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IMPERIAL INDUSTRIES INC  
Form 10-Q  
November 12, 2003

FORM 10 - Q

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

QUARTERLY REPORT PURSUANT TO SECTIONS 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For the quarterly period ended September 30, 2003

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-7190

IMPERIAL INDUSTRIES, INC.

(Exact name of registrant as specified in its charter)

Delaware

65-0854631

(State of other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

1259 Northwest 21st Street, Pompano Beach, Florida 33069-4114

(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (954) 917-4114

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES  NO

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). YES  No

Indicate the number of shares of Imperial Industries, Inc. Common Stock (\$.01 par value) outstanding as of November 3, 2003: 9,235,434

Total number of pages contained in this document: 32

IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES

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IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES  
Consolidated Balance Sheets

	September 30, 2003 ----- (unaudited)	December 31, 2002 -----
Assets		
-----		
Current assets:		
Cash and cash equivalents	\$ 1,627,000	\$ 1,609,000
Trade accounts receivable (less allowance for doubtful accounts of \$547,000 and \$477,000 at September 30, 2003 and December 31, 2002, respectively)	5,926,000	4,880,000
Inventories	4,299,000	3,613,000

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Deferred income taxes	176,000	383,000
Other current assets	443,000	553,000
	-----	-----
Total current assets	12,471,000	11,038,000
	-----	-----
Property, plant and equipment, at cost	4,252,000	4,051,000
Less accumulated depreciation	(2,311,000)	(2,068,000)
	-----	-----
Net property, plant and equipment	1,941,000	1,983,000
	-----	-----
Deferred income taxes	509,000	509,000
	-----	-----
Other assets	163,000	177,000
	-----	-----
	\$ 15,084,000	\$ 13,707,000
	=====	=====
Liabilities and Stockholders' Equity		
-----		
Current liabilities:		
Notes payable	\$ 6,254,000	\$ 4,914,000
Current portion of long-term debt	448,000	690,000
Accounts payable	2,647,000	1,852,000
Obligation for Appraisal Rights	--	1,541,000
Payable to stockholders	261,000	262,000
Accrued expenses and other liabilities	547,000	347,000
	-----	-----
Total current liabilities	10,157,000	9,606,000
	-----	-----
Long-term debt, less current maturities	881,000	961,000
	-----	-----
Obligation for Appraisal Rights	568,000	--
	-----	-----
Commitments and contingencies (Note 10)	--	--
	-----	-----
Stockholders' equity:		
Common stock, \$.01 par value; 40,000,000 shares authorized; 9,235,434 issued at September 30, 2003 and December 31, 2002, respectively	92,000	92,000
Additional paid-in-capital	13,924,000	13,924,000
Accumulated deficit	(10,538,000)	(10,876,000)
	-----	-----
Total stockholders' equity	3,478,000	3,140,000
	-----	-----
	\$ 15,084,000	\$ 13,707,000
	=====	=====

The accompanying notes are an integral part of the consolidated financial statements.

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### IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES Consolidated Statements of Operations (unaudited)

	Nine Months Ended September 30,		Three Months Ended September 30,	
	2003	2002	2003	2002
Net Sales	\$ 29,980,000	\$ 27,575,000	\$ 10,820,000	\$ 9,420,000
Cost of Sales	20,584,000	18,892,000	7,395,000	6,450,000
Gross profit	9,396,000	8,683,000	3,425,000	2,970,000
Selling, general and administrative expenses	8,706,000	7,806,000	3,037,000	2,630,000
Operating income	690,000	877,000	388,000	330,000
Other (expense) income:				
Interest expense	(329,000)	(403,000)	(119,000)	(130,000)
Miscellaneous income	184,000	203,000	89,000	30,000
	(145,000)	(200,000)	(30,000)	(100,000)
Income before taxes and cumulative effect of change in accounting principle for SFAS 142	545,000	677,000	358,000	230,000
Income tax expense	(207,000)	(371,000)	(136,000)	(80,000)
Net income before cumulative effect of change in accounting principle for SFAS 142	338,000	306,000	222,000	150,000
Cumulative effect of change in accounting principle for SFAS 142, net of tax benefit	--	(789,000)	--	--
Net income (loss)	\$ 338,000	\$ (483,000)	\$ 222,000	\$ 150,000
Basic and diluted earnings per share before cumulative effect of change in accounting principle	\$ .04	\$ .03	\$ .02	\$ .02
Cumulative effect of change in accounting principle	--	(.08)	--	--
Basic and diluted earnings (loss) per share	\$ .04	\$ (.05)	\$ .02	\$ .02

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Weighted average shares outstanding	9,235,434	9,226,808	9,235,434	9,235,434
	=====	=====	=====	=====
Weighted average shares and potentially dilutive shares outstanding	9,270,858	9,226,808	9,341,707	9,235,434
	=====	=====	=====	=====

The accompanying notes are an integral part of the consolidated financial statements.

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IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES  
Consolidated Statements of Cash Flows

	Nine Months Ended September 30,	
	2003	2002
	(Unaudited)	
Cash flows from operating activities:		
Net income (loss)	\$ 338,000	\$ (483,000)
	-----	-----
Adjustments to reconcile net income (loss) to net cash (used in) provided by:		
Cumulative effect of change in accounting principle	--	789,000
Depreciation	339,000	340,000
Amortization	28,000	24,000
Provision for doubtful accounts	195,000	151,000
Provision for income tax	207,000	371,000
Compensation expense-issuance of stock	--	4,000
(Gain) on disposal of property and equipment	(49,000)	(4,000)
Other	--	(6,000)
(Increase) decrease in:		
Accounts receivable	(1,241,000)	(590,000)
Inventory	(686,000)	(116,000)
Prepaid expenses and other assets	96,000	(116,000)
Increase (decrease) in:		
Accounts payable	795,000	462,000
Accrued expenses and other liabilities	199,000	(18,000)
	-----	-----
Total adjustments to net income	(117,000)	1,291,000
	-----	-----
Net cash provided by operating activities:	221,000	808,000
	-----	-----
Cash flows from investing activities:		
Purchases of property, plant		

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and equipment	(321,000)	(301,000)
Proceeds received from sale of property and equipment	73,000	34,000
	-----	-----
Net cash (used in) investing activities	(248,000)	(267,000)
	-----	-----
Cash flows from financing activities		
Increase (decrease) in notes payable banks - net	1,340,000	(53,000)
Proceeds from issuance of long-term debt	203,000	210,000
Payment of obligation for Appraisal Rights	(973,000)	--
Repayment of long-term debt	(525,000)	(556,000)
	-----	-----
Net cash provided by (used in) financing activities	45,000	(399,000)
	-----	-----

- continued -

The accompanying notes are an integral part of the consolidated financial statements.

