

ANDERSONS INC  
Form 10-Q  
May 09, 2012  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2012

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from            to

Commission file number 000-20557

**THE ANDERSONS, INC.**

(Exact name of the registrant as specified in its charter)

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**OHIO**  
(State of incorporation  
or organization)

**34-1562374**  
(I.R.S. Employer  
Identification No.)

**480 W. Dussel Drive, Maumee, Ohio**  
(Address of principal executive offices)

**43537**  
(Zip Code)

**(419) 893-5050**

(Telephone Number)

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated Filer

Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The registrant had approximately 18.6 million common shares outstanding, no par value, at April 30, 2011.

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**Table of Contents****Part I. Financial Information****Item 1. Financial Statements****The Andersons, Inc.****Condensed Consolidated Balance Sheets****(Unaudited)(In thousands)**

|  | March 31,<br>2012 | December 31,<br>2011 | March 31,<br>2011 |
|--|-------------------|----------------------|-------------------|
| <b>Assets</b>                          |                   |                      |                   |
| Current assets:                        |                   |                      |                   |
| Cash and cash equivalents              | \$ 31,874         | \$ 20,390            | \$ 22,320         |
| Restricted cash                        | 18,785            | 18,651               | 12,353            |
| Accounts receivable, net               | 204,400           | 167,640              | 220,665           |
| Inventories                            | 787,646           | 760,459              | 775,017           |
| Commodity derivative assets current    | 33,845            | 83,950               | 178,767           |
| Deferred income taxes                  | 23,062            | 21,483               | 18,578            |
| Other current assets                   | 62,577            | 34,649               | 46,721            |
| Total current assets                   | 1,162,189         | 1,107,222            | 1,274,421         |
| Other assets:                          |                   |                      |                   |
| Commodity derivative assets noncurrent | 1,189             | 2,289                | 12,996            |
| Other assets, net                      | 68,311            | 53,327               | 47,819            |
| Equity method investments              | 190,460           | 199,061              | 173,977           |
|  | 259,960           | 254,677              | 234,792           |
| Railcar assets leased to others, net   | 215,023           | 197,137              | 169,189           |
| Property, plant and equipment, net     | 187,584           | 175,087              | 150,262           |
| Total assets                           | \$ 1,824,756      | \$ 1,734,123         | \$ 1,828,664      |

See Notes to Condensed Consolidated Financial Statements

**Table of Contents****The Andersons, Inc.****Condensed Consolidated Balance Sheets (continued)****(Unaudited)(In thousands)**

|  | March 31,<br>2012   | December 31,<br>2011 | March 31,<br>2011 |
|--|---------------------|----------------------|-------------------|
| <b>Liabilities and equity</b>  |                     |                      |                   |
| Current liabilities:   |                     |                      |                   |
| Borrowings under short-term line of credit   | \$ 365,000          | \$ 71,500            | \$ 460,000        |
| Accounts payable for grain   | 115,236             | 391,905              | 90,442            |
| Other accounts payable   | 173,254             | 142,762              | 145,685           |
| Customer prepayments and deferred revenue  | 115,109             | 79,557               | 115,908           |
| Commodity derivative liabilities current   | 34,113              | 15,874               | 67,869            |
| Accrued expenses and other current liabilities   | 45,994              | 60,445               | 42,119            |
| Current maturities of long-term debt   | 30,342              | 32,208               | 42,783            |
| <b>Total current liabilities</b>   | <b>879,048</b>      | 794,251              | 964,806           |
| Other long-term liabilities  | 44,950              | 43,014               | 25,759            |
| Commodity derivative liabilities noncurrent  | 2,352               | 1,519                | 110               |
| Employee benefit plan obligations  | 53,080              | 52,972               | 29,946            |
| Long-term debt, less current maturities  | 220,417             | 238,885              | 263,218           |
| Deferred income taxes  | 68,051              | 64,640               | 63,727            |
| <b>Total liabilities</b>   | <b>1,267,898</b>    | 1,195,281            | 1,347,566         |
| Commitments and contingencies (Note 11)  |                     |                      |                   |
| Shareholders' equity:  |                     |                      |                   |
| Common shares, without par value (42,000 shares authorized at 3/31/12, 12/31/11 and 3/31/11; 19,198 shares issued) | 96                  | 96                   | 96                |
| Preferred shares, without par value (1,000 shares authorized; none issued)   |                     |                      |                   |
| Additional paid-in-capital   | 179,783             | 179,463              | 176,848           |
| Treasury shares (570, 697 and 629 shares at 3/31/12, 12/31/11 and 3/31/11, respectively; at cost)                  | (12,700)            | (14,997)             | (12,118)          |
| Accumulated other comprehensive loss   | (42,625)            | (43,090)             | (28,518)          |
| Retained earnings  | 418,136             | 402,523              | 331,540           |
| <b>Total shareholders' equity of The Andersons, Inc.</b>   | <b>542,690</b>      | 523,995              | 467,848           |
| Noncontrolling interest  | 14,168              | 14,847               | 13,250            |
| <b>Total equity</b>  | <b>556,858</b>      | 538,842              | 481,098           |
| <b>Total liabilities and equity</b>  | <b>\$ 1,824,756</b> | \$ 1,734,123         | \$ 1,828,664      |

See Notes to Condensed Consolidated Financial Statements

**Table of Contents****The Andersons, Inc.****Condensed Consolidated Statements of Income****(Unaudited)(In thousands, except per share data)**

|  | <b>Three months ended</b> |              |
|--|---------------------------|--------------|
|  | <b>March 31,</b>          |              |
|  | <b>2012</b>               | <b>2011</b>  |
| Sales and merchandising revenues   | <b>\$ 1,137,133</b>       | \$ 1,001,674 |
| Cost of sales and merchandising revenues                                 | <b>1,051,263</b>          | 922,989      |
| <b>Gross profit</b>  | <b>85,870</b>             | 78,685       |
| Operating, administrative and general expenses                           | <b>60,100</b>             | 53,707       |
| Interest expense   | <b>5,330</b>              | 7,336        |
| Other income:  |                           |              |
| Equity in earnings of affiliates   | <b>4,283</b>              | 7,246        |
| Other income, net  | <b>3,246</b>              | 2,306        |
| <b>Income before income taxes</b>  | <b>27,969</b>             | 27,194       |
| Income tax provision   | <b>10,241</b>             | 9,806        |
| <b>Net income</b>  | <b>17,728</b>             | 17,388       |
| Net income (loss) attributable to the noncontrolling interest            | <b>(679)</b>              | 122          |
| <b>Net income attributable to The Andersons, Inc.</b>                    | <b>\$ 18,407</b>          | \$ 17,266    |
| <b>Per common share:</b>   |                           |              |
| Basic earnings attributable to The Andersons, Inc. common shareholders   | <b>\$ 0.99</b>            | \$ 0.93      |
| Diluted earnings attributable to The Andersons, Inc. common shareholders | <b>\$ 0.98</b>            | \$ 0.93      |
| Dividends paid   | <b>\$ 0.1500</b>          | \$ 0.1100    |

See Notes to Condensed Consolidated Financial Statements

**Table of Contents****The Andersons, Inc.****Condensed Consolidated Statements of Comprehensive Income****(Unaudited)(In thousands)**

|   | <b>Three months ended</b> |             |
|---|---------------------------|-------------|
|   | <b>March 31,</b>          |             |
|   | <b>2012</b>               | <b>2011</b> |
| Net income  | <b>\$ 17,728</b>          | \$ 17,388   |
| Other comprehensive income, net of tax:   |                           |             |
| Unrecognized actuarial loss and prior service cost (net of income tax of \$240 and \$111) | <b>401</b>                | 186         |
| Cash flow hedge activity (net of income tax of \$38 and \$57)                             | <b>64</b>                 | 95          |
| Other comprehensive income  | <b>465</b>                | 281         |
| Comprehensive income  | <b>18,193</b>             | 17,669      |
| Comprehensive income (loss) attributable to the noncontrolling interest                   | <b>(679)</b>              | 122         |
| Comprehensive income attributable to The Andersons, Inc.                                  | <b>\$ 18,872</b>          | \$ 17,547   |

See Notes to Condensed Consolidated Financial Statements

**Table of Contents****The Andersons, Inc.****Condensed Consolidated Statements of Cash Flows****(Unaudited)(In thousands)**

|   | Three months ended |           |
|---|--------------------|-----------|
|   | March 31,          |           |
|   | 2012               | 2011      |
| <b>Operating Activities</b>   |                    |           |
| Net income  | \$ 17,728          | \$ 17,388 |
| Adjustments to reconcile net income to cash used in operating activities: |                    |           |
| Depreciation and amortization   | 10,495             | 9,884     |
| Bad debt expense  | 634                | 2,437     |
| Cash distributions in excess of income of unconsolidated affiliates       | 8,602              | 1,372     |
| Gains on sales of railcars and related leases                             | (6,294)            | (4,766)   |
| Deferred income taxes   | (2,857)            | (854)     |
| Stock based compensation expense  | 1,791              | 791       |
| Other   | 150                | (21)      |
| Changes in operating assets and liabilities:                              |                    |           |
| Accounts and notes receivable   | (35,215)           | (70,469)  |
| Inventories   | (25,093)           | (127,828) |
| Commodity derivatives   | 70,277             | 79,903    |
| Other assets  | 141                | (11,109)  |
| Accounts payable for grain  | (276,669)          | (184,154) |
| Other accounts payable and accrued expenses                               | 49,303             | 65,672    |
| Net cash used in operating activities                                     | (187,007)          | (221,754) |
| <b>Investing Activities</b>   |                    |           |
| Purchase of treasury bills  | (19,996)           |           |
| Acquisition of business, net of cash acquired                             | (15,286)           |           |
| Purchases of railcars   | (33,414)           | (10,814)  |
| Proceeds from sale of railcars  | 10,206             | 9,159     |
| Purchases of property, plant and equipment                                | (15,014)           | (4,162)   |
| Proceeds from sale of property, plant and equipment                       | 508                | 64        |
| Change in restricted cash   | (134)              | (219)     |
| Net cash used in investing activities                                     | (73,130)           | (5,972)   |
| <b>Financing Activities</b>   |                    |           |
| Net change in short-term borrowings                                       | 293,500            | 218,900   |
| Proceeds from issuance of long-term debt                                  | 6,935              | 22,957    |
| Payments of long-term debt  | (27,269)           | (18,305)  |
| Proceeds from sale of treasury shares to employees and directors          | 1,244              | 123       |
| Payments of debt issuance costs   | (9)                | (815)     |
| Dividends paid  | (2,780)            | (2,033)   |
| Net cash provided by financing activities                                 | 271,621            | 220,827   |
| Increase (decrease) in cash and cash equivalents                          | 11,484             | (6,899)   |



