's ability to generate net income will depend upon various factors that may be beyond our control. Accordingly, Mueller Group may not generate sufficient cash flow or be permitted by the terms of its debt to pay dividends or distributions to us in amounts sufficient to allow us to pay cash interest on our outstanding indebtedness or to satisfy our

other cash needs. We would then be required to secure alternate financing, which may not be available on acceptable terms, or at all.

Mueller Group's principal sources of liquidity have been and are expected to be cash flow from operations and borrowings under the 2005 Mueller Credit Agreement. Its principal uses of cash will be debt service requirements as described below, capital expenditures, working capital requirements, dividends to us to finance our cash needs and possible acquisitions.

#### ***Debt Service***

***2005 Mueller Credit Agreement.*** On October 3, 2005, Mueller Group, entered into a credit agreement (the "2005 Mueller Credit Agreement") consisting of a \$145.0 million senior secured revolving credit facility terminating on October 4, 2010 (the "2005 Mueller Revolving Credit Facility") and a \$1,050.0 million senior secured term loan maturing on the earlier of October 3, 2012 or November 1, 2011 (the "2005 Mueller Term Loan"), unless the 10% senior subordinated notes due 2012 are paid in full prior to such date. Loans under the senior credit facilities currently bear interest, at our option, at: (x) initially, the reserve adjusted LIBOR rate plus 250 basis points or the alternate base rate plus 150 basis points for borrowings under the revolving credit facility; and (y) the reserve adjusted LIBOR rate plus 225 basis points or the alternate base rate plus 125 basis points for term loans. The 2005 Mueller Credit Agreement is a secured obligation of Mueller Group and substantially all of the wholly-owned domestic subsidiaries of Mueller Group, including the subsidiaries included in each of our reporting segments: Mueller, U.S. Pipe and Anvil. The 2005 Mueller Term Loan requires quarterly principal payments of \$2.6 million through October 3, 2012, at which point in time the remaining principal outstanding is due. The commitment fee on the unused portion of the 2005 Mueller Revolving Credit Facility is 0.50% and the interest rate is a floating rate 250 basis points over LIBOR. The 2005 Mueller Term Loan carries a floating interest rate of 225 basis points over LIBOR.

Proceeds of the 2005 Mueller Credit Agreement were approximately \$1,053.4 million, net of approximately \$21.6 million of underwriting fees and expenses which will be amortized over the life of the loans. The proceeds were used to retire the 2004 Mueller Credit Facility of \$512.8 million, the second priority senior secured floating rate notes of \$100.0 million, and finance the acquisition of Predecessor Mueller by Walter Industries.

The 2005 Mueller Credit Agreement contains customary events of default and covenants, including covenants that restrict the ability of Mueller Group and certain of its subsidiaries to incur certain additional indebtedness, create or permit liens on assets, engage in mergers or consolidations, and certain restrictive financial covenants. So long as no default has occurred, Mueller Group is permitted to make cash dividends to us of up to \$7.5 million in any fiscal year, or \$15.0 million in aggregate over the life of the 2005 Mueller Credit Agreement and to distribute funds to make regularly scheduled payments when due of interest and principal on our senior discount notes described below. If an event of default under the agreement shall occur and be continuing, the commitments under the related credit agreement may be terminated and the principal amount, together with all accrued unpaid interest and other amounts owed thereunder may be declared immediately due and payable.

On January 26, 2006, Mueller Group amended the 2005 Mueller Credit Agreement. The amendment removes the requirement that Mueller Group and its subsidiaries change their fiscal year end to December 31 and permits Mueller Group to pay up to \$8.5 million in annual cash dividends to the Company (with any unused amount carrying forward to subsequent years) for further distribution to shareholders of the Company.

***Senior Discount Notes.*** On April 29, 2004, Predecessor Mueller issued \$223.0 million principal amount at maturity of 14<sup>3</sup>/<sub>4</sub>% senior discount notes that will mature on April 15, 2014 together with warrants to purchase 24,487,383 shares of their Predecessor Mueller's Class A common stock. No cash interest will accrue on the notes prior to April 15, 2009. The notes had an initial accreted value of

\$493,596 per \$1,000 principal amount at maturity of notes on April 29, 2004. The accreted value of each note will increase from the date of issuance until April 15, 2009, at a rate of 14.75% per annum compounded semi-annually such that the accreted value will equal the principal amount at maturity on April 15, 2009. Thereafter, cash interest on the notes will accrue and be payable semi-annually in arrears on April 15 and October 15 of each year, commencing on October 15, 2009 at a rate of 14.75% per annum. The notes contain customary covenants and events of default, including covenants that limit our ability to incur debt, pay dividends and make investments. Generally, the notes only permit us to pay dividends if there is no default or event of default and our fixed charge coverage ratio (as defined in the indenture relating to the notes) is at least 2.1 to 1, and the maximum amount we may pay cannot exceed 50% of Predecessor Mueller's cumulative net income (as defined in the indenture relating to the notes) since January 1, 2004 plus 50% of Mueller Water net income since October 3, 2005, subject to specified exceptions. Mueller Group is permitted to make dividends or loans to Mueller Water of up to \$2.0 million in any fiscal year for costs and expenses incurred by its parent in its capacity as a holding company for services rendered on behalf of Mueller Water. In connection with the acquisition of Predecessor Mueller by Walter Industries on October 3, 2005, all warrants were converted into a right to receive cash and are no longer outstanding.

On October 4, 2005, we notified the holders of the senior discount notes that a change in control had occurred as a result of the Walter Industries acquisition of Predecessor Mueller and that, as a result, the holders had a right to cause us to repurchase their senior discount notes on or before 5:00 p.m., New York City time, on November 4, 2005 at a price of 101% of the accreted value of the notes at the time of change in control. The change of control offer expired at 5:00 p.m., New York City time, on November 6, 2005, with no senior discount notes being validly tendered and not withdrawn and, accordingly, no senior discount notes were purchased pursuant to the change of control offer.

We expect to use a portion of the net proceeds of this offering to redeem a portion of the senior discount notes and to pay the premium associated with such redemption as described under "Use of Proceeds."

*Senior Subordinated Notes.* On April 23, 2004, Mueller Group issued \$315.0 million principal amount of 10% senior subordinated notes that will mature on May 1, 2012 and that are guaranteed by each of Mueller Group's existing domestic restricted subsidiaries. Interest on the senior subordinated notes is payable semi-annually in cash. The senior subordinated notes contain customary covenants and events of default, including covenants that limit Mueller Group's ability to incur debt, pay dividends and make investments. Generally, the notes only permit Mueller Group to pay dividends if there is no default or event of default and its fixed charge coverage ratio (as defined) is at least 2.5 to 1, and the maximum amount that may be paid cannot exceed 50% of cumulative net income (as defined) of Mueller Group since January 1, 2004, (which after October 3, 2005, includes U.S. Pipe) subject to specified exceptions. Mueller Group is permitted to make dividends or loans to Mueller Water of up to \$2.0 million in any fiscal year for costs and expenses incurred by Mueller Water in its capacity as a holding company for services rendered on behalf of Mueller Group.

On October 4, 2005, Mueller Group notified the holders of the senior subordinated notes that a change in control had occurred as a result of the Walter Industries acquisition and that, as a result, the holders had a right to cause Mueller Group to repurchase their senior subordinated notes on or before 5:00 p.m., New York City time, on November 4, 2005 at a price of 101% of the principal face amount of such notes. The change of control offer expired at 5:00 p.m. New York City time, on November 6, 2005, with no senior subordinated notes being validly tendered and not withdrawn and, accordingly, no senior subordinated notes were purchased pursuant to the change of control offer.

We expect to use a portion of the net proceeds of this offering to redeem a portion of the senior subordinated notes and to pay accrued interest and premium associated with such redemptions as described under "Use of Proceeds."

### *Capital Expenditures*

We anticipate that we will invest approximately \$55.0 million to \$65.0 million on sustaining capital needs in 2006. Our capital expenditures may be higher due to requirements to implement our synergy and rationalization plan. The 2005 Mueller Credit Agreement restricts capital expenditures. Based on current estimates, management believes that the amount of capital expenditures permitted to be made under the senior credit facilities will be adequate to grow our business according to our business strategy and to maintain the properties and business of our continuing operations.

### *Working Capital*

Working capital of U.S. Pipe totaled \$188.7 million at September 30, 2005. Pro forma working capital of Mueller Water at September 30, 2005 totaled \$632.7 million. Management believes that we will continue to require working capital consistent with past experience.

### *Sources of Funds*

We anticipate that our operating cash flow, together with borrowings under the 2005 Mueller Credit Agreement, will be sufficient to meet our anticipated future operating expenses, capital expenditures and debt service obligations as they become due for at least the next twelve months. However, our ability to make scheduled payments of principal of, to pay interest on or to refinance our indebtedness and, to satisfy our other debt obligations will depend upon our future operating performance, which will be affected by general economic, financial, competitive, legislative, regulatory, business and other factors beyond our control. See "Risk Factors."

From time to time we may explore additional financing methods and other means to lower our cost of capital, which could include stock issuance or debt financing and the application of the proceeds therefrom to the repayment of bank debt or other indebtedness. In addition, in connection with any future acquisitions, we may require additional funding which may be provided in the form of additional debt or equity financing or a combination thereof. There can be no assurance that any additional financing will be available to us on acceptable terms.

### **Statement of Cash Flows**

#### ***U.S. Pipe Nine-month period ended September 30, 2005 versus the year ended December 31, 2004***

*Cash flows from operating activities.* Net cash used for operating activities was \$5.1 million for the nine months ended September 30, 2005, compared to net cash provided by operating activities of \$5.8 million for the year ended December 31, 2004. The decrease in cash flows from 2004 was primarily due to the change in year end to September during 2005. A significant increase in inventory as of September 30, 2005 compared to December 31, 2004 was primarily due to the change in year end from December 31 to September 30. A higher level of inventory (\$20.0 million) was due to the seasonality of the business, which requires higher levels of finished goods inventory on-hand during September than compared to levels required in December. Additionally, depreciation expense for 2005 was \$7.1 million lower than 2004 due to the three fewer months in the 2005 year.

Partially offsetting these decreases in cash flows were an increase in accrued expenses of \$5.7 million in 2005 caused by the timing of payments of payroll and warranty claims and a \$4.7 million increase in income taxes payable primarily due to an increase in pre-tax income.

In the prior year, cash flows benefited from an \$18.3 million increase in accounts payable compared to 2003, primarily due to the timing of payments.

*Cash flows used in investing activities.* Net cash used in investing activities was \$16.5 million in the nine months ended September 30, 2005 compared to \$20.4 million in the year ended December 31,



2004. Fixed asset expenditures for the 2005 period were \$3.9 million less than the 2004 period primarily due to the change in year during 2005, resulting in nine months of activity in 2005 compared to twelve months of activity in 2004.

*Cash flows from financing activities.* Cash flows from financing activities were \$21.5 million in the nine months ended September 30, 2005 compared to \$14.3 million in the year ended December 31, 2004 primarily due to a period over period increase in amounts advanced by Walter Industries to U.S. Pipe.

***Predecessor Mueller Year ended September 30, 2005 versus the year ended September 30, 2004***

*Cash flows from operating activities.* Net cash provided by operating activities was \$73.8 million for 2005, compared to net cash provided of \$89.0 million for 2004. Significant changes in working capital balances in 2005 included a \$38.8 million increase in inventories. Mueller segment inventories increased \$25.5 million during 2005. Significant contributing factors to the increase include higher raw material costs of approximately \$6.5 million, as well as a planned \$5.0 million current year increase over unusually low prior year levels to better service current demand. Other contributing factors include \$1.1 million of increased on-hand quantities of raw material due to larger volume purchases to achieve lower prices, \$2.7 million of inventory costs associated with a large, highly-engineered project scheduled to ship in the first quarter of 2006, \$2.2 million for a large order of butterfly valves scheduled to ship in the first quarter of 2006, and \$1.5 million due to higher foreign currency rates used to translate Canadian-dollar valued inventory balances at September 30, 2005 compared to September 30, 2004. Anvil segment inventories increased \$17.3 million in 2005. Of this increase, \$12.8 million is related to ongoing efforts to make available a full line of foreign-sourced products to our North American customers. Another \$3.0 million is related to the start up of European export efforts.

Net cash provided by operations was \$89.0 million for 2004, an increase of \$15.2 million compared to 2003. The improvement was primarily the result of increased earnings before depreciation, amortization and non-cash charges and a decrease in accrued royalty. This was partially offset by increases in accounts receivable due to higher sales in 2004 and increased inventory to meet higher sales demand.

*Cash flows used in investing activities.* Net cash used in investing activities declined \$17.3 million to \$25.0 million for 2005, from \$42.3 million for 2004. This decline was principally due to decreased acquisition activity (none in 2005 compared to \$19.8 million in 2004). This was partly offset by a \$4.7 million increase in capital spending and \$2.2 million in proceeds from the sale of property, plant and equipment.

In 2004, net cash used in investing activities of \$42.3 million compared to net cash used in 2003 of \$19.6 million. This was primarily due to the decrease in restricted cash of \$11.6 million in 2003 as the final royalty payment was made to Tyco. Also, cash paid for acquired companies increased from \$11.2 million in 2003 to \$19.8 million in 2004, and capital expenditures were \$2.5 million higher in 2004.

*Cash flows from financing activities.* In 2005, \$1.5 million of net cash provided by financing activities primarily represented a \$4.8 million increase in book overdrafts, partially offset by \$3.3 million of payments of the term loan under the 2004 Mueller Credit Facility.

Cash flows used in financing activities increased from \$8.2 million in 2003 to \$60.3 million in 2004. Excluding the effects of the April 2004 recapitalization, this was primarily due to early payment of \$50.0 million of subordinated notes due 2009 and \$30.0 million of early payments on the 2004 Mueller Credit Facility term debt in August 2004. In 2003, \$8.2 million was used in financing activities, primarily payments on the term loan under the prior credit facility.

**Off-Balance Sheet Arrangements**

We do not have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. In addition, we do not have any undisclosed borrowings or debt, and we have not entered into any derivative contracts (other than those described in "Management's Discussion and Analysis of Financial Condition and Results of Operations Qualitative and Quantitative Disclosure About Market Risk Interest Rate Risk" and "Management's Discussion and Analysis of Financial Condition and Results of Operations Qualitative and Quantitative Disclosure About Market Risk Currency Risk") or synthetic leases. We are, therefore, not materially exposed to any financing, liquidity, market or credit risk that could arise if we had engaged in such relationships. We utilize letters of credit and surety bonds in the ordinary course of business to ensure our performance of contractual obligations. As of September 30, 2005, on a pro forma basis, we had \$30.7 million of letters of credit and \$28.8 million of surety bonds outstanding.

**Contractual Obligations**

On October 3, 2005, U.S. Pipe's indebtedness to Walter Industries was forgiven and such amount was included in contributed capital on that date. Following the Acquisition and related transactions, our contractual obligations as of October 3, 2005, are set forth below:

**Payments Due by Period**

Contractual Obligations	Less than 1 Year	1-3 Years	4-5 Years	After 5 Years	Total
(dollars in millions)					
Long-term debt					
Principal on long-term debt(1)	\$ 10.5	\$ 21.0	\$ 21.0	\$ 1,422.6	\$ 1,475.1
Interest on long-term debt(2)	98.1	195.1	240.3	406.4	939.9
Capital lease obligations	0.9	1.2	0.1		2.2
Operating leases	8.0	10.1	2.7	2.6	23.4
Unconditional purchase obligations(3)	12.1	0.5			12.6
Total contractual cash obligations	\$ 129.6	\$ 227.9	\$ 264.1	\$ 1,831.6	\$ 2,453.2

(1) Amount shown reflects face value of the debt, excluding unamortized bond discount. Accretion on the senior discount notes is included in interest on long-term debt.

(2) Interest on the 2005 Mueller Credit Agreement is calculated using LIBOR of 4.07%, the rate applicable under this debt instrument as of October 31, 2005. Each increase or decrease in LIBOR of 0.125% would result in an increase or decrease in annual interest on the 2005 Mueller Credit Agreement of \$1.3 million. Because the interest rate under the 2005 Mueller Credit Agreement will be variable, actual payments may differ. Interest does not include payments that could be required under Mueller Group's interest-rate swap agreements, which payments will depend upon movements in interest rates and could vary significantly. The payments due on the existing interest rate swaps are estimated to be \$14.0 million, net of LIBOR interest calculated at 4.07% received from counter parties.

(3) Includes contractual obligations for purchases of raw materials, purchased components and capital expenditures.

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The table above excludes the deferred payment portion of the purchase price for Star. The Star purchase price is subject to adjustment to reflect, among other things, a payment to be made by us to the extent that the gross profit of the business exceeds the target gross profit from February 1, 2004 to January 31, 2007. Although the maximum amount payable is \$23.0 million, we estimate that the total payment will be approximately \$3.0 to \$6.0 million. This calculation of the potential Star purchase price adjustment is based on management's best estimate; however, the actual adjustment may be materially different. No payment was earned for the year ended September 30, 2005.

### **Effect of Inflation; Seasonality**

We do not believe that inflation (except for the effect of inflation on the costs of scrap steel, brass ingot and steel pipe) has had a material impact on our financial position or results of operations.

Our business is dependent upon the construction industry, which is very seasonal due to the impact of winter or wet weather conditions. Our net sales and net income have historically been lowest, and our working capital needs have been highest, in the three month periods ending December 31 and March 31, when the northern United States and all of Canada generally face weather that restricts significant construction activity and we build working capital in anticipation of the peak construction season, during which time our working capital tends to be reduced.

### **Predecessor Mueller's Previously Issued Consolidated Financial Statements**

#### *Restatement*

In the course of finalizing Predecessor Mueller's 2005 financial statements and as described in Note 2 to its financial statements, Predecessor Mueller identified errors in the presentation of its previously issued consolidated financial statements: (i) the effect of foreign currency exchange rate changes on cash balances; (ii) loss on disposal of property, plant and equipment; (iii) book overdrafts; (iv) the misclassification of deferred income tax assets between the current and non-current classifications in the balance sheet and (v) the misclassification of depreciation expense. As a result of these errors, Predecessor Mueller has restated its consolidated financial statements for the years ended September 30, 2004 and 2003, the first three quarters of fiscal 2005 and all interim periods of fiscal 2004.

The restatement had no effect on Predecessor Mueller's consolidated net income or the consolidated statement of stockholders' deficit for the two fiscal years ended September 30, 2004.

#### *Evaluation of Predecessor Mueller's Disclosure Controls and Procedures.*

As of September 30, 2005, Predecessor Mueller's management evaluated the effectiveness of the design and operation of disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act). This evaluation was done under the supervision and with the participation of management, including Dale B. Smith, President and Chief Executive Officer, and Jeffery W. Sprick, Chief Financial Officer.

Based on this evaluation and because of the material weakness described below, Predecessor Mueller's Chief Executive Officer and Chief Financial Officer have concluded that Predecessor Mueller's disclosure controls and procedures were not effective, at the reasonable assurance level, to enable it to record, process, summarize, and report information required to be included in their periodic SEC filings within the required time period. Notwithstanding this material weakness, their management concluded that the financial statements included in the Form 10-K for the year ended September 30, 2005 fairly present in all material respects their financial position, results of operations and cash flows for the periods presented in conformity with GAAP.

***Material Weakness in Internal Control over Predecessor Mueller's Financial Reporting***

A material weakness is a control deficiency or a combination of control deficiencies that results in more than a remote likelihood that a material misstatement of the annual or interim consolidated financial statements will not be prevented or detected.

As of September 30, 2005, Predecessor Mueller did not maintain effective controls over the preparation, review and presentation and disclosure of its consolidated financial statements. Specifically, their controls failed to prevent or detect the incorrect presentation of the following: (i) cash flows from the effect of exchange rate changes on cash balances; (ii) cash flows from the loss on disposal of property, plant and equipment; (iii) cash flows and balance sheet presentation of book overdrafts; (iv) the presentation of current and non-current deferred income tax assets in Predecessor Mueller's consolidated balance sheet; and (v) classification of certain depreciation expense as selling, general and administrative expense instead of cost of sales in their consolidated statement of operations. This control deficiency resulted in the restatement of Predecessor Mueller's annual consolidated financial statements for fiscal 2004 and 2003 and interim consolidated financial statements for the first three quarters of fiscal 2005, all interim periods of fiscal 2004 and audit adjustments to our 2005 annual consolidated financial statements. Additionally, this control deficiency could result in a misstatement of the presentation and disclosure of their consolidated financial statements that would result in a material misstatement in the annual or interim financial statements that would not be prevented or detected. Accordingly, Predecessor Mueller's management has determined that this control deficiency constitutes a material weakness. This is the only material weakness determined by management to exist as of September 30, 2005.

***Prior Year Material Weakness in Internal Control over Predecessor Mueller's Financial Reporting***

As of September 30, 2004, and all interim periods through June 30, 2005, Predecessor Mueller reported the following control deficiencies that, in the aggregate, constituted a material weakness in internal control over preparation, review and presentation and disclosure of their consolidated financial statements. Specifically Predecessor Mueller's control deficiencies included: (i) a lack of personnel with experience in financial reporting and control procedures necessary for SEC registrants; (ii) a lack of sufficient controls to prevent or detect, on a timely basis, unauthorized journal entries; (iii) a lack of sufficient controls over information technology data conversion and program changes; (iv) a lack of sufficient controls over the development and communication of income tax provisions; (v) a lack of effective controls surrounding "whistleblower" hotline complaints and internal certifications to ensure that issues were communicated on a more timely basis by management to the audit committee and the independent registered public accounting firm; (vi) a lack of effective controls over revenue recognition associated with full truckload shipments not immediately dispatched by freight carriers; and (vii) a lack of formal controls and procedures regarding assessment of financial exposures and transactions, including consideration of accounting implications under GAAP. These control deficiencies resulted in audit adjustments to the consolidated financial statements for the year ended September 30, 2004. Additionally, these control deficiencies, in the aggregate, could result in a misstatement to accounts and disclosures that would result in a material misstatement to the annual or interim financial statements that would not be prevented or detected.

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In order to remediate this material weakness, Predecessor Mueller: (i) reassigned its Chief Financial Officer, appointed an Interim Chief Financial Officer and hired additional accounting and finance staff; (ii) introduced increased training for their existing financial and accounting and other staff; (iii) retained third-party consultants with significant SEC financial reporting experience to provide assistance in complying with SEC reporting requirements; (iv) formed a disclosure committee to supervise the preparation of their Exchange Act Reports and other public communications; (v) improved their controls over, and began developing written policies and procedures that cover all significant accounting processes, including journal entries, the development and communication of income tax provisions, information data conversion issues and program changes, revenue recognition and assessing financial exposures; (vi) improved and centralized controls over information technology; and (vii) implemented global compliance initiatives under the direction of their Chief Compliance Officer. These improvement efforts continued to progress during the quarter ended September 30, 2005. While significant improvements have been implemented throughout the year, management believed that additional remediation was needed and would require changes in personnel, processes and procedures to ensure timely and accurate financial reporting on a sustainable basis.

There also exist significant deficiencies in our internal controls over financial reporting which, if unremediated, may result in more than a remote likelihood that a material misstatement of our annual or interim financial statements will not be prevented or detected.

The material weaknesses and significant deficiencies will need to be addressed as a part of the evaluation of our internal controls over financial reporting pursuant to the Sarbanes-Oxley Act of 2002 and may impair our ability to comply with Section 404 of the Act.

### ***Changes in Internal Control Over Predecessor Mueller's Financial Reporting***

There have been no changes in internal control over financial reporting during the three months ended September 30, 2005 that have materially affected, or are reasonably likely to materially affect, internal control over financial reporting other than as described above.

### ***Changes in Internal Control Over Predecessor Mueller's Financial Reporting Subsequent to September 30, 2005***

Subsequent to September 30, 2005, we have taken steps to remediate the material weakness described above. These steps include a thorough review, on a quarterly basis, of foreign currency translation cash flow statement effects, book overdrafts and transactions related to property, plant and equipment and an additional review, on a quarterly basis, of the classification requirements of each component line item and the individual elements that comprise each line item of the statement of cash flows, in accordance with Statement of Financial Accounting Standards, No. 95, "Statement of Cash Flows." Additionally, the classification of deferred income tax items in the balance sheet and cash flow statement, as well as depreciation in the statement of operations, will be evaluated quarterly. We believe the additional control procedures designed, when implemented, will fully remediate this material weakness.

In addition, subsequent to September 30, 2005, we made the following changes in internal controls to improve financial reporting accuracy:

hired a full time Chief Financial Officer, Jeffery W. Sprick, and a Corporate Controller with SEC financial reporting experience;

hired additional finance and accounting personnel for our Pratt and Chattanooga facilities;

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designated the Walter Industries Audit Committee, which is fully independent under New York Stock Exchange listing rules and the rules of the SEC, as our audit committee; and

began to implement an internal quarterly review plan to review higher risk areas in financial reporting, such as revenue recognition and inventory valuation.

Another significant remedial action underway or planned to commence in fiscal year 2006, not specifically related to the previously identified material weakness, includes the issuance of a code of conduct to all employees. In fiscal 2006, the Company will be subject to the Sarbanes-Oxley internal control reporting requirements and in 2006 the Company will be testing key internal controls for all significant business units and business processes.

We continue to upgrade the knowledge of our finance staff by implementing on-going United States GAAP training programs, consisting of providing appropriate technical resources to our finance team and training on the use of such resources, conducting a series of training sessions for plant controllers, periodic distribution of changes in accounting and reporting standards, and issuing and updating our accounting policies. Additionally, the Company terminated the former Chief Compliance Officer of Predecessor Mueller and reassigned those duties to the Director of Internal Audit.

**BUSINESS****Overview**

We are a leading North American manufacturer of a broad range of water infrastructure and flow control products for use in water distribution networks, water and wastewater treatment facilities, gas distribution systems and fire protection piping systems. We believe we have the most comprehensive water infrastructure and flow control product line in our industry and enjoy leading market positions based on the estimated market share of our key products, broad brand recognition and a strong reputation for quality and service within the markets we serve. We maintain one of the largest installed bases of products in the United States, including, as of September 30, 2005, approximately three million fire hydrants and approximately nine million iron gate valves. Our products are specified for use in all of the top fifty metropolitan areas in the United States.

Our large installed base, broad product range and well known brands have led to long-standing relationships with the key distributors in our industry. Our diverse end markets, extensive distributor and end-user relationships, acquisition strategy and leading market position have contributed to strong operating margins and sales growth. Our pro forma net sales and pro forma operating income for the twelve months ended September 30, 2005 were \$1,704.7 million and \$173.9 million, respectively. Our operations generate significant cash flow, which will provide us with flexibility in our operating and financial strategy.

We manage our business and report operations through three segments, based largely on the products they sell and the markets they serve: Mueller®, U.S. Pipe® and Anvil®. The table below illustrates each segment's pro forma operating results to external customers for the twelve months ended September 30, 2005, as well as each segment's major products, brand names, market positions and end use markets.

	<b>Mueller</b>	<b>U.S. Pipe</b>	<b>Anvil</b>
	(in millions)		
<b>Net Sales</b>	\$664	\$556	\$485
<b>Operating Income(a)</b>	\$141	\$21	\$42
<b>Selected Product Lines (Market Position in the U.S. and Canada)</b>	Fire Hydrants (#1) Gate Valves (#2) Butterfly, Ball and Plug Valves (#1) Brass Water Products (#2)	Ductile Iron Pressure Pipe (#1)	Pipe Fittings and Couplings (#1) Grooved Products (#2) Pipe Hangers (#2)
<b>Selected Brand Names</b>	Mueller® Pratt® James Jones	U.S. Pipe® TYTON® FIELD LOK® MJ FIELD LOK®	Anvil® Beck Gruvlok®
<b>Primary End Markets</b>	Water and Wastewater Infrastructure	Water and Wastewater Infrastructure	Fire Protection Heating, Ventilation and Air Conditioning ("HVAC")

(a) Operating income excludes historical Predecessor Mueller corporate expenses that are not allocated to the individual segments.

Our segments are named after our leading brands in each segment:

*Mueller.* Sales of our Mueller segment products are driven principally by spending on water and wastewater infrastructure upgrade, repair and replacement and new water and wastewater

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infrastructure. Mueller segment sales of hydrants and iron gate valves are estimated to be approximately 50% for new infrastructure, with the remainder for upgrade, repair and replacement. A significant portion of Mueller's sales are made through its broad distributor network. For most of our Mueller segment products, which are sold through independent distributors, end-users (principally municipalities) choose the brand or establish product specifications. We believe our reputation for quality, extensive distributor relationships, installed base and coordinated marketing approach have helped our Mueller segment products to be "specified" as an approved product for use in most major metropolitan areas throughout the United States. This specification and our relationships with end-users elevate the importance of our water and wastewater infrastructure products to our distributors.

*U.S. Pipe.* U.S. Pipe products are sold primarily to water works distributors, contractors, municipalities, private utilities and other governmental agencies. A substantial percentage of ductile iron pressure pipe orders result from contracts that are bid by contractors or directly issued by municipalities or private utilities. To support our customers' inventory and delivery requirements, U.S. Pipe utilizes numerous storage depots throughout the country.