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IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES  
Consolidated Statements of Cash Flows  
-continued-

	Nine Months Ended September 30,	
	2003	2002
	(Unaudited)	
	-----	-----
Net increase(decrease)in cash and cash equivalents	18,000	142,000
Cash and cash equivalents beginning of period	1,609,000	1,368,000
	-----	-----
Cash and cash equivalents end of period	1,627,000	\$1,510,000
	=====	=====
Supplemental disclosure of cash flow information:		
Cash paid during the nine months for interest	\$ 318,000	\$ 355,000
	=====	=====
Non-cash transactions:		
Issuance of 15,000 shares of common stock to an employee of the Company in 2002	\$ --	\$ 4,000
	=====	=====

The accompanying notes are an integral part of the consolidated financial

statements.

IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements  
(Unaudited)

(1) Interim Financial Statements  
-----

The accompanying unaudited consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and do not include all of the information and footnotes required by auditing standards generally accepted in the United States of America for complete financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation have been included. Operating results for the nine months ended September 30, 2003 are not necessarily indicative of the results that may be expected for the year ended December 31, 2003. The significant accounting principles used in the preparation of these unaudited interim consolidated financial statements are the same as those used in the preparation of the annual audited consolidated financial statements. These statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2002.

(2) Description of Business and Summary of Significant Accounting Policies  
-----

The Company and its subsidiaries are primarily involved in the manufacture and sale of exterior and interior finish wall coatings and mortar products for the construction industry, as well as the sale of building materials from other manufacturers. Sales of the Company's products are made to customers located primarily in Florida and other parts of the Southeastern United States through distributors and Company-owned distribution facilities.

a) Basis of presentation  
-----

The consolidated financial statements herein contain the accounts of the Company and its wholly-owned subsidiaries. All material intercompany accounts and transactions have been eliminated in consolidation.

b) Concentration of Credit Risk  
-----

Concentration of credit risk with respect to trade accounts receivable are limited due to the large number of entities comprising the Company's customer base. Trade accounts receivable represent amounts due from building materials dealers, contractors and sub-contractors, located principally in the Southeastern United States who have purchased products on an unsecured open account basis. At September 30, 2003, accounts aggregating to

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IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements  
-continued-

(2) Description of Business and Summary of Significant Accounting Policies  
-----  
(continued)

\$552,000, or approximately 8.5% of total gross trade accounts receivable, were deemed to be ineligible for borrowing purposes under the Company's borrowing agreement with its commercial lender, compared to \$537,000, or approximately 10.0%, of total gross trade receivables outstanding at December 31, 2002. (See Note (5)- Notes Payable). The allowance for doubtful accounts at September 30, 2003 of \$547,000 is considered sufficient to absorb any losses which may arise from uncollectible accounts receivable.

The Company places its cash with commercial banks. At September 30, 2003, the Company had cash balances with banks in excess of Federal Deposit Insurance Corporation insured limits. Management believes the credit risk related to these deposits is minimal.

c) Inventories  
-----

Inventories are stated at the lower of cost or market (net realizable value), on a first-in, first-out basis. Finished goods include the cost of raw materials, freight in, direct labor and overhead.

d) Property, plant and equipment  
-----

Property, plant and equipment is stated at cost, less accumulated depreciation. Depreciation is computed on the straight-line basis over the estimated useful lives of the depreciable assets. Expenditures for maintenance and repairs are charged to expense as incurred, while expenditures which extend the useful life of assets are capitalized. Differences between the proceeds received on the sale of property, plant and equipment and the carrying value of the assets on the date of sale is credited to or charged against net income, as applicable.

e) Income Taxes  
-----

The Company utilizes the liability method for determining its income taxes. Under this method, deferred taxes and liabilities are recognized for the expected future tax consequences of events that have been recognized in the consolidated financial statements or income tax returns. Deferred tax assets and liabilities are measured using the enacted tax rates expected to apply to taxable income in the years in which temporary differences are expected to be realized or settled; valuation allowances are provided against assets that are not likely to be realized.



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IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements  
-continued-

(2) Description of Business and Summary of Significant Accounting Policies  
-----  
(continued)

f) Earnings per share of stock  
-----

Basic earnings per share is computed by dividing net income, by the weighted-average number of shares of common stock outstanding each year. Diluted earnings per share is computed by dividing net income by the weighted-average number of shares of common stock and common stock equivalents outstanding during each year. (See Note (9) - Earnings Per Share).

g) Cash and cash equivalents  
-----

The Company has defined cash and cash equivalents as those highly liquid investments with original maturities of three months or less, and are stated at cost. Included in cash and cash equivalents at both September 30, 2003 and December 31, 2002 are short-term time deposits of \$123,000. Also included in cash and cash equivalents at September 30, 2003 and December 31, 2002 are \$794,000 and \$713,000, respectively, of customer payments that are required to be remitted to the Company's commercial lender upon their bank clearance under the terms of the Company's line of credit. Such amounts, when applied, will reduce the outstanding balance on the line of credit, resulting in greater borrowing availability.

h) Revenue recognition policy  
-----

Revenue from sales transactions, net of discounts and allowances, is recorded upon delivery of inventory to the customer.

i) Stock based compensation  
-----

The Company measures compensation expense related to the grant of stock options and stock-based awards to employees in accordance with the provisions of Accounting Principles Board ("APB") Opinion No. 25, "Accounting for Stock Issued to Employees," under which compensation expense, if any, is generally based on the difference between the exercise price of an option, or the amount paid for an award, and the market price or fair value of the underlying common stock at the date of the award.