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|  |                  |           |
|--|------------------|-----------|
| Cash and cash equivalents at beginning of period | <b>20,390</b>    | 29,219    |
| Cash and cash equivalents at end of period       | <b>\$ 31,874</b> | \$ 22,320 |

See Notes to Condensed Consolidated Financial Statements

**Table of Contents****The Andersons, Inc.****Condensed Consolidated Statements of Equity****(Unaudited)(In thousands, except per share data)**

|  | The Andersons, Inc. Shareholders' Equity |                                  |                    |   |                      |                            |            |
|--|--|----------------------------------|--------------------|---|----------------------|----------------------------|------------|
|  | Common<br>Shares                         | Additional<br>Paid-in<br>Capital | Treasury<br>Shares | Accumulated<br>Other<br>Comprehensive<br>Loss | Retained<br>Earnings | Noncontrolling<br>Interest | Total      |
| Balance at December 31, 2010   | \$ 96                                    | \$ 177,875                       | \$ (14,058)        | \$ (28,799)                                   | \$ 316,317           | \$ 13,128                  | \$ 464,559 |
| Net income   |  |                                  |                    |   | 17,266               | 122                        | 17,388     |
| Other comprehensive income   |  |                                  |                    | 281   |                      |                            | 281        |
| Stock awards, stock option exercises and other shares issued to employees and directors, net of income tax of \$531 (133 shares) |  | (1,027)                          | 1,940              |   |                      |                            | 913        |
| Dividends declared (\$0.11 per common share)   |  |                                  |                    |   | (2,043)              |                            | (2,043)    |
| Balance at March 31, 2011  | \$ 96                                    | \$ 176,848                       | \$ (12,118)        | \$ (28,518)                                   | \$ 331,540           | \$ 13,250                  | \$ 481,098 |
| Balance at December 31, 2011   | \$ 96                                    | \$ 179,463                       | \$ (14,997)        | \$ (43,090)                                   | \$ 402,523           | \$ 14,847                  | \$ 538,842 |
| Net income   |  |                                  |                    |   | 18,407               | (679)                      | 17,728     |
| Other comprehensive income   |  |                                  |                    | 465   |                      |                            | 465        |
| Stock awards, stock option exercises and other shares issued to employees and directors, net of income tax of \$419 (127 shares) |  | 320                              | 2,297              |   |                      |                            | 2,617      |
| Dividends declared (\$0.15 per common share)   |  |                                  |                    |   | (2,794)              |                            | (2,794)    |
| Balance at March 31, 2012  | \$ 96                                    | \$ 179,783                       | \$ (12,700)        | \$ (42,625)                                   | \$ 418,136           | \$ 14,168                  | \$ 556,858 |

See Notes to Condensed Consolidated Financial Statements

**Table of Contents****The Andersons, Inc.****Notes to Condensed Consolidated Financial Statements****(unaudited)****1. Basis of Presentation and Consolidation**

These Consolidated Financial Statements include the accounts of The Andersons, Inc. and its wholly owned and controlled subsidiaries (the Company ). All significant intercompany accounts and transactions are eliminated in consolidation.

Investments in unconsolidated entities in which the Company has significant influence, but not control, are accounted for using the equity method of accounting.

In the opinion of management, all adjustments, consisting of normal recurring items, considered necessary for a fair presentation of the results of operations for the periods indicated, have been made. Operating results for the three months ended March 31, 2012 are not necessarily indicative of the results that may be expected for the fiscal year ending December 31, 2012.

The year-end Condensed Consolidated Balance Sheet data at December 31, 2011 was derived from audited Consolidated Financial Statements, but does not include all disclosures required by accounting principles generally accepted in the United States of America. A Condensed Consolidated Balance Sheet as of March 31, 2011 has been included as the Company operates in several seasonal industries.

The accompanying unaudited Condensed Consolidated Financial Statements should be read in conjunction with the Consolidated Financial Statements and notes thereto included in The Andersons, Inc. Annual Report on Form 10-K for the year ended December 31, 2011 (the 2011 Form 10-K ).

**2. Inventories**

Major classes of inventories are as follows:

| (in thousands)                                  | March 31,<br>2012 | December 31,<br>2011 | March 31,<br>2011 |
|---|-------------------|----------------------|-------------------|
| Grain   | \$ 589,039        | \$ 570,337           | \$ 558,467        |
| Ethanol and by-products                         | 4,416             | 5,461                | 4,768             |
| Agricultural fertilizer and supplies            | 129,186           | 118,716              | 153,559           |
| Lawn and garden fertilizer and corncob products | 30,017            | 37,001               | 27,396            |
| Retail merchandise                              | 31,681            | 25,612               | 27,800            |
| Railcar repair parts                            | 2,992             | 3,063                | 2,715             |
| Other   | 315               | 269                  | 312               |
|   | <b>\$ 787,646</b> | <b>\$ 760,459</b>    | <b>\$ 775,017</b> |

**Table of Contents****3. Property, Plant and Equipment**

The components of property, plant and equipment are as follows:

| (in thousands)                                 | March 31,<br>2012 | December 31,<br>2011 | March 31,<br>2011 |
|--|-------------------|----------------------|-------------------|
| Land   | \$ 17,171         | \$ 17,655            | \$ 15,424         |
| Land improvements and leasehold improvements   | 48,587            | 47,958               | 45,359            |
| Buildings and storage facilities               | 153,666           | 150,461              | 142,017           |
| Machinery and equipment                        | 196,434           | 191,833              | 183,568           |
| Software                                       | 10,949            | 10,861               | 10,549            |
| Construction in progress                       | 20,888            | 13,006               | 2,734             |
|  | <b>447,695</b>    | 431,774              | 399,651           |
| Less accumulated depreciation and amortization | 260,111           | 256,687              | 249,389           |
|  | <b>\$ 187,584</b> | \$ 175,087           | \$ 150,262        |

Depreciation expense on property, plant and equipment amounted to \$5.5 million, \$20.4 million and \$4.9 million for the periods ended March 31, 2012, December 31, 2011 and March 31, 2011, respectively.

**Railcars**

The components of Railcar assets leased to others are as follows:

| (in thousands)                  | March 31,<br>2012 | December 31,<br>2011 | March 31,<br>2011 |
|---------------------------------|-------------------|----------------------|-------------------|
| Railcar assets leased to others | \$ 293,081        | \$ 272,883           | \$ 236,285        |
| Less accumulated depreciation   | 78,058            | 75,746               | 67,096            |
|                                 | <b>\$ 215,023</b> | \$ 197,137           | \$ 169,189        |

Depreciation expense on railcar assets leased to others amounted to \$3.9 million, \$13.8 million and \$3.3 million for the periods ended March 31, 2012, December 31, 2011 and March 31, 2011, respectively.

**4. Derivatives**

The Company's operating results are affected by changes to commodity prices. The Grain and Ethanol businesses have established unhedged position limits (the amount of a commodity, either owned or contracted for, that does not have an offsetting derivative contract to lock in the price). To reduce the exposure to market price risk on commodities owned and forward grain and ethanol purchase and sale contracts, the Company enters into exchange traded commodity futures and options contracts and over the counter forward and option contracts with various counterparties. The exchange traded contracts are primarily via the regulated Chicago Mercantile Exchange. The Company's forward purchase and sales contracts are for physical delivery of the commodity in a future period. Contracts to purchase commodities from producers generally relate to the current or future crop years for delivery periods quoted by regulated commodity exchanges. Contracts for the sale of commodities to processors or other commercial consumers generally do not extend beyond one year.

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All of these contracts are considered derivatives. While the Company considers its commodity contracts to be effective economic hedges, the Company does not designate or account for its commodity contracts as hedges as defined under current accounting standards. The Company accounts for its commodity derivatives at estimated fair value, the same method it uses to value its grain inventory. The estimated fair value of the commodity derivative contracts that require the receipt or posting of cash collateral is recorded on a net basis (offset against cash collateral posted or received, also known as margin deposits) within commodity derivative assets or liabilities. Management determines fair value based on exchange-quoted prices and in the case of its forward purchase and sale contracts, estimated fair value is adjusted for differences in local markets and non-performance risk. For contracts for which physical delivery occurs, balance sheet classification is based on estimated delivery date. For futures, options and over-the-counter contracts in which physical delivery is not expected to occur but, rather, the contract is expected to be net settled, the Company classifies these contracts as current or noncurrent assets or liabilities, as appropriate, based on the Company's expectations as to when such contracts will be settled.