*Anvil.* Anvil products are sold to a wide variety of end-users, which are primarily commercial construction contractors. These products are typically sold to our distributors through Anvil's four regional distribution centers located in Illinois, Nevada, Pennsylvania and Texas and through Anvil's Canadian distribution and sales division. A significant portion of Anvil products are used in the fire protection industry and in HVAC applications.

We believe that our current network of independent flow control distributors is the largest such distribution network in the United States and Canada. We also have approximately 500 inside and outside sales and sale support personnel who work directly with end-users, including municipalities. Our products are sold to a wide variety of end-users, including municipalities, publicly and privately-owned water and wastewater utilities, gas utilities and construction contractors. We believe that our sales are substantially driven by: (1) spending on water and wastewater infrastructure upgrade, repair and replacement due to aging and outdated water distribution systems in North America; (2) new water and wastewater infrastructure, driven primarily by new residential construction; and (3) non-residential construction.

### Industry Overview

The North American water infrastructure and flow control industry consists of the manufacturers of valves, pipe, fittings, fixtures, pumps and seals. Growth in the sectors we serve is driven by the need to upgrade, repair and replace existing water and wastewater infrastructure, new residential construction activity and non-residential construction activity. Specifically, federal and state environmental regulations, such as the Clean Water Act and the Safe Drinking Water Act, are expected to drive growth in our industry over the next several years. We anticipate that sales related to water infrastructure upgrade, repairs and replacement may grow faster than the overall market for water infrastructure and flow control products as a result of the continued aging of municipal water systems in the United States and Canada, and the expanding base of water infrastructure and flow control installations.

*Water and wastewater infrastructure upgrades, repairs and replacement.* Much of the water distribution infrastructure in the United States is considered to be aging or in need of updating. Growth in the water and wastewater infrastructure upgrades, repairs and replacement sector is driven primarily by: (1) the growing installed base, as new infrastructure is put in place, creating a continuously growing base to facilitate future recurring revenues; (2) the age of existing systems; (3) the operating cost of systems; (4) general use of systems; (5) governmental budgetary constraints; and (6) changes in federal and state environmental regulations, including,



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most recently, the Clean Water Act and the Safe Drinking Water Act. In a November 2002 study, the Congressional Budget Office estimated that the average annual spending necessary to upgrade, repair and replace existing water and wastewater infrastructure will be between \$24.6 billion and \$41.0 billion a year over the ensuing 15 years. Although spending in this sector has been constrained in recent years as a result of budget limitations on state and local governments and the weak economic environment, we believe that this sector has begun to benefit from an improvement in the overall economy as state and local governments are addressing deferred infrastructure needs.

*New water and wastewater infrastructure.* Growth in the new water and wastewater infrastructure sector is mainly driven by new housing starts. U.S. housing starts have remained relatively stable from 2000 to 2004, with a low of 1.57 million units in 2000 and a high of 1.96 million units in 2004. Housing starts in the first 11 months of 2005 were 6.2% higher than the comparable period in 2004. According to Freddie Mac, U.S. housing starts are projected to reach 1.9 million units by the end of 2006, which would represent the third best year for single-family housing construction ever.

*Non-residential construction.* Non-residential construction activity includes: (1) public works and utility construction; (2) institutional construction, including education, dormitory, health facility, public, religious and amusement construction; and (3) commercial and industrial construction. According to the U.S. Census Bureau, spending on U.S. private non-residential building construction increased from \$225.7 billion in 2003 to \$235.1 billion in 2004. Spending on U.S. private non-residential building construction also grew 4.8% in the first 11 months of 2005 relative to the same period in 2004. According to Moody's, spending on non-residential construction is expected to increase 6.1% in 2006.

### Competitive Strengths

We believe that we enjoy a number of important competitive strengths that drive our success and differentiate us from our competitors and support our market leadership, including:

*Broad Range of Products and Leading Brands.* We believe that we have the most comprehensive water infrastructure and flow control product line in our industry and enjoy leading market positions based on the estimated market share of our key products, broad brand recognition and a strong reputation for quality and service within the markets we serve. For the fiscal year ended September 30, 2005, on a pro forma basis, approximately 75% of our total sales were from products in which we believe we have the #1 or #2 market share in the United States and Canada. We believe we are one of the largest manufacturers of flow control products, including fire hydrants and gate valves, in the United States and Canada in the markets we serve. As of December 31, 2005, we were also one of the nation's largest producers of ductile iron pressure pipe based on industry shipping information provided by the Ductile Iron Pipe Research Association. Our brand names are highly recognized for quality and reliability.

*Complete Water Transmission Solutions.* The combination of Predecessor Mueller and U.S. Pipe created an industry leading company with significant scale in water infrastructure and delivery systems. Our broad product portfolio of engineered valves, hydrants, ductile iron pipe and pipe fittings provides distributors and end users with a comprehensive source of supply and creates a significant competitive advantage for our company. In addition, the combination of Predecessor Mueller and U.S. Pipe positions us as one of the largest players in the water products sector with a strong platform to facilitate potential expansion into higher growth areas.

*Large and Growing Installed Base.* We maintain one of the largest installed bases of products in the United States, including, as of September 30, 2005, approximately three million fire hydrants and approximately nine million iron gate valves. We believe our large installed base enhances

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our competitive position and increases our importance to our distributors and end-users. Once our products are installed, it is difficult for an end-user to change to a competitive product due to the inventory of parts required to maintain multiple products and due to the life/safety nature of some of our products. Our installed base continues to grow each year as new infrastructure is put in place, facilitating future recurring repair and replacement revenues. To ensure consistency, end-users of our water infrastructure products often require that contractors use the same products that have been historically used in a municipality, or products with similar specifications. In addition, as water and wastewater distribution and treatment infrastructure is improved and expanded, we believe that spending on systems upgrades will increase. We believe we are positioned to benefit from this spending as our large installed base of products leads to repeat purchases by end-users for system maintenance and enhances the sale of our new parts.

*Leading Specification Position.* Due to our strong brand name and our large installed base, our products are "specified" as an approved product for use in all of the top fifty metropolitan areas in the United States. The product specification approval process for a municipality generally takes a minimum of one year and there are approximately 55,000 municipal water systems in the United States. This strong specification position has contributed to long-standing relationships with all of the top distributors and creates a strong demand base for our products. For most of our water infrastructure products, including those which are sold through independent distributors, end-users choose the brand or establish product specifications, including required approvals from industry standard setting organizations. We leverage our strong brand reputation and installed base with a dedicated sales force that works directly with municipalities and other end-users to have our products specified by municipalities when awarding new construction contracts or major upgrade, repair or replacement projects. We believe that, because of this large installed base, as well as our brand recognition and reputation for quality, our products are specified more often than those made by our competitors.

*Established and Extensive Distribution Channels.* We maintain strong, long-standing relationships with the leading distributors in our major markets throughout the United States and Canada. We believe our network of over 5,000 independent distributors is one of the strongest and most extensive distribution networks in the industry. We believe our superior product quality and the technical support we provide our distributors have allowed us to enjoy long-term relationships averaging over 20 years with each of our top ten distributors, and maintain strong distribution channels with most of our distributors of water infrastructure products. In addition, we believe the breadth of our product offering and our ability to provide products throughout the United States and Canada have enabled us to strengthen our relationships with the leading independent distributors as they seek to simplify their procurement process and broaden their geographic reach. Our acquisition of the assets of Star, an importer of piping products produced in China, India and Malaysia in 2004, has allowed us to provide both domestic and foreign sourced-piping systems products to our distributors.

*Advanced, Low-Cost Manufacturing Capabilities.* We believe our historical capital investment in manufacturing technologies helps us reduce the costs of producing our cast, malleable and ductile iron and brass water and gas flow control products. We believe that we are the only company in North America that uses the technologically-advanced lost foam casting process to manufacture fire hydrant and iron gate valve castings, which significantly reduces the manual labor and machining time otherwise needed to finish cast products. Based on our experience, we believe that our lost foam process is significantly less costly than the traditional method utilized by our competitors. In 2002, we completed a capital improvement plan, pursuant to which we invested \$124.3 million from 2000 to 2002 to (i) implement new low cost manufacturing technologies, including our lost foam casting process and (ii) consolidate certain manufacturing facilities, including our Statesboro, Georgia foundry. We believe that the completion of this

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capital improvement plan improved the efficiency of our manufacturing processes and the quality of many of our products.

*Highly Experienced, Proven Management Team.* We are led by an experienced management team with a long and successful track record, enabling us to recognize and capitalize upon attractive opportunities in our key markets. Our five most senior members of the management team have an average of over 20 years of experience in the flow control industry and have substantial experience in acquisition and integration of businesses, cost management rationalization and efficient manufacturing processes. The management team is led by Gregory E. Hyland, the Chairman, President and Chief Executive Officer, who has over 20 years of experience in the flow control industry.

### **Business Strategy**

Our business strategy is focused on sustaining our market leadership and competitive differentiation, while growing revenues and enhancing profitability. Key elements of our strategy include:

*Capitalizing on Large, Attractive and Growing Water Infrastructure Industry.* We plan to capitalize on the expected water infrastructure market growth by leveraging our large and growing installed base, leading specification position and established and extensive distribution channels. We will continue to offer a broad range of leading water infrastructure and flow control products in order to enhance our strong end-user and distributor relationships. Much of the water distribution infrastructure in the United States is aging and in need of replacement or updating. In a November 2002 study, the Congressional Budget Office estimated that the average annual spending necessary to upgrade, repair and replace existing water and wastewater infrastructure will be between \$24.6 billion and \$41.0 billion a year over the next 15 years.

*Achieving Ongoing Operating Synergies.* We continue to seek opportunities to rationalize our manufacturing facilities and use our significant manufacturing expertise to further reduce our cost structure. We have initiated a multi-pronged synergy plan designed to streamline our manufacturing operations, add incremental volume through combining sales efforts for complementary products and combine corporate-level functions to achieve operating efficiencies. In fiscal 2006, we expect to achieve integration synergies between our Mueller and U.S. Pipe segments by closing the U.S. Pipe Chattanooga, Tennessee production facility and integrating it into the Mueller Chattanooga and Albertville, Alabama production facilities. In addition, we have initiated the implementation of plant and distribution combination and production efficiency strategies within our Mueller and Anvil segments, and these efforts will continue through fiscal years 2006, 2007 and the beginning of 2008. Our Mueller segment sales force has begun to integrate U.S. Pipe products as complementary product offerings as part of their sales efforts. We also have begun to use our combined purchasing leverage to reduce raw material and overall product costs. We expect that the full implementation of our synergy and rationalization plan by early fiscal 2008 will produce approximately \$25-\$35 million of ongoing incremental annual operating income. These benefits could be substantially higher if additional production, purchasing and sales improvements are realized.

*Strengthening Relationship with Key Distributors.* We are focused on enhancing close relationships with the strongest and fastest growing distributors and on leveraging our extensive distributor network to increase sales of our existing products, introduce new products and rapidly expand sales of products of the businesses we acquire. The competitive environment for independent distributors has been and continues to be characterized by consolidation as distributors seek to broaden their geographical reach and achieve economies of scale. Our top distributors are growth oriented companies that have been among the leaders in this

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consolidation trend. By having strong relationships with distributors who are leading the consolidation, we believe we will benefit from their growth.

*Continuing to Focus on Operational Excellence.* We will continue to pursue superior product engineering, design and innovation through our technologically-advanced manufacturing processes. We will also continue to evaluate sourcing products and materials internationally to lower our costs. We employ highly efficient manufacturing methods, such as lost foam casting and automated Disa® molding machinery, which are designed to continue to solidify our position as a low cost domestic producer of water infrastructure and flow control products.

*Focused Acquisition Strategy.* Acquisitions are an important part of our growth strategy. Certain segments of the industry in which we compete are fragmented, providing for numerous acquisition opportunities. Our strategy is to selectively pursue attractive acquisitions that enhance our existing product offering, enable us to enter new markets, expand our technological capabilities and provide synergy opportunities. Over the past five years, we have acquired and successfully integrated eight businesses within the water infrastructure and flow control markets. We intend to continue to selectively pursue acquisitions that will enhance our position as a complete water flow control and transmission solutions provider. Our recent acquisitions include Beck Manufacturing and Merit Manufacturing, each of which is a piping system components manufacturer (2001), Hydro Gate, a sluice gate valve manufacturer (2001), and Milliken Valve, a plug valve manufacturer (2003). In 2003, we acquired Jingmen Pratt, a machine shop in Hubei Province, China. In addition, we acquired Star in January 2004 to enter the market for lower-cost, foreign-produced products and to complement certain of our piping products produced in the United States and Canada. We have recently announced the acquisition of Hunt Industries, a manufacturer of water meter pits and water meter yokes, which further enhances our product offering.

*Selectively Expanding Internationally.* Our near-term and long-term focus will include expanding our current international presence in sourcing and manufacturing products as well as in the sale of our products. We believe we can further utilize our current manufacturing facility in China to produce additional products. We are leveraging our Star operations, which we acquired in 2004 from Star Pipe, Inc., to establish a lead position in the United States for the import and sale of piping component products, including fittings and couplings manufactured in China, India and Malaysia. In addition, we expect to increase our international sales volumes, primarily in Europe, the Middle East and China by capitalizing on our existing brand recognition and customer relationships. For example, in Europe, we added two distributors for our European products. In China, we acquired Jingmen Pratt in 2003 and established a Shanghai office in July 2004, which we intend to use as a platform to explore sales opportunities for our products in this fast growing market.

### Product Segments

We believe that we are the broadest full-line supplier of flow control products for water and wastewater infrastructure systems and piping component systems in the United States and Canada. We have the capability to manufacture flow control products for water and gas systems, ranging from fire hydrants to 1/8 inch pipe fittings that connect pipes together to 10-foot engineered valves. Our principal products are fire hydrants, ductile iron pipe, water and gas valves and a complete range of pipe fittings, couplings, hangers and nipples. Our products are designed, manufactured and tested in compliance with industry standards.

We manage our business and report operations through three reporting segments, based largely on the products they sell and the markets they serve. Our segments are named after lead brands in each segment: Mueller®, through which we sell our hydrants and valves and other water and wastewater

infrastructure and gas distribution products described below under various brand names including Mueller®, Henry Pratt, Hersey® and James Jones; U.S. Pipe®, through which we sell ductile iron pipe under the brand name U.S. Pipe® and Anvil®, through which we sell our pipe fittings and couplings, pipe hangers, pipe nipples and related products under various brand names, including Anvil®, Beck, Gruvlok® and Merit®.

Gross sales amounts are shown in the Mueller, U.S. Pipe and Anvil Products sections below and exclude estimated cash discounts and rebates, which are deducted from net sales for financial reporting purposes.

### ***Mueller Products***

***Fire Hydrants.*** We believe our Mueller segment is one of the largest manufacturers of dry-barrel fire hydrants in the United States and Canada. New fire hydrant and fire hydrant part sales accounted for approximately \$161.0 million, \$151.0 million and \$125.0 million of our total sales in 2005, 2004 and 2003, respectively. Fire hydrants are sold for new water infrastructure development as well as water infrastructure rehabilitation projects. On October 26, 2005, Walter Industries announced plans to close the U.S. Pipe Chattanooga, Tennessee plant and transfer the valve and hydrant production of that plant to Mueller's Chattanooga and Albertville, Alabama plants during our 2006 fiscal year. After October 3, 2005, the Mueller segment will include results from operations from sales of hydrants previously manufactured by U.S. Pipe.

Our fire hydrants consist of an above-ground fire hydrant and a below-ground cast iron pipe that connects to a water main. In dry-barrel hydrants, the valve connecting the barrel of the hydrant and the water main is located below ground at or below the frost line, which keeps the hydrant "dry" and the water source deep enough to ensure that the water does not freeze. We market dry-barrel fire hydrants with the Mueller and U.S. Pipe brand names in the United States and the Mueller and Canada Valve brand names in Canada, and manufacture them in our Albertville, Alabama and Milton, Ontario facilities. We also make a limited number of wet barrel hydrants, where the valve is placed inside the above-ground hydrant and the barrel contains water in it at all times. Wet barrel hydrants are made for the California and Hawaii markets and sold under the James Jones brand name.

Most municipalities have a limited number of hydrant brands that are approved for installation within their system due to the need to maintain inventories of spare parts for emergency repairs and the desire to ensure a uniform system. We believe that our large installed base of hydrants throughout the United States and Canada and our reputation for superior quality and performance, together with our incumbent specification position, have contributed to our leading market share based on the estimated market share of our key products. Our large installed base of approximately three million hydrants also leads to recurring revenue.

***Water and Gas Valves and Related Products.*** We believe our Mueller segment has the broadest product line of valves for residential water and gas systems and that we are one of the largest manufacturers of butterfly valves and water gate valves in the United States and Canada. Water and gas valves and related products accounted for approximately \$473.0 million, \$437.0 million and \$381.0 million of our sales in 2005, 2004 and 2003, respectively. Our significant industry-leading market position is the result of our strong brand recognition, superior quality and specification acceptance. On October 26, 2005, Walter Industries announced plans to close the U.S. Pipe Chattanooga, Tennessee plant and transfer the valve and hydrant production of that plant to Mueller's Chattanooga facility and Albertville, Alabama plants during our 2006 fiscal year. The eventual closure of the Chattanooga plant will occur sometime in 2006. The estimated Chattanooga pre-tax closing costs that are expected to be recorded in the first quarter of fiscal 2006 ending December 31, 2005 consist of \$17.8 million of long-lived asset write-offs, a \$5.2 million inventory absorption loss, an \$11.9 million charge to write inventory down to fair value, \$3.0 million for severance costs and an environmental charge of

\$2.4 million. The Company expects to recognize additional severance expense during the second quarter of 2006 in the amount of \$0.6 million. In addition, the Company anticipates additional environmental-related charges of \$1.3 million and a \$2.9 million charge to increase the pension and postretirement benefit obligations to be recognized in fiscal 2006. Once the manufacturing of these products is transferred to Mueller, the Mueller segment will include the results of operations from sales of valves previously manufactured by U.S. Pipe.

All of our valve products are used to control transmission of potable water, non-potable water or gas. Our product line includes butterfly, gate, tapping, check, plug and ball valves. Water valve products range in size from  $\frac{3}{4}$  inch to 10 feet. The smaller iron gate-type valves are produced by our Chattanooga, Tennessee plant and the larger iron butterfly valves are produced by our Henry Pratt subsidiary in Dixon, Illinois. Brass valves are produced in our Decatur, Illinois and El Monte, California plants. Most of these valves are used in water distribution.

We produce small iron valves, meter bars, and line stopper fittings for use in gas systems in our Decatur, Illinois and Brownsville, Texas plants. We also manufacture machines and tools for tapping, drilling, extraction, installation and stopping-off. These machines and tools are designed to work with our water and gas fittings and valves as an integrated system. We believe that we are one of the largest manufacturers in the line stopper fittings and machines sector in the United States and Canada.

**Other Mueller Products.** Other Mueller segment products include: pipe repair products, such as repair clamps and couplings used to repair leaks in water and gas distribution systems; municipal castings, such as manhole covers and street drain grates; and patterns used by the foundry and automotive industries. We market these products under the Mueller®, Mueller Canada, James Jones, and Viking Johnson® brand names. These products accounted for \$57.0 million, \$47.0 million and \$45.2 million of Mueller segment sales in 2005, 2004 and 2003, respectively.

#### ***U.S. Pipe Products***

U.S. Pipe manufactures and sells a broad line of ductile iron pressure pipe, restraint joints, fittings and other cast iron products. Founded in 1899 and headquartered in Birmingham, Alabama, it is one of the nation's largest producers of ductile iron pressure pipe based on industry shipping information provided by the Ductile Iron Pipe Research Association. In the nine months ended September 30, 2005 and in the years ended December 31, 2004 and 2003, net sales and revenues amounted to \$425.5 million, \$537.2 million and \$431.9 million, respectively. These sales also reflect sales of valves and hydrants that were transferred to our Mueller segment in December 2005.

U.S. Pipe manufactures and markets a complete line of ductile iron pipe ranging from 4" to 64" in diameter as well as various metric sizes, in lengths up to 20 feet. Ductile iron pressure pipe is used primarily for drinking (potable) water distribution systems, small water system grids, reinforcing distribution systems (including looping grids and supply lines) and is used for major water and wastewater transmission and collection systems.

#### ***Anvil Products***

***Pipe Fittings and Couplings.*** We are one of the largest manufacturers of threaded and grooved pipe fittings and couplings in the United States and Canada. Pipe fittings and couplings join two pipes together. Listed below are the four primary categories of pipe fittings and couplings that we manufacture.

***Malleable Iron Fittings and Unions.*** Malleable iron fittings and unions accounted for \$66.0 million, \$66.0 million and \$69.0 million of Anvil's sales in 2005, 2004, and 2003, respectively. Malleable iron is a cast iron that is heat-treated to make it stronger, which allows us to use a thinner wall and results in a

lighter product. Malleable iron is primarily used to join pipe in various gas, plumbing and HVAC applications. We manufacture these products at our Columbia, Pennsylvania foundry.

*Cast Iron Fittings.* We believe we are one of the largest manufacturers of cast iron fittings in the United States. Cast iron fittings accounted for approximately \$33.0 million, \$32.0 million and \$32.0 million of Anvil's sales in 2005, 2004, and 2003, respectively. Cast iron is the most economical threaded fittings material and is typically used in low pressure applications such as sprinkler systems and other fire protection systems. We manufacture cast iron fittings primarily in our Columbia, Pennsylvania foundry. We believe that the substantial majority of our cast iron product is used in the fire protection industry, with the remainder used in steam and other HVAC applications.

*Threaded Steel Pipe Couplings.* We believe we are one of the largest manufacturers of threaded steel pipe couplings in the United States and Canada. Threaded steel pipe couplings accounted for \$35.0 million, \$33.0 million and \$25.0 million of Anvil's sales in 2005, 2004 and 2003, respectively. Threaded steel pipe couplings are used in the plumbing and electrical markets to join pipe and conduit and by pipe mills as threaded end protectors. We manufacture steel couplings at our Waynesboro, Pennsylvania and Simcoe, Ontario facilities.

*Grooved Products.* We believe we are one of the largest manufacturers of grooved products in the United States and Canada. Sales of grooved products were approximately \$53.0 million, \$56.0 million and \$52.0 million in 2005, 2004 and 2003, respectively. Unlike typical pipe connections, where pipes are connected by screwing them into a fitting or welding them together, grooved products use a threadless pipe-joining method that does not require welding. We manufacture our grooved couplings and fittings under the Gruvlok® name in our Columbia, Pennsylvania foundry. In addition, we purchase privately labeled products to complement our grooved product offerings including grooved copper and stainless steel fittings. These additional purchased products complement our offering of grooved products and enable us to better serve our customers' project requirements. Purchased products accounted for \$17.0 million, \$17.0 million and \$15.0 million of Anvil's grooved product sales in 2005, 2004 and 2003, respectively.

In connection with the August 1999 sale of the Predecessor Mueller business by Tyco to our prior owners, Anvil entered into a five-year agreement that granted Tyco the exclusive right to distribute our Gruvlok® products in Europe, Asia and Latin America. That agreement expired in August 2004 and we have begun to engage new distributors for these products in Europe, which we view as a growth opportunity.

*Pipe Hangers.* We believe we are one of the largest manufacturers of pipe hangers in the United States and Canada. Anvil's annual hanger sales were approximately \$45.0 million, \$39.0 million and \$42.0 million in 2005, 2004 and 2003, respectively. Pipe hangers provide support for pipes and are used in sprinkler systems, HVAC applications and in power and petrochemical plants. We manufacture our standard pipe hangers in Henderson, Tennessee and Columbia, Pennsylvania and we produce special order, or engineered, pipe hangers in North Kingston, Rhode Island. We have retained a strong core engineering staff and believe that we are the leader in technical competency in this sector.

*Pipe Nipples.* We believe we are also one of the largest manufacturers of pipe nipples in the United States and Canada. Anvil's sales of pipe nipples were approximately \$62.0 million, \$53.0 million and \$46.0 million in 2005, 2004 and 2003, respectively. The pipe nipple product line is a complementary product offering and is packaged (1) with cast iron for the fire protection market, (2) with malleable iron for the industrial market, (3) with our forged steel product line and (4) as a general plumbing market item.

We produce the majority of our pipe nipple products at Beck Manufacturing's facilities in Greencastle, Pennsylvania and Santa Fe Springs, California. Seamless pipe nipples are produced at our

Longview, Texas facility. Pipe nipples for the Canadian market are manufactured at our Simcoe, Ontario facility.

*Other Piping System Products.* In addition to our key products that we have described above, we sell (1) products sourced outside the United States and Canada through our Star business, which we acquired in January 2004, (2) products that we purchase from third parties and (3) many other products that we manufacture, including (A) oilfield products, such as forged steel pipe fittings, hammer unions, bull plugs and swage nipples which are used to connect pipes in oil and gas applications and (B) electrical products, such as PVC conduit couplings and elbows used to carry wire and cable in electrical applications. Sales of purchased products by our Anvil segment were approximately \$146.0 million, \$118.0 million and \$86.0 million in 2005, 2004 and 2003, respectively, and sales of our other manufactured products were approximately \$74.0 million, \$58.0 million and \$54.0 million in 2005, 2004 and 2003, respectively.

## **Sales, Marketing and Distribution**

### ***Mueller Products***

Our Mueller segment sells its products to a wide variety of end-users, including municipalities, publicly and privately owned water and wastewater utilities, gas utilities and construction contractors. These products are usually sold to our distributors; distributors then sell these products to contractors who have won a contract to construct, replace or upgrade a water, wastewater or gas system for an end-user or non-residential facility. In some cases, end-users of Mueller segment products, including municipalities and utilities, buy products directly from Mueller, most often as part of a program to repair, replace or upgrade existing infrastructure. Sales of our Mueller segment products are heavily influenced by the specifications in those contracts.

Mueller has a sales force of approximately 85 dedicated employee sales representatives in the field and about 75 non-employee manufacturers' representatives as well as a team of approximately 110 in-house marketing and sales professionals. Our field sales and manufacturers representatives call on municipalities, water companies and other end-users to ensure that Mueller products, or the corresponding quality standards, are specified. In addition, to ensure consistency, municipalities often require that contractors use the same products that have been historically used in that municipality.

For the Mueller segment, the large installed base, broad product range and well known brands have led to our strong, long-standing relationships with all of the leading distributors in the industries Mueller serves. For most of the Mueller segment products, which are sold through independent distributors, end-users choose the brand or establish product specifications. We generally ship Mueller products, including hydrants and water and gas valves, directly to distributors carrying these products from our plants. Mueller's distribution network covers all of the major markets in the United States and Canada. We typically do not have long-term contracts with our distributors, although we have long-term relationships with most of our top distributors. The top three distributors for Mueller accounted, in the aggregate, for approximately 45% of our sales in 2005. The loss of any one of these distributors could have a material adverse effect on our business. See "Risk Factors Risks Relating to Our Business We depend on a group of major distributors for a significant portion of our sales; any loss of these distributors could reduce our sales and continuing consolidation could cause price pressure."



***U.S. Pipe Products***

U.S. Pipe products are sold primarily to water works distributors, contractors, municipalities, private utilities and other governmental agencies. A substantial percentage of ductile iron pressure pipe orders result from contracts that are bid by contractors or directly issued by municipalities or private utilities. An increasing portion of ductile iron pressure pipe sales is made through independent water works distributors. U.S. Pipe maintains numerous supply depots in leased space throughout the country, which are used as a source of pipe for start-up projects, to support ongoing projects and to aid in completing projects.

U.S. Pipe has a sales force of approximately 50 dedicated employee sales representatives in the field and about 30 inside sales representatives and sales engineers who sell pipe products throughout the United States. The organization is divided into four geographic territories each managed by a regional sales manager. International orders are sold directly by U.S. Pipe sales personnel as well as an extensive number of representatives principally in Central and South America and the Middle East.

U.S. Pipe has one customer, Hughes Supply, Inc., with whom we do not have a written contract, that represents 27%, 28% and 24% of net sales for the nine months ended September 30, 2005 and the years ended December 31, 2004 and 2003, respectively. We believe the loss of this single customer could have a material adverse effect on the results of operations of the Company. See "Risk Factors We depend on a group of major distributors for a significant portion of our sales; any loss of these distributors could reduce our sales and continuing consolidation could cause price pressure."

***Anvil Products***

Our Anvil segment sells its products to a wide variety of end-users, including, primarily, commercial construction contractors. These products are typically sold to our distributors through Anvil's four regional distribution centers located in key geographic areas throughout the United States and through Anvil's Canadian distribution and sales division. We generally ship Anvil segment products, including pipe fittings, couplings, hangers and nipples, from our plants to four regional service centers that we operate in the United States, and we ship products from these distribution centers to distributors carrying these products. Our regional service centers are strategically located to provide 24-hour delivery to the majority of the Anvil customers. In addition, we operate 22 smaller warehouses throughout the United States and Canada and one in Europe to support the Anvil segment operations. We have historically stocked some products manufactured by third parties in these distribution centers in order to provide a broader product offering. We reduced the scope of the offering of Anvil products purchased from third parties in the United States, which are lower margin. However, we continue to sell a broad range of purchased products in Canada.

Most of Anvil segment products are not specified. Anvil's sales force of approximately 100 dedicated employee sales representatives in the field and about 130 in-house marketing and sales professionals markets Anvil products to distributors. Sales of Anvil products are generally influenced by the distributors, as end-user customers will buy from a distributor's available offerings based on price and quality.