Pursuant to SFAS No. 123, as amended by SFAS No. 148 "Accounting for Stock-Based Compensation Transition and Disclosure" the Company has elected to use the intrinsic value method of accounting for employee awards, stock based compensation awards. Accordingly, the Company has not recognized compensation expense for its noncompensatory employee stock options.

IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements  
-continued-

(2) Description of Business and Summary of Significant Accounting Policies  
-----  
(continued)

i) Stock based compensation (continued)  
-----

The following table illustrates the effect on net income and earnings per share if the Company had applied the fair value-recognition provisions of Financial Standards Board (FASB) Statement No. 123, Accounting for Stock-Based Compensation, to stock-based employee compensation:

	Nine Months Ended September 30,		Three Months September
	2003	2002	2003
	-----	-----	-----
Net income (loss) available to common stockholders, as reported	\$ 338,000	\$ (483,000)	\$ 222,000
Deduct: Total stock-based employee compensation expense determined under fair-value-based method for all awards, net of related tax effects	(10,000)	(17,000)	(7,000)
	-----	-----	-----
Pro-forma net income (loss)	\$ 328,000	\$ (500,000)	\$ 215,000
	=====	=====	=====
Income (loss) per share:			
Basic as reported	\$ .04	\$ (.05)	\$ .02
Basic pro-forma	\$ .04	\$ (.05)	\$ .02
Diluted as reported	\$ .04	\$ (.05)	\$ .02
Diluted pro-forma	\$ .04	\$ (.05)	\$ .02

j) Accounting estimates  
-----

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

k) Fair Value of Financial Instruments  
-----

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The carrying amount of the Company's financial instruments, principally notes payable and obligation for appraisal rights, approximates fair value based on discounted cash flows and because the borrowing rates are similar to the current rates offered to the Company.

### 1) Segment Reporting

-----

The Company has adopted SFAS No. 131, Disclosures about Segments of an Enterprise and Related Information. For the nine

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## IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES

### Notes to Consolidated Financial Statements -continued-

### (2) Description of Business and Summary of Significant Accounting Policies ----- (continued)

#### 1) Segment Reporting (continued)

month periods ended September 30, 2003 and 2002, the Company has determined that it continues to operate in a single operating segment.

### (3) Inventories -----

At September 30, 2003 and December 31, 2002 inventories consisted of:

	2003	2002
	----	----
Raw Materials	\$ 511,000	\$ 490,000
Finished Goods	3,530,000	2,856,000
Packaging materials	258,000	267,000
	-----	-----
	\$ 4,299,000	\$ 3,613,000
	=====	=====

### (4) Goodwill and Other Intangible Assets -----

Effective January 1, 2002 the Company adopted SFAS 141, "Business Combinations," and SFAS 142, "Goodwill and Other Intangible Assets". SFAS 141 was issued by the FASB in June 2001. SFAS 141 requires that the purchase method of accounting be used for all business combinations completed after June 30, 2001. SFAS 141 also specifies the types of acquired intangible assets that are required to be recognized and reported separately from goodwill and those acquired intangible assets that are required to be included in goodwill. The Company's adoption of this standard did not have any effect on its accounting for prior business combinations.

SFAS 142 requires that goodwill no longer be amortized, but instead be tested for impairment at least annually. SFAS 142 requires recognized intangible assets to be amortized over their respective estimated useful lives and reviewed for impairment in accordance with

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SFAS 144, "Accounting for the Impairment or Disposal of Long-Lived Assets". Any recognized intangible assets determined to have an indefinite useful life are not amortized, but instead tested for impairment in accordance with the standard until its life is determined to no longer be indefinite.

In the second quarter of 2002, the Company completed its SFAS 142 transitional impairment review and determined that the goodwill ("excess cost of investment over net assets acquired") of \$1,272,000 associated with acquisitions of several distribution facilities in 2000 should be reduced to \$0. The impairment was the result of the under-performance of several of the acquired distribution facilities. The fair value of the distribution reporting unit was determined using the present value of expected future cash flows and other valuation measures.

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### IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES

#### Notes to Consolidated Financial Statements -continued-

(4) Goodwill and Other Intangible Assets (continued)  
-----

The \$1,272,000 (\$789,000 net of related tax benefit) non-cash charge was reflected as a cumulative effect of an accounting change in the Consolidated Statements of Operations for the quarter ended March 31, 2002. In accordance with SFAS 142 and SFAS 3, "Reporting Accounting Changes in Interim Financial Statements" ("SFAS 3"), when a transitional impairment loss for goodwill (cumulative effect type accounting change) is measured in other than the first interim reporting period, it is recognized in the first interim period irrespective of the period in which it is measured.

(5) Notes Payable  
-----

At September 30, 2003 and December 31, 2002, notes payable represent amounts outstanding under a \$7,000,000 line of credit from a commercial lender to the Company's subsidiaries. The line of credit is collateralized by the subsidiaries' accounts receivable and inventory, bears interest at prime rate plus 1/2% (4.50% at September 30, 2003), expires June 19, 2004, and is subject to annual renewal.

At September 30, 2003, the line of credit limit available for borrowing based on eligible receivables and inventory aggregated \$6,870,000, of which \$6,254,000 was outstanding. The average amounts outstanding for the nine months periods ended September 30, 2003 and 2002 were \$5,447,000 and \$4,760,000, respectively.

(6) Long-Term Debt and Current Installments of Long-Term Debt  
-----

Included in long-term debt at September 30, 2003, are three mortgage loans, collateralized by real property, in the aggregate amount of \$608,000, less current installments aggregating \$57,000.