Realized and unrealized gains and losses in the value of commodity contracts (whether due to changes in commodity prices, changes in performance or credit risk, or due to sale, maturity or extinguishment of the commodity contract) and grain inventories are included in sales and merchandising revenues.

Generally accepted accounting principles permit a party to a master netting arrangement to offset fair value amounts recognized for derivative instruments against the right to reclaim cash collateral or obligation to return cash collateral under the same master netting arrangement. The Company has master netting arrangements for its exchange traded futures and options contracts and certain over-the-counter contracts. When the Company enters into a futures, options or an over-the-counter contract, an initial margin deposit may be required by the counterparty. The amount of the margin deposit varies by commodity. If the market price of a future, option or an over-the-counter contract moves in a direction that is adverse to the Company's position, an additional margin deposit, called a maintenance margin, is required. The Company nets, by counterparty, its futures and over-the-counter positions against the cash collateral provided or received. The margin deposit assets and liabilities are included in short-term commodity derivative assets or liabilities, as appropriate, in the Consolidated Balance Sheets.

The following table presents at March 31, 2012, December 31, 2011 and March 31, 2011, a summary of the estimated fair value of the Company's commodity derivative instruments that require cash collateral and the associated cash posted/received as collateral. The net asset or liability positions of these derivatives (net of their cash collateral) are determined on a counterparty-by-counterparty basis and are included within short-term commodity derivative assets (or liabilities) on the Consolidated Balance Sheets:

|                           | March 31, 2012                |                                   | December 31, 2011             |                                   | March 31, 2011                |                                   |
|---------------------------|-------------------------------|-----------------------------------|-------------------------------|-----------------------------------|-------------------------------|-----------------------------------|
|                           | Net derivative asset position | Net derivative liability position | Net derivative asset position | Net derivative liability position | Net derivative asset position | Net derivative liability position |
| (in thousands)            |                               |                                   |                               |                                   |                               |                                   |
| Collateral paid           | \$                            | \$ 7,289                          | \$ 66,870                     | \$                                | \$                            | \$ 46,305                         |
| Fair value of derivatives |                               | (19,578)                          | (20,480)                      |                                   |                               | (87,125)                          |
| Balance at end of period  | \$                            | \$ (12,289)                       | \$ 46,390                     | \$                                | \$                            | \$ (40,820)                       |

Certain of our contracts allow the Company to post items other than cash as collateral. Grain inventory posted as collateral on our derivative contracts are recorded in Inventories on the Condensed Consolidated Balance Sheets and the fair value of such inventory was \$0.2 million, \$1.0 million, and \$91.7 million as of March 31, 2012, December 31, 2011, and March 31, 2011, respectively. In addition, there were \$20.0 million in treasury bills posted as collateral on our derivative contracts as of March 31, 2012. The treasury bills have maturities greater than 90 days and are classified in Other current assets on the Condensed Consolidated Balance Sheets.

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The gains included in the Company's Condensed Consolidated Statements of Income and the line items in which they are located for the three months ended March 31, 2012 and 2011 are as follows:

| (in thousands)   | Three months ended<br>March 31, |          |
|--|---------------------------------|----------|
|  | 2012                            | 2011     |
| Gains (losses) on commodity derivatives included in sales and merchandising revenues | \$ (3,657)                      | \$ 1,278 |

At March 31, 2012, the Company had the following volume of commodity derivative contracts outstanding (on a gross basis):

| Commodity                   | Number of bushels<br>(in thousands) | Number of gallons<br>(in thousands) | Number of pounds<br>(in thousands) | Number of tons<br>(in thousands) |
|-----------------------------|-------------------------------------|-------------------------------------|------------------------------------|----------------------------------|
| <b>Non-exchange traded:</b> |                                     |                                     |                                    |                                  |
| Corn                        | 249,893                             |                                     |                                    |                                  |
| Soybeans                    | 23,214                              |                                     |                                    |                                  |
| Wheat                       | 16,179                              |                                     |                                    |                                  |
| Oats                        | 10,971                              |                                     |                                    |                                  |
| Ethanol                     |                                     | 176,818                             |                                    |                                  |
| Corn oil                    |                                     |                                     | 66,684                             |                                  |
| Other                       |                                     |                                     |                                    | 62                               |
| <b>Subtotal</b>             | <b>300,257</b>                      | <b>176,818</b>                      | <b>66,684</b>                      | <b>62</b>                        |
| <b>Exchange traded:</b>     |                                     |                                     |                                    |                                  |
| Corn                        | 110,250                             |                                     |                                    |                                  |
| Soybeans                    | 33,410                              |                                     |                                    |                                  |
| Wheat                       | 46,855                              |                                     |                                    |                                  |
| Oats                        | 3,035                               |                                     |                                    |                                  |
| Bean oil                    |                                     |                                     | 18,000                             |                                  |
| Ethanol                     |                                     | 840                                 |                                    |                                  |
| Other                       |                                     | 10                                  |                                    |                                  |
| <b>Subtotal</b>             | <b>193,550</b>                      | <b>850</b>                          | <b>18,000</b>                      |                                  |
| <b>Total</b>                | <b>493,807</b>                      | <b>177,668</b>                      | <b>84,684</b>                      | <b>62</b>                        |

**5. Earnings Per Share**

Unvested share-based payment awards that contain non-forfeitable rights to dividends are participating securities and are included in the computation of earnings per share pursuant to the two-class method. The two-class method of computing earnings per share is an earnings allocation formula that determines earnings per share for common stock and any participating securities according to dividends declared (whether paid or unpaid) and participation rights in undistributed earnings. The Company's nonvested restricted stock is considered a participating security since the share-based awards contain a non-forfeitable right to dividends irrespective of whether the awards ultimately vest.

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|  | Three months ended |                  |
|--|--------------------|------------------|
|  | March 31,          |                  |
| (in thousands except per common share data)  | 2012               | 2011             |
| Net income attributable to The Andersons, Inc.                                       | \$ 18,407          | \$ 17,266        |
| Less: Distributed and undistributed earnings allocated to nonvested restricted stock | 46                 | 51               |
| <b>Earnings available to common shareholders</b>                                     | <b>\$ 18,361</b>   | <b>\$ 17,215</b> |
| <b>Earnings per share basic:</b>   |                    |                  |
| Weighted average shares outstanding basic  | 18,502             | 18,454           |
| Earnings per common share basic  | \$ 0.99            | \$ 0.93          |
| <b>Earnings per share diluted:</b>   |                    |                  |
| Weighted average shares outstanding basic  | 18,502             | 18,454           |
| Effect of dilutive awards  | 151                | 142              |
| Weighted average shares outstanding diluted  | 18,653             | 18,596           |
| Earnings per common share diluted  | \$ 0.98            | \$ 0.93          |

There were no antidilutive stock-based awards outstanding at March 31, 2012 or 2011.

**6. Employee Benefit Plans**

Included as charges against income for the three months ended March 31, 2012 and 2011 are the following amounts for pension and postretirement benefit plans maintained by the Company:

|                                | Pension Benefits<br>Three months ended |                 |
|--------------------------------|--|-----------------|
|                                | March 31,                              |                 |
| (in thousands)                 | 2012                                   | 2011            |
| Service cost                   | \$ 1,143                               | \$ 1,126        |
| Interest cost                  | (1,539)                                | (1,560)         |
| Expected return on plan assets | 450                                    | 223             |
| Recognized net actuarial loss  | 54                                     | (211)           |
| <b>Benefit cost (income)</b>   | <b>\$ 54</b>                           | <b>\$ (211)</b> |

|                                    | Postretirement Benefits<br>Three months ended |        |
|------------------------------------|---|--------|
|                                    | March 31,                                     |        |
| (in thousands)                     | 2012  | 2011   |
| Service cost                       | \$ 192  | \$ 141 |
| Interest cost                      | 333   | 318    |
| Amortization of prior service cost | (136)   | (136)  |
| Recognized net actuarial loss      | 327   | 209    |

|              |        |        |
|--------------|--------|--------|
| Benefit cost | \$ 716 | \$ 532 |
|--------------|--------|--------|

**7. Segment Information**

The Company's operations include six reportable business segments that are distinguished primarily on the basis of products and services offered. The Grain business includes grain merchandising, the operation of terminal grain elevator facilities and the investment in Lansing Trade Group, LLC ( LTG ). The Ethanol business purchases and sells ethanol and also manages the ethanol production facilities organized as limited



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liability companies ( ethanol LLCs ) in which the Company has investments and various service contracts for these investments. Rail operations include the leasing, marketing and fleet management of railcars and locomotives, railcar repair and metal fabrication. The Plant Nutrient business manufactures and distributes agricultural inputs, primarily fertilizer, to dealers and farmers. Turf & Specialty operations include the production and distribution of turf care and corncob-based products. The Retail business operates large retail stores, a specialty food market, a distribution center and a lawn and garden equipment sales and service shop. Included in Other are the corporate level amounts not attributable to an operating segment.