Anvil generally does not have long-term contracts with any distributors, although Anvil has long-term relationships with most of our top distributors. The top three distributors for Anvil accounted, in the aggregate, for approximately 14% of Anvil's sales in 2005. The loss of any one of these distributors could have a material adverse effect on our business. See "Risk Factors Risks Relating to Our Business We depend on a group of major distributors for a significant portion of our sales; any loss of these distributors could reduce our sales and continuing consolidation could cause price pressure."

Sales of Anvil products to domestic customers, including Canadian customers, accounted for 98% of Anvil's sales for fiscal year 2005, representing 41% of our overall sales for 2005.

## **Backlog**

Except for our U.S. Pipe segment, our backlog is not significant. Our Mueller and Anvil segments generally manufacture products from raw materials in stock and deliver them to customers within approximately two weeks from receipt of the order, depending upon customer delivery specifications. U.S. Pipe has a significant backlog. At September 30, 2005, U.S. Pipe had a backlog of pressure pipe, valves and hydrants and fittings of \$74.9 million, compared to \$84.6 million at December 31, 2004 and \$86.4 million at September 30, 2004. The ductile iron pipe business is generally sensitive to economic recession because of its partial dependence on the level of new construction activity and state, municipal and federal tax revenues to fund water projects. However, certain aspects of U.S. Pipe's operations have in the past helped to reduce the impact of downturns in new construction. First, U.S. Pipe's products have experienced a strong level of demand in the replacement market, in part driven by mandates from the Safe Drinking Water Act. U.S. Pipe believes that growth of the replacement market will accelerate as a result of anticipated major expenditures by government entities, such as the New York, Boston, Washington, D.C., Atlanta and Philadelphia municipalities, to rehabilitate aging or inadequate water transmission systems. U.S. Pipe believes that this represents a significant growth opportunity and that it is well positioned to take advantage of this opportunity. Second, U.S. Pipe's Burlington, New Jersey plant is adjacent to the northeastern market with its significant replacement potential and its operations in the south are located in areas of steady economic growth. The west coast, served by the Union City, California plant, has a critical shortage of water for many of the large metropolitan areas that will require major transmission pipelines in the future. Because freight costs for pipe are high, locations close to important markets lower transportation costs, thereby making U.S. Pipe's products more competitive.

## **Manufacturing**

### *Mueller*

Our Mueller segment operates 18 manufacturing facilities in the United States, Canada and China. Their manufacturing operations include foundry, machining, fabrication, assembly, testing and painting operations. We believe that our existing manufacturing capacity is sufficient for our near-term requirements and we have no current plans to expand capacity. However, we plan to maximize operational efficiencies throughout all of our plants, and may relocate certain manufacturing operations to other facilities as part of these plans. These actions may result in future facility closures.

Mueller foundries use two casting techniques, green sand and lost foam. At present, we utilize the lost foam technology for hydrants in our Albertville, Alabama facility and for gate valve production in their Chattanooga, Tennessee facility. The lost foam process has several advantages over the green sand process for high-volume products, including the need for less manual finishing, lower scrap levels and the ability to reuse the sand. The selection of the appropriate casting method, pattern, core-making equipment, sand and other raw materials depends on the final product and its complexity, specifications, and function as well as intended production volumes.

### *U.S. Pipe*

Our U.S. Pipe segment operates 5 manufacturing facilities in the United States, which primarily manufacture ductile iron pressure pipe. We believe U.S. Pipe's manufacturing capacity is sufficient for our near-term requirements and we have no current plans to expand capacity. However, we do plan to close the U.S. Pipe Chattanooga, Tennessee manufacturing facility and plan to transfer substantially all of its production to existing Mueller plants in Chattanooga, TN and Albertville, AL. U.S. Pipe utilizes

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the DeLavaud centrifugal casting process which consists of introducing molten iron into a rapidly turning steel mold and relying on the centrifugal force to uniformly distribute the iron around the inner surface of the mold to produce high-quality ductile iron pressure pipe.

### *Anvil*

Our Anvil segment operates 11 manufacturing facilities. Anvil employs highly automated Disa® molding machines to produce products in its Columbia, Pennsylvania foundry facility.

### **Raw Materials**

Our products are made from several basic raw materials, including sand, resin, brass ingot, steel pipe, and scrap steel and iron. These materials are readily available and are competitively priced. Historically, we have been able to obtain an adequate supply of raw materials and do not anticipate any shortage of these materials.

We generally purchase raw materials at spot prices and generally do not have the ability to hedge our exposure to price changes. Our business could be adversely affected by increases in the cost of our raw materials, as we may not be able to fully pass these costs on to our customers. An increased worldwide demand for steel scrap, the raw material from which our threaded and grooved pipe fittings as well as all iron valves and hydrants are made, has increased the spot price of steel scrap used by Mueller and Anvil from approximately \$140 per ton in December 2002 to approximately \$320 per ton in September 2005. Management estimates that raw materials and purchased components used in the manufacturing processes of Mueller and Anvil currently account for approximately 18% of the cost of goods sold for Mueller and Anvil due to increasing raw material prices.

The spot price of scrap metal used by U.S. Pipe has increased from approximately \$109 per ton in December 2002 to approximately \$210 per ton in September 2005. Management estimates that scrap metal and ferrous alloys used in the U.S. Pipe manufacturing process accounted for up to 40% of the U.S. Pipe cost to manufacture ductile iron pipe as of September 30, 2005.

We increased prices to our customers during the 2002 to 2005 time period to mitigate the effect of these cost increases. We can give no assurances that the price of steel scrap will remain at the current pricing levels or that we will be able to increase prices to our customers to offset any future cost increases. See "Risk Factors Our results have been, and may continue to be, adversely impacted by increases in raw material prices."

### **Research and Development**

We have a dedicated team of research and development ("R&D") professionals, who focus on the development of new products as well as on the support, modification and improvement of existing products. Presently, we employ 34 people, including 18 degreed professionals (metallurgists and engineers), dedicated to R&D activities. Our R&D efforts are operated primarily out of our facility in Smithfield, Rhode Island. In addition, our U.S. Pipe segment employs an R&D team in its facility in Bessemer, Alabama.

Ideas are generated by manufacturing, marketing or R&D personnel. In order for a project to move beyond the idea stage, all three disciplines must agree on the suitability of the product and determine an estimated payback. After the approval, it typically takes 6 to 12 months to tool, test and start production. The R&D team typically works on various products at one time.

Our Mueller and Anvil segments incurred R&D expenditures of approximately \$4.8 million, \$4.4 million and \$4.7 million in fiscal years 2005, 2004 and 2003, respectively. U.S. Pipe's total R&D expenditures were approximately \$0.4 million for the nine months ended September 30, 2005, and were \$1.5 million for both calendar years 2004 and 2003.

## Patents, Licenses and Trademarks

We have a significant number of active patents and trademarks relating to the design of our products and trademarks for our brands and products. Most of the patents for technology underlying our products have been in the public domain for many years, and existing third-party patents are not considered, either individually or in the aggregate, to be material to our business. However, the pool of proprietary information, consisting of know-how and trade secrets relating to the design, manufacture and operations of our products is considered particularly important and valuable. We generally own the rights to the products that we manufacture and sell and are not dependent in any material way upon any license or franchise to operate. U.S. Pipe has granted numerous trademark licenses around the world with respect to its uniform family of ductile pipe accessories, such as joint restraint systems.

## Seasonality

See "Management's Discussion and Analysis of Financial Condition and Results of Operations Effect of Inflation; Seasonality."

## Competition

The domestic and international markets for flow control products are competitive. However, for most of our product offerings, there are only a few competitors. Although many of our competitors are well-established companies with strong brand recognition, we believe that we maintain a strong competitive position for each of our key product offerings. Management considers product quality, service, brand recognition, price, effectiveness of distribution and technical support to be primary competitive factors.

The competitive environment for our Mueller segment products is mature and stable with limited movement in market share over time. Management believes that our Mueller hydrants and valves enjoy strong competitive positions based largely on their quality and dependability. The principle competitors for Mueller segment hydrants and iron gate valves are McWane, Inc. and American Flow Control. The primary competitors for Mueller's brass products are A.Y. McDonald, Ford Meter Box and Cambridge Brass.

The ductile iron pressure pipe industry, in which U.S. Pipe operates, is highly competitive, with a small number of manufacturers of ductile iron pressure pipe and fittings. Major competitors of U.S. Pipe include McWane, Inc., Griffin Ductile Iron Pipe Company and American Cast Iron Pipe Company. Additional competition for ductile iron pressure pipe comes from pipe composed of other materials, such as polyvinylchloride (PVC), high density polyethylene (HDPE), concrete, fiberglass, reinforced plastic and steel. Although ductile iron pressure pipe is typically more expensive than competing forms of pipe, customers chose ductile iron for its quality, longevity, strength, ease of installation and lack of maintenance problems.

The market for Anvil segment products is highly competitive, price sensitive and vulnerable to the increased acceptance of foreign products. For domestic manufacturing and sales, Anvil's primary competitor for malleable and cast iron fittings is Ward Manufacturing; for ductile and grooved fittings, Anvil's significant competitors are Victaulic and Tyco Engineered Products; and for pipe hangers, Anvil's principle competitors are ERICO, Tolco/Nibco and Michigan Hanger Company. Anvil products have mechanical and industrial applications, such as HVAC systems, and fire protection applications, such as sprinkler systems. We estimate that 72% of these products are used in mechanical applications and the remainder in fire protection systems. While the mechanical market has generally resisted acceptance of foreign products, the fire protection market has broadly accepted foreign products as a substitute for domestic piping system products. Fire protection products are sold primarily on price and are sold at lower prices by foreign manufacturers.

## Environmental Matters

We are subject to various laws and regulations relating to health, safety and the protection of the environment. These laws relate to, among other things, worker health and safety and the use, discharge and disposal of regulated substances and wastewater generated during our manufacturing processes. As a result, we are required to obtain and maintain air, storm water, wastewater and other permits at many of our facilities, and make certain regular reports to federal, state and local agencies regarding our operations. We cannot assure you that we will not incur material fines, penalties, costs or liabilities in connection with such requirements or a failure to comply with them. While we currently incur capital and other expenditures to comply with these environmental, health and safety laws, these laws may become more stringent and our processes may change. Therefore, the amount and timing of such expenditures in the future may vary substantially from those currently anticipated.

Under the terms of the purchase agreement relating to the August 1999 sale by Tyco of the Predecessor Mueller business to our prior owners, Tyco agreed to indemnify Mueller Water and their affiliates for all "Excluded Liabilities." Excluded Liabilities include, among other things, substantially all liabilities relating to the time prior to the August 1999 Tyco sale. The indemnity survives indefinitely, is not subject to any deductibles or caps, and continues with respect to current operations, other than those operations acquired since the August 1999 Tyco sale, including the operations of our U.S. Pipe segment. If Tyco (or any successor entity) ever becomes financially unable or fails to comply with, the terms of the indemnity we may be responsible for the Tyco-indemnified obligations. In addition, Tyco's indemnity does not cover environmental liabilities to the extent caused by us or Predecessor Mueller or the operation of our Mueller Water business after the August 1999 Tyco sale.

Some environmental laws require investigation and cleanup of environmental contamination at properties we now or previously owned, leased or operated. Some of our operations (in particular, operations at our manufacturing facilities) have been conducted at their current locations for many years. The processes at these and our other facilities currently and historically have involved the storage and use of regulated substances on-site or in underground storage tanks and the related generation of solid and hazardous waste disposed of off-site or in on-site solid waste landfills. Remediation projects are being undertaken at a handful of our sites by third parties who have indemnified us. We may be required to conduct and pay for these or other remedial activities in the future, and also may be subject to claims for property damage, personal injury, natural resource damages or other issues as a result of such matters. See "Business Legal Proceedings" for further details.

In addition, we have received notices from third parties or governmental agencies of liability or potential liability in connection with our off-site disposal of solid and hazardous substances relating to our current and former operations. While we currently anticipate that expenditures relating to these sites will not be material, we may receive additional notices and the amount and timing of expenditures relating to known or unknown sites may vary substantially from those currently anticipated.

U.S. Pipe has implemented an Administrative Consent Order ("ACO") for its Burlington, New Jersey plant that was required under the New Jersey Environmental Cleanup Responsibility Act (now known as the Industrial Site Recovery Act). The ACO required soil and ground water cleanup. U.S. Pipe has completed, and has received final approval for the soil cleanup required by the ACO. U.S. Pipe is continuing to address ground water issues at this site. Further remediation could be required. These remediation costs are expected to be minimal. Long term ground water monitoring will be required to verify natural attenuation. It is not known how long ground water monitoring will be required. Management does not believe monitoring or further cleanup costs, if any, will have a material adverse effect on the financial condition or results of operations of the Company and its subsidiaries.

The Federal Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA"), generally imposes liability, which may be joint and several and is without regard to fault or the legality of waste generation or disposal, on certain classes of persons, including owners and

operators of sites at which hazardous substances are released into the environment (or pose a threat of such release), persons that disposed or arranged for the disposal of hazardous substances at such sites, and persons who owned or operated such sites at the time of such disposal. CERCLA authorizes the EPA, the States and, in some circumstances, private entities to take actions in response to public health or environmental threats and to seek to recover the costs they incur from the same classes of persons. Certain governmental authorities can also seek recovery for damages to natural resources.

Currently, U.S. Pipe has been identified as a potentially responsible party ("PRP") by the EPA under CERCLA with respect to cleanup of hazardous substances at two sites, one in California and the other relating to U.S. Pipe's former Anniston, Alabama facility, to which its wastes allegedly were transported or deposited. U.S. Pipe is among many PRP's at such sites and a significant number of the PRP's are substantial companies. An agreement has been reached with the EPA and a Consent Order, signed by U.S. Pipe and the EPA, has been finalized respecting the California site. U.S. Pipe has satisfied its obligations under the Consent Order at a cost that was not material. Natural resource damage claims respecting that same site have now also been made by the State of California; while the liability and the corresponding insurance claim cannot be determined at this time, U.S. Pipe, as a member of the same group of PRPs, believes it has adequate first dollar insurance coverage covering the state's claims. With respect to the Anniston, Alabama site, a Consent Order has been negotiated and signed between the PRPs and the EPA. The Consent Order remains subject to a public comment period before it will come into effect. Management estimates the Company's and U.S. Pipe's aggregate share of liability for cleanup under the Consent Order, after allocation among the several PRP's, will be approximately \$4.0 million, U.S. Pipe accrued for this liability in 2004, and the accrual was recorded in our financial statements as of October 3, 2005. Civil litigation in respect to this site is also on-going, including a putative class action lawsuit alleging property damage and personal injury. Management does not believe that U.S. Pipe's share of any additional liability will have a material adverse effect on the financial condition of the Company, but could be material to results of operations in future reporting periods.

On March 31, 2004, our subsidiary, Anvil International, entered into a consent order with the Georgia Department of Natural Resources regarding various alleged hazardous waste violations at the Statesboro, Georgia site formerly operated by Anvil. Pursuant to the consent order, Anvil has agreed to pay a settlement amount of \$100,000, comprised of a \$50,000 monetary fine and \$50,000 towards a supplemental environmental project. Anvil has also agreed to perform various investigatory and remedial actions at the site and its landfill. While the ultimate investigatory and remedial costs are currently unknown, based on currently available information the total costs are estimated to be approximately \$1.3 million. We have spent \$0.3 million and have accrued \$1.0 million as of September 30, 2005.

On April 22, 2004, the EPA issued final National Emissions Standards for Hazardous Air Pollutants (NESHAP's) under the federal Clean Air Act for iron and steel foundries. The NESHAP for iron and steel foundries will require reductions in hazardous air pollutant emissions by the industry. In addition, other NESHAP's apply to painting operations at our foundries. While we are in the process of analyzing the impact these standards may have on us and our future financial results, we expect we will need to incur additional and possibly material costs to comply with the regulations with respect to Mueller's Albertville, Alabama and Chattanooga, Tennessee facilities and may need to incur additional and possibly material costs with respect to Anvil's Columbia, Pennsylvania facility. In addition, to comply with the applicable standard for iron and steel foundries, we anticipate that we will incur approximately \$10.0 million in capital costs through December 2007 at the U.S. Pipe facilities located in Bessemer, Alabama, North Birmingham, Alabama, Union City, California, and Burlington, New Jersey. See "Risk Factors Risks Relating to Our Business We may be adversely affected by environmental, health and safety laws and regulations or liabilities," "Risk Factors Risks Relating to Our Business Our brass valve products contain lead, which may be replaced in the future" and "Risk

Factors Risks Relating to Our Business Certain of our brass valve products may not be in compliance with NSF standards, which could limit the ability of municipalities to buy our products."

### **Regulatory Matters**

The production and marketing of our products is subject to the rules and regulations of various federal, state and local agencies, including laws governing our relationships with distributors. Regulatory compliance has not had a material effect on our results to date. We are not aware of any pending legislation that is likely to have a material adverse effect on our operations. See "Business Legal Proceedings," "Risk Factors Risks Relating to Our Business Our brass valve products contain lead, which may be replaced in the future" and "Risk Factors Risks Relating to Our Business Certain of our brass valve products may not be in compliance with NSF standards, which could limit the ability of municipalities to buy our products."

### **Employees**

We employ approximately 7,000 people, of whom approximately 90% work in the United States. The hourly employees at our principal United States manufacturing plants and foundries in Albertville, AL, Bessemer, AL, North Birmingham, AL, El Monte, CA, Union City, CA, Aurora, IL, Decatur, IL, Dixon, IL, Burlington, NJ, Columbia, PA, Chattanooga, TN, Houston, TX, and Henderson, TN are represented by unions, as are the hourly employees at two of our four distribution centers. Our operations in Canada at St. Jerome, Milton and at Simcoe are also unionized.

The contracts with our union employees at our eight largest manufacturing facilities expire at different times: Chattanooga in September 2006, Decatur in June 2007, Bessemer in October 2007, Union City in December 2007, Burlington and Columbia in April 2008, Albertville in September 2008 and North Birmingham in January 2009. Other contracts with the unions represented at U.S. Pipe's Chattanooga, Tennessee facility, which is slated for closure as described elsewhere in this prospectus, are set to expire in April 2006 and May 2008. We have concluded effects bargaining with the unions represented at the U.S. Pipe Chattanooga, Tennessee facility with regard to the plant closure.

Union contracts at other Mueller and Anvil facilities expire as follows: Dixon in March 2006, Aurora in August 2007, Henderson in December 2007, El Monte in July 2008, Simcoe in November 2008 and Houston in January 2009.

In addition, approximately 125 of our employees are represented by various unions at our Anvil facilities located in British Columbia, Montreal, Quebec, Bloomington, MN, Bristol, PA, Cincinnati, OH, Taylor, MI, and University Park, IL.

We believe that relations with our employees, including those represented by unions, are good. The last major union strike was in 1989 at the U.S. Pipe Bessemer, Alabama facility. The strike lasted six weeks.

### **Geographic Information**

More than 98% of our sales for fiscal year 2005 are to our U.S. and Canadian customers.

### **Properties**

The following chart describes our principal properties.

**Mueller Segment**

<b>Location</b>	<b>Activity</b>	<b>Size (sq. ft.)</b>	<b>Owned or Leased</b>
Albertville, AL	Foundry, fabrication, machine shop	358,000	Leased
Aurora, IL	Fabrication, machine shop	146,880	Owned
Bethlehem, PA	Fabrication, machine shop	104,000	Leased
Brownsville, TX	Machine shop	48,540	Leased
Chattanooga, TN	Foundry, fabrication, machine shop	578,164	Owned
Cleveland, NC	Machine shop	190,000	Owned
Cleveland, TN	Fabrication, machine shop	70,000	Owned
Decatur, IL	Foundry, fabrication, machine shop, headquarters	467,044	Owned
Dixon, IL	Fabrication, machine shop	146,880	Owned
El Monte, CA	Foundry, fabrication, machine shop	64,000	Owned
Hammond, IN	Fabrication, machine shop	51,160	Owned
Jingmen, China	Machine shop	154,377	Owned
Milton, Ontario	Machine shop	127,000	Leased
Modern Pattern, TN	Machine shop	26,500	Leased
Murfreesboro, TN	Assembly	11,400	Owned
Murfreesboro, TN	Fabrication, assembly	12,000	Leased
Salem, VA	Fabrication	5,250	Leased
St. Jerome, Quebec	Foundry, machine shop	55,000	Owned

**U.S. Pipe Segment**

<b>Location</b>	<b>Activity</b>	<b>Size (sq. ft.)</b>	<b>Owned or Leased</b>
Birmingham, AL	Administrative headquarters	66,000	Owned
Bessemer, AL	Foundry, machine shop	648,000	Owned
N. Birmingham, AL	Foundry, machine shop	360,000	Owned
Union City, CA	Foundry, machine shop	139,000	Owned
Burlington, NJ	Foundry, machine shop, assembly	329,000	Owned
Chattanooga, TN*	Foundry, machine shop, assembly	712,000	Owned

\*

To be closed in fiscal 2006



## Anvil Segment

Location	Activity	Size (sq. ft.)	Owned or Leased
Aurora, OH	Pipe cutting, machine shop	39,650	Leased
Columbia, PA	Foundry, galvanizing, painting, assembly, machine shop	663,000	Owned
Greencastle, PA	Bending, pipe cutting, machine shop	132,743	Owned
Henderson, TN	Stamping, fabrication, assembly, machine shop	236,479	Owned
Houston, TX	Machine shop	45,988	Owned
Longview, TX	Assembly, machine shop	95,650	Owned
North Kingstown, RI	Painting, fabrication, assembly, machine shop	121,000	Leased
Pottstown, PA	Forming, fabrication, assembly, machine shop	46,000	Owned
Santa Fe Springs, CA	Pipe cutting, machine shop	37,815	Leased
Simcoe, Ontario	Fabrication, machine shop	145,000	Owned
Waynesboro, PA	Pipe cutting, machine shop	72,836	Owned

Our leased properties have terms that expire between March 2006 and February 2014.

We also operate four leased regional distribution centers in the United States for our Anvil products. See "Business Distribution." The United States centers are located in University Park, Illinois; Sparks, Nevada; Bristol, Pennsylvania; Grand Prairie, Texas and have lease terms that expire between January 2006 and December 2013. In addition, we operate 24 smaller warehouses throughout the United States and Canada to support our Anvil operations.

We consider our plants and equipment to be modern and well-maintained and believe our plants will have sufficient capacity to meet our present and future needs. All of our domestic facilities, leases and leasehold interests are encumbered by liens securing our obligations under the 2005 Mueller Credit Agreement and the Mueller Group's senior discount notes.

#### Legal Proceedings

We are involved in various legal proceedings which have arisen in the normal course of our operations, including the proceedings summarized below. The effect of the outcome of these matters on the Company's future results of operations cannot be predicted with certainty as any such effect depends on future results of operations and the amount and timing of the resolution of such matters. Other than the litigation described below, we do not believe that any of our outstanding litigation would have a material adverse effect on our business, operations or prospects.

U.S. Pipe has implemented an Administrative Consent Order ("ACO") for its Burlington, New Jersey plant that was required under the New Jersey Environmental Cleanup Responsibility Act (now known as the Industrial Site Recovery Act). The ACO required soil and ground water cleanup. U.S. Pipe has completed, and has received final approval for the soil cleanup required by the ACO. U. S. Pipe is continuing to address ground water issues at this site. Further remediation could be required. These remediation costs are expected to be minimal. Long term ground water monitoring will be required to verify natural attenuation. It is not known how long ground water monitoring will be required. Management does not believe monitoring or further cleanup costs, if any, will have a material adverse effect on the financial condition or results of operations of the Company and its subsidiaries.

The Federal Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA"), generally imposes liability, which may be joint and several and is without regard to fault or the legality of waste generation or disposal, on certain classes of persons, including owners and operators of sites at which hazardous substances are released into the environment (or pose a threat of such release), persons that disposed or arranged for the disposal of hazardous substances at such sites,

and persons who owned or operated such sites at the time of such disposal. CERCLA authorizes the EPA, the States and, in some circumstances, private entities to take actions in response to public health or environmental threats and to seek to recover the costs they incur from the same classes of persons. Certain governmental authorities can also seek recovery for damages to natural resources.

Currently, U.S. Pipe has been identified as a potentially responsible party ("PRP") by the EPA under CERCLA with respect to cleanup of hazardous substances at two sites, one in California and the other relating to U.S. Pipe's former Anniston, Alabama facility, to which its wastes allegedly were transported or deposited. U.S. Pipe is among many PRP's at such sites and a significant number of the PRP's are substantial companies. An agreement has been reached with the EPA and a Consent Order, signed by U.S. Pipe and the EPA, has been finalized respecting the California site. U.S. Pipe has satisfied its obligations under the Consent Order at a cost that was not material. Natural resource damage claims respecting that same site have now also been made by the State of California; while the liability and corresponding insurance claim cannot be estimated at this time, U.S. Pipe, as a member of the same group of PRPs, believes it has adequate first dollar insurance coverage covering the state's claims. With respect to the Anniston, Alabama site, a Consent Order has been negotiated and signed between the PRP's and the EPA. The Consent Order remains subject to a public comment period before it will come into effect. Management estimates the Company's and U.S. Pipe's aggregate share of liability for cleanup under the Consent Order, after allocation among the several PRPs, will be approximately \$4.0 million. U.S. Pipe accrued for this liability in 2004, and the accrual was recorded in our financial statements as of October 3, 2005. Civil litigation in respect of the site is also ongoing, including a putative class action lawsuit alleging property damage and personal injury.

In the purchase agreement relating to the August 1999 sale by Tyco of the Predecessor Mueller business to our prior owners, Tyco agreed to indemnify Predecessor Mueller and their affiliates for all "Excluded Liabilities." Excluded Liabilities include, among other things, substantially all liabilities relating to the time prior to the August 1999 Tyco sale. The indemnity survives indefinitely and is not subject to any deductibles or caps. However, we may be responsible for these liabilities in the event that Tyco (or any successor entity) ever becomes financially unable or fails to comply with, the terms of the indemnity. In addition, Tyco's indemnity does not cover environmental liabilities to the extent caused by us or Predecessor Mueller or the operation of the Predecessor Mueller business after the August 1999 Tyco sale, nor does it cover environmental liabilities arising with respect to businesses or sites acquired after the August 1999 Tyco sale, which would include the U.S. Pipe business and facilities.

Our subsidiary, James Jones Company, and its former parent company are defendants in a false claims lawsuit in which a former James Jones Company employee is suing on behalf of cities, water districts and municipalities. The employee alleges that the defendants sold allegedly non-conforming public water system parts to various government entities. The lawsuit seeks consequential damages, penalties and punitive damages. Our subsidiary, Mueller Co., which had also been named as a defendant, brought a summary judgment motion and was dismissed from this litigation in January 2004. On September 15, 2004, the trial court ruled against the intervention of approximately 30 municipalities that had failed to intervene within the time deadlines previously specified by the Court. The trial court also ruled that the majority of municipalities that had purchased James Jones products from contractors or distributors, were not in privity with the James Jones Company and were not entitled to punitive damages. Following the Court's ruling, the water districts and municipalities filed a new action against the James Jones Company, Mueller Co. and Watts (former parent company of James Jones Company), alleging fraud and intentional misrepresentation. This lawsuit is based on the same underlying facts as the false claims lawsuit. Any liability associated with these lawsuits is covered by the Tyco indemnity, and the defense is being paid for and conducted by Tyco.

Some of our subsidiaries have been named as defendants in a small number of asbestos-related lawsuits. We do not believe these lawsuits, either individually or in the aggregate, are material to our financial position or results of operations.

## MANAGEMENT

The following table sets forth the name, age and position of each of our executive officers and directors.

Name	Age	Position
Gregory E. Hyland	55	Chairman of the Board of Directors, President and Chief Executive Officer
Dale B. Smith	61	Chief Operating Officer, Director and Chief Executive Officer, Mueller Group
Ray Torok	59	President, U.S. Pipe
Thomas E. Fish	51	President, Anvil
Doyce Gaskin	50	Vice President, Manufacturing
Jeffery W. Sprick	38	Chief Financial Officer
Victor P. Patrick	48	Vice President, Director
William F. Ohrt	57	Vice President, Director
Joseph J. Troy	42	Vice President, Director

*Gregory E. Hyland* has served as Chairman of the Board of Directors since October 2005 and as President and Chief Executive Officer since January 2006. Mr. Hyland has also served as Chairman, President and Chief Executive Officer of Walter Industries since September 2005. Prior to that time, Mr. Hyland served as President, U.S. Fleet Management Solutions of Ryder System, Inc. since June 2005. He served as Executive Vice President, U.S. Fleet Management Solutions of Ryder since October 2004. He was President of the Industrial Products Segment for Textron, Inc. from February 2002 to August 2003 and Chairman and Chief Executive Officer of Textron Golf, Turf and Specialty Products from January 2001 to January 2002. From September 1997 to December 2000, Mr. Hyland served as President of the Engineered Products Group, Flow Control Division of Tyco International. Mr. Hyland is a graduate of the University of Pittsburgh, where he earned his bachelor's and master of business administration degrees.