During 2000, the Company acquired certain assets and assumed certain liabilities of seven building materials distributors in which

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it issued uncollateralized 8% promissory notes in the aggregate amount of \$850,000 as partial consideration. At September 30, 2003, all but a remaining note payable of \$128,000 was paid and the remaining note payable was classified as a current liability.

Other long-term debt in the aggregate amount of \$593,000, less current installments of \$263,000, relates principally to equipment financing. The notes bear interest at various rates ranging from 3.10% to 11.4%.

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### IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES

#### Notes to Consolidated Financial Statements -continued-

(7) Income Taxes  
-----

At September 30, 2003, the net deferred tax asset of approximately \$685,000 consisted primarily of the tax effect of net operating loss carryforwards and the goodwill written off during 2002. The operating loss carryforwards of approximately \$769,000 expire in varying amounts from 2005 through 2009.

In the nine months ended September 30, 2003 and 2002, the Company recognized income tax expense of \$207,000 and a tax benefit of \$112,000, respectively.

(8) Capital Stock  
-----

(a) Common Stock  
-----

At September 30, 2003, the Company had outstanding 9,235,434 shares of common stock with a \$.01 par value per share ("Common Stock"). The holders of common stock are entitled to one vote per share on all matters, voting together with the holders of preferred stock, if any. In the event of liquidation, holders of common stock are entitled to share ratably in all the remaining assets of the Company, if any, after satisfaction of the liabilities of the Company and the preferential rights of the holders of outstanding preferred stock, if any.

On July 19, 2002 at the Company's Annual Meeting of Shareholders, the Company's Shareholders approved a proposal for a one for five reverse common stock split ("Reverse Stock Split"). The Board of Directors reserved the right, without further action by the Shareholders, to delay implementation of the Reverse Stock Split for up to 12 months or to elect not to proceed with the Reverse Stock Split if in its sole discretion, determined that it was no longer in the best interests of the Company and its stockholders. In July 2003, the Board of Directors determined it was in the best interest of the Company not to proceed with the Reverse Stock Split.

(b) Preferred Stock  
-----

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The authorized preferred stock of the Company consists of 5,000,000 shares, \$.01 par value per share. The preferred stock is issuable in series, each of which may vary, as determined by the Board of Directors, as to the designation and number of shares in such series, the voting power of the holders thereof, the dividend rate, redemption terms and prices, the voluntary and involuntary liquidation preferences, and the conversion rights and sinking fund requirements, if any, of such series. At September 30, 2003 and December 31, 2002, there were no shares of preferred stock outstanding.

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### IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES

#### Notes to Consolidated Financial Statements -continued-

(8) Capital Stock (continued)  
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(c) Warrants  
-----

At September 30, 2003, the Company had warrants outstanding to purchase 150,000 shares of the Company's common stock (the "Warrants"). Each Warrant entitles the holder to purchase one share at \$.38 per share until December 31, 2003.

(d) Stock Option Plans  
-----

The Company has two stock option plans, the Directors' Stock Option Plan (the "Directors Plan") and the 1999 Employee Stock Option Plan (the "Employee Plan") (collectively, the "1999 Plans"). The 1999 Plans provide for options to be granted at generally no less than the fair market value of the Company's Common stock at the grant date. Options granted under the 1999 Plans have a term of up to 10 years and are exercisable six months from the grant date. The 1999 Plans are administered by the Board's Compensation and Stock Option Committee (the "Committee"), which is comprised of three outside directors. The Committee determines who is eligible to participate and the number of shares for which options are to be granted. A total of 600,000 and 200,000 shares are reserved for issuance under the Employee and Directors' Plans, respectively.

During the nine months ended September 30, 2003 the Company granted options to 22 employees to purchase 150,000 shares at \$.18 per share for a five year period under the Employee Plan. As of September 30, 2003, options for 210,000 shares were available for future grants under the Employee Plan. No shares are currently available for future grant under the Directors' Plan.

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### IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES

#### Notes to Consolidated Financial Statements

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-continued-

(9) Earnings Per Share

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Below is a reconciliation between basic and diluted earnings per common share under FAS 128 for the nine months and three months ended September 30, 2003 and 2002 (in thousands except per share amounts):

	Nine Months					
	2003			2002		
	Income	Shares	Per Share	Loss	Shares	Per Share
Net income (loss)	\$ 338	--	--	\$(483)	--	--
Basic earnings (loss) per share	\$ 338	9,235	\$.04	\$(483)	9,227	\$(.05)
Effect of dilutive securities:						
Options/Warrants	\$ --	36	\$ --	\$ --	--	\$ --
Diluted earnings (loss) per common share	\$ 338	9,271	\$.04	\$(483)	9,227	\$(.05)
	Three Months					
	2003			2002		
	Income	Shares	Per Share	Income	Shares	Per Share
Net income	\$ 222	--	--	\$ 153	--	--
Basic earnings per share	\$ 222	9,235	\$.02	\$ 153	9,235	\$ .02
Effect of dilutive securities:						
Options/Warrants	\$ --	107	\$ --	\$ --	--	\$ --
Diluted earnings per common share	\$ 222	9,342	\$.02	\$ 153	9,235	\$ .02

For the nine months ended September 30, 2003 and 2002, 345,000 and 490,000 options and warrants were excluded from the diluted earnings per share computations, respectively, because they were anti-dilutive. For the quarter ended September 30, 2003 and 2002, 345,000 and 570,000 options and warrants were excluded from the diluted earnings per share computations, respectively, because they were anti-dilutive.

(10) Commitments and Contingencies

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(a) Contingencies  
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As of November 1, 2003, the Company's subsidiary, Acrocrete, Inc., together with other parties, are defendants in 52 lawsuits pending in various Southeastern states, brought by homeowners, homeowners associations, contractors and subcontractors, or their

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IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES  
Notes to Consolidated Financial Statements  
-continued-

(10) Commitments and Contingencies (continued)  
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(a) Contingencies (continued)  
-----

insurance companies, claiming moisture intrusion damages on single and multi-family residences. The Company's insurance carriers have accepted coverage under a reservation of rights for 42 of these claims and are providing a defense. The Company expects its insurance carriers will accept coverage for the other 10 recently filed lawsuits. Acrocrete is vigorously defending all of these cases and believes it has meritorious defenses, counter-claims and claims against third parties. Acrocrete is unable to determine the exact extent of its exposure or outcome of this litigation.

