# U.S. SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-Q**

x QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2003

OR

" TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 0-11303

# **SYNBIOTICS CORPORATION**

(Exact name of registrant as specified in its charter)

California (State or other jurisdiction of incorporation or organization)

11011 Via Frontera San Diego, California (Address of principal executive offices) 95-3737816 (I.R.S. Employer Identification No.)

> 92127 (Zip Code)

Registrant s telephone number, including area code: (858) 451-3771

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\, x \, No \, \ddot{} \,$ 

As of November 10, 2003, there were 20,024,944 shares of our common stock outstanding.

# SYNBIOTICS CORPORATION

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### PART I FINANCIAL INFORMATION

### Item 1. Financial Statements

## **Synbiotics Corporation**

## **Condensed Consolidated Balance Sheet**

Accounts receivable 2,385,00 Inventories 5,119,00 Other current assets 1,1160,00  Property and equipment, net 9,509,00 Goodwill 1,397,00 Intangibles, net 2,363,00 Other assets 545,00  Liabilities and Shareholders Equity: Current liabilities:  Current liabilities:  Current portion of long-term debt 4,969,00  Long-term debt 4,969,00  Current liabilities 2,088,00  Shareholders equity: Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002 Common stock warrants 1,0002 Common stock warrants 1,0002 Common stock warrants 1,0035,00 Accumulated other comprehensive loss (534,000	December 31, 2002	September 30, 2003	
Current assets:         \$ 845,00           Cash and equivalents         \$ 2,385,00           Inventories         5,119,00           Other current assets         1,160,00           Property and equipment, net         1,306,00           Goodwill         1,397,00           Intangibles, net         2,2363,00           Other assets         545,00           Liabilities and Shareholders Equity:           Current liabilities:           Accounts payable and accrued expenses         \$ 3,614,00           Current portion of long-term debt         4,969,00           Long-term debt         2,088,00           Other liabilities         2,088,00           Shareholders equity:         2,088,00           Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002         46,316,00           Series C. Preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002         2,604,00           Common stock warrants         1,035,00           Accumulated other comprehensive loss         (534,00	(audited)	(unaudited)	
Cash and equivalents         \$ 845,00           Accounts receivable         2,385,00           Inventories         5,119,00           Other current assets         1,160,00           Property and equipment, net         1,306,00           Goodwill         1,397,00           Intangibles, net         2,363,00           Other assets         545,00           Liabilities and Shareholders Equity:         **           Current liabilities         **           Accounts payable and accrued expenses         \$ 3,614,00           Current portion of long-term debt         4,969,00           Long-term debt         ***           Other liabilities         2,088,00           Shareholders equity:         ***           Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002         46,316,00           Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002         46,316,00           Common stock warrants         2,064,00           Common stock warrants         (534,00			Assets
Accounts receivable 2,385,00 Inventories 5,119,00 Other current assets 1,1160,00  Property and equipment, net 9,509,00 Goodwill 1,390,00 Intangibles, net 2,363,00 Other assets 545,00  Liabilities and Shareholders Equity: Current liabilities: Current liabilities: Current portion of long-term debt 4,969,00  Long-term debt 4,969,00  Current portion of long-term debt 2,088,00  Shareholders equity: Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002 Common stock warrants 1,0035,00 Accumulated other comprehensive loss (534,000			
Inventories	\$ 869,000	\$ 845,000	Cash and equivalents
Other current assets         1,160,00           Property and equipment, net         1,306,00           Goodwill         1,397,00           Intangibles, net         2,363,00           Other assets         545,00           Liabilities and Shareholders Equity:         ***           Current liabilities:         ***           Accounts payable and accrued expenses         \$***,3614,00           Current portion of long-term debt         4,969,00           Long-term debt         ***           Other liabilities         2,088,00           Shareholders equity:         2,088,00           Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002         46,316,00           Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002         46,316,00           Common stock warrants         1,035,00           Accumulated other comprehensive loss         (534,00	2,455,000	2,385,000	Accounts receivable
Property and equipment, net 9,509,00 Goodwill 1,396,00 Intangibles, net 2,363,00 Other assets 545,00  Liabilities and Shareholders Equity: Current liabilities: Accounts payable and accrued expenses \$ 3,614,00 Current portion of long-term debt 4,969,00  Long-term debt Other liabilities 2,088,00  Shareholders equity: Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 shares authorized, 2,800 shares issued and outstanding at September 30,	5,438,000	5,119,000	Inventories
Property and equipment, net	673,000	1,160,000	Other current assets
Condition   Cond	9,435,000	9,509,000	
Intangibles, net Other assets         2,363,00           Other assets         545,00           Liabilities and Shareholders Equity:	1,409,000	1,306,000	Property and equipment, net