*Dale B. Smith* has been a Director since October 2005 and Chief Operating Officer since January 2006. He is also Chief Executive Officer of Mueller Group, a position he has held since August 1999. Prior to that time, Mr. Smith served as Executive Vice President of our subsidiary Mueller Co. from June 1994 to August 1999, Executive Vice President of Finance for Tyco Europe from 1992 to 1994, Director of Mergers and Acquisitions for Tyco from 1988 to 1992, Director of Mergers and Acquisitions for Grinnell Corp. from 1986 to 1988, Chief Financial Officer of Ludlow Corp. (a Tyco Company) from 1983 to 1986 and Corporate Controller for Grinnell Corp. from 1981 to 1983. From 1971 to 1981, Mr. Smith was employed by Price Waterhouse & Co. as a certified public accountant. Mr. Smith graduated from Middlebury College with an A.B. in Economics in 1967 and received an M.B.A. in Finance and Accounting from the University of Rochester in 1971.

*Ray Torok* has been President of our U.S. Pipe segment since July 2004. Before joining U.S. Pipe, from May 2003 to December 2003, he was interim President at Golden Casting Corporation, a foundry operation producing highly engineered precision castings and from 1998 to February 2003, he was President and Chief Executive Officer at Cold Metal Products, a steel production company.

*Thomas E. Fish* has served as President of our Anvil segment since 1999. From January 2005 through November 2005, Mr. Fish served as Mueller's Interim Chief Financial Officer. Mr. Fish served as Vice President of Manufacturing for Grinnell Corp. from 1996 to 1999, Vice President of Finance

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and Administration for Grinnell Corp. from 1992 to 1996, Corporate Controller for Grinnell Corp. from 1984 to 1992 and Director of Internal Audit for Grinnell Fire Protection Systems from 1982 to 1984. Mr. Fish was employed by Price Waterhouse & Co. from 1976 to 1982 as a certified public accountant. Mr. Fish graduated from the University of Rhode Island with a B.S. in accounting in 1976.

*Doyce Gaskin* has served as Predecessor Mueller's Vice President, Manufacturing since February 1999. He served as Plant Manager, Chattanooga from 1996 to 1999 and as Manufacturing Manager, Albertville from 1994 to 1996. Prior to that time, Mr. Gaskin held a variety of positions at Mueller's Albertville Plant, including Maintenance & Plant Engineering Manager (3 years), Maintenance Superintendent (8 years) and Production Supervisor (8 years). Mr. Gaskin graduated from Snead State with an Associates Degree in Business Administration/Management in 1988.

*Jeffery W. Sprick* has served as our Chief Financial Officer since November 2005. Prior to November 2005, Mr. Sprick served as Senior Vice President and Controller of Walter Industries. From April 2002 to August 2005 Mr. Sprick served as Vice President of Corporate Accounting of Walter Industries. Prior to joining Walter Industries in April 2002, Mr. Sprick was a senior manager of PricewaterhouseCoopers, where he was employed from 1988 until March 2002. Mr. Sprick holds a bachelor's degree in business administration from the University of Michigan.

*Victor P. Patrick* has been a member of our board of directors since October 2005 and is a Vice President of the Company. Mr. Patrick also serves as Senior Vice President, General Counsel and Secretary of Walter Industries, which positions he has held since 2002. Before joining Walter Industries, Mr. Patrick was Vice President, Secretary and Deputy General Counsel for Honeywell International Inc. Prior to joining Honeywell, Mr. Patrick was an associate in the Washington, D.C. and Brussels, Belgium offices of the Cleary, Gottlieb, Stein & Hamilton law firm. Mr. Patrick holds a bachelor's degree from Princeton University and a law degree from Harvard Law School.

*William F. Ohrt* has been a member of our board of directors since October 2005 and is a Vice President of the Company. Mr. Ohrt has been Executive Vice President and Chief Financial Officer of Walter Industries since January 2001. Mr. Ohrt joined Walter Industries from Dura Automotive Systems, Inc., where he served as Vice President and Chief Financial Officer. He previously worked at Navistar, ITT Industries and AlliedSignal. A certified public accountant, Mr. Ohrt began his career at the Detroit offices of PricewaterhouseCoopers. He earned his bachelor's degree in accounting from Wayne State University in 1975 and an MBA in finance from the University of Detroit in 1981.

*Joseph J. Troy* has been a member of our board of directors since October 2005 and is a Vice President of the Company. Mr. Troy has been Senior Vice President, Financial Services, of Walter Industries since April 2002. In this position, Mr. Troy oversees Walter Industries' Financial Services Group, where he is President of Mid-State Homes, Inc. and Chief Executive Officer of Walter Mortgage Company since 2001. He also oversees Walter Industries' merger and acquisition activities as well as investor relations. Prior to rejoining Walter Industries in November 2000 as Senior Vice President and Treasurer, Mr. Troy was Executive Vice President and Chief Financial Officer of Gold Standard Multimedia, Inc., a high-tech provider of pharmaceutical information. From 1998 through 2000, Mr. Troy served as Walter Industries' Vice President Treasurer. Previously, he was Senior Vice President Corporate Finance for the Global Finance Division of NationsBank. Mr. Troy earned his MBA, along with a bachelor's degree in business administration, from Loyola College of Baltimore.

### **Executive Compensation**

The aggregate remuneration during 2003, 2004 and 2005 of the Chief Executive Officer and the four other most highly compensated executive officers of the issuer whose salary and bonus exceeded

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\$100,000 for the fiscal year ended September 30, 2005, is set forth in the following table. The individuals named in the table will be referred to as our named executive officers:

Name and Principal Position	Annual Compensation				Long Term Compensation			
	Year	Salary	Bonus	Other Annual Compensation	Restricted Stock Award(s)	Securities Underlying Options	Awards	
							Long Term Incentive Plan Payouts	All Other Compensation
Dale B. Smith President and Chief Executive Officer	2005	\$ 379,167	\$ 3,373,920	410,332(2)				
	2004	350,000	2,245,320	(3)				
	2003	350,000	1,273,327	(3)				
Thomas E. Fish Interim Chief Financial Officer and President, Anvil Segment(1)	2005	262,500	874,700	112,293(2)				
	2004	245,000	378,800	(3)				
	2003	245,000	158,600	(3)		157,500		
George P. Bukuras Vice President, Chief Compliance Officer, General Counsel and Secretary(1)	2005	210,417	468,600	(3)				
	2004	200,000	311,850	(3)				
	2003	198,333	176,851	(3)				
Darrell Jean Vice President, Business Development(1)	2005	200,000	468,600	107,278(2)				
	2004	188,333	561,330	(3)				
	2003	177,500	318,332	(3)		157,500		
Doyce Gaskin Vice President, Manufacturing	2005	176,667	534,927	103,617(2)				
	2004	165,000	450,847	(3)				
	2003	158,333	284,326	(1)		157,500		

(1) Mr. Fish served as our Interim Chief Financial Officer from January 27, 2005 until November 7, 2005, and effective March 1, 2005, Mr. Fish's base salary was increased to \$275,000. Mr. Jean served as our Chief Financial Officer through January 26, 2005. From February 18, 2005 until November 30, 2005, Mr. Jean served as our Vice President, Business Development. As of November 30, 2005, Mr. Jean's employment by us was terminated. Effective November 4, 2005, Mr. Bukuras's employment by us was terminated.

(2) Other annual compensation includes, among other items, compensation payments made to current employees and directors to offset additional taxes owed by them as a result of the revaluation of compensation paid in Mueller Water stock in 2004 as follows: Mr. Smith, \$386,538; Mr. Fish, \$98,696; Mr. Jean, \$98,696; and Mr. Gaskin, \$98,696. The aggregate amount of all other items included is less than \$50,000 and 10.0% of annual compensation for that individual.

(3) The amount is less than \$50,000 and 10.0% of annual compensation for that individual.

### Stock Option and Stock Appreciation Rights

No grants of stock options to purchase shares of our common stock or stock appreciation rights were made to our named executive officers during the fiscal year ended September 30, 2005.

### Exercises and Holdings of Stock Options and Stock Appreciation Rights

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None of our named executive officers held stock options or stock appreciation rights at year-end and none exercised stock options to purchase shares of our common stock or stock appreciation rights during the fiscal year ended September 30, 2005.

### **Long-Term Incentive Plan Awards**

We did not have any long-term incentive plans during the fiscal year ended September 30, 2005.

### **Pension Plan**

None of our named executive officers participate in any defined benefit pension plan. Our named executive officers participate in either our 401(k) plan or the Walter Industries, Inc. 401(k) plan, under which they receive matching company contributions.

### **Stock Option and Incentive Plans**

#### *2006 Stock Incentive Plan*

We expect to adopt the 2006 Stock Incentive Plan prior to the effectiveness of the registration statement of which this prospectus is a part. The following description of the expected terms of the 2006 Stock Incentive Plan is not complete and is qualified by reference to the full text of the 2006 Stock Incentive Plan, which will be filed as an exhibit to the registration statement.

*Purpose.* The purpose of the 2006 Stock Incentive Plan is to promote our long-term growth and financial success by providing incentives to our employees, directors, and consultants through grants of stock-based awards. These awards are intended to tie the interests of participants directly to stockholder interests and encourage individual and collective behavior that enhances our success as a business. The provisions of the 2006 Stock Incentive Plan, which allow for the grant of various types of equity-based awards, are also intended to provide greater flexibility to maintain the Company's competitive ability to attract, retain and motivate participants for the benefit of the Company and our stockholders.

*Eligibility.* Generally, all of the employees (including executive officers), members of our board of directors, and consultants of the Company, its designated subsidiaries, and its affiliates are eligible to participate in the 2006 Stock Incentive Plan. Directors, employees and consultants subject to the rules or laws of a foreign jurisdiction that prohibit or make their participation impractical are not eligible to participate.

*Types of Awards.* The types of awards that will be available for grant under the 2006 Stock Incentive Plan (described in more detail below) are:

incentive stock options;

nonstatutory stock options;

restricted stock bonuses;

restricted stock purchase rights;

stock appreciation rights;

phantom stock units;

restricted stock units;

performance share bonuses; and

performance share units.

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*Share Reserve.* A total of \_\_\_\_\_ of our shares of our Series A common stock will be reserved for issuance under the 2006 Stock Incentive Plan. The number of shares available under the 2006 Stock Incentive Plan will automatically increase annually on the first day of each fiscal year by the lesser of \_\_\_\_\_ shares, \_\_\_\_\_ % of the number of our shares outstanding on the last day of the immediately



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preceding fiscal year, or by a lesser number as determined by our board of directors. Not more than shares of our Series A common stock may be issued under the 2006 Stock Incentive Plan pursuant to incentive stock options. Shares of Series A Common stock covered by awards under the 2006 Stock Incentive Plan that expire, are canceled, terminate, are repurchased by us at cost or reacquired by us at no cost, or are redeemed for cash rather than shares will again be available for grant under the 2006 Stock Incentive Plan.

*Section 162(m) Limit.* Section 162(m) of the Internal Revenue Code of 1986, as amended (the "Code"), permits performance-based compensation that meets requirements established by the IRS to be excluded from the limitation on deductibility of compensation in excess of \$1.0 million paid to certain specified senior executives. So that income recognized with respect to options and other stock awards may qualify for full deductibility to the Company under Section 162(m), the 2006 Stock Incentive Plan limits awards to individual participants to no more than shares of our Series A common stock subject to options or other stock awards during any fiscal year, except for new employees, who may receive an award of options or other stock awards covering up to an additional shares of our Series A common stock if such award is in connection with his or her initial service.

*Adjustments by our Board of Directors.* The number of shares issued or reserved pursuant to the 2006 Stock Incentive Plan, the share limits on grants of options and/or other stock awards to a given participant, and the number of shares and exercise or base price for outstanding awards, is subject to adjustment as determined by our board of directors on account of mergers, consolidations, reorganizations, recapitalizations, reincorporations, stock splits, spinoffs, stock dividends, extraordinary dividends and distributions, liquidating dividends, combinations or exchanges of shares, changes in corporate structure or other transactions which similarly affect our Series A common stock.

*Administration of the 2006 Stock Incentive Plan.* As authorized by the 2006 Stock Incentive Plan, our board of directors expects to delegate administration of the 2006 Stock Incentive Plan to the compensation committee. The plan administrator will have the authority to perform the following actions, among other actions:

designate participants in the 2006 Stock Incentive Plan;

determine the type(s), number, terms and conditions of awards, as well as the timing and manner of grant, subject to the terms of the 2006 Stock Incentive Plan;

interpret the 2006 Stock Incentive Plan and establish, adopt or revise any rules and regulations to administer the 2006 Stock Incentive Plan; and

make all other decisions and determinations that may be required under the 2006 Stock Incentive Plan.

*Options.* Options granted under the 2006 Stock Incentive Plan will generally have an exercise price that is at least equal to 100% of the fair market value of our Series A common stock on the date the option is granted. To the extent permitted in his or her option agreement and to the extent permitted by law, an option holder may exercise an option by payment of the exercise price in a number of different ways, including: (1) in cash or by check; (2) pursuant to a "same day sale" program; (3) by the surrender of shares of, or attestation of ownership of, our Series A common stock already owned by the option holder; (4) by reduction of our liability to the option holder; or (5) by some combination of the above. It is expected that options will generally vest in equal annual installments over three years. Unless the option holder's option agreement provides otherwise, options will expire, to the extent unexercised, ten years from the date of grant. Unless the option holder's option agreement provides otherwise, in the event of the option holder's termination of service, the option holder (or in the event of death, the holder's beneficiary or successor) will have up to three

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months (two years on account of disability, death, or retirement) from termination of service to exercise vested options.

*Awards to Non-Employee Directors.* A director who is not employed by us (an "Eligible Director") will be eligible to receive an initial grant of options to purchase shares of our Series A common stock in connection with joining the board of directors. The board of directors, in its sole discretion, will determine the number of shares subject to this initial option grant and the other terms governing this option. This automatic initial grant will be made on the date that the Eligible Director commences service as a member of our board of directors and will generally vest in equal annual installments over three years. Each Eligible Director will also receive an annual grant of options to purchase shares of our Series A common stock on the date the Eligible Director is re-elected, provided that he or she has served as a director for a period of at least six months prior to re-election. The board of directors, in its sole discretion, will determine the number of shares subject to this annual option grant and the other terms governing this option. These annual awards will generally vest in equal annual installments over three years. Both the initial option grant and the annual option grant will generally have an exercise price that is at least equal to 100% of the fair market value of our common stock on the date of grant. In the event that the option holder's status as a Director terminates for any reason other than disability or death, the option holder will generally have up to three months from termination to exercise his or her vested options. If the Director's service is terminated due to disability or death, the holder, or the holder's beneficiary or successor (as applicable) will generally have up to two years from termination to exercise vested options. In no event will the option expire later than ten years from the date of grant.

*Restricted Stock Bonuses and Performance Share Bonuses.* Restricted stock bonuses and performance share bonuses are grants of our Series A common stock not requiring any monetary consideration (other than payment of the par value of the shares of our Series A common stock to the extent required by law), but subject to restrictions as determined by the plan administrator. Generally, unless the participant's award agreement provides otherwise, the participant may not sell, transfer, or otherwise dispose of the shares issued in the participant's name at the time of grant until those restrictions are met. The vesting of restricted stock bonus awards will generally be based on the participant's continuous service; the vesting of performance share bonus awards will generally be based on the achievement of certain performance criteria, as determined by the plan administrator. If the vesting of a restricted stock bonus award is based on the participant's continuous service, such restricted stock bonus generally will not fully vest in less than three years; a performance share bonus award generally will not fully vest in less than one year. In the event a participant's continuous service terminates or a participant fails to meet performance criteria, all unvested shares as of the date of termination will be reacquired by us at the same price paid to us, if any, by the participant.

*Restricted Stock Purchase Rights.* Restricted stock purchase rights entitle a participant to purchase shares of our Series A common stock. The purchase price will be determined by the plan administrator but will generally be at least 100% of the fair market value of our Series A common stock on the date of such award. Generally, unless the participant's award agreement provides otherwise, the participant may not sell, transfer, or otherwise dispose of the shares issued in the participant's name at the time of grant until those restrictive conditions are met. The vesting of restricted stock purchase rights will be determined by the plan administrator for each grant. In the event a participant's continuous service terminates, all unvested shares as of the date of termination may be repurchased by us at the same price paid to us by the participant.

*Stock Appreciation Rights.* The plan administrator may grant stock appreciation rights independently of, or in connection with, an option grant. The base price per share of a stock appreciation right generally will be at least 100% of the fair market value of our Series A common stock on the date of grant. Generally, each stock appreciation right will entitle a participant upon

redemption to an amount equal to (a) the excess of (1) the fair market value on the redemption date of one share of Series A common stock over (2) the base price, multiplied by (b) the number of shares of our Series A common stock covered by the stock appreciation right being redeemed. To the extent a stock appreciation right is granted concurrently with an option grant, the redemption of the stock appreciation right will proportionately reduce the number of shares of Series A common stock subject to the concurrently granted option. Payment shall be made in shares of Series A common stock or in cash, or a combination of both, as determined by the plan administrator.

*Phantom Stock Units.* A phantom stock unit is the right to receive the value of one share of Series A common stock, redeemable upon terms and conditions set by the plan administrator. Distributions upon redemption of phantom stock units may be in shares of Series A common stock valued at fair market value on the date of redemption or in cash, or a combination of both, as determined by the plan administrator.

*Restricted Stock Units and Performance Share Units.* The plan administrator may also award restricted stock units or performance share units, both of which entitle the participant to receive the value of one share of common stock per unit no earlier than the time the unit vests, with delivery of such value (distributed in shares of Series A common stock or in cash) on a date chosen by the participant. For restricted stock units, vesting will generally be based on the participant's continuous service; for performance share units, vesting will generally be based on the achievement of certain performance criteria, as determined by the plan administrator. In the event a participant's continuous service terminates or a participant fails to meet performance criteria, all unvested shares of Series A common stock subject to one of these awards as of the date of termination will be subject to our reacquisition at the same price paid to us, if any, by the participant.

*Transferability.* Unless otherwise determined by the plan administrator or provided for in a written agreement setting forth the terms of an award, awards granted under the 2006 Stock Incentive Plan will not be transferable other than by will or by the laws of descent and distribution.

*Change of Control.* In the event of a change of control, as defined in the 2006 Stock Incentive Plan, other than dissolution, our board of directors may provide for the (1) assumption or continuation of any stock awards outstanding under the Plan, (2) issuance of substitute awards that will substantially preserve the terms of any awards, (3) cash payment in exchange for the cancellation of an award or (4) termination of an award upon the consummation of the change of control. Furthermore, at any time our board of directors may provide for the acceleration of exercisability and/or vesting of an award. In the event of the dissolution of the Company, unless our board determines otherwise, all outstanding awards will terminate immediately prior to dissolution.

*Amendment or Termination.* Our board of directors may amend, suspend, or terminate the 2006 Stock Incentive Plan in any respect at any time, subject to stockholder approval if such approval is required by applicable law or stock exchange rules. However, no amendment to the 2006 Stock Incentive Plan may materially impair any of the rights of a participant under any awards previously granted without his or her written consent.

*Term.* Unless earlier terminated by the board of directors, the 2006 Stock Incentive Plan will expire on the tenth anniversary of the date of board approval. No awards will be granted under the Plan after that date.

*Outstanding Awards.* As of the date of the registration statement, of which this prospectus is a part, no awards had been granted and no shares of Series A common stock had been issued under the 2006 Stock Incentive Plan. Future grants under the 2006 Stock Incentive Plan will be made at the discretion of the plan administrator. In addition, benefits under the 2006 Stock Incentive Plan will depend on a number of factors, including the fair market value of the Company's common stock on

future dates and the exercise decisions made by the participants. Consequently, it is not possible to determine the benefits that might be received by participants receiving discretionary grants under the 2006 Stock Incentive Plan. In addition, we anticipate that any awards presently held by our employees that are denominated in shares of Walter Industries common stock will be converted into an equivalent award denominated in our common stock following the distribution of our common stock to the shareholders of Walter Industries. Upon conversion, the new award will generally preserve the value, terms and conditions of the original awards.

### ***2006 Employee Stock Purchase Plan***

We expect to adopt the 2006 Employee Stock Purchase Plan prior to the effectiveness of the registration statement of which this prospectus is a part. The following description of the 2006 Employee Stock Purchase Plan is not complete and is qualified by reference to the full text of the 2006 Employee Stock Purchase Plan, which will be filed as an exhibit to the registration statement.

*Purpose.* The 2006 Employee Stock Purchase Plan is intended to qualify as an "employee stock purchase plan" under Section 423 of the U.S. Internal Revenue Code and provides our employees with an opportunity to purchase shares of our common stock through payroll deductions.

*Share Reserve.* A maximum of \_\_\_\_\_ shares of the Company's Series A common stock may be issued under the 2006 Employee Stock Purchase Plan. The number of shares of Series A common stock that may be issued under the 2006 Stock Incentive Plan will automatically increase annually on the first day of each fiscal year by the lesser of \_\_\_\_\_ shares, \_\_\_\_\_ % of the number of our shares outstanding on the last day of the immediately preceding fiscal year, or by a lesser number as determined by our board of directors. The number of shares of Series A common stock issued or reserved pursuant to the 2006 Employee Stock Purchase Plan and the number of shares subject to, and the exercise price of, outstanding awards is subject to adjustment, as determined by the board of directors, on account of stock splits, stock dividends and other dilutive changes in our shares of Series A common stock. The shares may consist of unissued shares, treasury shares or shares purchased on the open market.

*Administration.* As authorized by the 2006 Employee Stock Purchase Plan, our board of directors expects to delegate administration of the 2006 Stock Incentive Plan to the compensation committee. The plan administrator has the authority to make rules and regulations for the administration of the 2006 Employee Stock Purchase Plan and its interpretations and decisions with regard to the 2006 Employee Stock Purchase Plan will be final and binding on all parties.

*Eligibility.* Generally, all regular employees of the Company and its designated subsidiaries whose customary employment is for at least 20 hours per week will be eligible to participate in the 2006 Employee Stock Purchase Plan, except for employees who own shares possessing 5% or more of the total combined voting power or value of all classes of shares of the Company or any subsidiary. However, employees subject to the rules or laws of a foreign jurisdiction that prohibit or make their participation impractical are not eligible to participate.

*Participation in the Plan.* Eligible employees may participate in the 2006 Employee Stock Purchase Plan by electing to participate in a given offering period pursuant to procedures set forth by the plan administrator. A participant's participation in the 2006 Employee Stock Purchase Plan will continue until the participant makes a new election, or withdraws from an offering period or the 2006 Employee Stock Purchase Plan.

*Payroll Deductions.* Participants may elect to deduct from 1% to 10% of their base cash compensation, excluding bonuses, stock compensation income and other forms of extraordinary compensation. Payroll deductions may be decreased but not increased during an on-going offering period. The maximum number of shares of Series A common stock that any single employee may

purchase under the 2006 Employee Stock Purchase Plan during any single offering period is \_\_\_\_\_ shares. No more than \_\_\_\_\_ shares may be purchased by all participants in the aggregate during any single offering period. Provisions of the 2006 Employee Stock Purchase Plan intended to satisfy applicable U.S. federal tax laws impose additional limitations on the amount of common stock that may be purchased during any calendar year by a participant.

*Purchase of Stock.* The 2006 Employee Stock Purchase Plan designates offering periods and purchase dates. Offering periods will generally be consecutive three month periods, commencing on or about each November 1, February 1, May 1, and August 1 and ending on or about each January 31, April 30, July 31, and October 31, respectively. On the first trading day of each offering period (such date, the "offering date"), each participant will be granted an option to purchase on the last trading day of that offering period (the "purchase date") such number of shares of our Series A common stock as is determined by dividing the total amount that has been withheld from the employee's compensation under the 2006 Employee Stock Purchase Plan during that offering period by the applicable purchase price. The purchase price shall be 85% of the lesser of the fair market value of the shares on the offering date or the purchase date. The participant's option is automatically exercised on the purchase date.

*Initial Offering Period.* The initial offering period shall commence on the effective date of the registration statement of which this prospectus is a part and will end on the next regularly scheduled purchase date, with shares purchased at the lower of 85% of the initial public offering price or 85% of the fair market value of the Series A common stock on the next regularly scheduled purchase date.

*Termination of Participation in the Plan.* The plan administrator will determine the terms and conditions under which a participant may withdraw from an offering period or the 2006 Employee Stock Purchase Plan. A participant's participation in the 2006 Employee Stock Purchase Plan will be terminated upon the termination of such participant's employment for any reason. Upon a termination of a participant's employment during an offering period, all payroll deductions credited to such participant's plan account will be refunded to the participant.

*Amendment and Termination.* The board may amend, alter or discontinue the 2006 Employee Stock Purchase Plan at any time; provided, however, that no amendment, alteration or discontinuation will be made to an option which, without a participant's consent, would impair any of such participant's rights and obligations under that option. To the extent necessary to comply with the requirements of Section 423 of the Code, the Company will obtain stockholder approval of any amendment, alteration or discontinuation of the 2006 Employee Stock Purchase Plan.

The 2006 Employee Stock Purchase Plan will terminate upon the earlier of (i) the termination of the 2006 Employee Stock Purchase Plan by the board of directors or (ii) the tenth anniversary of the date of board approval.

*Withholding.* The Company reserves the right to withhold from shares or compensation paid to a participant any amounts which it is required by law to withhold.

*Change of Control.* In the event of a proposed dissolution or liquidation of the Company, the offering period in effect shall be shortened and terminate immediately prior to the proposed dissolution or liquidation. In the event of a sale of substantially all of the assets of the Company or the merger of the Company with another corporation, each option will be assumed or an equivalent option substituted by the successor corporation; however, if the option is not assumed or substituted, the offering period in effect shall be shortened and terminate immediately prior to the proposed sale or merger.

*Other Information.* As of \_\_\_\_\_, 2006, approximately \_\_\_\_\_ of our employees would be eligible for participation in the 2006 Employee Stock Purchase Plan. Because the benefits conveyed under the

2006 Employee Stock Purchase Plan are contingent upon, among other things, the amount of contributions participating employees make on a voluntary basis, it is not possible to determine the benefits eligible employees will receive under the 2006 Employee Stock Purchase Plan.

***Section 162(m) Incentive Compensation Plan***

In general, Section 162(m) of the Internal Revenue Code of 1986, as amended (the "Code"), imposes a limit on corporate tax deductions for compensation in excess of \$1.0 million per year paid by a public company to its named executive officers. An exception to this \$1.0 million limitation is provided for "qualified performance-based compensation" that satisfies certain conditions set forth in Section 162(m) of the Code and the regulations promulgated thereunder, including stockholder approval.

We expect to adopt the Section 162(m) Incentive Compensation Plan (the "Incentive Plan") prior to the effectiveness of the registration statement of which this prospectus is a part in order for compensation paid thereunder to qualify as "qualified performance-based compensation" within the meaning of Section 162(m) of the Code and the regulations promulgated thereunder and, accordingly, to be eligible for deductibility by the Company. The following description of the Incentive Plan is not complete and is qualified by reference to the full text of the Section 162(m) Incentive Compensation Plan, which will be filed as an exhibit to the registration statement.

***Purpose.*** The purpose of the Incentive Plan is to motivate and reward executives of the Company to produce results that increase stockholder value and to encourage individual and team behavior that helps us achieve both short and long-term corporate objectives. The compensation awarded under the Incentive Plan generally is intended to be "qualified performance-based compensation" that is exempt from the \$1.0 million limitation on executive compensation under Section 162(m) of the Code and the regulations promulgated thereunder.

***Administration and Interpretation.*** The Incentive Plan will be administered by a committee of the board of directors that meets the requirements of Section 162(m) of the Code. The committee will have the authority to administer and interpret the Incentive Plan.

***Eligibility.*** Each individual who is a named executive officer or a key employee and who is selected to participate in the Incentive Plan for a specified fiscal year by the committee is eligible for a bonus award for such fiscal year. In the event an individual is selected by the committee to participate in the Incentive Plan, the committee will establish objectively determinable performance targets for such individual for the fiscal year at issue. The committee also will establish specified levels of the performance targets and the bonus award to be paid at each such specified level.

***Business Criteria.*** As indicated above, each participant's bonus will be based on pre-established performance targets which, in the discretion of the committee, will be based on one or more of the following objective business criteria: (a) pre-tax income; (b) operating income; (c) net earnings; (d) net income; (e) cash flow; (f) earnings per share; (g) return on equity; (h) return on invested capital or assets; (i) cost reductions or savings; (j) funds from operations; (k) appreciation in the fair market value of our stock; (l) earnings before any one or more of interest, taxes, depreciation or amortization, or (m) implementation of our critical processes or projects.

***Bonus Amount.*** The bonus award for any participant is based on the achievement of specified levels above the performance targets. Prior to the payment of a bonus award to a participant, the committee must certify in writing the level of the performance attained.

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*Performance-Based Compensation.* With respect to any bonus award payable under the Incentive Plan, the performance targets applicable to such bonus award will be established in writing before the first day of the fiscal year to which such bonus award relates. However, to the extent permitted under Section 162(m)(4)(C) of the Code, and the regulations promulgated thereunder, such performance targets may be established in writing by the committee not later than 90 days after the commencement of the period of service to which the performance targets relate, provided that the outcome is substantially uncertain at the time the committee actually establishes the performance targets; and, provided, further, that in no event shall the performance targets be established after 25% of the period of service (as scheduled in good faith at the time the performance targets are established) has elapsed. No bonus award which is intended to qualify as "qualified performance-based compensation," within the meaning of Section 162(m) of the Code and the regulations promulgated thereunder, will be paid to a participant unless and until the committee makes a certification in writing with respect to the level of performance attained by the Company for the fiscal year to which such bonus award relates, as required by Section 162(m) of the Code and the regulations promulgated thereunder.