The allegations of defects in synthetic stucco wall systems are not restricted to Acrocrete products, but rather are an industry-wide issue. There has never been any defect proven against Acrocrete. The alleged failure of these products to perform has generally been linked to improper application and the failure of adjacent building materials such as windows, roof flashing, decking and the lack of caulking.

On June 15, 1999, Premix was served with a complaint captioned Mirage Condominium Association, Inc. v. Premix, In the Eleventh Judicial Circuit In and For Miami-Dade County, Florida, Case No: 97-27544 (CA-11). The lawsuit raises a number of allegations against 12 separate defendants involving alleged construction defects. The lawsuit originally alleged a claim against Premix for third-party beneficiary breach of contract. This claim was voluntarily dismissed on the eve of a hearing on Premix's dispositive Motion for Summary Judgment. Thereafter a third amended complaint was filed against Premix for breach of a statutory implied warranty. Plaintiff has alleged that certain materials, purportedly provided by Premix to the developers/contractor and used to anchor balcony railings to the structure were defective. After the third amended complaint was filed, the contractor filed a cross claim against Premix for indemnification, breach of implied warranty and product liability. Premix believes it has meritorious defenses to these claims. The Company's insurance carrier has not made a decision regarding coverage to date. In the interim, the insurance carrier has retained defense counsel on behalf of Premix and is paying defense costs. Premix expects the insurance carrier to eventually accept coverage. As discovery is not yet completed, Premix is unable to determine the exact extent of its



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exposure or the outcome of this litigation.

The Company's subsidiaries are engaged in other legal actions and claims arising in the ordinary course of its business, none of which are believed to be material to the Company.

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IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES  
Notes to Consolidated Financial Statements  
-continued-

(10) Commitments and Contingencies (continued)  
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(b) Lease Commitments  
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At September 30, 2003, the Company has certain property, plant and equipment under long-term operating leases. The Company will pay aggregate annual rent of approximately \$1,055,000 for its current operating leases. The leases expire at various dates ranging from April 30, 2004, to August 31, 2009. Comparable properties at equivalent rentals are available for replacement of these facilities if any leases are not extended. The Company does not expect to incur any material relocation expenses.

(11) Obligation for Appraisal Rights  
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On April 30, 2003, the Company and former holders of 81,100 shares of Preferred Stock who elected appraisal rights in connection with the Company's 1998 Merger ("Dissenting Stockholders") reached a settlement (the "Settlement"). In accordance with the Settlement, the Company paid the Dissenting Stockholders \$12.00 per share in cash (\$973,200) and issued a 5.6% promissory note (the "Note") for \$10.00 per share (\$811,000) due May 1, 2006, with such Note reduced to \$7.00 per share (\$567,700) in the event the Company prepays the Note in full prior to November 1, 2004. If the note is not paid in full prior to November 1, 2004, the interest rate will increase from 5.6% to 8.0%. The Company satisfied the cash due at closing from cash on hand and borrowings from its amended line of credit with its commercial lender based on an increase to its inventory borrowing base. At September 30, 2003 and December 31, 2002, based on management's intention to prepay the Note in full prior to November 1, 2004, the appraisal rights obligation was recorded at \$567,700 and \$1,541,000, respectively. As a result of the completion of the settlement, the \$567,700 Obligation for Appraisal Rights was classified as a long-term liability at September 30, 2003.

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Item 2 Management's Discussion and Analysis of Financial Condition and  
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Results of Operations

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General  
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The Company's business is related primarily to the level of construction activity in the Southeastern United States, particularly the states of Florida, Georgia, Mississippi and Alabama. The majority of the Company's products are sold to contractors, subcontractors and building materials dealers located principally in these states who provide building materials for the construction of residential, commercial and industrial buildings and swimming pools. The level of construction activity is subject to population growth, inventory of available housing units, government growth policies and construction funding, among other things. Although general construction activity has remained strong in the Southeastern United States during the last several years, the duration of recent economic conditions and the magnitude of their effect on the construction industry are uncertain and cannot be predicted.

Special Note Regarding Forward-Looking Statements  
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This Form 10-Q contains certain forward looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 with respect to the financial condition, results of operations and business of the Company, and its subsidiaries, including statements made under Management's Discussion and Analysis of Financial Condition and Results of Operations. These forward looking statements involve certain risks and uncertainties. No assurance can be given that any of such matters will be realized. Factors that may cause actual results to differ materially from those contemplated by such forward looking statements include, among others, many of which are beyond the Company's control, the following: realization of tax benefits; impairment of long-lived assets, including goodwill; the ability to collect account or note receivables when due or within a reasonable period of time after they become due and payable; the outcome of litigation; the competitive pressure in the industry; general economic and business conditions; the ability to implement and the effectiveness of business strategy and development plans; quality of management; business abilities and judgment of personnel; changes in accounting policies and practices, as may be adopted by regulatory agencies as well as the Financial Accounting Standards Board; availability of qualified personnel; and labor and employee benefit costs.

These risks are not exhaustive. The Company operates in a continually changing business environment, and new risks emerge from time to time. The Company cannot predict such risks nor can the Company assess the impact, if any, of such risks on its business or the extent to which any risk, or combination of risks may cause actual results to differ from those projected in any forward-looking statements.

Item 2 Management's Discussion and Analysis of Financial Condition and  
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Results of Operations (continued)  
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Special Note Regarding Forward-Looking Statements (continued)

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These forward-looking statements speak only as of the date of this document. The Company does not undertake any obligation to update or revise any of these forward-looking statements to reflect events or circumstance occurring after the date of this document or to reflect the occurrence of unanticipated events.