Other assets 545,00  Liabilities and Shareholders Equity:  Current liabilities:  Accounts payable and accrued expenses \$3,614,00  Current portion of long-term debt 4,969,00  Long-term debt Other liabilities 2,088,00  Shareholders equity: Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002, 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002, 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002 Common stock warrants 1,035,00 Accumulated other comprehensive loss (534,000	1,397,000	1,397,000	Goodwill
Liabilities and Shareholders Equity:  Current liabilities:  Accounts payable and accrued expenses  Current portion of long-term debt  S,583,00  Long-term debt  Other liabilities  Cumon stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002  Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002, 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002  Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002  Common stock warrants  Li,035,00  Accumulated other comprehensive loss  (534,000	2,737,000	2,363,000	Intangibles, net
Liabilities and Shareholders Equity:  Current liabilities:  Accounts payable and accrued expenses \$ 3,614,00   Current portion of long-term debt 4,969,00    Eng-term debt 4,969,00    Long-term debt 5,858,00    Current portion of long-term debt 5,900    Long-term debt 6,900    Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002    Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002    Common stock warrants 1,035,00   Accumulated other comprehensive loss (534,000)	458,000	545,000	Other assets
Current liabilities:       \$ 3,614,00         Current portion of long-term debt       4,969,00         Long-term debt       8,583,00         Other liabilities       2,088,00         Shareholders equity:       2,088,00         Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002       46,316,00         Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002       2,604,00         Common stock warrants       1,035,00         Accumulated other comprehensive loss       (534,00	\$ 15,436,000	\$ 15,120,000	
Current liabilities:       \$ 3,614,00         Current portion of long-term debt       4,969,00         Long-term debt       8,583,00         Other liabilities       2,088,00         Shareholders equity:       2,088,00         Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002       46,316,00         Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002       2,604,00         Common stock warrants       1,035,00         Accumulated other comprehensive loss       (534,00	. —		
Accounts payable and accrued expenses  Current portion of long-term debt  Long-term debt Other liabilities  Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002, 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002 Common stock warrants  Lossier Series S			Liabilities and Shareholders Equity:
Current portion of long-term debt  Long-term debt Other liabilities  2,088,00  Shareholders equity: Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002, 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002 Common stock warrants 1,035,00 Accumulated other comprehensive loss  (534,00			
Long-term debt Other liabilities  2,088,00  Shareholders equity: Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002 Common stock warrants 1,035,00 Accumulated other comprehensive loss (534,00	\$ 4,919,000	\$ 3,614,000	
Long-term debt Other liabilities  2,088,00  Shareholders equity: Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002 Common stock warrants  1,035,00 Accumulated other comprehensive loss  2,088,00  2,088,00  2,088,00	1,475,000	4,969,000	Current portion of long-term debt
Other liabilities  2,088,00  Shareholders equity:  Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002  Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002  Common stock warrants  Accumulated other comprehensive loss  2,088,00  2,088,00  46,316,00  46,316,00  5,000  1,000	6,394,000	8,583,000	
Other liabilities  2,088,00  Shareholders equity:  Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002  Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002  Common stock warrants  Accumulated other comprehensive loss  2,088,00  2,088,00  46,316,00  46,316,00  5,000  1,000	4,516,000		Long-term debt
Shareholders equity:  Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002  Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002  Common stock warrants  Accumulated other comprehensive loss  (534,00	, ,	2,088,000	E .
Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002 46,316,00 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002 2,604,00 Common stock warrants 1,035,00 Accumulated other comprehensive loss (534,00	6,478,000	2,088,000	
Common stock, no par value, 70,000,000 shares authorized, 20,025,000 and 17,954,000 shares issued and outstanding at September 30, 2003 and December 31, 2002 46,316,00 Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002 2,604,00 Common stock warrants 1,035,00 Accumulated other comprehensive loss (534,00			
and outstanding at September 30, 2003 and December 31, 2002  Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002  Common stock warrants  Accumulated other comprehensive loss  46,316,00  2,604,00  2,604,00  534,00			1 7
Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September 30, 2003 and December 31, 2002), 4,000 shares authorized, 2,800 shares issued and outstanding at September 30, 2003 and December 31, 2002 2,604,00 Common stock warrants 1,035,00 Accumulated other comprehensive loss (534,00	46,050,000	46 316 000	
September 30, 2003 and December 31, 20022,604,00Common stock warrants1,035,00Accumulated other comprehensive loss(534,00	70,050,000	10,510,000	Series C preferred stock, \$1,000 liquidation preference per share (aggregating \$2,800,000 at September
Common stock warrants 1,035,00 Accumulated other comprehensive loss (534,00		• (0.1.00*	
Accumulated other comprehensive loss (534,00	, ,		•
•			
	, , , ,	(534,000)	
Accumulated deficit (44,972,00	(46,167,000)	(44,972,000)	Accumulated deficit
Total shareholders equity 4,449,00	2,564,000	4,449,000	Total shareholders equity