*Method of Payment.* Each bonus award shall be paid in cash. Unless otherwise directed by the compensation committee, payment shall be made within 2.5 months after the end of the fiscal year in which such bonus award was earned.

*Effective Date.* The Incentive Plan will be effective upon the effectiveness of the registration statement. Except with respect to fiscal year 2006, the Incentive Plan year will commence on the first day of each fiscal year and end on the last day of that fiscal year.

*Amendment.* The Incentive Plan may be wholly or partially amended or otherwise modified, suspended or terminated at any time or from time to time by the committee. However, to the extent required by Section 162(m) of the Code, and the regulations promulgated thereunder, no action of the committee may modify the performance targets applicable to bonus awards after the commencement of the fiscal year with respect to which such bonus awards relate.

*Stockholder Approval.* The Incentive Plan will be subject to the approval of our stockholders as required by Section 162(m) of the Code and, in the event the Incentive Plan is not approved, no bonus awards will be payable under the Incentive Plan and the Incentive Plan will terminate.

### **Employment Agreements; Compensation and Severance Arrangements**

*Gregory E. Hyland.* Mr. Hyland's employment with the Company is governed by the terms of his employment agreement with Walter Industries which provides for an annual base salary of \$725,000, an annual target bonus of 100% of annual base salary, a car allowance of \$2,000 per month, four weeks vacation each year, reimbursement of tax planning and club membership expenses, participation in a supplementary retirement savings plan and severance of 24 months salary and 12 months bonus (with pro rata bonus for the year of termination and continuation of fringe benefits during the 24 month severance period) in the event that he is terminated without cause or resigns following a significant diminution in pay or responsibilities. The employment agreement also provides for an annual equity opportunity with a target value calculated at \$1.6 million.

*Dale B. Smith.* Mr. Smith's executive employment agreement provides that Mr. Smith will serve as Chief Operating Officer of the Company and Chief Executive Officer of Mueller Group.

The executive employment agreement provides, for the period ending December 31, 2007, an annual base salary of at least \$400,000 and an annual incentive target bonus opportunity, currently set at approximately \$3,000,000, based on the achievement of operating income, return on net assets and synergy targets as may be determined based on the annual business plan. From December 31, 2007 to his 65th birthday, Mr. Smith's annual base salary will be at least \$1,500,000 and his participation in a bonus plan shall be at the discretion of, and on terms and conditions to be established by, the compensation committee and he shall not be required to work more than 12 weeks per year. The

agreement also provides for other benefits customarily accorded to our executives. If Mr. Smith is terminated without cause or suffers a constructive termination as more specifically set forth in the agreement, then through the date of his 65th birthday, Mr. Smith will be entitled to payment of his base salary, any bonus and any equity interest as may be set forth under any applicable plan or award.

The executive employment agreement provides for equity grants with a value at grant date of \$1,000,000 (calculated using a modified Black-Scholes model) on or about January 23, 2006 and December 31, 2006. The grants shall each vest in full on December 31, 2007 and Mr. Smith shall have until December 31, 2010 to exercise any stock options included in the equity grants. The first of such equity grants consisted of 15,750 restricted stock units and 15,750 non-qualified stock options with a strike price equal to the average of the high and low trading prices for Walter Industries' common stock on the New York Stock Exchange on the grant date. The first equity grant is denominated in the common stock of Walter Industries, and it is anticipated that the second grant will be denominated in our common stock. The first equity grant will be converted into an equivalent equity grant in our common stock no later than 90 days following the distribution of our common stock to the shareholders of Walter Industries. Upon conversion, the grant will preserve the value, terms and conditions of Walter Industries' equity grant to Mr. Smith.

Mr. Smith has no family relationship with any director or executive officer of the Company, Mueller Group or Walter Industries, Inc. He will continue as an officer of the Company and Mueller Group until the earlier of his termination of employment or the election of his successor by the board of directors of the Company and Mueller Group.

**Ray Torok.** Mr. Torok's employment with the Company is governed by the terms of his employment agreement with Walter Industries which provides for an annual base salary, currently set at \$307,000, an annual target bonus of 60% of annual base salary, a car allowance of \$1,500 per month, four weeks vacation each year, and severance of 12 months' salary and 12 months' bonus (with continuation of fringe benefits during the 12-month severance period) in the event that he is terminated without cause or resigns following a significant diminution in pay or responsibilities.

**Thomas E. Fish and Doyce Gaskin.** Our subsidiary, Mueller Group, has entered into employment agreements with each of Messers. Fish and Gaskins. The term of employment under each employment agreement is one year, commencing on the effective date, and renewing thereafter for successive periods of one year each. Under his employment agreement, Mr. Fish's annual base salary from January 1, 2005 through February 28, 2005 was \$245,000 and from and after March 1, 2005 is \$275,000. Mr. Gaskin's annual base salary is \$200,000 under his employment agreement. Each employment agreement provides that the covered employee's base salary shall be reviewed no less frequently than annually by the compensation committee and shall be increased by an amount that is at least equal to the greater of: (i) 4% of the employee's base salary in effect immediately prior to such adjustment, or (ii) the product of (A) the cost of living increase (as defined in each employment agreement) and (B) the employee's base salary in effect immediately prior to such adjustment.

Mr. Fish is entitled under his employment agreement to receive an annual bonus equivalent to not less than 30% of the bonus pool applicable to compensate senior executives of Mueller Group's Anvil segment, and, for the fiscal year ending September 30, 2005, a discretionary bonus of not less than \$200,000. Mr. Gaskin is entitled under his employment agreement to receive an annual bonus equivalent to not less than 15% of the bonus pool established from time to time by the board of directors based on the annual EBITDA of the Mueller segment operating units set forth in his employment agreement. Each employee also is entitled to participate in the benefit programs available to Mueller Group employees generally, and employees in the class of senior executives of Mueller Group.

Under each employment agreement, if the covered employee's employment is terminated by Mueller Group without cause, other than upon his death or disability (as defined in each employment



agreement), or by the employee for good reason (as defined in each employment agreement) the employee will be entitled to receive payment of a severance benefit in an amount equal to the sum of (A) 18 months' base salary, plus (B) 150% of the annual bonus paid or payable to the employee for the fiscal year immediately preceding the fiscal year in which termination occurs. These severance rights supersede and replace any rights these employees had to severance under any other arrangement or agreement with Mueller Group, including the Mueller Group Key Employee Severance Plan.

In the event a covered employee's employment is terminated as a result of his death or disability, he or his heirs or estate, as applicable, will be entitled to receive the employee's base salary through the end of the fiscal year in which the termination occurs, reimbursement of expenses incurred prior to such termination and any bonus payment payable to the employee for the fiscal year in which the termination occurs, prorated through the date of termination.

Both employees are subject to certain confidentiality and non-competition provisions under the employment agreements.

**Jeffery W. Sprick.** Mr. Sprick's employment with the Company is governed by the terms of his employment agreement with Walter Industries which provides for an annual base salary, currently set at \$218,750, eligibility for an annual target bonus of 50% of base salary, four weeks vacation each year, and severance of 12 months' salary and 12 months' bonus (with continuation of fringe benefits during the 12-months severance period) in the event that he is terminated without cause or resigns following a significant diminution in pay or responsibilities.

**Victor P. Patrick.** Mr. Patrick's employment with the Company is governed by the terms of his employment agreement with Walter Industries which provides for an annual base salary, currently set at \$296,484, an annual target bonus of 60% of annual base salary, a car allowance of \$1,500 per month, four weeks vacation each year, and severance of 18 months salary and 18 months bonus (with continuation of fringe benefits during the 18-month severance period) in the event that he is terminated without cause or resigns following a significant diminution in pay or responsibilities.

**William F. Ohrt.** Mr. Ohrt's employment with the Company is governed by the terms of his employment agreement with Walter Industries which provides for an annual base salary, currently set at \$342,789, an annual target bonus of 65% of annual base salary, a car allowance of \$1,500 per month, four weeks of vacation each year, and severance of 18 months salary and 18 months bonus (with continuation of fringe benefits during the 18-month severance period) in the event that he is terminated without cause or resigns following a significant diminution in pay or responsibilities.

**Joseph J. Troy.** Mr. Troy's employment with the Company is governed by the terms of his employment agreement with Walter Industries which provides for an annual base salary, currently set at \$291,500, an annual target bonus of 60% of annual base salary, a car allowance of \$1,500 per month, 30 days of vacation each year, and severance of 18 months salary and 18 months bonus (with continuation of fringe benefits during the 18-month severance period) in the event that he is terminated without cause or resigns following a significant diminution in pay or responsibilities.

#### **Director Compensation**

For fiscal 2005, none of our current directors received compensation for their services.

Prior to the completion of this offering, we expect our board of directors to approve a compensation program for our directors for fiscal year 2006. The expected terms of the compensation program are as follows:

Each non-employee director who first joins our board of directors after the effective date of the registration statement of which this prospectus is a part will receive an initial option for \_\_\_\_\_ shares. The initial grant of this option will occur when the director takes office. The option will vest in three equal annual installments.

## Edgar Filing: Mueller Water Products, Inc. - Form S-1

At the time of each of our annual stockholders' meetings, each non-employee director who will continue to be a director after that meeting will automatically be granted an option for \_\_\_\_\_ shares of our common stock. However, a new non-employee director who is receiving the initial option will not receive this option in the same calendar year. The option will vest in three equal annual installments.

A non-employee director's option granted under this program will become fully vested upon a change in control of the company.

The exercise price of each non-employee director's option will be equal to the fair market value of our common stock on the option grant date.

Each non-employee member of our board of directors will be entitled to receive an annual retainer of \$ \_\_\_\_\_. In addition, each non-employee director serving as the chair of our audit committee, compensation committee or nomination and governance committee will be entitled to an annual retainer of \$ \_\_\_\_\_, \$ \_\_\_\_\_ and \$ \_\_\_\_\_, respectively. The retainer fees will be paid in four quarterly payments on the first day of each calendar quarter.

### **Board Composition**

Upon the completion of this offering, our board of directors will consist of \_\_\_\_\_ members, all of whom, other than Mr. Hyland, will be independent directors under the independence standards established by the applicable rules of the New York Stock Exchange.

### **Board Committees**

Our board has the authority to appoint committees to perform certain management and administrative functions. In November 2005, our board of directors appointed the Audit Committee of the Walter Industries' board of directors to serve as our Audit Committee. Prior to consummation of this offering, our board of directors intends to establish an audit committee, a compensation committee and a nominating and corporate governance committee as described below. From time to time, the board may establish other committees to facilitate the management of the Company.

*Audit Committee:* We expect the Audit Committee will be comprised entirely of independent directors. The Audit Committee will review and, as it deems appropriate, will recommend to the board of directors the internal accounting and financial controls for the company and the accounting principles and auditing practices and procedures to be employed in preparation and review of our financial statements. The Audit Committee will also engage independent registered public accountants, determine the scope of the audit to be undertaken by such auditors and determine the compensation of such auditors.

*Compensation Committee:* We expect the compensation committee will be comprised entirely of independent directors. The compensation committee will review and approve the compensation of our Chief Executive Officer. The compensation committee will also, as it deems appropriate, recommend to the board of directors policies, practices and procedures relating to the compensation of the officers and other managerial employees and the establishment and administration of incentive compensation and equity-based benefit plans. In addition, the compensation committee will also produce a compensation committee report to be included in our annual proxy statements or annual reports on Form 10-K.

*Nominating and Corporate Governance Committee:* We expect the nominating and corporate governance committee will be comprised entirely of independent directors. The nominating and corporate governance committee will identify and recommend nominees to our board of directors and develop and recommend to the board corporate governance guidelines and oversee the evaluation of the board and management.

**PRINCIPAL STOCKHOLDERS**

As of the date of this prospectus, Walter Industries owns all outstanding shares of our common stock. Upon completion of this offering, Walter Industries will beneficially own all of our outstanding Series B common stock which will represent approximately % of the combined voting power of all of our outstanding common stock (or % if the underwriters' option to purchase additional shares is exercised in full). The following table sets forth information with respect to the beneficial ownership of our voting common stock upon completion of this offering by (1) any person or group who is known to us to beneficially own more than five percent of our common stock, (2) each of our directors and named executive officers and (3) all directors and executive officers as a group.

In accordance with the rules of the SEC, beneficial ownership includes voting or investment power with respect to securities and includes shares issuable pursuant to options or conversion rights that are exercisable within 60 days of , 2006, including Series B shares, since they are convertible at any time. Shares issuable pursuant to options or conversion rights are deemed outstanding in computing the percentage held by the person holding such options or conversion rights but are not deemed outstanding in computing the percentage held by any other person.

The number of shares of common stock outstanding after this offering includes shares of common stock being offered for sale by us in this offering. The percentage of beneficial ownership for the following table is based on shares of common stock outstanding as of , 2006, and shares of common stock outstanding after the completion of this offering.

To our knowledge, except as indicated in the footnotes to this table and pursuant to applicable community property laws, the persons named in the table have sole voting and investment power with respect to all shares of common stock.

Name of Beneficial Owner(2)	Series A Common Stock		Series B Common Stock		Total Series A and Series B Common Stock	
	Shares Beneficially Owned Prior to this Offering		Shares Beneficially Owned Prior to and After this Offering		Percentage of Shares Beneficially Owned Prior to this Offering	Percentage of Shares Beneficially Owned After this Offering(1)
	Number	Percent	Number	Percent		
Walter Industries					100%	
Gregory E. Hyland						
Dale B. Smith						
Thomas E. Fish						
Doyce Gaskin						
Victor P. Patrick						
William F. Ohrt						
Joseph J. Troy						
All directors and executive officers as a group (9 persons)						

\* Less than 1%.

(1) Assumes no exercise of the underwriters' option to purchase additional shares. See "Underwriting."

(2) The address for Walter Industries and for each of our directors and executive officers is 4211 W. Boy Scout Blvd., Tampa, FL 33607.

## CERTAIN RELATIONSHIPS AND RELATED PARTY TRANSACTIONS

### **Relationship with Walter Industries**

As of the date of this prospectus, Walter Industries owns all outstanding shares of our common stock. Upon completion of this offering, Walter Industries will beneficially own all of our outstanding Series B common stock which will represent approximately % of the combined voting power of all of our outstanding common stock (or % if the underwriters' option to purchase additional shares is exercised in full). For as long as Walter Industries continues to beneficially own (directly or indirectly) shares of common stock representing more than 50% of the combined voting power of our outstanding common stock, Walter Industries will be able to direct the election of all of the members of our board of directors and exercise a controlling influence over our business and affairs, including any determinations with respect to mergers or other business combinations, the acquisition or disposition of assets, the incurrence of indebtedness, the issuance of any additional common stock or other equity securities, the repurchase or redemption of common stock or preferred stock and the payment of dividends. Similarly, Walter Industries will have the power to determine or significantly influence the outcome of matters submitted to a vote of our stockholders, including the power to prevent an acquisition or any other change in control of us and could take other actions that might be favorable to Walter Industries. See "Description of Capital Stock."

Walter Industries has indicated to us that it expects, subject to market conditions, to completely divest its ownership in us in the future. If this divestment is by means of a tax-free spin-off, Walter Industries intends to obtain both a ruling from the Internal Revenue Service and an opinion of counsel as to the qualification as a tax-free spin-off under section 355 of the Code. Walter Industries is not subject to any obligation, contractual or otherwise, to retain or dispose of its controlling interest in us, except that we and Walter Industries, our directors, executive officers and certain other employees have agreed, subject to certain exceptions and limitations, not to offer, sell, contract to sell, pledge or otherwise dispose of or hedge any shares of common stock or securities convertible into or exchangeable for shares of common stock, or publicly announce the intention to do any of the foregoing, without the prior written consent of Banc of America Securities LLC and Morgan Stanley & Co., Incorporated for a period of 180 days from the date of this prospectus. As a result, there can be no assurance concerning the period of time during which Walter Industries will maintain its beneficial ownership of our common stock owned by it following this offering. See "Underwriting."

Walter Industries may also purchase additional shares of Series B common stock to maintain its then-existing percentage of the total voting power and value of us. Additionally, with respect to shares of nonvoting capital stock, Walter Industries may purchase such additional shares so as to maintain ownership of 80% of each outstanding class of such nonvoting capital stock.

For a description of certain provisions of our restated certificate of incorporation concerning the allocation of business opportunities that may be suitable for both us and Walter Industries, see "Description of Capital Stock Competition and Corporate Opportunities."

### ***Tax Allocation Agreement***

Prior to this offering, we have been included in the Walter Industries consolidated federal income tax group, and our federal income tax liability has been included in the consolidated federal income tax liability of Walter Industries and its subsidiaries. In certain circumstances, we and certain of our subsidiaries have been included with Walter Industries and certain Walter Industries subsidiaries in combined, consolidated, or unitary income tax groups for state and local tax purposes. If Walter Industries retains less than 80% of the value of the Company after this offering, we will not be included in the Walter Industries consolidated federal income tax group, and we may be included in certain combined, consolidated or unitary income tax groups for state and local tax purposes.

## Edgar Filing: Mueller Water Products, Inc. - Form S-1

Prior to the completion of this offering, we and Walter Industries will enter into a tax allocation agreement ("Tax Allocation Agreement") in connection with this offering. Pursuant to the Tax Allocation Agreement, we and Walter Industries will make payments to each other such that, with respect to any period during which we are or were a member of the consolidated federal income tax group or any combined state or local income tax group with Walter Industries or any Walter Industries subsidiaries, the amount of taxes to be paid by us, or the amount of tax benefit to be refunded to us by Walter Industries, subject to certain adjustments, will be determined as though we were to file separate federal, state and local income tax returns as the common parent of an affiliated group of corporations filing combined, consolidated or unitary (as applicable) federal, state and local returns rather than a consolidated subsidiary of Walter Industries with respect to federal, state and local income taxes. With respect to our tax assets, our right to reimbursement from Walter Industries will be determined based on the usage of such tax assets by the Walter Industries consolidated federal income tax group or the combined, consolidated or unitary state or local income tax group. Walter Industries will continue to have all the rights of a parent of a consolidated group (and similar rights provided for by applicable state and local law with respect to a parent of a combined, consolidated or unitary group), will be the sole and exclusive agent for us in any and all matters relating to the combined, consolidated or unitary federal, state and local income tax liabilities of us, will have sole and exclusive responsibility for the preparation and filing of consolidated federal income and consolidated or combined state and local tax returns (or amended returns), and will have the power, in its sole discretion, to contest or compromise any asserted tax adjustment or deficiency and to file, litigate or compromise any claim for refund on behalf of us related to any such combined, consolidated or unitary (as applicable) federal, state or local tax return.

Each member of a consolidated group is severally liable for the federal income tax liability of each other member of the consolidated group for any year in which it is a member of the group at any time during such year. Accordingly, although the Tax Allocation Agreement described above will allocate tax liabilities between us and Walter Industries, for any period during which we were included in the Walter Industries consolidated group, we could be liable for tax liabilities not allocated to us under the Tax Allocation Agreement in the event that any federal tax liability is not discharged by any other member of the Walter Industries consolidated group. See "Risk Factors Risks Relating to Our Relationship with Walter Industries Walter Industries controls us and may have conflicts of interest with us or you in the future."

### *Corporate Agreement*

Prior to the completion of this offering, we and Walter Industries expect to enter into the Corporate Agreement under which we will grant to Walter Industries a continuing option, assignable to any of its subsidiaries, to purchase, under certain circumstances, additional shares of our Series B common stock or shares of our nonvoting capital stock, if any, referred to as the "Stock Option." The Stock Option may be exercised simultaneously with the issuance of any equity security by us (other than in this offering or upon the exercise of the underwriters' option to purchase additional shares), with respect to Series B common stock, only to the extent necessary for Walter Industries to maintain its then-existing percentage of the total voting power and value of the Company and, with respect to shares of our nonvoting capital stock, to the extent necessary to own 80% of each outstanding class of such stock. The purchase price of the shares of Series B common stock purchased upon any exercise of the Stock Option, subject to certain exceptions, will be based on the market price of the Series A common stock, and the purchase price of nonvoting capital stock will be the price at which such stock may be purchased by third parties. The Stock Option will expire in the event that Walter Industries reduces its beneficial ownership of common stock in us to less than 20% of the value of the total outstanding shares of common stock.

## Edgar Filing: Mueller Water Products, Inc. - Form S-1

The Corporate Agreement will also provide that, upon the request of Walter Industries, we will use our best efforts to effect the registration under the applicable federal and state securities laws of any of the shares of common stock and nonvoting capital stock (and any other securities issued in respect of or in exchange for either) beneficially owned by Walter Industries for sale in accordance with Walter Industries' intended method of disposition thereof, and will take such other actions as may be necessary to permit the sale thereof in other jurisdictions, subject to certain specified limitations. Walter Industries will also have the right which, subject to certain limitations, it may exercise at any time and from time to time, to include the shares of common stock beneficially owned by it in certain other registrations of our common equity securities initiated by us or on our behalf or on behalf of our other stockholders. We will agree to pay all out-of-pocket costs and expenses in connection with each such registration that Walter Industries requests or in which Walter Industries participates. Subject to certain limitations specified in the Corporate Agreement, such registration rights will be assignable by Walter Industries and its assigns. The Corporate Agreement will contain indemnification and contribution provisions (i) by Walter Industries and its permitted assigns for the benefit of us and related persons and (ii) by us for the benefit of Walter Industries and the other persons entitled to effect registrations of common stock (and other securities) pursuant to its terms and related persons.

The Corporate Agreement will also provide that for so long as Walter Industries (directly or indirectly) owns shares of capital stock having more than 50% of the total voting power of all capital stock outstanding of us, we may not take any action or enter into any commitment or agreement which may reasonably be anticipated to result, with or without notice and with or without lapse of time, or otherwise, in a contravention (or an event of default) by Walter Industries of: (i) any provision of applicable law or regulation, including but not limited to provisions pertaining to the Code or the Employee Retirement Income Security Act of 1974, as amended; (ii) any provision of Walter Industries' certificate of incorporation or by-laws; (iii) any credit agreement or other material instrument binding upon Walter Industries or its assets or (iv) any judgment, order or decree of any governmental body, agency or court having jurisdiction over Walter Industries or its assets.

### ***Relationships with Other Subsidiaries of Walter Industries***

U.S. Pipe has a number of business relationships with Sloss Industries Corporation ("Sloss") and United Land Corporation ("United Land"), which are both wholly-owned subsidiaries of Walter Industries. Sloss provides 100% of the foundry coke used in the manufacture of U.S. Pipe's products and receives the wastewater from U.S. Pipe's North Birmingham facility. Additionally, Sloss provides U.S. Pipe's North Birmingham facility's electricity requirements. Other incidental services provided by Sloss to U.S. Pipe include rail car switching and lease of an Indiana facility as a distribution location. In addition, U.S. Pipe owns two landfills where the maintenance is provided by United Land. For the twelve months ended September 30, 2005, the aggregate amount of such transactions was \$22 million. Following the offering, U.S. Pipe expects to either pay such subsidiaries of Walter Industries fair market price for these services or to find an alternative supplier.

## DESCRIPTION OF CAPITAL STOCK

*The following is a description of the material provisions of our capital stock, as well as other material terms of our restated certificate of incorporation and restated bylaws, as they will be in effect as of the consummation of the offering. We refer you to a form of our restated certificate of incorporation, as amended, and to a form of our restated bylaws, copies of which will be filed as exhibits to the registration statement of which this prospectus forms a part.*

### General

Our authorized capital stock consists of (i) \_\_\_\_\_ shares of common stock, par value \$0.01 per share, consisting of \_\_\_\_\_ shares of Series A common stock and \_\_\_\_\_ shares of Series B common stock and (ii) \_\_\_\_\_ shares of preferred stock, par value \$0.01 per share. Of the \_\_\_\_\_ shares of Series A common stock, \_\_\_\_\_ shares are being offered in this offering (excluding \_\_\_\_\_ shares subject to the underwriters' option to purchase additional shares), \_\_\_\_\_ shares will be reserved for issuance upon conversion of Series B common stock into Series A common stock, \_\_\_\_\_ shares issuable upon the exercise of stock options have been reserved for issuance pursuant to employee benefit plans. See "Management." Of the \_\_\_\_\_ shares of authorized Series B common stock, \_\_\_\_\_ shares will be outstanding, all of which will be beneficially owned by Walter Industries as of the closing date of the offering. As of the closing date of the offering, there will be no preferred stock outstanding, and only shares of our common stock will be entitled to vote generally in the election of directors. We will issue all shares of our capital stock in uncertificated form unless our board of directors determines that any particular class or series will be issued in certificated form. A description of the material terms and provisions of our restated certificate of incorporation affecting the relative rights of the Series A common stock, the Series B common stock and the preferred stock is set forth below. The following description of our capital stock is intended as a summary only and is qualified in its entirety by reference to the form of our restated certificate of incorporation filed with the registration statement of which this prospectus is a part and to Delaware corporate law.

### Common Stock

Shares of Series A common stock and Series B common stock generally have identical rights in all material respects, except for certain voting, conversion and other rights described below.

#### *Voting Rights*

Holders of Series A common stock are entitled to one vote per share, and holders of Series B common stock are entitled to eight votes per share, subject to (i) the right of Walter Industries or the Series B Transferee (as defined below), as the case may be, to reduce from time to time the number of votes per share of Series B common stock by written notice to us specifying the reduced number of votes per share and (ii) the special provisions for a vote to convert the Series B common stock into Series A common stock after a tax-free spin-off described further below under "Description of Capital Stock Common Stock Conversion Rights." Accordingly, a holder or holders of shares representing more than 50% of the voting power of our outstanding shares entitled to vote generally in the election of directors can, if they choose to do so, elect all of our directors.

Generally, all matters to be voted on by stockholders must be approved by a majority (or, in the case of election of directors, by a plurality) of the votes entitled to be cast by all shares of Series A common stock and Series B common stock present in person or represented by proxy, voting together as a single class, subject to any voting rights granted to holders of any preferred stock. Except as otherwise provided by law, and subject to any voting rights granted to holders of any outstanding preferred stock, amendments to the restated certificate of incorporation, consolidations, mergers and other matters requiring a stockholder vote must be approved by a majority of the combined voting power of all Series A common stock and Series B common stock, voting together as a single class.

However, amendments to our restated certificate of incorporation that would adversely affect the powers, preferences or rights of the Series B common stock (other than general changes affecting both series of common stock equally) must be approved by holders of shares representing a majority of the outstanding shares of Series B common stock, voting separately as a class. Delaware law also provides a similar right to holders of Series A common stock for amendments that would adversely affect the powers, preferences or rights of the Series A common stock but do not so affect the Series B common stock. Notwithstanding the foregoing, any amendment to our restated certificate of incorporation to increase or decrease the authorized number of shares of any class or series of our capital stock may be approved upon the affirmative vote of the holders of shares representing a majority of the voting power of our outstanding shares entitled to vote generally in the election of directors, voting together as a single class. In addition, as described under "Description of Capital Stock - Certain Provisions of our Certificate of Incorporation and Bylaws - Supermajority Provisions," amendments to certain provisions of our restated certificate of incorporation and restated bylaws require the affirmative vote of holders of shares representing at least 80% of the voting power of our outstanding shares entitled to vote generally in the election of directors, voting together as a single class.

#### ***Dividend Rights***

Holders of Series A common stock and Series B common stock will be entitled to share equally on a per share basis in all dividends if, as and when dividends are declared from time to time by our board of directors out of funds legally available for that purpose, after payment of dividends required to be paid on outstanding preferred stock, as described below, if any. Dividends consisting of shares of Series A common stock and Series B common stock may be paid only as follows: (i) shares of Series A common stock may be paid only to holders of shares of Series A common stock, and shares of Series A common stock or Series B common stock may be paid to holders of shares of Series B common stock (except that in a distribution pursuant to a subdivision or combination of common stock, only shares of Series A Common Stock will be distributed on shares of Series A common stock, and only shares of Series B common stock will be distributed on shares of Series B common stock); and (ii) shares shall be paid equally on a per share basis with respect to each outstanding share of Series A and Series B common stock.

We may not subdivide or combine shares of either series of common stock without at the same time proportionally subdividing or combining shares of the other series.

Our dividend policy following this offering is described under "Dividend Policy."

#### ***Liquidation Rights***

Upon our liquidation, dissolution or winding up, after payment in full of the amounts required to be paid to holders of preferred stock, if any, all holders of common stock are entitled to share equally on a per share basis in any assets available for distribution to holders of shares of common stock.

#### ***Conversion Rights***

Prior to a tax-free spin-off, each share of Series B common stock is convertible while held by Walter Industries, the Series B Transferee (as defined below), if any, or their subsidiaries, at the option of the holder thereof, into one share of Series A common stock. Except as a result of a tax-free spin-off or otherwise provided below, any shares of Series B common stock transferred to a person other than Walter Industries or any of its subsidiaries or the Series B Transferee or any of its subsidiaries shall automatically convert to shares of Series A common stock upon such transfer either before or after a tax-free spin-off.