Results of Operations  
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Nine Months and Three Months Ended September 30, 2003 Compared to 2002  
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Net Sales for the nine months and three months ended September 30, 2003 increased \$2,405,000 and \$1,397,000, or approximately 8.7% and 14.8% compared to the same periods in 2002. The increase in sales is principally due to growth in the sales of the Company's manufactured products and increased sales at the Company's distribution facilities, including \$1,031,000 and \$358,000, for the nine months and third quarter of 2003, in net sales derived from a new distribution facility opened in the third quarter of 2002 in Port St. Lucie, Florida. The additional sales of the new distribution facility were offset by a sales reduction of approximately \$446,000 and \$114,000 for the nine months and third quarter of 2003, in comparison to the same periods in 2002, realized from the Company's Pensacola, Florida distribution facility closed in the third quarter of 2002. Also, the Company experienced a reduction in sales of \$213,000 at its Gulfport, Mississippi distribution facility for the comparative nine month periods. The decrease in sales at the Gulfport facility is believed to be primarily a result of increased competition due to the alleged violation of a non-compete agreement of a former employee at that location. The Company commenced litigation against the former employee to enjoin further violations and for damages resulting from such actions.

Gross profit as a percentage of net sales for the nine months and third quarter of 2003 was approximately 31.3% and 31.7% compared to 31.5% and 31.6% in the same periods in 2002. The comparative gross profit margins for the 2003 and 2002 periods reflect similar competitive conditions in the Company's markets for the sales of both its manufactured and distributed products.

The Company is continuing its efforts to emphasize the sales of its higher gross profit margin manufactured products through its distribution facilities and other distributors and to decrease reliance on sales of products purchased from other manufacturers. The Company increased its sales force during 2002 to further promote the sales of its manufactured products to the end-user.

Item 2 Management's Discussion and Analysis of Financial Condition and

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Results of Operations (continued)  
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Nine Months and Three Months Ended September 30, 2003 Compared to 2002  
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(continued)

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Selling, general and administrative expenses as a percentage of net sales for the nine months and third quarter of 2003 were approximately 29.0% and 28.1% compared to 28.3% and 28.0% in 2002. Selling, general and administrative expenses increased \$900,000 and \$403,000, in the nine months and third quarter of 2003, or approximately 11.5% and 15.3% compared to the same periods in 2002. The newly opened Port St. Lucie distribution facility, net of the effect of the expenses associated with the Pensacola facility closed in 2002, accounted for \$105,000 and \$22,000 of the increase in expenses for the nine months and third quarter comparable periods, respectively. For the nine months ended September 30, 2003 the remaining increase in selling, general and administrative expenses of \$795,000 was primarily attributable to higher sales and inflationary cost pressures which included a \$151,000 increase in delivery and fuel charges, a \$76,000 increase in insurance expense, a \$68,000 increase in maintenance expense, and a \$244,000 increase in payroll costs. In addition, the Company incurred a \$151,000 increase in legal fees in the first nine months of 2003 compared to 2002, due in part to the commencement of litigation against a former employee for violations of his non-compete agreement as discussed above.

The following expenses accounted for \$350,000 of the \$403,000 increase in expenses from the 2002 to 2003 third quarter periods as follows: \$74,000 in delivery and fuel charges, a \$35,000 increase in insurance expenses, \$35,000 for maintenance expense, \$149,000 increase in payroll costs and \$58,000 in legal fees. Increases in other operating expenses, primarily those associated with the increase in sales, accounted for the balance of the increase in operating expenses for both the nine months and three months periods of 2003.

Interest expense decreased \$74,000 and \$16,000 in the nine months and third quarter of 2003, or approximately 18.4% and 11.9%, compared to the same periods in 2002. The decrease in interest expense in 2003 was primarily due to reduced rates under the Company's interest bearing obligations compared to 2002, principally the appraisal rights obligations incurred as a result of a settlement completed on April 30, 2003.

Miscellaneous income, net of expenses, decreased \$19,000 and increased \$58,000 in the nine months and third quarter of 2003, compared to the same periods in 2002, which is primarily a result of insurance refunds recognized in non-comparable quarters. The increase in miscellaneous income in the third quarter of 2003 is attributed primarily to the Company recognizing income of approximately \$55,000 for insurance

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Item 2 Management's Discussion and Analysis of Financial Condition and  
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Results of Operations (continued)  
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Nine Months and Three Months Ended September 30, 2003 Compared to 2002  
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(continued)

refunds resulting from lower claims than provided for in the underlying insurance policies. In 2002, the Company recognized similar type refunds of \$95,000 during the first nine months of 2002, of which only

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\$4,000 was recognized in the third quarter.

In the nine months and third quarter of 2003, the Company recognized income tax expense of \$207,000 and \$136,000, compared to income tax benefits of \$112,000 and income tax expense of \$82,000, for the same periods in 2002.

After giving effect to the above factors, the Company had net income of \$338,000 and \$222,000, or \$.04 and \$.02 per fully diluted share, for the nine months and third quarter of 2003, compared to net income (before the cumulative effect of change in accounting principle as discussed below) of \$306,000 and \$153,000, or \$.03 and \$.02 per share, for the nine months and third quarter of 2002, respectively.

The 2002 nine month results were adversely impacted by a \$1,272,000 (\$789,000 net of related deferred tax benefit) non-cash goodwill impairment charge. The charge was related to the Company's required adoption of Statement of Financial Accounting Standards (SFAS) No. 142 "Goodwill and Other Intangible Assets". The Company doesn't have any remaining goodwill on its balance sheet which may be impaired for future periods. The impairment of goodwill was attributable to the under-performance of the Company's distribution operations associated with the acquisition of certain building materials distributors in 2000. In accordance with SFAS No. 142, the Company reflected this impairment charge in the first quarter 2002 financial results as a cumulative change in accounting principle.

As a result of the non-cash goodwill impairment charge, the Company incurred a net loss of \$483,000, or \$.05 per fully diluted share, for the nine months ended September 30, 2002.