| (in thousands)                   | Three months ended<br>March 31, |                     |
|----------------------------------|---------------------------------|---------------------|
|                                  | 2012                            | 2011                |
| Revenues from external customers |                                 |                     |
| Grain                            | \$ 699,861                      | \$ 637,967          |
| Ethanol                          | 150,670                         | 132,748             |
| Plant Nutrient                   | 175,360                         | 123,649             |
| Rail                             | 35,859                          | 28,910              |
| Turf & Specialty                 | 45,127                          | 47,270              |
| Retail                           | 30,256                          | 31,130              |
| Other                            |                                 |                     |
| <b>Total</b>                     | <b>\$ 1,137,133</b>             | <b>\$ 1,001,674</b> |

| (in thousands)      | \$699,861<br>Three months ended<br>March 31, |                 |
|---------------------|--|-----------------|
|                     | 2012   | 2011            |
| Inter-segment sales |  |                 |
| Grain               | \$ 1   | \$ 1            |
| Ethanol             |  |                 |
| Plant Nutrient      | 3,083  | 5,385           |
| Rail                | 203  | 189             |
| Turf & Specialty    | 976  | 705             |
| Retail              |  |                 |
| Other               |  |                 |
| <b>Total</b>        | <b>\$ 4,263</b>                              | <b>\$ 6,280</b> |

| (in thousands)            | \$699,861<br>Three months ended<br>March 31, |                 |
|---------------------------|--|-----------------|
|                           | 2012   | 2011            |
| Interest expense (income) |  |                 |
| Grain                     | \$ 3,252                                     | \$ 4,840        |
| Ethanol                   | 24   | 412             |
| Plant Nutrient            | 710  | 843             |
| Rail                      | 1,178  | 1,447           |
| Turf & Specialty          | 356  | 449             |
| Retail                    | 196  | 260             |
| Other                     | (386)  | (915)           |
| <b>Total</b>              | <b>\$ 5,330</b>                              | <b>\$ 7,336</b> |



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|   | \$27,969<br>Three months ended |                 |
|---|--------------------------------|-----------------|
|   | March 31,                      |                 |
| (in thousands)                          | 2012                           | 2011            |
| Equity in earnings (loss) of affiliates |                                |                 |
| Grain                                   | \$ 5,952                       | \$ 6,230        |
| Ethanol                                 | (1,671)                        | 1,014           |
| Plant Nutrient                          | 2                              | 2               |
| Rail                                    |                                |                 |
| Turf & Specialty                        |                                |                 |
| Retail                                  |                                |                 |
| Other                                   |                                |                 |
| <b>Total</b>                            | <b>\$ 4,283</b>                | <b>\$ 7,246</b> |

|                   | \$27,969<br>Three months ended |                 |
|-------------------|--------------------------------|-----------------|
|                   | March 31,                      |                 |
| (in thousands)    | 2012                           | 2011            |
| Other income, net |                                |                 |
| Grain             | \$ 827                         | \$ 580          |
| Ethanol           | 16                             | 58              |
| Plant Nutrient    | 118                            | 125             |
| Rail              | 776                            | 753             |
| Turf & Specialty  | 201                            | 290             |
| Retail            | 124                            | 156             |
| Other             | 1,184                          | 344             |
| <b>Total</b>      | <b>\$ 3,246</b>                | <b>\$ 2,306</b> |

|                                   | Three months ended |                  |
|-----------------------------------|--------------------|------------------|
|                                   | March 31,          |                  |
| (in thousands)                    | 2012               | 2011             |
| Income (loss) before income taxes |                    |                  |
| Grain                             | \$ 19,435          | \$ 15,101        |
| Ethanol                           | 121                | 3,571            |
| Plant Nutrient                    | 5,828              | 5,114            |
| Rail                              | 8,018              | 3,546            |
| Turf & Specialty                  | 2,202              | 3,278            |
| Retail                            | (2,749)            | (2,664)          |
| Other                             | (4,207)            | (874)            |
| Noncontrolling interest           | (679)              | 122              |
| <b>Total</b>                      | <b>\$ 27,969</b>   | <b>\$ 27,194</b> |

**8. Related Party Transactions**Equity Method Investments

The Company, directly or indirectly, holds investments in companies that are accounted for under the equity method. The Company's equity in these entities is presented at cost plus its accumulated proportional share of income or loss, less any distributions it has received.



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The following table presents the Company's investment balance in each of its equity method investees by entity:

| (in thousands)                     | Three months ended | Year ended           | Three months ended |
|------------------------------------|--------------------|----------------------|--------------------|
|                                    | March 31,<br>2012  | December 31,<br>2011 | March 31,<br>2011  |
| The Andersons Albion Ethanol LLC   | \$ 31,463          | \$ 32,829            | \$ 29,931          |
| The Andersons Clymers Ethanol LLC  | 38,880             | 40,001               | 37,323             |
| The Andersons Marathon Ethanol LLC | 39,322             | 43,019               | 35,424             |
| Lansing Trade Group, LLC           | 78,754             | 81,209               | 69,500             |
| Other                              | 2,041              | 2,003                | 1,799              |
| Total                              | \$ 190,460         | \$ 199,061           | \$ 173,977         |

The Company holds a majority interest (66%) in The Andersons Ethanol Investment LLC ( TAEI ). This consolidated entity holds a 50% interest in The Andersons Marathon Ethanol LLC ( TAME ). The noncontrolling interest in TAEI is attributed 34% of the gains and losses of TAME recorded by the Company.

The following table summarizes income (losses) earned from the Company's equity method investments by entity:

| (in thousands)                     | % ownership at<br>March 31, 2012<br>(direct and indirect) | Three months ended |          |
|------------------------------------|---|--------------------|----------|
|                                    |   | March 31,          |          |
|                                    |   | 2012               | 2011     |
| The Andersons Albion Ethanol LLC   | 50%   | \$ 634             | \$ 384   |
| The Andersons Clymers Ethanol LLC  | 38%   | (358)              | 136      |
| The Andersons Marathon Ethanol LLC | 50%   | (1,947)            | 495      |
| Lansing Trade Group, LLC           | 51% *   | 5,916              | 6,166    |
| Other                              | 7%-33%  | 38                 | 65       |
| Total                              |   | \$ 4,283           | \$ 7,246 |

\* This does not consider restricted management units which once vested will reduce the ownership percentage by approximately 2%. Total distributions received from unconsolidated affiliates were \$12.9 million for the first quarter of 2012.

While the Company holds a majority of the outstanding shares of LTG, all major operating decisions of LTG are made by LTG's Board of Directors and the Company does not have a majority of the board seats. In addition, based on the terms of the LTG operating agreement, the minority shareholders have substantive participating rights that allow them to effectively participate in the decisions made in the ordinary course of business that are significant to LTG. Due to these factors, the Company does not have control over LTG and therefore accounts for this investment under the equity method.

In the first quarter of 2012, LTG qualified as a significant subsidiary of the Company under the income test. The following table presents the required summarized unaudited financial information of this investment for the three months ended March 31, 2012 and 2011:

| (in thousands) | Three months ended |
|----------------|--------------------|
|                | March 31,          |

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|                                   | 2012         | 2011         |
|-----------------------------------|--------------|--------------|
| Sales                             | \$ 1,677,215 | \$ 1,495,861 |
| Gross profit                      | 34,504       | 36,535       |
| Income from continuing operations | 13,131       | 14,521       |
| Net income                        | 13,115       | 13,533       |
| Net income attributable to LTG    | 12,235       | 12,090       |

**Table of Contents****Investment in Debt Securities**

The Company owns 100% of the cumulative convertible preferred shares of Iowa Northern Railway Corporation ( IANR ), which operates a short-line railroad in Iowa. As a result of this investment, the Company has a 49.9% voting interest in IANR, with the remaining 50.1% voting interest held by the common shareholders. The preferred shares have certain rights associated with them, including voting, dividends, liquidation, redemption and conversion. Dividends accrue to the Company at a rate of 14% annually whether or not declared by IANR and are cumulative in nature. The Company can convert its preferred shares into common shares of IANR at any time, but the shares cannot be redeemed until May 2015. This investment is accounted for as available-for-sale debt securities in accordance with ASC 320 and is carried at estimated fair value in Other noncurrent assets on the Company's Condensed Consolidated Balance Sheet. The estimated fair value of the Company's investment in IANR as of March 31, 2012 was \$20.4 million.

Based on the Company's assessment, IANR is considered a variable interest entity ( VIE ). Since the Company does not possess the power to direct the activities of the VIE that most significantly impact the entity's economic performance, it is not considered to be the primary beneficiary of IANR and therefore does not consolidate IANR. The decisions that most significantly impact the economic performance of IANR are made by IANR's Board of Directors. The Board of Directors has five directors; two directors from the Company, two directors from the common shareholders and one independent director who is elected by unanimous decision of the other four directors. The vote of four of the five directors is required for all key decisions.

The Company's current maximum exposure to loss related to IANR is \$22.7 million, which represents the Company's investment at fair value plus unpaid accrued dividends to date of \$2.3 million. The Company does not have any obligation or commitments to provide additional financial support to IANR.

**Related Party Transactions**

In the ordinary course of business, the Company will enter into related party transactions with each of the investments described above, along with other related parties. The following table sets forth the related party transactions entered into for the time periods presented:

| (in thousands)                       | Three months ended |            |
|--------------------------------------|--------------------|------------|
|                                      | March 31,          |            |
|                                      | 2012               | 2011       |
| Sales revenues                       | \$ 193,061         | \$ 182,870 |
| Service fee revenues (a)             | 5,479              | 5,167      |
| Purchases of product                 | 148,809            | 128,997    |
| Lease income (b)                     | 1,878              | 1,252      |
| Labor and benefits reimbursement (c) | 2,741              | 2,773      |
| Other expenses (d)                   | 139                | 19         |
| Accounts receivable at March 31 (e)  | 12,544             | 21,879     |
| Accounts payable at March 31 (f)     | 21,677             | 21,035     |

- (a) Service fee revenues include management fee, corn origination fee, ethanol and DDG marketing fees, and other commissions.
- (b) Lease income includes the lease of the Company's Albion, Michigan and Clymers, Indiana grain facilities as well as certain railcars to the various LLCs and IANR.
- (c) The Company provides all operational labor to the ethanol LLCs and charges them an amount equal to the Company's costs of the related services.
- (d) Other expenses include payments to IANR for repair shop rent and use of their railroad reporting mark, as well as payment to LTG for the lease of railcars.
- (e) Accounts receivable represents amounts due from related parties for sales of corn, leasing revenue and service fees.
- (f) Accounts payable represents amounts due to related parties for purchases of ethanol.