Shares of Series B common stock representing more than a 50% economic interest in us transferred by Walter Industries or any of its subsidiaries to any person, referred to as the "Series B Transferee," shall not automatically convert to shares of Series A common stock upon such disposition.



Any shares of Series B common stock retained by Walter Industries or any of its subsidiaries following any such disposition to the Series B Transferee shall automatically convert to shares of Series A common stock upon such disposition. In addition, a transfer of any shares of Series B common stock to any subsidiary of Walter Industries or the Series B Transferee or a transfer to any person that becomes the parent company of Walter Industries or the Series B Transferee (in which case references in our restated certificate of incorporation to Walter Industries and the Series B Transferee shall be deemed to refer to such parent company) shall not automatically convert shares of Series B common stock to shares of Series A common stock. Shares of Series B common stock transferred to stockholders of Walter Industries or stockholders of the Series B Transferee as a distribution intended to be a tax-free spin-off shall not convert to shares of Series A common stock upon the occurrence of a tax-free spin-off. Following a tax-free spin-off, we can initiate a conversion of shares of Series B common stock into shares of Series A common stock at any time, provided that we have received an opinion of counsel or a favorable private letter ruling from the Internal Revenue Service, in either case satisfactory to Walter Industries or the Series B Transferee, as the case may be, in its sole and absolute discretion, to the effect that such conversion will not affect the tax-free treatment of the spin-off. Such right shall be exercised by us in good faith solely to preserve the tax-free status of the spin-off (and in determining whether an opinion or ruling is satisfactory, Walter Industries or the Series B Transferee may consider, among other factors, the appropriateness of any underlying assumptions and representations used as a basis for the opinion or ruling and Walter Industries or the Series B Transferee may determine that no opinion or ruling would be acceptable to Walter Industries, or the Series B Transferee, as the case may be). If such an opinion or ruling is received, approval of such conversion may be submitted by us to a vote of the holders of our common stock. Approval of such conversion will require the affirmative vote of the holders of a majority of the shares of both the Series A common stock and Series B common stock, voting together as a single class, with each share entitled to one vote for such purpose. No assurance can be given that such conversion would be initiated or consummated.

All shares of Series B common stock shall automatically convert into Series A common stock if a tax-free spin-off has not occurred and the number of outstanding shares of Series B common stock beneficially owned by Walter Industries or the Series B Transferee, as the case may be, falls below % of the aggregate number of outstanding shares of common stock. This will prevent Walter Industries or the Series B Transferee, as the case may be, from decreasing its economic interest in us to less than % while still retaining control of more than % of our voting power.

#### ***Other Rights and Restrictions***

Shares of Series B common stock may only be issued to Walter Industries or the Series B Transferee (or their subsidiaries), and no shares of our common stock or nonvoting capital stock may be issued in violation of the provisions of the Corporate Agreement pertaining to Walter Industries' option to acquire more shares of Series B common stock or nonvoting capital stock.

No shares of common stock are subject to redemption or have preemptive rights to purchase additional shares of common stock, except for rights granted to Walter Industries pursuant to the Corporate Agreement. See "Certain Relationships and Related Party Transactions Relationship with Walter Industries Corporate Agreement."

Upon consummation of the offering, all outstanding shares of Series A common stock and Series B common stock will be legally issued, fully paid and nonassessable.

#### **Preferred Stock**

We may issue shares of preferred stock from time to time in one or more series and with such designations and preferences for each series as shall be stated in the resolutions providing for the designation and issue of each such series adopted by our board of directors. The board of directors is

authorized by our restated certificate of incorporation to determine, without a vote of our stockholders, the voting, dividend, redemption, liquidation and other preferences and rights, and any qualifications, limitations or restrictions, pertaining to such series of preferred stock.

Our board of directors, without stockholder approval, may issue preferred stock with voting and other rights that could adversely affect the voting power of the holders of the common stock and could have certain antitakeover effects. We have no present plans to issue any shares of preferred stock. The ability of the board of directors to issue preferred stock without stockholder approval could have the effect of delaying, deferring or preventing a change in control of the company or the removal of existing management.

### **Competition and Corporate Opportunities**

Delaware law permits corporations to adopt provisions renouncing any interest or expectancy in certain opportunities that are presented to the corporation or its officers, directors or stockholders. Our restated certificate of incorporation renounces any interest or expectancy that we have in, or right to be offered an opportunity to participate in, specified business opportunities. Our restated certificate of incorporation provides that none of Walter Industries or the Series B Transferee or their affiliates or any director who is not employed by us (including any non-employee director who serves as one of our officers in both his director and officer capacities) or his or her affiliates will have any duty to refrain from (i) engaging in a corporate opportunity in the same or similar lines of business in which we or our affiliates now engage or propose to engage or (ii) otherwise competing with us. In addition, in the event that Walter Industries or the Series B Transferee or any non-employee director acquires knowledge of a potential transaction or other business opportunity which may be a corporate opportunity for itself or himself or its or his affiliates and for us or our affiliates, Walter Industries, the Series B Transferee or such non-employee director will have no duty to communicate or offer such transaction or business opportunity to us and may take any such opportunity for themselves or offer it to another person or entity. Our restated certificate of incorporation does not renounce our interest in any business opportunity that is expressly offered to a non-employee director solely in his or her capacity as our director or officer. No business opportunity offered to any non-employee director will be deemed to be a potential corporate opportunity for us unless we would be permitted to undertake the opportunity under our restated certificate of incorporation, we have sufficient financial resources to undertake the opportunity and the opportunity would be in line with our business.

### **Certain Provisions of our Certificate of Incorporation and Bylaws**

In addition to the foregoing, certain provisions of our restated certificate of incorporation and restated bylaws, which are summarized in the following paragraphs, may have an anti-takeover effect and may delay, defer or prevent a tender offer, takeover attempt, acquisition or merger that a stockholder might consider in its best interest, including those attempts that might result in a premium over the market price for the shares held by stockholders.

#### *Calling of Special Meetings of Stockholders*

Our restated bylaws provide that a special meeting of our stockholders may be called at any time only by the board of directors (or a duly designated committee of the board).

#### *Advance Notice Requirements for Stockholder Proposals and Director Nominations*

Our restated bylaws provide that stockholders seeking to nominate candidates for election as directors or to bring business before an annual meeting of stockholders must provide timely notice of their proposal in writing to the corporate secretary. Generally, to be timely, a stockholder's notice must be received at our principal executive offices not less than 90 days nor more than 120 days prior to the first anniversary date on which the proxy materials for the previous year's annual meeting were first mailed. Our restated bylaws also specify requirements as to the form and content of a stockholder's

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notice. These provisions, which do not apply to Walter Industries or the Series B Transferee, may impede stockholders' ability to bring matters before an annual meeting of stockholders or make nominations for directors at an annual meeting of stockholders.

### ***Stockholder Action by Written Consent***

Delaware law permits stockholder action by written consent unless otherwise provided by the certificate of incorporation. Our restated certificate of incorporation precludes stockholder action by written consent after the date on which Walter Industries or, if applicable, the Series B Transferee (including if applicable any parent company of either of them) ceases to beneficially own, in the aggregate, shares representing at least 50% of the voting power of our outstanding shares entitled to vote generally in the election of directors.

### ***Amendment of Bylaws by Directors; Number, Election and Term of Directors; Vacancies on Board of Directors***

Our restated certificate of incorporation grants our board of directors the authority to amend and repeal our bylaws without a stockholder vote in any manner not inconsistent with Delaware law or our restated certificate of incorporation.

The total number of directors constituting the entire board may not be less than six or more than eleven directors. Although our directors are elected to serve until his or her successor is elected at each annual meeting of stockholders, any vacancy on the board of directors may be filled only by the directors, unless otherwise required by law or permitted by our board of directors. If applicable law requires a vacancy to be filled by the stockholders, the affirmative vote of at least 80% of the voting power of our shares entitled to vote generally in the election of directors, voting as a single class, is required.

### ***No Cumulative Voting***

Delaware law provides that stockholders are not entitled to the right to cumulate votes in the election of directors unless the certificate of incorporation provides otherwise. Our restated certificate of incorporation expressly provides that there is no cumulative voting.

### ***Supermajority Provisions***

Delaware law provides generally that the affirmative vote of a majority of the outstanding shares entitled to vote is required to amend a corporation's certificate of incorporation or bylaws, unless the certificate of incorporation requires a greater percentage. Our restated certificate of incorporation provides that the following provisions in the restated certificate of incorporation and restated bylaws may be amended only by a vote of at least 80% of the voting power of our outstanding shares entitled to vote generally in the election of directors, voting together as a single class:

the power of our board of directors to amend the bylaws;

the number, election and term of our directors and the filling of vacancies on our board of directors;

the absence of cumulative voting;

the provisions regarding stockholder action by written consent;

the ability to call a special meeting of stockholders being vested solely in our board of directors (or a duly designated committee thereof);

the advance notice requirements for stockholder proposals and director nominations;

the exculpation of liability of our directors for monetary damages for breaches of fiduciary duties;

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the provisions whereby we waived certain competitive acts by certain affiliates and renounced certain corporate opportunities; and

the amendment provisions requiring that the above provisions be amended only with an 80% supermajority vote.

### ***Exculpation of Liability and Indemnification of Officers and Directors***

Delaware law authorizes corporations to limit or eliminate the personal liability of directors to a corporation and its stockholders for monetary damages for breaches of directors' fiduciary duties, except for:

for any breach of the director's duty of loyalty to the corporation or its stockholders;

for acts or omissions not in good faith or which involve intentional misconduct or a knowing violation of law;

under Section 174 of the Delaware General Corporation Law regarding unlawful dividends or stock repurchases and redemptions; or

for transactions from which the director derived an improper personal benefit.

Our restated certificate of incorporation includes a provision that eliminates the personal liability of directors for monetary damages for breaches of directors' fiduciary duties to the fullest extent permitted by Delaware law.

Our restated bylaws provide that we must indemnify our present and former directors and officers to the fullest extent permitted by Delaware law. We are also expressly required to advance certain expenses (including attorneys' fees and disbursements) to our present and former directors and officers in connection with certain actions, suits and proceedings involving them, and we are authorized to carry directors' and officers' insurance providing indemnification for them as well.

The exculpation of liability and the indemnification provisions in our restated certificate of incorporation and restated bylaws may discourage stockholders from bringing a lawsuit against directors for breach of their fiduciary duty. These provisions may also have the effect of reducing the likelihood of derivative litigation against directors and officers, even though such an action, if successful, might otherwise benefit us and our stockholders. In addition, your investment may be adversely affected to the extent we pay the costs of settlement and damage awards against directors and officers pursuant to these indemnification provisions.

### ***Delaware Anti-Takeover Statute***

We will be subject to the provisions of Section 203 of the Delaware General Corporation Law regulating corporate takeovers. In general, Section 203 prohibits a publicly held Delaware corporation from engaging, under certain circumstances, in a business combination with an interested stockholder for a period of three years following the date the person became an interested stockholder unless:

the corporation has elected in its certificate of incorporation not to be governed by Section 203, which we have not done;

prior to the time the person became an interested stockholder, the board of directors of the corporation approved either the business combination or the transaction which resulted in the stockholder becoming an interested stockholder;

upon consummation of the transaction that resulted in the stockholder becoming an interested stockholder, the stockholder owned at least 85% of the voting stock of the corporation outstanding at the time the transaction commenced, excluding for purposes of determining the voting stock outstanding (but not the outstanding voting stock owned by the interested stockholder) those (1) shares owned by persons who are directors and also officers and

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(2) shares owned by employee stock plans in which employee participants do not have the right to determine confidentially whether shares held subject to the plan will be tendered in a tender or exchange offer; or

at the time of or after the person became an interested stockholder, the business combination is approved by the board and authorized at an annual or special meeting of stockholders, and not by written consent, by the affirmative vote of at least  $66\frac{2}{3}\%$  of the outstanding voting stock which is not owned by the interested stockholder.

The term "business combination" is defined generally to include, among other things, mergers or consolidations between a Delaware corporation and an "interested stockholder," transactions with an "interested stockholder" involving the assets or stock of the corporation or its majority-owned subsidiaries, transactions which increase an interested stockholder's percentage ownership of stock and the receipt by an interested stockholder of a disproportionate financial benefit provided by or through the corporation or its majority-owned subsidiaries.

The term "interested stockholder" is defined to include any person, other than the corporation and any direct or indirect majority-owned subsidiary of the corporation, that is the owner of 15% or more of the outstanding voting stock of the corporation, or is an affiliate or associate of the corporation and was the owner of 15% or more of the outstanding voting stock of the corporation, at any time within three years immediately prior to the relevant date, or the affiliates and associates of any such person.

Section 203 makes it more difficult for a person who would be an "interested stockholder" to effect various business combinations with a corporation for a three-year period. The provisions of Section 203 may encourage companies interested in acquiring our company to negotiate in advance with our board of directors, because the stockholder approval requirement would be avoided if our board of directors approves either the business combination or the transaction which results in the stockholder becoming an interested stockholder. These provisions also may have the effect of preventing changes in our board of directors and may make it more difficult to accomplish transactions which stockholders may otherwise deem to be in their best interests. Walter Industries, however, will not be subject to the restrictions of Section 203 because it became an "interested shareholder" before we became a public company.

### ***Authorized but Unissued Capital Stock***

Delaware law does not require stockholder approval for any issuance of authorized shares. However, the listing requirements of the New York Stock Exchange, which would apply so long as our Series A common stock is listed on the New York Stock Exchange, require stockholder approval of certain issuances equal to or exceeding 20% of the then-outstanding voting power or then outstanding number of shares of common stock. These additional shares may be used for a variety of corporate purposes, including future public offerings, to raise additional capital or to facilitate acquisitions. One of the effects of the existence of unissued and unreserved common stock may be to enable our board of directors to issue shares to persons friendly to current management, which issuance could render more difficult or discourage an attempt to obtain control of our company by means of a merger, tender offer, proxy contest or otherwise, and thereby protect the continuity of our management and possibly deprive the stockholders of opportunities to sell their shares of common stock at prices higher than prevailing market prices.

### **Listing**

An application will be made to list the Series A common stock on the New York Stock Exchange under the symbol " ."

### **Transfer Agent and Registrar**

The transfer agent and registrar for our common stock will be The Bank of New York.

## DESCRIPTION OF CERTAIN INDEBTEDNESS

*The following descriptions are summaries of the material terms of the agreements governing our material indebtedness. The summaries may not contain all the information that is important to you. To fully understand these agreements, you should carefully read each of them, copies of which have been filed with the SEC. The following description is qualified in its entirety by reference to those agreements.*

### 2005 Mueller Credit Agreement

On October 3, 2005, our subsidiary, Mueller Group, LLC, entered into a \$1,195.0 million credit agreement ("2005 Mueller Credit Agreement") with a syndicate of banks and other financial institutions led by Banc of America Securities LLC and Morgan Stanley Senior Funding, Inc., as joint lead arrangers and joint book managers. The senior credit facilities provided under the 2005 Mueller Credit Agreement include (1) an amortizing term loan facility in an initial aggregate principal amount of \$1,050.0 million, \$1,047.4 million of which was outstanding as of December 31, 2005, and (2) a \$145.0 million revolving credit facility, which provides for loans and under which letters of credit may be issued. As of December 31, 2005, we had obtained \$31.1 million in letters of credit, which reduces availability for borrowings under the revolving credit facility, and had no borrowings under our revolving credit facility. The revolving credit facility will terminate on October 4, 2010, and the term loans will mature on November 1, 2011 (or October 3, 2012, if the 10% senior subordinated notes due 2012 are paid in full or refinanced prior to such date).

Loans under the senior credit facilities currently bear interest, at our option, at:

initially, the reserve adjusted LIBOR rate plus 250 basis points or the alternate base rate plus 150 basis points for borrowings under the revolving credit facility; and

the reserve adjusted LIBOR rate plus 225 basis points or the alternate base rate plus 125 basis points for term loans.

Mueller Group also currently pays commitment fees at a rate equal to 0.50% per year on the unused portion of the revolving credit facility. These fees are payable quarterly in arrears and upon the maturity or termination of the revolving credit facility. The applicable margin for term loans, revolving credit loans and the applicable commitment fees are subject to adjustment based on the leverage ratio, which measures the ratio of consolidated total debt to consolidated EBITDA of Mueller Group and its subsidiaries (each as defined in the senior credit facilities).

Mueller Group pays a letter of credit fee on the outstanding undrawn amounts of letters of credit issued under the senior credit facilities at a rate per year equal to (1) in the case of standby letters of credit, the then existing applicable margin for revolving credit loans and (2) in the case of commercial letters of credit, 50% of the then existing applicable margin for revolving loans which is shared by all lenders participating in that letter of credit, and an additional fronting fee to the issuer of each letter of credit, payable quarterly in arrears.

Mueller Group is required to repay the term loans in twenty-seven (27) consecutive quarterly installments equal to \$2,625,000 on the last business day of each March, June, September and December, commencing on December 31, 2005, and the remaining amount is payable on the maturity date of the term loans. Principal amounts outstanding under the revolving credit facility will be due and payable in full at maturity on October 4, 2010.

The senior credit facilities are subject to mandatory prepayment:

with the net cash proceeds of the sale or other disposition of any property or assets of, Mueller Group and its subsidiaries, subject to permitted reinvestments and other specified exceptions;

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with the net cash proceeds received from incurrences of debt by Mueller Group and its subsidiaries, subject to specified exceptions;

so long as Mueller Group's senior secured leverage ratio (as defined in the senior credit facilities) exceeds 1.50 to 1.00, with 50.0% of excess cash flow, as defined in the senior credit facilities, for each fiscal year, subject to specified exceptions; and

so long as Mueller Group's senior secured leverage ratio (as defined in the senior credit facilities) exceeds 1.50 to 1.00, with 50% of net cash proceeds received from issuances of equity securities by us, subject to specified exceptions.

All mandatory prepayment amounts will be applied first pro rata to the prepayment of the term loans to reduce the remaining amortization payments.

We, Mueller Group Co-Issuer, Inc. and all of Mueller Group's direct and indirect domestic restricted subsidiaries are guarantors of the senior credit facilities. Mueller Group's obligations under the senior credit facilities are secured by:

a first priority perfected lien on substantially all of Mueller Group's and the guarantors' existing and after-acquired personal property, a pledge of all of the stock or membership interest of all of the guarantors (other than our stock), Mueller Group's stock and all of the stock or membership interests of all of Mueller Group's existing or future domestic subsidiaries and no more than 65% of the voting stock of any foreign subsidiary held by Mueller Group or a subsidiary guarantor and a pledge of all intercompany indebtedness in favor of Mueller Group or any guarantor;

first-priority perfected liens on all of Mueller Group's and the guarantors' material existing and after-acquired real property fee interests, subject to customary permitted liens described in the senior credit facilities; and

a negative pledge on all of our and our restricted subsidiaries' assets, including our intellectual property.

The senior credit facilities contain customary negative covenants and restrictions on our ability to engage in specified activities, including, but not limited to:

limitations on other indebtedness, liens, investments and guarantees;

restrictions on dividends and redemptions of our capital stock and prepayments and redemptions of debt;

limitations on capital expenditures; and

restrictions on mergers and acquisitions, sales of assets, sale and leaseback transactions and transactions with affiliates.

The senior credit facilities also contain financial covenants requiring Mueller Group to maintain:

minimum coverage of interest expense;

a maximum consolidated leverage ratio; and

maximum consolidated senior secured leverage ratio.

Borrowings under the revolving credit facility are subject to significant conditions, including compliance with the financial ratios included in the senior credit facilities and the absence of any material adverse change. See "Risk Factors Restrictive covenants in our debt instruments

may adversely affect us."



The senior credit facilities also contain certain customary affirmative covenants and events of default.

#### Senior Discount Notes

On April 29, 2004, we sold units consisting of \$1,000 principal amount at maturity of senior discount notes due 2014, and warrants to purchase shares of Predecessor Mueller's Class A common stock, for gross proceeds of approximately \$110.1 million. In connection with the Acquisition, all warrants were converted into a right to receive cash and are no longer outstanding. The notes accrete at a rate of 14<sup>3</sup>/<sub>4</sub>% and compound semi-annually to April 2009 to a principal amount at maturity of \$223.0 million. Interest is payable in cash semi-annually in arrears thereafter on April 15 and October 15 of each year. The notes are senior unsecured obligations but they effectively rank junior to all liabilities of our subsidiaries.

Except as provided below, the notes are not redeemable at our option prior to April 15, 2009. Thereafter, the notes will be subject to redemption at our option, in whole or from time to time in part, upon not less than 30 nor more than 60 days' notice, in cash at an initial redemption price equal to 107.375% of the accreted value declining ratably to par in 2012 and thereafter plus accrued and unpaid interest, thereon to the applicable redemption date.

In addition, on or prior to April 15, 2007, we may redeem in the aggregate up to 35% of the aggregate principal amount of the notes from time to time originally issued with the net cash proceeds of one or more public equity offerings, at a redemption price (expressed as a percentage of accreted value on the redemption date) of 114.75% plus accrued and unpaid interest to the redemption date.

We expect to use a portion of the net proceeds of this offering to redeem a portion of the senior discount notes and to pay the premium associated with such redemption as described under "Use of Proceeds."

Holders have the option of requiring us to repurchase the notes upon a change of control at a repurchase price equal to 101% of the accreted value of the notes plus accrued interest, if any, to the date of the repurchase. In addition, to the extent that we do not reinvest the proceeds of specified asset sales in our business or use those proceeds to repay indebtedness, we will be required to use the proceeds to make an offer to repurchase the notes at a repurchase price equal to the accreted value of the notes plus accrued interest.

The indenture governing the notes restricts our ability and the ability of our restricted subsidiaries to:

incur additional indebtedness and issue preferred stock;

create liens;

engage in sale-leaseback transactions;

pay dividends or make distributions in respect of capital stock;

purchase or redeem capital stock;

make investments or restricted payments;

enter into agreements that restrict the ability of our subsidiaries to make dividends or loans, transfer assets or repay debt to us;

sell assets;

enter into transactions with affiliates; or

effect a consolidation or merger.

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The notes include customary events of default, including failure to pay principal and interest on the notes, a failure to comply with covenants, a failure by us or our restricted subsidiaries to pay material judgments or indebtedness and bankruptcy and insolvency events with respect to us and our restricted subsidiaries.

### Senior Subordinated Notes

On April 23, 2004, Mueller Group issued \$315.0 million aggregate principal amount of 10% subordinated senior notes which will mature on May 1, 2012. Interest on the subordinated notes is payable in cash on May 1 and November 1 of each year, beginning on November 1, 2004.

The senior subordinated notes are subject to redemption, in whole or in part, at Mueller Group's option, at any time on or after May 1, 2008 upon not less than 30 nor more than 60 days notice, in cash, at the redemption prices set forth below plus accrued and unpaid interest, thereon to the applicable redemption date, if redeemed during the twelve month period commencing on May 1 of the years set forth below:

<b>Period</b>	<b>Redemption Price</b>
2008	105.000%
2009	102.500%
2010 and thereafter	100.000%

In addition, prior to May 1, 2007, Mueller Group may redeem up to 35% of the aggregate principal amount of the senior subordinated notes originally issued at a redemption price of 110.000% of the principal amount thereof, plus accrued and unpaid interest with the proceeds of public equity offerings.

We expect to use a portion of the net proceeds of this offering to redeem a portion of the senior subordinated notes and to pay accrued interest and premium associated with such redemptions as described under "Use of Proceeds."

Holder's have the option of requiring Mueller Group to repurchase the senior subordinated notes upon a change of control at a repurchase price equal to 101% of the principal amount plus accrued interest, if any, to the date of the repurchase. In addition, to the extent that Mueller Group does not reinvest the proceeds in excess of \$10.0 million of specified asset sales in its business or use those proceeds to repay indebtedness, it will be required to use the proceeds to make an offer to repurchase the senior subordinated notes at a repurchase price equal to 101% of the aggregate principal amount of the senior subordinated notes plus accrued and unpaid interest.

The senior subordinated notes are jointly and severally guaranteed on an unsecured, senior subordinated basis by all of Mueller Group's existing domestic restricted subsidiaries and all future wholly-owned domestic restricted subsidiaries that guarantee the 2005 Mueller Credit Agreement.

The indenture governing the senior subordinated notes restricts the ability of Mueller Group and its subsidiaries to, among other things:

incur additional indebtedness and issue preferred stock;

create liens;

engage in sale-leaseback transactions;

pay dividends or make distributions in respect of capital stock, including dividends to us;

purchase or redeem capital stock;

make investments or restricted payments;

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enter into agreements that restrict the ability of its subsidiaries, to make dividends or loans, transfer assets or repay debt to Mueller Group;

sell assets;

enter into transactions with affiliates, including us; or

effect a consolidation or merger.

The senior subordinated notes include customary events of default, including failure to pay principal and interest on the senior subordinated notes, a failure to comply with covenants, a failure by Mueller Group or its restricted subsidiaries to pay material judgments or indebtedness and bankruptcy and insolvency events with respect to Mueller Group and its restricted subsidiaries.

**CERTAIN UNITED STATES FEDERAL INCOME AND ESTATE TAX CONSEQUENCES  
TO NON-U.S. HOLDERS**

The following is a summary of certain United States federal income and estate tax consequences of the purchase, ownership and disposition of our common stock as of the date hereof. Except where noted, this summary deals only with common stock that is held as a capital asset by a non-U.S. holder.

A "non-U.S. holder" means a beneficial owner of our common stock (other than a partnership) that is not for United States federal income tax purposes any of the following:

an individual citizen or resident of the United States;

a corporation (or any other entity treated as a corporation for United States federal income tax purposes) created or organized in or under the laws of the United States, any state thereof or the District of Columbia;

an estate the income of which is subject to United States federal income taxation regardless of its source; or

a trust if it (1) is subject to the primary supervision of a court within the United States and one or more United States persons have the authority to control all substantial decisions of the trust or (2) has a valid election in effect under applicable United States Treasury regulations to be treated as a United States person.

This summary is based upon provisions of the Internal Revenue Code of 1986, as amended (the "Code"), and regulations, rulings and judicial decisions as of the date hereof. Those authorities may be changed, perhaps retroactively, so as to result in United States federal income and estate tax consequences different from those summarized below. This summary does not address all aspects of United States federal income and estate taxes and does not deal with foreign, state, local or other tax considerations that may be relevant to non-U.S. holders in light of their personal circumstances. In addition, it does not represent a detailed description of the United States federal income tax consequences applicable to you if you are subject to special treatment under the United States federal income tax laws (including if you are a United States expatriate, "controlled foreign corporation," "passive foreign investment company," a dealer in securities or currencies, a bank, an insurance company, a tax-exempt entity, a trader in securities that elects to use a mark-to-market method of accounting for its securities holdings, a person holding shares of our common stock as part of a hedging, integrated, constructive sale or conversion transaction or a straddle, or a partnership or other pass-through entity for United States federal income tax purposes). We cannot assure you that a change in law will not alter significantly the tax considerations that we describe in this summary.

If a partnership holds our common stock, the tax treatment of a partner will generally depend upon the status of the partner and the activities of the partnership. If you are a partner of a partnership holding our common stock, you should consult your tax advisors.

**If you are considering the purchase of our common stock, you should consult your own tax advisors concerning the particular United States federal income and estate tax consequences to you of the ownership of the common stock, as well as the consequences to you arising under the laws of any other taxing jurisdiction.**

**Dividends**

If we make a distribution of cash or other property (other than certain pro rata distributions of our common stock) in respect of our common stock, the distribution will be treated as a dividend to the extent it is paid from our current or accumulated earnings and profits (as determined under United States federal income tax principles). If the amount of a distribution exceeds our current and accumulated earnings and profits, such excess first will be treated as a tax-free return of capital to the

extent of the non-U.S. holder's tax basis in our common stock, and thereafter will be treated as gain as described below under "Certain United States Federal Income and Estate Tax Consequences to Non-U.S. Holders Gain on Disposition of Common Stock." Dividends paid to a non-U.S. holder of our common stock generally will be subject to withholding of United States federal income tax at a 30% rate or such lower rate as may be specified by an applicable income tax treaty. However, dividends that are effectively connected with the conduct of a trade or business by the non-U.S. holder within the United States are not subject to the withholding tax, provided certain certification and disclosure requirements are satisfied. Instead, such dividends are subject to United States federal income tax on a net income basis in the same manner as if the non-U.S. holder were a United States person as defined under the Code, unless an applicable income tax treaty provides otherwise. Any such effectively connected dividends received by a foreign corporation may be subject to an additional "branch profits tax" at a 30% rate or such lower rate as may be specified by an applicable income tax treaty.

A non-U.S. holder of our common stock who wishes to claim the benefit of an applicable treaty rate and avoid backup withholding, as discussed below, for dividends will be required (a) to complete Internal Revenue Service Form W-8BEN (or other applicable form) and certify under penalty of perjury that such holder is not a United States person as defined under the Code and is eligible for treaty benefits or (b) if our common stock is held through certain foreign intermediaries, to satisfy the relevant certification requirements of applicable United States Treasury regulations. Special certification and other requirements apply to certain non-U.S. holders that are pass-through entities rather than corporations or individuals.

A non-U.S. holder of our common stock eligible for a reduced rate of United States withholding tax pursuant to an income tax treaty may obtain a refund of any excess amounts withheld by filing an appropriate claim for refund with the Internal Revenue Service.