Liquidity and Capital Resources

Sources and Uses of Cash

In the first nine months of 2003, net cash used by operating activities included the benefit of an increase in accounts payables of \$795,000 compared to a \$462,000 increase in the same period in 2002. The increase in accounts payable in 2003 and 2002 partially offset an increase in net accounts receivable and inventory of \$1,732,000 in 2003, compared to an increase of \$555,000 in 2002. The increase is primarily due to greater sales increases in 2003 compared to 2002. The increase in accounts receivable and inventory was the principal reason

Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

Liquidity and Capital Resources (continued)

operations provided net cash of \$221,000 in 2003, compared to \$808,000 in 2002.

During the first nine months of 2003, net expenditures for

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investing activities were \$248,000 compared to \$267,000 in 2002. The on-going purchase of equipment to up-grade the Company's manufacturing equipment and to improve its distribution capabilities accounted for the majority of the expenditures for each period.

During the nine months ended September 30, 2003, the Company's line of credit balance increased approximately \$1,340,000 due to funding a significant portion of the \$973,000 cash settlement paid to the Appraisal Rights holders on April 30, 2003 and to meet the Company's increased working capital needs associated with increased sales during the period. The Company also made a net reduction to long-term debt totaling \$322,000 during the first nine months of 2003. Primarily as a result of the foregoing factors, the Company's financing activities provided net cash of \$45,000 in the first nine months of 2003.

### Future Commitments and Funding Sources

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As of September 30, 2003, the Company had cash and cash equivalents of \$1,627,000, which included customer payments in the amount of \$794,000 that are required to be remitted to the Company's commercial lender upon their bank clearance under the terms of the Company's line of credit. Upon remittance of such amount, the outstanding balance of the line of credit will be reduced by such amount and will increase the availability for future borrowing under the line. The Company has implemented a cash management program in an attempt to gain a more rapid clearance of customer payments deposited in its bank accounts.

At September 30, 2003, the Company's contractual cash obligations, with initial or remaining terms in excess of one year, remained generally unchanged compared to December 31, 2002 except for the Appraisal Rights Obligations. See Notes 6, 10 and 11 in the accompanying financial statements for additional information regarding the Company's commitments.

As of September 30, 2003, the Company had working capital of approximately \$2,314,000 compared to working capital of \$1,432,000 at December 31, 2002. The increase in working capital was primarily attributable to the reclassification of \$568,000 of the appraisal rights obligation from a short-term liability at December 31, 2002 to a long-term liability at September 30, 2003. In addition, during the nine months ended September 30, 2003, the Company sold a former distribution facility property and repaid a \$199,000 mortgage obligation classified as a short-term liability at December 31, 2002.

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Item 2 Management's Discussion and Analysis of Financial Condition and

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Results of Operations (continued)  
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Liquidity and Capital Resources (continued)  
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The Company's principal source of short-term liquidity is existing cash on hand and the utilization of a line of credit with its commercial lender. The maturity date of the line of credit is June 19, 2004, subject to annual renewal. The Company's subsidiaries borrow on

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the line of credit, based upon and collateralized by, their eligible accounts receivable and inventory. Generally, accounts outstanding in excess of 120 days are not eligible accounts receivable under the Company's borrowing agreement with its commercial lender. At September 30, 2003, \$6,254,000 had been borrowed against the line of credit. Based on eligible receivables and inventory, the Company had total available borrowing, (including the amount outstanding of \$6,254,000) of approximately \$6,870,000 at September 30, 2003.

Trade accounts receivable represent amounts due from subcontractors, contractors and building materials dealers located principally in Florida, Mississippi, Georgia and other Southeastern States who have purchased products on an unsecured open account basis and through Company owned warehouse distribution outlets. As of September 30, 2003, the Company owned and operated eleven distribution facilities. Accounts receivable, net of allowance, at September 30, 2003 was \$5,926,000 compared to \$4,880,000 at December 31, 2002. The increase in receivables of \$1,046,000, or approximately 21.4%, was primarily related to a 21.2% sales increase in the third quarter of 2003 compared to the fourth quarter of 2002.

As a result of the consummation of the Company's December 31, 1998 merger with its wholly owned subsidiary, the Company agreed to pay \$733,000 in cash to its former preferred stockholders. As of September 30, 2003, the Company had paid \$685,000 of such cash amount. Amounts payable to such stockholders at September 30, 2003 results from their non-compliance with the condition for payments.

Holdings representing 81,100 preferred shares elected dissenters' rights, rather than accept the Company's payment proposal in the December 31, 1998 merger. The Company recorded a liability for each share based on the fair value of the combination of cash, an \$8.00 Subordinated Debenture and Company common stock, the consideration the dissenting holders would have received if they did not perfect their dissenters' rights under the law. Dissenting stockholders filed a petition for appraisal rights in the Delaware Chancery Court on April 23, 1999.

On April 30, 2003, the Company and the dissenting stockholders reached a settlement. In accordance with the settlement, the Company paid the holders of appraisal rights \$12.00 per share in cash (\$973,200) and issued a 5.6% Promissory Note for

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Item 2 Management's Discussion and Analysis of Financial Condition and  
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Results of Operations (continued)  
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Liquidity and Capital Resources (continued)  
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\$10.00 per share (\$811,000) due May 1, 2006, with such Note to be reduced to \$7.00 per share (\$567,700) in the event the Company prepays the Note in full prior to November 1, 2004. The Company satisfied the cash due at closing from cash on hand and borrowings from its amended line of credit with its commercial lender. At September 30, 2003, based on management's intention to prepay the Note in full prior to November

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1, 2004, the appraisal rights obligation was recorded in the amount of \$567,700 and was classified as a long-term liability.

As of September 30, 2003, the Company had paid the holders of the Subordinated Debentures tendering their bonds \$808,000. Amounts payable to stockholders at September 30, 2003 on the Company's consolidated balance sheets includes \$213,000 payable to former debenture holders who have not yet tendered their Debentures as required by the terms of such instrument.