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For the quarters ended March 31, 2012 and 2011, revenues recognized for the sale of ethanol that the Company purchased from the ethanol LLCs were \$143.0 million and \$158.0 million, respectively. For the quarters ended March 31, 2012 and 2011, revenues recognized for the sale of corn to the ethanol LLCs under these agreements were \$179.1 million and \$146.7 million, respectively.

From time to time, the Company enters into derivative contracts with certain of its related parties, including the ethanol LLCs and LTG, for the purchase and sale of corn and ethanol, for similar price risk mitigation purposes and on similar terms as the purchase and sale derivative contracts it enters into with unrelated parties. The fair value of derivative contracts with related parties was a gross asset for the periods ended March 31, 2012, December 31, 2011 and March 31, 2011 of \$2.4 million, \$0.6 million, and \$18.2 million, respectively. The fair value of derivative contracts with related parties was a gross liability for the periods ended March 31, 2012, December 31, 2011 and March 31, 2011 of \$0.9 million, \$1.9 million, and \$10.9 million, respectively.

**9. Fair Value Measurements**

The following table presents the Company's assets and liabilities measured at fair value on a recurring basis at March 31, 2012, December 31, 2011 and March 31, 2011:

| (in thousands)                       | \$112,0860       | \$112,0860      | \$112,0860       | \$112,0860       |
|--------------------------------------|------------------|-----------------|------------------|------------------|
|                                      | March 31, 2012   |                 |                  |                  |
| Assets (liabilities)                 | Level 1          | Level 2         | Level 3          | Total            |
| Cash equivalents                     | \$ 10,623        | \$              | \$               | \$ 10,623        |
| Restricted cash                      | 18,785           |                 |                  | 18,785           |
| Short term investments               | 19,996           |                 |                  | 19,996           |
| Commodity derivatives, net           | (12,280)         | 10,849          |                  | (1,431)          |
| Convertible preferred securities (b) |                  |                 | 20,360           | 20,360           |
| Other assets and liabilities (a)     | 7,211            | (2,085)         |                  | 5,126            |
| <b>Total</b>                         | <b>\$ 44,335</b> | <b>\$ 8,764</b> | <b>\$ 20,360</b> | <b>\$ 73,459</b> |

| (in thousands)                       | \$112,0860        | \$112,0860       | \$112,0860       | \$112,0860        |
|--------------------------------------|-------------------|------------------|------------------|-------------------|
|                                      | December 31, 2011 |                  |                  |                   |
| Assets (liabilities)                 | Level 1           | Level 2          | Level 3          | Total             |
| Cash equivalents                     | \$ 183            | \$               | \$               | \$ 183            |
| Restricted cash                      | 18,651            |                  |                  | 18,651            |
| Commodity derivatives, net           | 43,503            | 22,876           | 2,467            | 68,846            |
| Convertible preferred securities (b) |                   |                  | 20,360           | 20,360            |
| Other assets and liabilities (a)     | 6,224             |                  | (2,178)          | 4,046             |
| <b>Total</b>                         | <b>\$ 68,561</b>  | <b>\$ 22,876</b> | <b>\$ 20,649</b> | <b>\$ 112,086</b> |

| (in thousands)                       | \$112,0860       | \$112,0860        | \$112,0860       | \$112,0860        |
|--------------------------------------|------------------|-------------------|------------------|-------------------|
|                                      | March 31, 2011   |                   |                  |                   |
| Assets (liabilities)                 | Level 1          | Level 2           | Level 3          | Total             |
| Cash equivalents                     | \$ 10,597        | \$                | \$               | \$ 10,597         |
| Restricted cash                      | 12,353           |                   |                  | 12,353            |
| Commodity derivatives, net           | (13,486)         | 122,287           | 14,983           | 123,784           |
| Convertible preferred securities (b) |                  |                   | 15,790           | 15,790            |
| Other assets and liabilities (a)     | 6,291            |                   | (1,502)          | 4,789             |
| <b>Total</b>                         | <b>\$ 15,755</b> | <b>\$ 122,287</b> | <b>\$ 29,271</b> | <b>\$ 167,313</b> |



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- (a) Included in other assets and liabilities is interest rate and foreign currency derivatives, swaptions and deferred compensation assets.
- (b) Recorded in Other noncurrent assets on the Company's Consolidated Balance Sheets

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The majority of the Company's assets and liabilities measured at fair value are based on the market approach valuation technique. With the market approach, fair value is derived using prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities.

The Company's net commodity derivatives primarily consist of futures or options contracts via regulated exchanges and contracts with producers or customers under which the future settlement date and bushels (or gallons in the case of ethanol contracts) of commodities to be delivered (primarily wheat, corn, soybeans and ethanol) are fixed and under which the price may or may not be fixed. Depending on the specifics of the individual contracts, the fair value is derived from the futures or options prices on the CME or the New York Mercantile Exchange for similar commodities and delivery dates as well as observable quotes for local basis adjustments (the difference, which is attributable to local market conditions, between the quoted futures price and the local cash price). Because basis for a particular commodity and location typically has multiple quoted prices from other agribusinesses in the same geographical vicinity and is used as a common pricing mechanism in the Agribusiness industry, we have concluded that basis is a Level 2 fair value input for purposes of the fair value disclosure requirements related to our commodity derivatives. Although nonperformance risk, both of the Company and the counterparty, is present in each of these commodity contracts and is a component of the estimated fair values, based on the Company's historical experience with its producers and customers and the Company's knowledge of their businesses, the Company does not view nonperformance risk to be a significant input to fair value for the majority of these commodity contracts.

The Company's convertible preferred securities are measured at fair value using a combination of the income and market approaches on an annual basis. Specifically, the income approach incorporates the use of the Discounted Cash Flow method, whereas the Market Approach incorporates the use of the Guideline Public Company method. Application of the Discounted Cash Flow method requires estimating the annual cash flows that the business enterprise is expected to generate in the future. The assumptions input into this method are estimated annual cash flows for a specified estimation period, the discount rate, and the terminal value at the end of the estimation period. In the Guideline Public Company method, valuation multiples, including total invested capital, are calculated based on financial statements and stock price data from selected guideline publicly traded companies. A comparative analysis is then performed for factors including, but not limited to size, profitability and growth to determine fair value.

A reconciliation of beginning and ending balances for the Company's fair value measurements using Level 3 inputs is as follows:

|  | 2012                                    |                                  |                            | 2011                                    |                                  |                            |
|--|---|----------------------------------|----------------------------|---|----------------------------------|----------------------------|
|  | Interest rate derivatives and swaptions | Convertible preferred securities | Commodity derivatives, net | Interest rate derivatives and swaptions | Convertible preferred securities | Commodity derivatives, net |
| (in thousands)   |   |                                  |                            |   |                                  |                            |
| Asset (liability) at December 31,                                | \$ (2,178)                              | \$ 20,360                        | \$ 2,467                   | \$ (2,156)                              | \$ 15,790                        | \$ 12,406                  |
| Gains (losses) included in earnings:                             |   |                                  |                            |   |                                  |                            |
| New contracts  |   |                                  |                            |   |                                  | 442                        |
| Change in market prices  |   |                                  |                            | (2)                                     |                                  | 1,877                      |
| Settled contracts  |   |                                  |                            |   |                                  | (2,242)                    |
| Unrealized gains (losses) included in other comprehensive income |   |                                  |                            | 149                                     |                                  |                            |
| New contracts entered into                                       |   |                                  |                            | 507                                     |                                  |                            |
| Transfers to level 2   | 2,178                                   |                                  | (2,467)                    |   |                                  |                            |
| Transfers from level 2   |   |                                  |                            |   |                                  | 2,500                      |
| Asset (liability) at March 31,                                   | \$                                      | \$ 20,360                        | \$                         | \$ (1,502)                              | \$ 15,790                        | \$ 14,983                  |

**Table of Contents****Fair Value of Financial Instruments**

The fair value of the Company's long-term debt is estimated using quoted market prices or discounted future cash flows based on the Company's current incremental borrowing rates for similar types of borrowing arrangements. As such, the Company has concluded that the fair value of long-term debt is considered Level 2 in the fair value hierarchy.

| (in thousands)                         | March 31,<br>2012 | December 31,<br>2011 |
|--|-------------------|----------------------|
| Fair value of long-term debt           | \$ 259,280        | \$ 279,001           |
| Fair value in excess of carrying value | 8,520             | 7,908                |

The fair value of the Company's cash equivalents, accounts receivable and accounts payable approximate their carrying value as they are close to maturity.

**10. Debt**

The Company is party to borrowing arrangements with a syndicate of banks. See Note 10 in the Company's 2011 Form 10-K for a complete description of these arrangements. Total borrowing capacity for the Company under all lines of credit is currently at \$850 million. At March 31, 2012, the Company had a total of \$449.9 million available for borrowing under its lines of credit.