See accompanying notes to condensed consolidated financial statements.

### **Synbiotics Corporation**

## <u>Condensed Consolidated Statement of Operations and Comprehensive Income (Loss) (unaudited)</u>

	Three Mor Septem		Nine Months Ended September 30,			
	2003 2002		2003	2002		
Revenues:						
Net sales	\$ 4,056,000	\$ 4,408,000	\$ 14,978,000	\$ 16,767,000		
License fees		75,000		225,000		
Royalties	113,000	1,000	212,000	6,000		
	4,169,000	4,484,000	15,190,000	16,998,000		
Operating expenses:						
Cost of sales	1,994,000	2,123,000	7,297,000	7,775,000		
Research and development	321,000	354,000	877,000	1,044,000		
Selling and marketing	982,000	1,009,000	3,034,000	3,433,000		
General and administrative Patent litigation settlement	928,000	1,556,000	2,643,000 (515,000)	7,412,000		
	4,225,000	5,042,000	13,336,000	19,664,000		
Income (loss) from operations	(56,000)	(558,000)	1,854,000	(2,666,000)		
•		, ,				
Other income (expense): Interest, net	(115,000)	(165,000)	(389,000)	(522,000)		
Income (loss) before income taxes	(171,000)	(723,000)	1,465,000	(3,188,000)		
Provision for (benefit from) income taxes	(7,000)	(116,000)	6,000	171,000		
Income (loss) from continuing operations	(164,000)	(607,000)	1,459,000	(3,359,000)		
Discontinued operations, net of tax		314,000		242,000		
Income (loss) before cumulative effect of a change in accounting						
principle Cumulative effect of a change in accounting principle, net of tax	(164,000)	(293,000)	1,459,000	(3,117,000) (7,649,000)		
Net income (loss)	(164,000)	(293,000)	1,459,000	(10,766,000)		
Translation adjustment	35,000	(96,000)	424,000	211,000		
Comprehensive income (loss)	\$ (129,000)	\$ (389,000)	\$ 1,883,000	\$ (10,555,000)		
Basic income (loss) per share:						
Income (loss) from continuing operations	\$ (0.01)	\$ (0.03)	\$ 0.07	\$ (0.25)		
Discontinued operations, net of tax		0.01		0.01		
Cumulative effect of a change in accounting principle, net of tax				(0.56)		
Net income (loss)	\$ (0.01)	\$ (0.02)	\$ 0.07	\$ (0.80)		
Diluted income (loss) per share:						

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Income (loss) from continuing operations		(0.01)	\$ (0.03)	\$ 0.03	\$ (0.25)
Discontinued operations, net of tax			0.01		0.01
Cumulative effect of a change in accounting principle, net of tax					(0.56)
Net income (loss)	\$	(0.01)	\$ (0.02)	\$ 0.03	\$ (0.80)

See accompanying notes to condensed consolidated financial statements.

### **Synbiotics Corporation**

## **Condensed Consolidated Statement of Cash Flows (unaudited)**

#### Nine Months Ended September 30.

	September 30,		
	2003	2002	
Cash flows from operating activities:			
Net income (loss)	\$ 1,459,000	\$ (10,766,000)	
Adjustments to reconcile net income (loss) to net cash provided by (used for) operating activities:			
Depreciation and amortization	829,000	770,000	
Receivable from patent litigation settlement	(265,000)		
Retention bonus payable in common stock		2,641,000	
Legal settlement payable in common stock		15,000	
Note receivable for discontinued operations		(500,000)	
Cumulative effect of a change in accounting principle		7,756,000	

Changes in assets and liabilities (net of acquisitions and dispositions):