The Company presently is focusing its efforts on enhancing customer service, increasing operating productivity through reducing costs and expenses and improving working capital. The Company expects to incur various capital expenditures aggregating approximately \$300,000 during the next twelve months to upgrade and maintain its equipment and delivery fleet to support operations and improve customer service. The Company expects to finance approximately \$200,000 of these expenditures from various lenders, with the balance funded by cash derived from operations.

The Company believes its cash on hand, the maintenance of its line of credit and new equipment financing arrangements will provide sufficient cash to meet its current obligations for its operations and support the cash requirements of its current capital expenditure programs in 2003.

In addition, the Company is evaluating various types of alternative capital projects to expand and enhance its manufacturing capabilities to more effectively serve its customer base, to gain production efficiencies and provide the opportunity to broaden its manufactured product lines and enter new markets. The Company is assessing the merits and assumptions of these alternative projects, and the completion date of any such project, if adopted, is uncertain. Furthermore, there can be no assurance that funds would be available on terms acceptable to the Company, or available at all, to fund these capital projects.

The ability of the Company to maintain and improve its long-term liquidity is primarily dependent on the Company's ability to maintain profitable operations.

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### Item 3 Quantitative and Qualitative disclosures About Market Risks

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#### Residential and Commercial Construction Activity

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The Company's sales depend heavily on the strength of residential and commercial construction activity in the Southeastern United States. The strength of these markets depends on many factors beyond the Company's control. Some of these factors include interest rates, employment levels, availability of credit, prices of raw materials and consumer confidence. Downturns in the markets that the Company serves, or in the economy generally, could have a material adverse effect on the Company's operating results and financial condition. Reduced levels of construction activity may result in intense price competition among building materials suppliers, which may adversely affect the Company's gross margins.



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The Company's first quarter revenues and, to a lesser extent, its fourth quarter revenues are typically adversely affected by winter construction cycles and weather patterns in colder climates as the level of activity in the new construction and home improvement markets decreases during these periods. Because much of the Company's overhead and expenses remain relatively fixed throughout the year, Company profits also tend to be lower during the first and fourth quarters.

### Exposure to Interest Rates

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The Company has two variable rate mortgages totaling \$341,000 at September 30, 2003. The mortgages bear interest at prime plus 1% and are due October 2004. In addition, the Company's \$7,000,000 line of credit from a commercial lender bears an interest rate of prime plus 1/2%. A significant increase in the prime rate could have a material adverse effect on the Company's operating results and financial condition.

### Item 4 Controls and Procedures

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#### Evaluation of Disclosure Controls and Procedures

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Within 90 days prior to the filing date of this Quarterly Report, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer/Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rules 13a-14(c) and 15d-14(c) under the Securities Exchange Act of 1934). Based upon that evaluation, the Chief Executive Officer/Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective in ensuring that information required to be disclosed in the reports the Company files and submits under the Securities Exchange Act of 1934 are recorded, processed, summarized and reported as and when required.

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### Item 4 Controls and Procedures (continued)

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#### Changes in Internal Controls

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There were no significant changes in the Company's internal controls or in other factors that could significantly affect such internal controls subsequent to the date of the evaluation described in the paragraph above, including any corrective action with regard to significant deficiencies and material weaknesses.

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IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES

PART II. Other Information

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### Item 1. Legal Proceedings

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See notes to Consolidated Financial Statements, Note 10 (a), set forth in Part I Financial Information.

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## IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES

### PART II. Other Information - continued

### Item 6. Exhibits and Reports on Form 8-K

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Exhibit No.	Description
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2.1	Agreement and Plan of Merger, by and between Imperial Industries, Inc. and Imperial Merger Corp. dated October 12, 1998 (Incorporated by reference to Form S-4 Registration Statement, Exhibit 2).
3.1	Certificate of Incorporation of the Company, (Incorporated by reference to Form S-4 Registration Statement, Exhibit 3.1).
3.2	Amendment to Certificate of Incorporation of the Company (Incorporated by reference to Form 10-K dated December 31, 2001, Exhibit 3.2).
3.3	By-Laws of the Company, (Incorporated by reference to Form S-4 Registration Statement, Exhibit 3.2).
10.1	Consolidating, Amended and Restated Financing Agreement by and between Congress Financial Corporation and Premix-Marbletite Manufacturing Co., Acrocrete, Inc. and Just-Rite Supply, Inc. dated January 28, 2000. (Incorporated by reference to Form 10-K dated December 31, 1999, File No. 1-7190, Exhibit 10-1).
10.2	Employee Stock Option Plan (Incorporated by reference to Form 10-K dated December 31, 2000, Exhibit 10.4).
10.3	Directors Stock Option Plan (Incorporated by reference to Form 10-K dated December 31, 2000, Exhibit 10.5).
10.4	Form of Promissory Note issued in Settlement of Preferred Stock Dissenters Rights. (Incorporated by reference to Form 10-Q dated March 31, 2003, Exhibit 10.4)
10.5	Amendment No. 3 to Consolidating, Amended and Restated Financing Agreement by and between Congress Financial Corporation and Premix-Marbletite Manufacturing Co., Acrocrete, Inc. and Just-Rite Supply, Inc. dated April 22, 2003. (Incorporated by reference to Form 10-Q dated March 31, 2003, Exhibit 10.5)
31.1	Certification Pursuant to Rule 15-d-14(a)
32.1	Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to section 906 of the Sarbanes-Oxley Act of 2002.
(b)	Reports on Form 8-K

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A Form 8-K was filed on August 12, 2003 announcing the issuance of a press release setting forth a summary of the

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IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES

PART II. Other Information - continued

(b) Reports on Form 8-K (continued)  
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Company's sales and operating results for the second quarter and six months ended June 30, 2003.

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IMPERIAL INDUSTRIES, INC. AND SUBSIDIARIES

SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

IMPERIAL INDUSTRIES, INC.

By: /S/ Howard L. Ehler, Jr.  
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Howard L. Ehler, Jr.  
Chief Executive Officer/  
Chief Financial Officer

By: /S/ Betty Jean Murchison  
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Betty Jean Murchison  
Chief Accounting Officer/  
Assistant Vice President

November 11, 2003

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