The Company's long-term debt at March 31, 2012, December 31, 2011 and March 31, 2011 consisted of the following:

| (in thousands)                                       | March 31,<br>2012 | December 31,<br>2011 | March 31,<br>2011 |
|--|-------------------|----------------------|-------------------|
| Current maturities of long-term debt nonrecourse     | \$ 160            | \$ 157               | \$ 2,835          |
| Current maturities of long-term debt recourse        | 30,182            | 32,051               | 39,948            |
| <b>Total current maturities of long-term debt</b>    | <b>\$ 30,342</b>  | <b>\$ 32,208</b>     | <b>\$ 42,783</b>  |
| Long-term debt, less current maturities nonrecourse  | \$ 755            | \$ 797               | \$ 12,414         |
| Long-term debt, less current maturities recourse     | 219,662           | 238,088              | 250,804           |
| <b>Total long-term debt, less current maturities</b> | <b>\$ 220,417</b> | <b>\$ 238,885</b>    | <b>\$ 263,218</b> |

**11. Commitments and Contingencies**

The Company is party to litigation, or threats thereof, both as defendant and plaintiff with some regularity, although individual cases that are material in size occur infrequently. As a defendant, the Company establishes reserves for claimed amounts that are considered probable, and capable of estimation. If those cases are resolved for lesser amounts, the excess reserves are taken into income and, conversely, if those cases are resolved for larger than the amount the Company has accrued, the Company records a charge to income. The Company believes it is unlikely that the results of its current legal proceedings for which it is the defendant, even if unfavorable, will be material. As a plaintiff, amounts that are collected can also result in sudden, non-recurring income. Litigation results depend upon a variety of factors, including the availability of evidence, the credibility of witnesses, the performance of counsel, the state of the law, and the impressions of judges and jurors, any of which can be critical in importance, yet difficult, if not impossible, to predict. Consequently, cases currently pending, or future matters, may result in unexpected, and non-recurring losses, or income, from time to time. Finally, litigation results are often subject to judicial reconsideration, appeal and further negotiation by the parties, and as a result, the final impact of a particular judicial decision may be unknown for some time, or may result in continued reserves to account for the potential of such post-verdict actions.

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The estimated range of loss for all outstanding claims that are considered reasonably possible of occurring is not significant. There are several pending claims for which the question of loss or the range of loss cannot be estimated at this time, among them the investigation of the Maumee River in Toledo, Ohio discussed in Item 1. Legal Proceedings of this Form 10-Q.

In 2011, the Company received a trial verdict in the amount of \$3.2 million in a civil suit, for which both the Company and the defendant have subsequently filed appeals. No income has been recorded to-date due to uncertainty of the final amount and overall collectibility of any amount against the defendant.

**12. Business Acquisition**

On January 31, 2012, the Company purchased 100% of the stock of New Eezy Gro, Inc. ( NEG ) for a purchase price of \$16.8 million. New Eezy Gro is a manufacturer and wholesale marketer of specialty agricultural nutrients and industrial products.

The summarized preliminary purchase price allocation is as follows:

|                               |                  |
|-------------------------------|------------------|
| (in thousands)                |                  |
| Current assets                | \$ 5,106         |
| Intangible assets             | 9,600            |
| Goodwill                      | 6,681            |
| Property, plant and equipment | 3,586            |
| Current liabilities           | (3,784)          |
| Deferred tax liability, net   | (4,412)          |
| <b>Total purchase price</b>   | <b>\$ 16,777</b> |

The goodwill recognized as a result of the NEG acquisition is \$6.7 million and is included in the Plant Nutrient reportable segment. The goodwill relates to the value of proprietary products and processes as well as an assembled workforce.

Details of the intangible assets acquired are as follows:

|   |                   |                    |
|---|-------------------|--------------------|
| (in thousands)                              | <b>Fair Value</b> | <b>Useful Life</b> |
| Trademarks                                  | \$ 1,200          | 10 years           |
| Customer list                               | 5,500             | 10 years           |
| Technology                                  | 2,100             | 5 years            |
| Noncompete agreement                        | 800               | 7 years            |
| <b>Total identifiable intangible assets</b> | <b>\$ 9,600</b>   |                    |

**13. Subsequent Events**

On May 1, 2012, the Company and its subsidiary, The Andersons Denison Ethanol LLC ( TADE ) completed the purchase of an ethanol production facility in Denison, Iowa for a purchase price of \$68 million plus an adjustment for working capital which was not yet available. Previously owned by Amaizing Energy Denison LLC and Amaizing Energy Holding Company, LLC, the operations consist of an ethanol facility with an adjacent 2.7 million bushel grain terminal, with direct access to two Class 1 railroads in Iowa. TADE has been organized to provide investment opportunity for the Company and potential outside investors. The Company will own the grain terminal, manage TADE, and provide grain origination, risk management, and DDG and ethanol marketing services. The Company currently owns a controlling interest of 85 percent of TADE, and therefore will include TADE's results of operations in its consolidated financial statements beginning with the period ending June 30, 2012. The purchase price allocation was not available at the time of the filing of this Form 10-Q.



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**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Forward Looking Statements**

The following Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements which relate to future events or future financial performance and involve known and unknown risks, uncertainties and other factors that may cause actual results, levels of activity, performance or achievements to be materially different from those expressed or implied by these forward-looking statements. You are urged to carefully consider these risks and others, including those risk factors listed under Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2011 ( 2011 Form 10-K ). In some cases, you can identify forward-looking statements by terminology such as may, anticipates, believes, estimates, predicts, or the negative of these terms or other comparable terminology. These statements are only predictions. Actual events or results may differ materially. These forward-looking statements relate only to events as of the date on which the statements are made and the Company undertakes no obligation, other than any imposed by law, to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements.

**Critical Accounting Policies and Estimates**

Our critical accounting policies and critical accounting estimates, as described in our 2011 Form 10-K, have not materially changed during the first three months of 2012.

**Executive Overview**

***Grain Business***

Our Grain business operates grain elevators in various states, primarily in the U.S. Corn Belt. In addition to storage, merchandising and grain trading, Grain performs marketing, risk management, and corn origination services to its customers and affiliated ethanol production facilities. Grain is a significant investor in Lansing Trade Group, LLC ( LTG ), an established commodity trading, grain handling and merchandising business with operations throughout the country and with global trading/merchandising offices.

The agricultural commodity-based business is one in which changes in selling prices generally move in relationship to changes in purchase prices. Therefore, increases or decreases in prices of the agricultural commodities that the business deals in will have a relatively equal impact on sales and cost of sales and a much less significant impact on gross profit. As a result, changes in sales for the period may not necessarily be indicative of the overall performance of the business and more focus should be placed on changes to merchandising revenues and service income.

Grain inventories on hand at March 31, 2012 were 75.7 million bushels, of which 0.3 million bushels were stored for others. This compares to 72.7 million bushels on hand at March 31, 2011, of which 1.8 million bushels were stored for others.

Total storage capacity is approximately 109.0 million bushels as of March 31, 2012. We are currently constructing a grain shuttle loader facility in Anselmo, Nebraska. The 3.8 million bushel capacity grain elevator will primarily handle corn and soybeans and is expected to open in the fall of 2012.

Wheat conditions for 2012, as tracked by the USDA, for unharvested crops, are better than 2011 at this time with 68%, on average, rated as good to excellent for the five states where the Company has facilities. The primary harvest period for winter wheat is in the month of July.

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Driven by favorable prices, the USDA expects U.S. farmers to plant a 75-year-high 96 million acres of corn in 2012, a 4% increase from 2011. U.S. soybean growers are expected to plant 74 million acres in 2012, down 1% from last year. A warm and relatively dry winter has allowed for some early planting, increasing prospects for a return to favorable crop yields. Weather patterns in the Midwest during the important agricultural planting and growing season will strongly contribute to the success of the base grain business.

### ***Ethanol Business***

Our Ethanol business holds investments in the three ethanol production facilities. The business also offers facility operations, risk management, and ethanol, corn oil and distillers dried grains ( DDG ) marketing to the ethanol plants it operates as well as third parties.

As is typical for this time of year, forward margins for ethanol are at break-even to negative levels due primarily to a decrease in demand for ethanol, and corn prices that reflect lower than typical stocks. There is not a significant amount of future production contracted for sale nor are required inputs contracted for. This puts the ethanol inventory at risk for potential market losses due to ongoing volatility in corn, DDG and ethanol prices.

Our Ethanol business' s investments in the three ethanol LLCs had lower results for the first quarter of 2012 compared to the same period in 2011 due to the decline in ethanol margins. With the current price volatility of various inputs, if the weather is not optimal as we move into the crop season, there could be adverse impacts on gross profit in future quarters. However, the indications are positive for the fourth quarter with expectations of a record corn crop.

Ethanol gallons shipped for the quarters ended March 31, 2012 and 2011 were 59.1 million and 58.9 million, respectively. DDG tons shipped by the Ethanol LLCs for the quarters ended March 31, 2012 and 2011 were 0.2 million for each period. Corn oil pounds shipped for the quarters ended March 31, 2012 and 2011 were 9.1 million and 1.7 million, respectively. E-85 gallons shipped for the quarters ended March 31, 2012 and 2011 were 4.1 million and 2.9 million, respectively.

On May 1, 2012, the Company' s subsidiary, The Andersons Denison Ethanol LLC ( TADE ), completed the purchase of an ethanol facility in Denison, Iowa which has an adjacent 2.7 million bushel grain terminal, with direct access to two Class 1 railroads in Iowa. Our Ethanol Group will manage TADE, and provide grain origination, risk management, and DDG and ethanol marketing services for the ethanol facility.

