

ADAPTEC INC  
Form DEFA14A  
September 30, 2009

## SCHEDULE 14A

(Rule 14a-101)

**Proxy Statement Pursuant to Section 14(a) of the  
Securities Exchange Act of 1934**

Filed by the Registrant

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Check the appropriate box

Preliminary Proxy Statement

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Definitive Proxy Statement

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**ADAPTEC, INC.**

(Name of Registrant as specified in its Charter)

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Reuters published the following article, which became available online on September 29, 2009:

## **Adaptec says Steel Partners would gut company**

\* Adaptec fires back against Steel Partners plan

\* Adaptec say Lichtenstein motivated by own fund struggles

By Joseph A. Giannone

NEW YORK, Sept 29 (Reuters) - Adaptec Inc (ADPT.O), target of a proxy war led by Warren Lichtenstein's Steel Partners, said on Tuesday the activist hedge fund wants to gut the data storage technology company, shed assets and create an acquisition vehicle fueled by Adaptec's stash of cash.

More than three weeks after Lichtenstein began soliciting shareholder votes to remove Adaptec's chief executive and shrink the board to seven seats from nine, Adaptec's board responded by questioning Steel's motives and calling attention to Lichtenstein's own setbacks of the past year.

The board also revealed for the first time some of Steel's strategic proposals for Adaptec.

We believe Steel Partners' plan is to turn Adaptec into a corporate shell to be used to enter into a wholly new line of business unrelated to Adaptec's current business, Adaptec director Douglas Van Houweling said in a shareholder letter.

In discussions with the company's management, principals at Steel Partners indicated that they see Adaptec as a ready source of cash - over \$350 million - that would allow them to pursue other investment opportunities in a range of industries, he continued.

Steel Partners, which declined to comment on the letter, secured three out of Adaptec's nine seats in 2007 as part of an agreement ending a previous proxy battle. Adaptec's shares for years have been weighed down by weak performance and some ill-advised acquisitions.

Earlier this month, the Milpitas, California, company disclosed it named a new chairman and voted to shrink its board to seven seats. The moves, which removed Steel President Jack Howard as chairman, prompted Steel to renew hostilities.

Howard at the time told Reuters that Adaptec was trading at or below the value of its cash holdings. The value of Adaptec's assets and businesses could best be realized by putting the company up for sale. [ID:nN14500958]

Activist hedge fund manager Richard Rofe of Arcadia Capital Advisors LLC has joined the battle against Adaptec's management.

In a letter to management, Arcadia last week demanded the board reorganize Adaptec under a new chief executive, shake up the board, repurchase at least \$300 million of stock and pursue the immediate sale of the operating business.

### **COUNTER ATTACK**

Adaptec returned fire Tuesday by drawing attention to Steel's own recent troubles. Lichtenstein faced a wave of redemption requests last year after his flagship fund plunged in value. Earlier this year he was sued by fund investors incensed by his plan to roll assets into a listed company.

Adaptec was among a number of thinly traded companies whose shares plunged as many Steel investors, receiving portfolio stocks distributed in lieu of cash, in July dumped their holdings. Steel has since rebuilt an 11 percent equity stake.

Van Houweling in his letter contended Steel Partners wants to take over the board promoting four directors out of a seven-seat board. That would effectively let Lichtenstein take over the company without paying any premium.

Adaptec's letter partly addressed Steel's complaint that Howard was ousted as chairman by just five of Adaptec's legacy directors, who met in secret away from the Steel directors.

A majority of the board meeting in open session with the Steel Partners directors concluded that, as Adaptec entered its next phase of development, it needed a chairman who is engaged in the business and has a background in technology, Adaptec said.

A spokesman for Adaptec said it was disingenuous for Steel directors, which have on many occasions brought unified proposals to the board, to cry foul. Board members have conversations outside the boardroom all the time, he said. (Reporting by Joseph Giannone; Editing by Tim Dobbyn)

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