#### **Gain on Disposition of Common Stock**

Any gain realized on the disposition of our common stock generally will not be subject to United States federal income tax unless:

the gain is effectively connected with a trade or business of the non-U.S. holder in the United States (and, if required by an applicable income tax treaty, is attributable to a United States permanent establishment of the non-U.S. holder);

the non-U.S. holder is an individual who is present in the United States for 183 days or more in the taxable year of that disposition, and certain other conditions are met; or

we are or have been a "United States real property holding corporation" for United States federal income tax purposes.

An individual non-U.S. holder described in the first bullet point immediately above will be subject to tax on the net gain derived from the sale under regular graduated United States federal income tax rates. An individual non-U.S. holder described in the second bullet point immediately above will be subject to a flat 30% tax on the gain derived from the sale, which may be offset by United States source capital losses, even though the individual is not considered a resident of the United States. If a non-U.S. holder that is a foreign corporation falls under the first bullet point immediately above, it will be subject to tax on its net gain in the same manner as if it were a United States person as defined under the Code and, in addition, may be subject to the branch profits tax equal to 30% of its effectively connected earnings and profits or at such lower rate as may be specified by an applicable income tax treaty.

We believe we are not and do not anticipate becoming a "United States real property holding corporation" for United States federal income tax purposes.

**Federal Estate Tax**

Common stock held by an individual non-U.S. holder at the time of death will be included in such holder's gross estate for United States federal estate tax purposes, unless an applicable estate tax treaty provides otherwise.

**Information Reporting and Backup Withholding**

We must report annually to the Internal Revenue Service and to each non-U.S. holder the amount of dividends paid to such holder and the tax withheld with respect to such dividends, regardless of whether withholding was required. Copies of the information returns reporting such dividends and withholding may also be made available to the tax authorities in the country in which the non-U.S. holder resides under the provisions of an applicable income tax treaty.

A non-U.S. holder will be subject to backup withholding for dividends paid to such holder unless such holder certifies under penalty of perjury that it is a non-U.S. holder (and the payor does not have actual knowledge or reason to know that such holder is a United States person as defined under the Code), or such holder otherwise establishes an exemption.

Information reporting and, depending on the circumstances, backup withholding will apply to the proceeds of a sale of our common stock within the United States or conducted through certain United States-related financial intermediaries, unless the beneficial owner certifies under penalty of perjury that it is a non-U.S. holder (and the payor does not have actual knowledge or reason to know that the beneficial owner is a United States person as defined under the Code), or such owner otherwise establishes an exemption.

Backup withholding is not an additional tax. Any amounts withheld under the backup withholding rules may be allowed as a refund or a credit against a non-U.S. holder's United States federal income tax liability provided the required information is furnished to the Internal Revenue Service.

### SHARES ELIGIBLE FOR FUTURE SALE

Prior to this offering, there has been no market for the Series A common stock, and no prediction can be made as to the effect, if any, that large numbers of outstanding shares of common stock beneficially owned by Walter Industries following this offering, or the availability of such shares for sale, will have on the market price of the Series A common stock prevailing from time to time. Nevertheless, dispositions of substantial amounts of common stock beneficially owned by Walter Industries in the public market following this offering, or the perception that such dispositions could occur, could adversely affect prevailing market prices for the Series A common stock offered in this offering. These factors also could impair our ability to raise capital through future offerings of shares.

Upon completion of this offering, we will have \_\_\_\_\_ shares of Series A common stock issued and \_\_\_\_\_ outstanding ( \_\_\_\_\_ if the underwriters' option to purchase additional shares is exercised in full) and shares of Series B common stock issued and outstanding. All of the shares of Series A common stock to be sold in this offering will be freely tradable without restrictions or further registration under the Securities Act, except for any shares purchased by an "affiliate" of us (as that term is defined in Rule 144 adopted under the Securities Act, or "Rule 144"), which will be subject to the resale limitations of Rule 144. The outstanding shares of Series B common stock that are beneficially owned by Walter Industries have not been registered under the Securities Act and may not be sold in the absence of an effective registration statement under the Securities Act other than in accordance with Rule 144 or another exemption from registration. Walter Industries has certain rights to require us to effect registration of shares of common stock owned by Walter Industries, which rights may be assigned. See "Certain Relationships and Related Party Transactions Relationship with Walter Industries Corporate agreement."

#### Rule 144 and Rule 144A

In general, under Rule 144, a person (or persons whose shares are required to be aggregated) who has beneficially owned shares of common stock for at least one year, including a person who may be deemed an "affiliate," is entitled to sell, within any three-month period, a number of shares that does not exceed the greater of one percent of the total number of shares of the class of stock sold or the average weekly reported trading volume of the class of stock being sold during the four calendar weeks preceding such sale. A person who is not deemed an "affiliate" of us at any time during the three months preceding a sale and who has beneficially owned shares for at least two years is entitled to sell such shares under Rule 144 without regard to the volume limitations described above. As defined in Rule 144, an "affiliate" of an issuer is a person that directly or indirectly through the use of one or more intermediaries controls, is controlled by, or is under common control with, such issuer.

Rule 144A under the Securities Act, or "Rule 144A," provides a non-exclusive safe harbor exemption from the registration requirements of the Securities Act for specified resales of restricted securities to certain institutional investors. In general, Rule 144A allows unregistered resales of restricted securities to a "qualified institutional buyer," which generally includes an entity, acting for its own account or for the account of other qualified institutional buyers, that in the aggregate owns or invests at least \$100.0 million in securities of unaffiliated issuers. Rule 144A does not extend an exemption to the offer or sale of securities that, when issued, were of the same class as securities listed on a national securities exchange or quoted on an automated quotation system. The shares of our common stock outstanding as of the date of this prospectus would be eligible for resale under Rule 144A because such shares, when issued, were not of the same class as any listed or quoted securities. The foregoing summary of Rule 144 and Rule 144A is not intended to be a complete description thereof.



**Lock-up agreements**

Walter Industries has indicated that it expects, subject to market conditions, to completely divest its ownership in us at some point in the future. Walter Industries is not subject to any obligation, contractual or otherwise, to retain or divest its controlling interest, except that we and Walter Industries, our directors, executive officers and certain other employees have agreed, subject to certain exceptions, not to offer, sell, contract to sell, pledge or otherwise dispose of any shares of common stock or any of our securities which are substantially similar to shares of common stock for a period of 180 days after the date of this prospectus without the prior written consent of Banc of America Securities LLC and Morgan Stanley & Co., Incorporated, subject to certain limitations. As a result, there can be no assurance concerning the period of time during which Walter Industries will maintain its beneficial ownership of common stock owned by it following this offering. See "Underwriting."

**UNDERWRITING**

Banc of America Securities LLC, Morgan Stanley & Co. Incorporated and Lehman Brothers Inc. are acting as representatives and joint book-running managers of the offering. Under the terms and subject to the conditions contained in an underwriting agreement dated \_\_\_\_\_, 2006, we have severally agreed to sell to the underwriters named below, and each underwriter has agreed to purchase, the number of shares of common stock listed next to its name in the following table:

Underwriter	Number of Shares
Banc of America Securities LLC	
Morgan Stanley & Co. Incorporated	
Lehman Brothers Inc.	
Total	

The underwriting agreement is subject to a number of terms and conditions and provides that the underwriters are obligated to purchase all of the shares of Series A common stock in the offering if any are purchased, other than those shares covered by the option to purchase additional shares described below. The underwriting agreement also provides that if an underwriter defaults, the purchase commitments of non-defaulting underwriters may be increased or the offering may be terminated.

We have granted to the underwriters an option to purchase on a pro rata basis up to \_\_\_\_\_ additional shares of Series A common stock at the initial public offering price less the underwriting discounts and commissions. The option may be exercised at any time and from time to time, in whole or in part, within 30 days after the date of this prospectus. These additional shares would cover sales by the underwriters which exceed the total number of shares shown in the table above. To the extent that the underwriters exercise this option, each underwriter will purchase additional shares from us in approximately the same proportion as it purchased the shares shown in the table above. If purchased, the additional shares will be sold by the underwriters on the same terms as those on which the other shares are sold. We will pay the expenses associated with the exercise of this option.

The underwriters propose to offer the shares of common stock initially at the public offering price on the cover page of this prospectus and to selling group members at that price less a selling concession of not more than \$ \_\_\_\_\_ per share on sales to other broker/dealers. The underwriters and selling group members may allow, and those brokers/dealers may re-allow, a discount of \$ \_\_\_\_\_ per share on sales to other broker/dealers. After the initial public offering, the underwriters may change the public offering price and concession and discount to broker/dealers. The Series A common stock is offered subject to a number of conditions, including:

a receipt and acceptance of the common stock by the underwriters; and

the underwriters' right to reject orders in whole or in part.

The following table shows the per share and total underwriting discounts and commissions to be paid to the underwriters by us. These amounts are shown assuming no exercise and full exercise of the

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underwriters' option to purchase additional shares. We estimate that the expenses of the offering to be paid by us, not including underwriting discounts and commissions, will be approximately \$ .

	Paid by Us	
	No Exercise	Full Exercise
Per Share	\$	\$
Total	\$	\$

The underwriters have informed us that they do not expect to make sales to accounts over which they exercise discretionary authority in excess of 5% of the shares of Series A common stock being offered.

We, our directors and executive officers and our sole stockholder, Walter Industries, have entered into lock-up agreements with the underwriters. Under these agreements, subject to exceptions, we may not issue any new shares of common stock, and we and Walter Industries may not, directly or indirectly, offer, sell, contract to sell, pledge or otherwise dispose of or hedge any shares of common stock or securities convertible into or exchangeable for shares of common stock, or publicly announce the intention to do any of the foregoing, without the prior written consent of Banc of America Securities LLC and Morgan Stanley & Co., Incorporated for a period of 180 days from the date of this prospectus. This consent may be given at any time without public notice. In addition, during this lock-up period, we have also agreed not to file any registration statement for, and each of our officers and stockholders has agreed not to make any demand for, or exercise any right of, the registration of, any shares of common stock or any securities convertible into or exercisable or exchangeable for common stock without the prior written consent of the representatives of the underwriters.

The above lock-up provisions shall not apply to the shares of Series A common stock to be sold in this offering or transactions by any person other than us relating to shares of Series A common stock acquired in open market transactions after the completion of this offering.

In addition, the above lock-up provision will not preclude:

any conversion by Walter Industries of shares of Series B common stock into shares of Series A common stock;

issuances of shares of Series A common stock upon the exercise of an option, warrant or similar security outstanding as of the date of this prospectus or upon the conversion of securities outstanding as of the date of this prospectus;

the grants by us of shares of Series A common stock or options to purchase shares of Series A common stock under our benefit plans described in this prospectus; provided that no such options shall vest prior to the 181<sup>st</sup> day from the date of this prospectus or the recipients of such grant agrees to be bound by the restrictions described in this paragraph for the remainder of the lock-up period;

transfers by directors or executive officers of shares of Series A common stock by gift or to immediate family members;

transfers by our directors, executive officers or their personal representatives upon death or disability or termination of employment in accordance with the terms of the applicable employment or other agreements entered into prior to the date of this prospectus; and

the issuance of our common stock in connection with the acquisition of, or a merger with, another company provided that the recipients of such common stock agrees to be bound by the restrictions described in this paragraph for the remainder of the lock-up period;

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provided that, in each case described in this paragraph, the transferee or acquirer of any shares of Series A common stock agrees in writing to be bound by the terms of a lock-up agreement for the remainder of the original lock-up period to the same extent as if the transferee or acquirer were a party to such lock-up agreement and no filing by any party under the Exchange Act is required or shall be voluntarily made in connection with such transfer or distribution.

At our request, the underwriters have reserved for sale to our employees, directors, families of employees and directors at the initial public offering price up to 5% of the shares being offered by this prospectus. The sale of the reserved shares to these purchasers will be made by . The purchasers of these shares will not be subject to a lock-up except as required by the Conduct Rules of the NASD, which require a 90-day lock-up if they are affiliated with or associated with NASD members or if they or members of their immediate families hold senior positions at financial institutions, or to the extent the purchasers are subject to a lock-up agreement with the underwriters as described above. We do not know if our employees, directors, families of employees and directors will choose to purchase all or any portion of the reserved shares, but any purchases they do make will reduce the number of shares available to the general public. If all of these reserved shares are not purchased, the underwriters will offer the remainder to the general public on the same terms as the other shares offered by this prospectus.

We have agreed to indemnify the underwriters against liabilities under the Securities Act, or to contribute to payments that the underwriters may be required to make in that respect.

We will apply to list the shares of common stock on The New York Stock Exchange under the symbol " ".

In connection with the listing of the common stock on The New York Stock Exchange, the underwriters will undertake to sell round lots of 100 shares or more to a minimum of 2,000 beneficial owners.

We and our subsidiaries may from time to time enter into other investment banking relationships with the underwriters or their affiliates pursuant to which the underwriters will receive customary fees and will be entitled to reimbursement for all related reasonable disbursements and out-of-pocket expenses. We expect that any arrangement will include provisions for the indemnification of the underwriters against a variety of liabilities, including liabilities under the federal securities laws. Bank of America, N.A. and Morgan Stanley Senior Funding, Inc., affiliates of Banc of America Securities LLC and Morgan Stanley & Co. Incorporated, are lenders to the 2005 Mueller Credit Agreement, under which Banc of America Securities LLC and Morgan Stanley Senior Funding, Inc. are joint lead arrangers and joint book managers. Accordingly, they will receive a portion of the proceeds from this offering through the partial repayment of the term loan outstanding under the 2005 Mueller Credit Agreement. Bank of America, N.A. and Morgan Stanley Senior Funding, Inc. are also lenders under a credit agreement with Walter Industries, as borrower. In addition, Howard L. Clark, Jr., a director of Walter Industries since March 1995, is a Vice Chairman of Lehman Brothers Inc.

Prior to this offering, there has been no public market for our common stock. The initial public offering price for our common stock will be determined by negotiation between us and the underwriters. The principal factors to be considered in determining the initial public offering price include the following:

the information included in this prospectus and otherwise available to the underwriters;

market conditions for initial public offerings;

the history of and prospects for our business, our past and present operations;

the history and prospects for the industry in which we compete;

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our past and present earnings and current financial position;

an assessment of our management;

the market of securities of companies in businesses similar to ours; and

the general condition of the securities markets.

There can be no assurance that the initial public offering price will correspond to the price at which our common stock will trade in the public market subsequent to this offering or that an active trading market will develop and continue after this offering.

In connection with this offering, the underwriters may engage in activities that stabilize, maintain or otherwise affect the price of our common stock, including:

stabilizing transactions;

short sales;

syndicate covering transactions;

imposition of penalty bids; and

purchases to cover positions created by short sales.

Stabilizing transactions consist of bids or purchases made for the purpose of preventing or retarding a decline in the market price of our common stock while this offering is in progress. Stabilizing transactions may include making short sales of our common stock, which involves the sale by the underwriters of a greater number of shares of common stock than they are required to purchase in this offering, and purchasing shares of common stock from us or on the open market to cover positions created by short sales. Short sales may be "covered" shorts, which are short positions in an amount not greater than the underwriters' option to purchase additional shares referred to above, or may be "naked" shorts, which are short positions in excess of that amount. Syndicate covering transactions involve purchases of our common stock in the open market after the distribution has been completed in order to cover syndicate short positions.

The underwriters may close out any covered short position either by exercising their option to purchase additional shares, in whole or in part, or by purchasing shares in the open market. In making this determination, the underwriters will consider, among other things, the price of shares available for purchase in the open market compared to the price at which the underwriters may purchase shares as referred to above.

A naked short position is more likely to be created if the underwriters are concerned that there may be downward pressure on the price of the common stock in the open market that could adversely affect investors who purchased in this offering. To the extent that the underwriters create a naked short position, they will purchase shares in the open market to cover the position.

The representatives also may impose a penalty bid on underwriters and dealers participating in the offering. This means that the representatives may reclaim from any syndicate members or other dealers participating in the offering the underwriting discount, commissions or selling concession on shares sold by them and purchased by the representatives in stabilizing or short covering transactions.

These activities may have the effect of raising or maintaining the market price of our common stock or preventing or retarding a decline in the market price of our common stock. As a result of these activities, the price of our common stock may be higher than the price that otherwise might exist in the open market. If the underwriters commence the activities, they may discontinue them at any time. The underwriters may carry out these transactions on the New York Stock Exchange, in the over-the-counter market or otherwise.

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A prospectus in electronic format may be made available on the web sites maintained by one or more of the underwriters, or selling group members, if any, participating in this offering. The representatives may agree to allocate a number of shares to underwriters and selling group members for sale to their online brokerage account holders. Internet distributions will be allocated by the underwriters and selling group members that will make internet distributions on the same basis as other allocations. Other than the prospectus in electronic format, the information of any such web site, or accessible through any such web sites, is not part of this prospectus. In addition, shares may be sold by underwriters to securities dealers who resell shares to online brokerage account holders.

Each underwriter intends to comply with all applicable laws and regulations in each jurisdiction in which it acquires, offers, sells or delivers Series A common stock or has in its possession or distributes the prospectus.

In relation to each Member State of the European Economic Area which has implemented the Prospectus Directive (each, a Relevant Member State), with effect from and including the date on which the Prospectus Directive is implemented in that Relevant Member State (the Relevant Implementation Date), an offer of the Series A common stock to the public may not be made in that Relevant Member State prior to the publication of a prospectus in relation to the Series A common stock which has been approved by the competent authority in that Relevant Member State or, where appropriate, approved in another Relevant Member State and notified to the competent authority in that Relevant Member State, all in accordance with the Prospectus Directive, except that it may, with effect from and including the Relevant Implementation Date, make an offer of the Series A common stock to the public in that Relevant Member State at any time:

- (a) to legal entities which are authorized or regulated to operate in the financial markets or, if not so authorized or regulated, whose corporate purpose is solely to invest in securities;
- (b) to any legal entity which has two or more of (1) an average of at least 250 employees during the last financial year; (2) a total balance sheet of more than €43,000,000 and (3) an annual net turnover of more than €50,000,000, as shown in its last annual or consolidated accounts; or
- (c) in any other circumstances which do not require the publication by us of a prospectus pursuant to Article 3 of the Prospectus Directive.

For the purposes of this provision, the expression an "offer of securities to the public" in relation to any securities in any Relevant Member State means the communication in any form and by any means of sufficient information on the terms of the offer and the securities to be offered so as to enable an investor to decide to purchase or subscribe the securities, as the same may be varied in that Member State by any measure implementing the Prospectus Directive in that Member State and the expression Prospectus Directive means Directive 2003/71/EC and includes any relevant implementing measure in each Relevant Member State.

No prospectus (including any amendment, supplement or replacement thereto) has been prepared in connection with the offering of the Series A common stock that has been approved by the Autorité des marchés financiers or by the competent authority of another State that is a contracting party to the Agreement on the European Economic Area and notified to the Autorité des marchés financiers; no Series A common stock has been offered or sold and will be offered or sold, directly or indirectly, to the public in France except to permitted investors ("Permitted Investors") consisting of persons licensed to provide the investment service of portfolio management for the account of third parties, qualified investors (investisseurs qualifiés) acting for their own account and/or investors belonging to a limited circle of investors (cercle restreint d'investisseurs) acting for their own account, with "qualified investors" and "limited circle of investors" having the meaning ascribed to them in Articles L. 411-2, D. 411-1, D. 411-2, D. 734-1, D. 744-1, D. 754-1 and D. 764-1 of the French Code Monétaire et Financier and applicable regulations thereunder; none of this prospectus or any other materials related to the

offering or information contained therein relating to the Series A common stock has been released, issued or distributed to the public in France except to Permitted Investors; and the direct or indirect resale to the public in France of any shares of Series A common stock acquired by any Permitted Investors may be made only as provided by Articles L. 411-1, L. 411-2, L. 412-1 and L. 621-8 to L. 621-8-3 of the French Code Monétaire et Financier and applicable regulations thereunder.

Each underwriter acknowledges and agrees that:

- (i) it has not offered or sold and will not offer or sell the Series A common stock other than to persons whose ordinary activities involve them in acquiring, holding, managing or disposing of investments (as principal or as agent) for the purposes of their businesses or who it is reasonable to expect will acquire, hold, manage or dispose of investments (as principal or agent) for the purposes of their businesses where the issue of the Series A common stock would otherwise constitute a contravention of Section 19 of the Financial Services and Markets Act 2000 (the "FSMA") by us;
- (ii) it has only communicated or caused to be communicated and will only communicate or cause to be communicated an invitation or inducement to engage in investment activity (within the meaning of Section 21 of the FSMA) received by it in connection with the issue or sale of the Series A common stock in circumstances in which Section 21(1) of the FSMA does not apply to us; and
- (iii) it has complied and will comply with all applicable provisions of the FSMA with respect to anything done by it in relation to the Series A common stock in, from or otherwise involving the United Kingdom.

This document is only being distributed to and is only directed at (i) persons who are outside the United Kingdom or (ii) to investment professionals falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (the "Order") or (iii) high net worth entities, and other persons to whom it may lawfully be communicated, falling within Article 49(2)(a) to (d) of the Order (all such persons together being referred to as "relevant persons"). The Series A common stock are only available to, and any invitation, offer or agreement to subscribe, purchase or otherwise acquire such Series A common stock will be engaged in only with, relevant persons. Any person who is not a relevant person should not act or rely on this document or any of its contents.

The offering of the Series A common stock has not been cleared by the Italian Securities Exchange Commission (Commissione Nazionale per le Società e la Borsa, the "CONSOB") pursuant to Italian securities legislation and, accordingly, acknowledges and agrees that the Series A common stock may not and will not be offered, sold or delivered, nor may or will copies of the prospectus or any other documents relating to the Series A common stock or the prospectus be distributed in Italy other than to professional investors (investitori professionali), as defined in Article 31, paragraph 2 of CONSOB Regulation No. 11522 of July 1, 1998, as amended ("Regulation No. 11522") or pursuant to another exemption from the requirements of Articles 94 and seq. of Legislative Decree No. 58 of February 24, 1998 (the "Italian Finance Law") and CONSOB Regulation No. 11971 of May 14, 1999 ("Regulation No. 11971").

Any offer, sale or delivery of the Series A common stock or distribution of copies of the prospectus or any other document relating to the Series A common stock or the prospectus in Italy may and will be effected in accordance with all Italian securities, tax, exchange control and other applicable laws and regulations, and, in particular, will be:

made by an investment firm, bank or financial intermediary permitted to conduct such activities in Italy in accordance with the Legislative Decree No. 385 of September 1, 1993, as amended (the "Italian Banking Law"), Legislative Decree No. 58 of February 24, 1998, as amended, CONSOB Regulation No. 11522 of July 1, 1998, and any other applicable laws and regulations;

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in compliance with Article 129 of the Italian Banking Law and the implementing guidelines of the Bank of Italy; and

in compliance with any other applicable notification requirement or limitation which may be imposed upon the offer of Series A common stock by CONSOB or the Bank of Italy.

Any investor purchasing the Series A common stock in this offering is solely responsible for ensuring that any offer or resale of the Series A common stock it purchased in this offering occurs in compliance with applicable laws and regulations.

This prospectus and the information contained herein are intended only for the use of its recipient and are not to be distributed to any third party resident or located in Italy for any reason. No person resident or located in Italy other than the original recipients of this document may rely on it or its content.



### VALIDITY OF COMMON STOCK

The validity of the issuance of the shares of Series A common stock offered hereby will be passed upon for Mueller Water by Simpson Thacher & Bartlett LLP, New York, New York and by Shearman & Sterling LLP, New York, New York, for the underwriters.

### EXPERTS

The financial statements of United States Pipe and Foundry Company, LLC as of September 30, 2005 and December 31, 2004 and for the nine-month period ended September 30, 2005 and the years ended December 31, 2004 and 2003 and of Mueller Water Products, LLC (formerly Mueller Water Products, Inc.) and its subsidiaries as of September 30, 2005 and 2004, and for each of the three years in the period ended September 30, 2005 included in this prospectus have been so included in reliance on the reports of PricewaterhouseCoopers LLP, an independent registered public accounting firm, given on the authority of said firm as experts in auditing and accounting.

### WHERE YOU CAN FIND MORE INFORMATION

We have filed with the SEC, Washington, D.C. 20549, a registration statement on Form S-1 under the Securities Act with respect to the common stock offered hereby. This prospectus does not contain all of the information set forth in the registration statement and the exhibits and schedules thereto. For further information with respect to the company and its common stock, reference is made to the registration statement and the exhibits and any schedules filed therewith. Statements contained in this prospectus as to the contents of any contract or other document referred to are not necessarily complete and in each instance, if such contract or document is filed as an exhibit, reference is made to the copy of such contract or other document filed as an exhibit to the registration statement, each statement being qualified in all respects by such reference. A copy of the registration statement, including the exhibits and schedules thereto, may be read and copied at the SEC's Public Reference Room at 100 F Street, N.E., Washington, D.C. 20549. Information on the operation of the Public Reference Room may be obtained by calling the SEC at 1-800-SEC-0330. In addition, the SEC maintains an Internet site at <http://www.sec.gov>, from which interested persons can electronically access the registration statement, including the exhibits and any schedules thereto. The registration statement, including the exhibits and schedules thereto, are also available for reading and copying at the offices of the New York Stock Exchange at 20 Broad Street, New York, New York 10005.

We are subject to the requirements of the Exchange Act and file periodic reports and other information with the SEC. We intend to furnish our stockholders with annual reports containing consolidated financial statements audited by an independent public accounting firm. We also maintain an Internet site at <http://www.muellercompany.com>. Our website and the information contained therein or connected thereto shall not be deemed to be incorporated into this prospectus or the registration statement of which it forms a part.

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**REPORT OF INDEPENDENT REGISTERED CERTIFIED PUBLIC ACCOUNTING FIRM**

To the Member and Board of Managers of  
United States Pipe and Foundry Company, LLC

In our opinion, the accompanying balance sheets and the related statements of operations, of changes in unit/stockholder's equity (net capital deficiency) and comprehensive income (loss) and of cash flows present fairly, in all material respects, the financial position of United States Pipe and Foundry Company, LLC at September 30, 2005 and December 31, 2004, and the results of its operations and its cash flows for the nine months ended September 30, 2005 and the years ended December 31, 2004 and 2003 in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

As discussed in Note 2, the Company changed its method of accounting for obligations associated with the retirement of tangible long-lived assets in accordance with Statement of Financial Accounting Standards No. 143, "Accounting for Asset Retirement Obligations," effective January 1, 2003.

/s/ PricewaterhouseCoopers LLP  
Tampa, Florida  
February 3, 2006

**UNITED STATES PIPE AND FOUNDRY COMPANY, LLC**  
**BALANCE SHEETS**

(in thousands, except unit/share amounts)

	<u>September 30, 2005</u>	<u>December 31, 2004</u>
<b>ASSETS</b>		
Cash and cash equivalents	\$	\$
Receivables, net	118,497	103,692
Inventories	147,207	127,162
Deferred income taxes	11,099	11,760
Prepaid expenses and other assets	1,509	1,044
	<u>278,312</u>	<u>243,658</u>
<b>Total current assets</b>	<b>278,312</b>	<b>243,658</b>
Property, plant and equipment, net	149,154	152,944
Deferred income taxes	9,514	
Prepaid pension cost and other intangible assets	19,317	18,459
Goodwill	58,411	58,411
	<u>514,708</u>	<u>473,472</u>
<b>Total assets</b>	<b>\$ 514,708</b>	<b>\$ 473,472</b>
<b>LIABILITIES AND UNIT/STOCKHOLDER'S EQUITY (NET CAPITAL DEFICIENCY)</b>		
Accounts payable	\$ 52,451	\$ 51,825
Accrued expenses	29,143	23,443
Payable to affiliate, Sloss Industries	2,475	3,986
Income taxes payable	5,551	879
	<u>89,620</u>	<u>80,133</u>
<b>Total current liabilities</b>	<b>89,620</b>	<b>80,133</b>
Payable to Parent, Walter Industries	443,683	422,842
Deferred income taxes		2,833
Accrued pension liability	72,938	48,873
Accumulated postretirement benefits obligation	51,071	51,221
Other long-term liabilities	12,632	12,682
	<u>669,944</u>	<u>618,584</u>
<b>Total liabilities</b>	<b>669,944</b>	<b>618,584</b>
<b>Commitments and contingencies (Note 11)</b>		
<b>UNIT/STOCKHOLDER'S EQUITY (NET CAPITAL DEFICIENCY)</b>		
Membership units at September 30, 2005:		
Authorized 1,000 units		
Issued 1,000 units		
Common stock, \$0.01 par value per share at December 31, 2004:		
Authorized 1,000 shares		
Issued 1,000 shares		
Capital in excess of par value	68,335	68,335
Accumulated deficit	(178,157)	(183,225)
Accumulated other comprehensive loss	(45,414)	(30,222)
	<u>(155,236)</u>	<u>(145,112)</u>
<b>Total unit/stockholder's equity (net capital deficiency)</b>	<b>(155,236)</b>	<b>(145,112)</b>
<b>Total liabilities and unit/stockholder's equity (net capital deficiency)</b>	<b>\$ 514,708</b>	<b>\$ 473,472</b>

See accompanying "Notes to Financial Statements"

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**UNITED STATES PIPE AND FOUNDRY COMPANY, LLC**  
**STATEMENTS OF OPERATIONS**

(dollars and per share amounts in thousands)

	For the nine months ended September 30, 2005	For the years ended December 31,	
		2004	2003
Net sales	\$ 425,545	\$ 537,170	\$ 431,871
Cost of sales	370,859	490,201	393,946
<b>Gross profit</b>	<b>54,686</b>	<b>46,969</b>	<b>37,925</b>
Operating expenses:			
Selling, general and administrative	25,939	38,169	43,421
Related party corporate charges	5,387	7,643	4,790
Restructuring and impairment charges		121	5,938
<b>Total operating expenses</b>	<b>31,326</b>	<b>45,933</b>	<b>54,149</b>
Operating income (loss)	23,360	1,036	(16,224)
Interest expense arising from payable to Parent (1)	(15,151)	(18,927)	(16,379)
Interest expense other	(264)	(505)	(464)
Income (loss) before income tax expense (benefit)	7,945	(18,396)	(33,067)
Income tax expense (benefit)	2,877	(2,901)	(12,632)
Income (loss) before cumulative effect of change in accounting principle	5,068	(15,495)	(20,435)
Cumulative effect of change in accounting principle, net of tax			(454)
<b>Net income (loss)</b>	<b>\$ 5,068</b>	<b>\$ (15,495)</b>	<b>\$ (20,889)</b>
Basic income per share:			
Income (loss) before cumulative effect of change in accounting principle	\$ 5,068	\$ (15,495)	\$ (20,435)
Cumulative effect of change in accounting principle, net of tax			(454)
<b>Earnings (loss) per share</b>	<b>\$ 5,068</b>	<b>\$ (15,495)</b>	<b>\$ (20,889)</b>
Shares used to determine earnings (loss) per share	1	1	1

- (1) United States Pipe and Foundry Company, LLC, which is a wholly owned subsidiary of Walter Industries, Inc., is charged interest expense on the outstanding balance of the intercompany payable to Walter Industries, Inc.