### ***Plant Nutrient Business***

Our Plant Nutrient business is a leading manufacturer, distributor and retailer of agricultural and related plant nutrients and pelleted lime and gypsum products in the U.S. Corn Belt and Florida. It operates facilities in the Midwest, Florida and Puerto Rico. The Plant Nutrient Group provides warehousing, packaging and manufacturing services to basic manufacturers and other distributors. The business also manufactures and distributes a variety of industrial products in the U.S. including nitrogen reagents for air pollution control systems used in coal-fired power plants, water treatment products, and de-icers and anti-icers for airport runways, roadways, and other commercial applications. The major nutrient products sold by the business principally contain nitrogen, phosphate, potassium and sulfur.

Volume was strong in the first quarter, particularly in the month of March due to unusually warm weather which allowed for above normal nutrient application. With anticipated corn acreage of 96 million to be planted this spring, we expect the demand for nutrients to be significant through the second quarter, however the impact that potentially lower future corn prices will have on nutrient demand and price is uncertain.

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Storage capacity at our wholesale nutrient and farm center facilities was approximately 433,000 tons for dry nutrients and approximately 390,000 tons for liquid nutrients at March 31, 2012.

Fertilizer tons (including sales and service tons) for the quarters ended March 31, 2012 and 2011 were 441,000 and 365,000, respectively.

On January 31, 2012, we announced the purchase of 100% of the stock of New Eezy Gro, Inc., an Ohio based manufacturer and wholesale marketer of specialty agricultural nutrients and industrial products.

### ***Rail Business***

Our Rail business buys, sells, leases, rebuilds and repairs various types of used railcars and rail equipment. The business also provides fleet management services to fleet owners. Rail has a diversified fleet of car types (boxcars, gondolas, covered and open top hoppers, tank cars and pressure differential cars) and locomotives.

Railcars and locomotives under management (owned, leased or managed for financial institutions in non-recourse arrangements) at March 31, 2012 were 22,963 compared to 22,236 at March 31, 2011. The average utilization rate (railcars and locomotives under management that are in lease services, exclusive of railcars managed for third party investors) has increased from 82.4% for the quarter ended March 31, 2011 to 85.7% for the quarter ended March 31, 2012.

In the first quarter, Rail had gains on sales of railcars and related leases in the amount of \$6.3 million compared to \$4.8 million in the prior year.

### ***Turf & Specialty Business***

Our Turf & Specialty business produces granular fertilizer products for the professional lawn care and golf course markets. It also sells consumer fertilizer and weed and turf pest control products for do-it-yourself application to mass merchandisers, small independent retailers and other lawn fertilizer manufacturers and performs contract manufacturing of fertilizer and weed and turf pest control products. Turf & Specialty is one of a limited number of processors of corncob-based products in the United States. These products primarily serve the weed and turf pest control and feed ingredient carrier, animal litter and industrial markets, and are distributed throughout the United States and Canada and into Europe and Asia. The turf products industry is highly seasonal, with the majority of sales occurring from early spring to early summer. Corncob-based products are sold throughout the year.

### ***Retail Business***

Our Retail business includes large retail stores operated as The Andersons and a specialty food market operated as The Andersons Market. It also operates a sales and service facility for outdoor power equipment. The retail concept is *More for Your Home*® and the conventional retail stores focus on providing significant product breadth with offerings in home improvement and other mass merchandise categories, as well as specialty foods, wine and indoor and outdoor garden centers.

The retail business is highly competitive. Our stores compete with a variety of retail merchandisers, including home centers, department and hardware stores, as well as local and national grocers. The Retail Group continues to work on new departments and products to maximize the profitability.

### ***Other***

Our Other business segment represents corporate functions that provide support and services to the operating segments. The results contained within this segment include expenses and benefits not allocated back to the operating segments.



**Table of Contents****Operating Results**

The following discussion focuses on the operating results as shown in the Condensed Consolidated Statements of Income with a separate discussion by segment. Additional segment information is included in the Notes to the Condensed Consolidated Financial Statements herein in Note 7. Segment Information.

| (in thousands)  | Three months ended |              |
|---|--------------------|--------------|
|   | March 31,          |              |
|   | 2012               | 2011         |
| Sales and merchandising revenues                      | \$ 1,137,133       | \$ 1,001,674 |
| Cost of sales and merchandising revenues              | 1,051,263          | 922,989      |
| Gross profit  | 85,870             | 78,685       |
| Operating, administrative and general expenses        | 60,100             | 53,707       |
| Interest expense                                      | 5,330              | 7,336        |
| Equity in earnings of affiliates                      | 4,283              | 7,246        |
| Other income, net                                     | 3,246              | 2,306        |
| Income before income taxes                            | 27,969             | 27,194       |
| Income (loss) attributable to noncontrolling interest | (679)              | 122          |
| Operating income                                      | \$ 28,648          | \$ 27,072    |

**Comparison of the three months ended March 31, 2012 with the three months ended March 31, 2011:****Grain Group**

| (in thousands)                                 | Three months ended |            |
|--|--------------------|------------|
|  | March 31,          |            |
|  | 2012               | 2011       |
| Sales and merchandising revenues               | \$ 699,861         | \$ 637,967 |
| Cost of sales and merchandising revenues       | 667,260            | 606,675    |
| Gross profit                                   | 32,601             | 31,292     |
| Operating, administrative and general expenses | 16,693             | 18,161     |
| Interest expense                               | 3,252              | 4,840      |
| Equity in earnings of affiliates               | 5,952              | 6,230      |
| Other income, net                              | 827                | 580        |
| Operating income                               | \$ 19,435          | \$ 15,101  |

Operating income for our Grain Group increased \$4.3 million over the results from the same period last year. Sales and merchandising revenues increased \$61.9 million. Sales of grain increased \$53.0 million in the first quarter of 2012 compared to the first quarter of 2011 due primarily to a 4% increase in volume and a 5% increase in the average price per bushel sold. While the average price per bushel of corn increased by approximately 7.4%, the average price per bushel decreased for soybeans, wheat and oats. Gross profit increased \$1.3 million over the first quarter of 2011 and primarily relates to improved margins driven by price.

Operating expenses for Grain decreased \$1.6 million over the same period in 2011 and is attributed to lower bad debt expense compared to the prior year. In 2011, the Company took a charge to income for a specific account which was subsequently reversed in the fourth quarter of 2011

and fully collected in 2012 upon liquidation.

Interest expense decreased \$1.6 million from the same period in 2011 as margin call requirements on commodity derivative contracts were lower. Equity in earnings of affiliates and other income did not change significantly quarter over quarter.

**Table of Contents****Ethanol Group**

| (in thousands)  | Three months ended |            |
|---|--------------------|------------|
|   | March 31,          |            |
|   | 2012               | 2011       |
| Sales and merchandising and service fee revenues      | \$ 150,670         | \$ 132,748 |
| Cost of sales and merchandising revenues              | 147,897            | 128,283    |
| Gross profit  | 2,773              | 4,465      |
| Operating, administrative and general expenses        | 1,652              | 1,432      |
| Interest expense                                      | 24                 | 412        |
| Equity in earnings (loss) of affiliates               | (1,671)            | 1,014      |
| Other income, net                                     | 16                 | 58         |
| Income (loss) before income taxes                     | (558)              | 3,693      |
| Income (loss) attributable to noncontrolling interest | (679)              | 122        |
| Operating income                                      | \$ 121             | \$ 3,571   |

Operating results for our Ethanol Group decreased \$3.5 million over the results from the same period last year. Sales and merchandising and service fee revenues increased \$17.9 million mainly due to a 10.9% increase in the average price per gallon sold. Gross profit decreased \$1.7 million compared to the first quarter of 2011 primarily due to mark to market loss in certain hedges (where a gain was recorded in 2011).

There were no significant changes in operating expenses, interest expense or other income.

Equity in earnings of affiliates decreased \$2.7 million over the same period in 2011 and relates to income (loss) from the investment in three ethanol LLCs. During the quarter, ethanol margins were lower as a result of increased industry production and lower demand led by declining exports.

**Plant Nutrient Group**

| (in thousands)                                 | Three months ended |            |
|--|--------------------|------------|
|  | March 31,          |            |
|  | 2012               | 2011       |
| Sales and merchandising revenues               | \$ 175,360         | \$ 123,649 |
| Cost of sales and merchandising revenues       | 154,042            | 105,565    |
| Gross profit                                   | 21,318             | 18,084     |
| Operating, administrative and general expenses | 14,900             | 12,254     |
| Interest expense                               | 710                | 843        |
| Equity in earnings of affiliates               | 2                  | 2          |
| Other income, net                              | 118                | 125        |
| Operating income                               | \$ 5,828           | \$ 5,114   |

Operating results for our Plant Nutrient Group increased \$0.7 million over the same period last year. Sales increased \$51.7 million due primarily to a 14% increase in the average price per ton sold as well as a 24% increase in sales volume driven by warmer and dry weather allowing for early nutrient application in much of the area that we supply. Gross profit increased \$3.2 million primarily as a result of the volume increase previously noted.

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Operating expenses increased \$2.6 million over the same period last year primarily due to an increase in labor and benefits, as well as a \$0.5 million asset impairment charge. There were no significant changes in interest expense, equity in earnings of affiliates and other income.

**Table of Contents****Rail Group**

| (in thousands)                                 | Three months ended |           |
|--|--------------------|-----------|
|  | March 31,          |           |
|  | 2012               | 2011      |
| Sales and merchandising revenues               | \$ 35,859          | \$ 28,910 |
| Cost of sales and merchandising revenues       | 23,294             | 21,793    |
| Gross profit                                   | 12,565             | 7,117     |
| Operating, administrative and general expenses | 4,145              | 2,877     |
| Interest expense                               | 1,178              | 1,447     |
| Other income, net                              | 776                | 753       |
| Operating income                               | \$ 8,018           | \$ 3,546  |

Operating results for our Rail Group improved by \$4.5 million compared to the results from the same period last year. Leasing revenues have increased \$3.8 million, car sales increased \$1.4 million, and repair sales increased \$1.7 quarter over quarter.