See accompanying "Notes to Financial Statements"

**UNITED STATES PIPE AND FOUNDRY COMPANY, LLC**  
**STATEMENTS OF CHANGES IN UNIT/STOCKHOLDER'S EQUITY**  
**(NET CAPITAL DEFICIENCY) AND COMPREHENSIVE INCOME (LOSS)**  
**FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2005 AND**  
**THE YEARS ENDED DECEMBER 31, 2004 AND 2003**

(in thousands)

	Total	Capital in Excess of Par Value	Comprehensive Income (Loss)	Accumulated Deficit	Accumulated Other Comprehensive Loss
Balance at December 31, 2002	\$ (106,731)	\$ 68,335		\$ (146,841)	\$ (28,225)
Comprehensive loss:					
Net loss	(20,889)		\$ (20,889)	(20,889)	
Other comprehensive loss:					
Increase in additional minimum pension liability, net of tax benefit of \$767	(1,426)		(1,426)		(1,426)
Comprehensive loss			\$ (22,315)		
Balance at December 31, 2003	(129,046)	68,335		(167,730)	(29,651)
Comprehensive loss:					
Net loss	(15,495)		\$ (15,495)	(15,495)	
Other comprehensive loss:					
Increase in additional minimum pension liability, net of tax benefit of \$309	(571)		(571)		(571)
Comprehensive loss			\$ (16,066)		
Balance at December 31, 2004	(145,112)	68,335		(183,225)	(30,222)
Comprehensive loss:					
Net income	5,068		\$ 5,068	5,068	
Other comprehensive loss:					
Increase in additional minimum pension liability, net of tax benefit of \$8,179	(15,192)		(15,192)		(15,192)
Comprehensive loss			\$ (10,124)		
Balance at September 30, 2005	\$ (155,236)	\$ 68,335		\$ (178,157)	\$ (45,414)

See accompanying "Notes to Financial Statements"

**UNITED STATES PIPE AND FOUNDRY COMPANY, LLC**  
**STATEMENTS OF CASH FLOWS**

(in thousands)

	For the nine months ended September 30, 2005	For the years ended December 31,	
		2004	2003
<b>OPERATING ACTIVITIES</b>			
Net income (loss)	\$ 5,068	\$ (15,495)	\$ (20,889)
Adjustments to reconcile income (loss) to net cash (used in) provided by operating activities:			
Cumulative effect of change in accounting principle, net of tax			454
Provision for losses on receivables	241	263	236
Depreciation	19,401	26,523	25,182
Restructuring and impairment charges (a)			4,700
Loss on sale of property, plant and equipment	862	1,020	164
Provision (credit) for deferred income taxes	(3,507)	8,964	(2,007)
Decrease (increase) in prepaid pension cost and other intangible assets	(858)	(7,568)	1,991
Increase in accrued pension liability	694	527	1,885
Decrease in accumulated postretirement benefits obligation	(150)	(3,042)	(6,709)
(Decrease) increase in other long-term liabilities	(50)	1,357	3,775
Decrease (increase) in current assets:			
Receivables	(15,046)	(22,581)	(5,127)
Inventories	(20,045)	(3,679)	(10,636)
Prepaid expenses and other assets	(465)	144	500
Increase (decrease) in current liabilities:			
Accounts payable	(66)	18,313	(4,283)
Accrued expenses (a)	5,700	(198)	6,059
Payable to affiliate, Sloss Industries	(1,511)	1,936	1,045
Income taxes payable	4,672	(645)	(2,717)
Cash flows (used in) provided by operating activities	(5,060)	5,839	(6,377)
<b>INVESTING ACTIVITIES</b>			
Additions to property, plant and equipment	(16,473)	(20,354)	(15,687)
Cash flows used in investing activities	(16,473)	(20,354)	(15,687)
<b>FINANCING ACTIVITIES</b>			
Increase (decrease) in book cash overdrafts	692	(1,331)	242
Increase in amounts payable to Parent	20,841	15,673	21,927
Cash flows provided by financing activities	21,533	14,342	22,169
Net (decrease) increase in cash and cash equivalents		(173)	105
Cash and cash equivalents at beginning of period		173	68
Cash and cash equivalents at end of period	\$	\$	\$ 173

(a)



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The Company recorded restructuring and impairment charges of \$121 and \$5,938 for the years ended December 31, 2004 and 2003, respectively. A portion of these charges, consisting of write offs of assets, were non-cash and are reconciled below:

	<u>2004</u>	<u>2003</u>
Accrued expenses	\$ 121	\$ 1,238
Non-cash		4,700
	<u>          </u>	<u>          </u>
Total restructuring and impairment charges	\$ 121	\$ 5,938
	<u>          </u>	<u>          </u>

See accompanying "Notes to Financial Statements"

**UNITED STATES PIPE AND FOUNDRY COMPANY, LLC**  
**NOTES TO FINANCIAL STATEMENTS**

**NOTE 1. Organization**

United States Pipe and Foundry Company, LLC ("the Company" or "U.S. Pipe") operates in a single business segment and manufactures and sells a broad line of ductile iron pressure pipe, fittings, valves, hydrants and other cast iron products. The Company was founded in 1899 and is headquartered in Birmingham, Alabama.

The following table summarizes the Company's net sales by product line (in thousands):

	For the nine months ended September 30, 2005	For the years ended December 31,	
		2004	2003
Ductile iron pipe	\$ 333,324	\$ 417,118	\$ 321,658
Valves and hydrants	43,678	50,656	46,143
Fittings	22,260	37,435	34,486
Other	26,283	31,961	29,584
	\$ 425,545	\$ 537,170	\$ 431,871

The Company was originally organized as United States Pipe and Foundry Company, Inc. ("Inc.") and is a wholly owned subsidiary of Walter Industries, Inc. ("WII", or "Walter"), a diversified New York Stock Exchange traded company (NYSE: WLT). On September 23, 2005, Inc. was dissolved and United States Pipe and Foundry Company, LLC was organized in the state of Alabama, and the operations of Inc. are now conducted under the form of a limited liability company. The Company's operations are located in the United States of America and its revenues are principally domestic. Foreign sales were less than 5% of total net sales during each of the last three years.

On September 29, 2005, Walter contributed U.S. Pipe to Mueller Holding Company, Inc., a wholly owned subsidiary of Walter. All historical U.S. Pipe balances have been reflected in these financial statements.

**NOTE 2. Summary of Significant Accounting Policies****Basis of Presentation**

Effective December 30, 2005, the Company changed its fiscal year end from December 31 to September 30. As such, the fiscal period ended September 30, 2005 included in this report covers the nine-month period from January 1, 2005 to September 30, 2005.

The financial statements are prepared in accordance with accounting principles generally accepted in the United States, which requires management to make estimates and assumptions that affect the amounts reported in the financial statements. Actual results could differ from those estimates.

**Concentrations of Credit Risk**

Financial instruments, which potentially subject the Company to significant concentrations of credit risk, consist principally of trade and other receivables. The Company has one customer who represents 27%, 28% and 24% of net sales for the nine months ended September 30, 2005 and the years ended December 31, 2004 and 2003, respectively. This customer also represents 27% and 21% of the trade receivables balance at September 30, 2005 and December 31, 2004, respectively.

### **Earnings (Loss) Per Share**

The Company has 1,000 units/shares outstanding for all periods presented. In calculating its historical earnings (loss) per share, the Company has used one share, which represents the capital structure of the reporting entity subsequent to the October 3, 2005 business combination described in Note 13.

### **Revenue Recognition**

The Company recognizes revenue based on the recognition criteria set forth in the Securities and Exchange Commission's Staff Accounting Bulletin 104, "Revenue Recognition in Financial Statements."

For shipments via rail or truck, revenue is recognized when title passes upon delivery to the customer. Revenue earned for shipments via ocean vessel is recognized under international shipping standards as defined by Incoterms 2000 when title and risk of loss transfer to the customer.

### **Cash and Cash Equivalents**

Cash and cash equivalents include short-term deposits and highly liquid investments which have original maturities of three months or less and are stated at cost which approximates market. The Company's cash management system provides for the reimbursement of all major bank disbursement accounts on a daily basis. Checks issued but not yet presented to the banks for payment (i.e. book cash overdrafts) are included in accounts payable.

### **Receivables**

Allowances for losses on trade and other accounts receivable are based, in large part, upon judgments and estimates of expected losses and specific identification of problem trade accounts and other receivables. Significantly weaker than anticipated industry or economic conditions could impact customers' ability to pay such that actual losses could be greater than the amounts provided for in these allowances.

### **Inventories**

Inventories are recorded at the lower of cost (first-in, first-out) or market value. Additionally, the Company evaluates its inventory in terms of excess and obsolete exposures. This evaluation includes such factors as anticipated usage, inventory turnover, inventory levels and ultimate product sales value. Inventory cost includes an overhead component that can be affected by levels of production and actual costs incurred. Management periodically evaluates the effects of production levels and actual costs incurred on the costs capitalized as part of inventory.

### **Property, Plant and Equipment**

Property, plant and equipment is recorded at cost, less accumulated depreciation and amortization. Depreciation is recorded on the straight-line method over the estimated useful lives of the assets. Leasehold improvements are amortized on the straight-line method over the lesser of the useful life of the improvement or the remaining lease term. Estimated useful lives used in computing depreciation expense are 3 to 20 years for machinery and equipment and 3 to 50 years for land improvements and buildings. Gains and losses upon disposition are reflected in the statement of operations in the period of disposition.

Direct internal and external costs to implement computer systems and software are capitalized as incurred. Capitalized costs are amortized over the estimated useful life of the system or software, beginning when site installations or module development is complete and ready for its intended use, which generally is 3 to 5 years.

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The Company adopted Statement of Financial Accounting Standards ("SFAS") No. 143 ("SFAS 143"), "Accounting for Asset Retirement Obligations," as of January 1, 2003, related to plant and landfill closures. Under SFAS 143, liabilities are recognized at fair value for an asset retirement obligation in the period in which it is incurred and the carrying amount of the related long-lived asset is correspondingly increased. Over time, the liability is accreted to its future value. The corresponding asset capitalized at inception is depreciated over the useful life of the asset. The adoption of SFAS 143 was recorded in the first quarter of 2003 and resulted in an increase to net property, plant and equipment of approximately \$2.3 million, a net increase to the asset retirement obligation of approximately \$3.1 million, and as a cumulative effect of a change in accounting principle, a pre-tax decrease in income of approximately \$0.8 million (\$0.5 million, net of taxes).

### Accounting for the Impairment of Long-Lived Assets

Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the book value of the asset may not be recoverable. The Company periodically evaluates whether events and circumstances have occurred that indicate possible impairment. The Company uses an estimate of the future undiscounted net cash flows of the related asset or asset grouping over the remaining life in measuring whether the assets are recoverable. See Note 3, "Restructuring, Impairment and Other Charges" and Note 13, "Subsequent Events."

### Workers' Compensation

The Company is self-insured for workers' compensation benefits for work related injuries. Liabilities, including those related to claims incurred but not reported, are recorded principally using annual valuations based on discounted future expected payments and using historical data of the Company or insurance industry data when historical data is limited. Workers' compensation liabilities were as follows (in thousands):

	September 30, 2005	December 31, 2004
Undiscounted aggregated estimated claims to be paid	\$ 14,402	\$ 15,039
Workers' compensation liability recorded on a discounted basis	\$ 11,919	\$ 12,665

The Company applies a discount rate at a risk-free interest rate, generally a U.S. Treasury bill rate, for each policy year. The rate used is one with a duration that corresponds to the weighted average expected payout period for each policy year. Once a discount rate is applied to a policy year, it remains the discount rate for that policy year until all claims are paid. The use of this method decreases the volatility of the liability related solely to changes in the discount rate. The weighted average rate used for discounting the liability at September 30, 2005 was 4.6%. A one-percentage-point increase in the discount rate on the discounted claims liability would decrease the liability by \$0.1 million, while a one-percentage-point decrease in the discount rate would increase the liability by \$0.1 million.

### Warranty Costs

The Company accrues for warranty expenses that include customer costs of repair and/or replacement, including labor, materials, equipment, freight and reasonable overhead costs, determined on a case-by-case basis, whenever the Company's products and/or services fail to comply with published industry standards or mutually agreed upon customer requirements.

Activity in accrued warranty, included in the caption accrued expenses in the accompanying balance sheets, was as follows (in thousands):

	For the nine months ended September 30, 2005	For the years ended December 31,	
		2004	2003
Accrued balance at beginning of period	\$ 1,716	\$ 540	\$ 1,352
Warranty expense	5,671	5,514	2,908
Settlement of warranty claims	(2,711)	(4,338)	(3,720)
Balance at end of period	\$ 4,676	\$ 1,716	\$ 540

### Related Party Transactions

The Company purchases foundry coke from an affiliate, Sloss Industries, Inc. for an amount that approximates the market value of comparable transactions. Costs included in cost of sales related to purchases from Sloss Industries, Inc. were \$17.9 million, \$15.1 million and \$13.4 million for the nine months ended September 30, 2005 and the years ended December 31, 2004 and 2003, respectively.

Other services that Sloss Industries, Inc. provides to the Company include the delivery of electrical power to one of the Company's facilities, rail car switching and the leasing of a distribution facility. The total of these other services included in the Company's operating expenses were \$1.7 million, \$1.8 million and \$1.6 million for the nine months ended September 30, 2005 and the years ended December 31, 2004 and 2003, respectively.

### Related Party Allocations

Certain costs incurred by Walter such as insurance, executive salaries, professional service fees, human resources, transportation, healthcare and other centralized business functions are allocated to its subsidiaries. Certain costs that were considered directly related to the Company were charged to the Company and included in selling, general and administrative expenses. These costs approximated \$1.3 million, \$1.4 million and \$1.4 million for the nine months ended September 30, 2005 and the years ended December 31, 2004 and 2003, respectively. Costs incurred by Walter that cannot be directly attributed to its subsidiaries are allocated to them based on estimated annual revenues. Such costs were allocated to the Company and are recorded in the caption, related party corporate charges, in the accompanying statements of operations and were approximately \$5.4 million, \$7.6 million and \$4.8 million for the nine months ended September 30, 2005 and the years ended December 31, 2004 and 2003, respectively.

While the Company considers the allocation of such costs to be reasonable, in the event the Company was not affiliated with Walter, these costs may increase or decrease.

### NOTE 3. Restructuring, Impairment and Other Charges

On April 29, 2003, the Company ceased production and manufacturing operations at its castings plant in Anniston, Alabama. The decision to cease operations was the result of several years of declining financial results and resulted in the termination of approximately 80 employees. Exit costs

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associated with the plant closure were \$6.1 million. Costs associated with the restructuring were as follows (in thousands):

	Total Costs	Restructuring & impairment charges expensed for the years ended December 31,	
		2004	2003
One-time termination benefits	\$ 758	\$ 32	\$ 726
Contract termination costs	76	(209)	285
Other associated costs	787	560	227
Write-off of property, plant and equipment and related parts and materials	4,438	(262)	4,700
<b>Total</b>	<b>\$ 6,059</b>	<b>\$ 121</b>	<b>\$ 5,938</b>

Other associated costs principally include site clean-up costs that were expensed as restructuring charges when incurred. Adjustments were made in 2004 to reduce restructuring and impairment expense by \$0.3 million related to unanticipated scrap material recoveries from demolition of the manufacturing facility and \$0.2 million related to an unexpected early termination of a power contract. There were no additional charges related to restructuring or impairment during the nine months ended September 30, 2005.

Activity in accrued restructuring was as follows (in thousands):

	For the years ended December 31,	
	2004	2003
Beginning balance	\$ 243	\$
Restructuring expenses accrued	383	1,238
Restructuring payments	(626)	(995)
Ending balance	\$	\$ 243

**NOTE 4. Receivables**

Receivables are summarized as follows (in thousands):

	September 30, 2005	December 31, 2004
Trade receivables	\$ 115,007	\$ 102,845
Other receivables	4,376	1,559
Less: Allowance for losses	(886)	(712)
Receivables, net	\$ 118,497	\$ 103,692

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Activity in allowance for losses is summarized as follows (in thousands):

	For the nine months ended September 30, 2005	For the years ended December 31,	
		2004	2003
Balance at beginning of period	\$ 712	\$ 788	\$ 781
Provisions charged to income	241	263	236
Charge-offs, net of recoveries	(67)	(339)	(229)
Balance at end of period	\$ 886	\$ 712	\$ 788

**NOTE 5. Inventories**

Inventories are summarized as follows (in thousands):

	September 30, 2005	December 31, 2004
Finished goods	\$ 101,079	\$ 86,739
Work in process	15,472	12,590
Raw materials and supplies	30,656	27,833
Total inventories	\$ 147,207	\$ 127,162

**NOTE 6. Property, Plant and Equipment**

Property, plant and equipment are summarized as follows (in thousands):

	September 30, 2005	December 31, 2004
Land	\$ 1,963	\$ 1,963
Land improvements	9,284	9,182
Buildings and leasehold improvements	33,786	33,591
Machinery and equipment	401,675	398,653
Construction in progress	16,240	9,903
Total	462,948	453,292
Less: Accumulated depreciation	(313,794)	(300,348)
Net	\$ 149,154	\$ 152,944

**NOTE 7. Goodwill**

The Company accounts for goodwill under SFAS No. 142, "Goodwill and Other Intangible Assets." Goodwill is not amortized, but reviewed for impairment on an annual basis as of January 1, or more frequently if significant events occur that indicate impairment could exist. The fair value of the Company is determined using a valuation model that incorporates transactions of comparable companies and expected future cash flow projections of the Company which are then discounted using a risk-adjusted discount rate.

**NOTE 8. Accrued Expenses**

Accrued expenses are summarized as follows (in thousands):

	September 30, 2005	December 31, 2004
Vacations and holidays	\$ 4,573	\$ 4,512
Workers' compensation	2,882	3,353
Accrued payroll and bonus	3,894	1,695
Accrued sales commissions	1,006	653
Accrued other taxes	2,091	1,554
Accrued warranty claims	4,676	1,716
Accrued environmental claims	4,000	4,000
Accrued volume discounts	4,785	5,100
Other	1,236	860
<b>Total accrued expenses</b>	<b>\$ 29,143</b>	<b>\$ 23,443</b>

**NOTE 9. Income Taxes**

Income tax expense (benefit) applicable to the Company consists of the following (in thousands):

	For the nine months ended September 30,			For the years ended December 31,					
	2005			2004			2003		
	Current	Deferred	Total	Current	Deferred	Total	Current	Deferred	Total
Federal	\$ 6,384	\$ (3,507)	\$ 2,877	\$ (11,865)	\$ 4,085	\$ (7,780)	\$ (10,625)	\$ (252)	\$ (10,877)
State and local					4,879	4,879		(1,755)	(1,755)
<b>Total</b>	<b>\$ 6,384</b>	<b>\$ (3,507)</b>	<b>\$ 2,877</b>	<b>\$ (11,865)</b>	<b>\$ 8,964</b>	<b>\$ (2,901)</b>	<b>\$ (10,625)</b>	<b>\$ (2,007)</b>	<b>\$ (12,632)</b>

The income tax expense (benefit) at the Company's effective tax rate differed from the Federal statutory rate as follows:

	For the nine months ended September 30, 2005	For the years ended December 31,	
		2004	2003
Statutory tax rate	35.0%	(35.0)%	(35.0)%
Effect of:			
State and local income tax	4.8%		(3.5)%
Change in valuation allowances	(4.8)%	19.2%	
Other, net	1.2%		0.3%
<b>Effective tax rate</b>	<b>36.2%</b>	<b>(15.8)%</b>	<b>(38.2)%</b>

The change in valuation allowances consists of state income tax benefits for which the Company believes it is more likely than not that the deferred tax asset will not be realized.





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Activity in the valuation allowance for deferred tax assets is summarized as follows (in thousands):

	September 30, 2005	December 31, 2004	December 31, 2003
Balance at beginning of period	\$ 10,477	\$ 8,712	\$ 6,200
Provision (reversal) applicable to state net deferred tax assets	(2,560)	(441)	2,512
Provision (reversal) applicable to other comprehensive loss	1,109	2,206	
Balance at end of period	\$ 9,026	\$ 10,477	\$ 8,712

Deferred tax assets (liabilities) related to the following (in thousands):

	September 30, 2005	December 31, 2004
<b>Deferred tax assets:</b>		
Allowance for losses on receivables	\$ 352	\$ 356
Inventories	105	157
Accrued expenses	12,110	10,535
Net operating loss	6,164	6,906
Postretirement benefits other than pensions	20,298	21,251
Pensions	21,312	13,490
	60,341	52,695
Valuation allowance	(9,026)	(10,477)
Net deferred tax assets	51,315	42,218
<b>Deferred tax liabilities:</b>		
Depreciation and amortization	(30,702)	(33,291)
Net deferred tax assets	\$ 20,613	\$ 8,927

For Federal income tax purposes, Walter files a consolidated income tax return with its subsidiaries and affiliates, which includes the Company. The income tax provision has been presented as if the Company filed on a stand alone basis, with the exception that the tax sharing agreement in place with Walter provides that subsidiaries of Walter generating losses will receive compensation for such losses during the year the loss was generated. Since the Federal losses generated at the Company provide an immediate benefit through the tax sharing agreement, management determined that the benefit should be fully recognized on a stand alone basis. Had Walter's agreement with its subsidiaries not provided for immediate benefit as of September 30, 2005, the Company would have been in a net operating loss position for Federal income tax purposes. On a separate return basis, such losses totaled \$2.4 million as of September 30, 2005. Furthermore, without Walter providing immediate benefit and without consideration of the Company's merger into Mueller Water Products on October 3, 2005, (see Note 13), it is more likely than not that such Federal operating losses would not be utilized. The information below provides the pro forma affect as if the Company determined a stand alone tax provision assuming the Company provided taxes without consideration of its parent company benefit for the nine months ended September 30, 2005 (in thousands):

	As Reported			Pro Forma (unaudited)		
	Current	Deferred	Total	Current	Deferred	Total
Federal	\$ 6,384	\$ (3,507)	\$ 2,877	\$ 1,556	\$	\$ 1,556
State and Local						
	\$ 6,384	\$ (3,507)	\$ 2,877	\$ 1,556	\$	\$ 1,556

As Reported

Pro Forma (unaudited)

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Additionally, on a pro forma basis, the above net deferred tax asset of \$20.6 million would be reduced to zero.

The Company has state net operating loss carryforwards of approximately \$77.0 million expiring beginning 2009 for which a valuation allowance has been established. Additionally, the loss carryforwards are subject to limitations in certain jurisdictions under IRC Section 382.

A controversy exists with regard to federal income taxes allegedly owed by the Walter consolidated group, which includes the Company, for fiscal years 1980 through 1994. It is estimated that the amount of tax presently claimed by the IRS is approximately \$34.0 million for issues currently in dispute in bankruptcy court for matters unrelated to the Company. This amount is subject to interest and penalties. Under tax law, the Company is jointly and severally liable for any final tax determination. However, Walter and its affiliates believe that their tax filing positions have substantial merit and intend to defend vigorously any claims asserted. Walter believes that it has an accrual sufficient to cover the estimated probable loss, including interest and penalties. There are no charges or accruals in the Company's accounts related to these issues since these matters do not relate to the operations of the Company.

### **NOTE 10. Pension and Other Employee Benefits**

The Company has various pension and profit sharing plans covering substantially all employees (the "Plans"). Total pension expense for the nine months ended September 30, 2005 and the years ended December 31, 2004 and 2003 was \$5.4 million, \$8.4 million and \$9.4 million, respectively. The Company funds its retirement and employee benefit plans in accordance with the requirements of the plans and, where applicable, in amounts sufficient to satisfy the "Minimum Funding Standards" of the Employee Retirement Income Security Act of 1974 ("ERISA"). The plans provide benefits based on years of service and compensation or at stated amounts for each year of service.

The Company also provides certain postretirement benefits other than pensions, primarily healthcare, to eligible retirees. The Company's postretirement benefit plans are not funded. New salaried employees have been ineligible to participate in postretirement healthcare benefits since May 2000. Effective January 1, 2003, the Company placed a monthly cap on Company contributions for postretirement healthcare coverage of \$350 per salaried participant (pre-Medicare eligibility) and \$150 per participant (post-Medicare eligibility).

The Company's policy is to use a measurement date that is three months prior to its fiscal year end. For the nine months ended September 30, 2005, the Company used a June 30 measurement date for all of its pension and postretirement benefit plans. For the years ended December 31, 2004 and 2003, the Company used a September 30 measurement date. The amounts recognized for such plans are as follows (in thousands):

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	Pension Benefits		Other Benefits	
	Sept. 30, 2005	Dec. 31, 2004	Sept. 30, 2005	Dec. 31, 2004
Accumulated benefit obligation	\$ 234,925	\$ 197,040	\$ 29,498	\$ 23,747
Change in projected benefit obligation:				
Projected benefit obligation at beginning of period	\$ 216,269	\$ 205,966	\$ 23,747	\$ 23,822
Service cost	3,824	4,617	413	549
Interest cost	9,445	12,710	1,031	1,453
Amendments	900	412		
Actuarial loss (gain)	37,024	4,720	5,110	(475)
Benefits paid	(9,487)	(12,156)	(803)	(1,867)
Other				265
Projected benefit obligation at end of period	\$ 257,975	\$ 216,269	\$ 29,498	\$ 23,747
Change in plan assets:				
Fair value of plan assets at beginning of period	\$ 164,249	\$ 147,102	\$	\$
Actual gain (loss) on plan assets	17,939	13,562		
Employer contribution	950	15,741	803	1,867
Benefits paid	(9,487)	(12,156)	(803)	(1,867)
Fair value of plan assets at end of period	\$ 173,651	\$ 164,249	\$	\$
Funded (unfunded) status	\$ (84,324)	\$ (52,020)	\$ (29,498)	\$ (23,747)
Unrecognized net actuarial loss (gain)	92,918	65,725	(13,659)	(12,435)
Unrecognized prior service cost	3,071	2,377	(8,256)	(15,526)
Contribution after measurement date	4,581		342	487
Prepaid (accrued) benefit cost	\$ 16,246	\$ 16,082	\$ (51,071)	\$ (51,221)
Amounts recognized in the balance sheet:				
Prepaid benefit cost	\$ 16,246	\$ 16,082	\$	\$
Accrued benefit cost	(72,938)	(48,873)	(51,071)	(51,221)
Intangible asset	3,071	2,377		
Accumulated other comprehensive income, before tax effects	69,867	46,496		
Net amount recognized	\$ 16,246	\$ 16,082	\$ (51,071)	\$ (51,221)

Information for pension plans with an accumulated benefit obligation in excess of plan assets are as follows (in thousands):

	September 30, 2005	December 31, 2004
Projected benefit obligation	\$ 257,975	\$ 216,269
Accumulated benefit obligation	\$ 234,925	\$ 197,040
Fair value of plan assets	\$ 173,651	\$ 164,249

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The amounts in each period reflected in other comprehensive income are as follows (in thousands):

	<b>Pension Benefits</b>	
	<b>September 30, 2005</b>	<b>December 31, 2004</b>
Increase in minimum liability (before tax effects) included in other comprehensive income	\$ 23,371	\$ 880

A summary of key assumptions used is as follows:

<b>Pension Benefits</b>			<b>Other Benefits</b>	
<b>Sept. 30, 2005</b>	<b>December 31,</b>		<b>Sept. 30, 2005</b>	<b>December 31,</b>
	<b>2004</b>	<b>2003</b>		<b>2004</b>