Gross profit increased \$5.4 million over the first quarter of 2011. Gross profit on car sales increased \$1.5 million and is attributable to more cars sold at a higher margin. Gross profit from the leasing business increased \$2.7 million due to higher average lease rates.

Operating expenses increased \$1.3 million over the first quarter of 2011 due primarily to higher labor, benefits and rent expense due to an increase in the volume of work at new and existing repair shops.

Interest expenses and other income did not change significantly compared to the same period last year.

**Turf & Specialty Group**

| (in thousands)                                 | Three months ended |           |
|--|--------------------|-----------|
|  | March 31,          |           |
|  | 2012               | 2011      |
| Sales and merchandising revenues               | \$ 45,127          | \$ 47,270 |
| Cost of sales and merchandising revenues       | 37,128             | 38,494    |
| Gross profit                                   | 7,999              | 8,776     |
| Operating, administrative and general expenses | 5,642              | 5,339     |
| Interest expense                               | 356                | 449       |
| Other income, net                              | 201                | 290       |
| Operating income                               | \$ 2,202           | \$ 3,278  |

Operating results for our Turf & Specialty Group decreased \$1.1 million compared to the results of the same period last year. Sales decreased \$2.1 million and are primary related to the decrease in sales of the lawn fertilizer business due to a 5.2% decrease in the average price per ton sold. Gross profit decreased \$0.8 million compared to the same period last year. Gross profit in the lawn fertilizer business was down 16.5% per ton due to softness in margin caused by higher raw material costs within the consumer product lines.

There were no significant changes in operating expenses, interest expense, and other income quarter over quarter.



**Table of Contents****Retail Group**

| (in thousands)                                 | Three months ended |            |
|--|--------------------|------------|
|  | March 31,          |            |
|  | 2012               | 2011       |
| Sales and merchandising revenues               | \$ 30,256          | \$ 31,130  |
| Cost of sales and merchandising revenues       | 21,642             | 22,179     |
| Gross profit                                   | 8,614              | 8,951      |
| Operating, administrative and general expenses | 11,291             | 11,511     |
| Interest expense                               | 196                | 260        |
| Other income, net                              | 124                | 156        |
| Operating loss                                 | \$ (2,749)         | \$ (2,664) |

Operating results for our Retail Group remained relatively unchanged compared to the same period last year. Sales and merchandising revenues decreased \$0.9 million from the first quarter of 2011 due to the lack of winter business in January and February as a result of the mild winter weather. Customer counts decreased nearly 1%, while the average sale per customer decreased by nearly 2%. As a result, gross profit decreased by approximately \$0.3 million.

There were no significant changes in operating expenses, interest expense and other income.

**Other**

| (in thousands)                                 | Three months ended |          |
|--|--------------------|----------|
|  | March 31,          |          |
|  | 2012               | 2011     |
| Sales and merchandising revenues               | \$                 | \$       |
| Cost of sales and merchandising revenues       |                    |          |
| Gross profit                                   |                    |          |
| Operating, administrative and general expenses | 5,777              | 2,133    |
| Interest income                                | (386)              | (915)    |
| Other income, net                              | 1,184              | 344      |
| Operating loss                                 | \$ (4,207)         | \$ (874) |

Net corporate operating expenses not allocated to business segments increased \$3.3 million over the first quarter of 2011. Operating expenses increased mainly due to stock compensation and benefits related expenses.

As a result of the above, income attributable to The Andersons, Inc. of \$18.4 million for the first quarter of 2012 was \$1.1 million higher than income attributable to The Andersons, Inc. of \$17.3 million recognized in the first quarter of 2011. Income tax expense of \$10.2 million was provided at 36.6%. In the first quarter of 2011, income tax expense of \$9.8 million was provided at a rate of 36.1%. The increase in the effective tax rate was due primarily to the loss attributable to the noncontrolling interest that did not provide any tax benefit. The Company anticipates that its 2012 effective annual rate will be 36.0%. The Company's actual 2011 effective tax rate was 34.5%. The lower effective rate for 2011 was due primarily to benefits related to domestic production activities and the income attributable to the noncontrolling interest that did not increase taxes.





**Table of Contents****Liquidity and Capital Resources****Working Capital**

At March 31, 2012, we had working capital of \$283.1 million, a decrease of about \$26.5 million from the prior year. This decrease is attributable to changes in the following components of current assets and current liabilities:

| (in thousands)                            | March 31,<br>2012 | March 31,<br>2011 | Variance           |
|---|-------------------|-------------------|--------------------|
| <b>Current Assets:</b>                    |                   |                   |                    |
| Cash and cash equivalents                 | \$ 31,874         | \$ 22,320         | \$ 9,554           |
| Restricted cash                           | 18,785            | 12,353            | 6,432              |
| Accounts receivables, net                 | 204,400           | 220,665           | (16,265)           |
| Inventories                               | 787,646           | 775,017           | 12,629             |
| Commodity derivative assets current       | 33,845            | 178,767           | (144,922)          |
| Deferred income taxes                     | 23,062            | 18,578            | 4,484              |
| Other current assets                      | 62,577            | 46,721            | 15,856             |
| <b>Total current assets</b>               | <b>1,162,189</b>  | <b>1,274,421</b>  | <b>(112,232)</b>   |
| <b>Current Liabilities:</b>               |                   |                   |                    |
| Borrowing under short-term line of credit | 365,000           | 460,000           | (95,000)           |
| Accounts payable for grain                | 115,236           | 90,442            | 24,794             |
| Other accounts payable                    | 173,254           | 145,685           | 27,569             |
| Customer prepayments and deferred revenue | 115,109           | 115,908           | (799)              |
| Commodity derivative liabilities current  | 34,113            | 67,869            | (33,756)           |
| Other current liabilities                 | 45,994            | 42,119            | 3,876              |
| Current maturities of long-term debt      | 30,342            | 42,783            | (12,441)           |
| <b>Total current liabilities</b>          | <b>879,048</b>    | <b>964,806</b>    | <b>(85,758)</b>    |
| <b>Working capital</b>                    | <b>\$ 283,141</b> | <b>\$ 309,615</b> | <b>\$ (26,474)</b> |

In comparison to the quarter ended March 31, 2011, current assets decreased largely as a result of lower commodity derivative assets driven by declining commodity prices as well as having fewer bushels contracted for purchase. Current liabilities decreased primarily as a result of lower borrowings under our short-term line of credit due to lower margin calls on commodity contracts as a result of lower commodity prices.

**Sources and Uses of Cash***Operating Activities*

Our operating activities used cash of \$187.0 million in the first three months of 2012, a change from a use of cash of \$221.8 million in the first three months of 2011. The significant use of cash for operating activities is common in the first quarter of the year due to the nature of our commodity business and the large payouts for grain received during the fall harvest, although the change is less significant in the current year due to a trend of declining grain prices.

We made income tax payments of \$3.3 million in the first quarter of 2012 and expect to make additional payments totaling approximately \$34.7 million for the remainder of 2012.

*Investing Activities*

The Company spent \$15.3 million (net of cash acquired) on a business acquisition during the quarter. Total capital spending for 2012 on property, plant and equipment in our base business, inclusive of information technology spending is expected to be approximately \$59 million.

Through the first quarter of 2012, we have spent \$15.0 million.

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In addition to spending on conventional property, plant and equipment, we expect to spend \$100 million for the purchase of railcars, locomotives and related leases and capitalized modifications of railcars. We also expect to offset this amount by proceeds from the sales and dispositions of railcars of \$97 million. Through March 31, 2012, we invested \$33.4 million in the purchase of additional railcars, partially offset by proceeds from sales of \$10.2 million.

### *Financing Activities*

We have significant committed short-term lines of credit available to finance working capital, primarily inventories, margin calls on commodity contracts and accounts receivable. We are party to a borrowing arrangement with a syndicate of banks, which provides a total of \$735.0 million in short-term borrowings and \$115.0 million in long-term borrowings. We had \$365.0 million drawn on our short-term line of credit at March 31, 2012. We continue to feel that we have adequate capacity to meet our funding needs going forward. Peak short-term borrowings to date were \$402.6 million on March 27, 2012. Typically, our highest borrowing occurs in the spring due to seasonal inventory requirements in our fertilizer and retail businesses.

We paid \$0.11 per common share for the dividends paid in January, April, July and September 2011, and \$0.15 per common share for the dividends paid in January 2012. On February 24, 2012, we declared a cash dividend of \$0.15 per common share payable on April 23, 2012 to shareholders of record on April 2, 2012. During the first three months of 2012, we issued approximately 161 thousand shares to employees and directors under our equity-based compensation plans.

Certain of our long-term borrowings include covenants that, among other things, impose minimum levels of equity and limitations on additional debt. We are in compliance with all such covenants as of March 31, 2012. In addition, certain of our long-term borrowings are collateralized by first mortgages on various facilities or are collateralized by railcar assets. Our non-recourse long-term debt is collateralized by railcar and locomotive assets.

Because we are a significant consumer of short-term debt in peak seasons and the majority of this is variable rate debt, increases in interest rates could have a significant impact on our profitability. In addition, periods of high grain prices and/or unfavorable market conditions could require us to make additional margin deposits on our exchange traded futures contracts. Conversely, in periods of declining prices, we receive a return of cash.

### **Off-Balance Sheet Transactions**

Our Rail Group utilizes leasing arrangements that provide off-balance sheet financing for its activities. We lease railcars from financial intermediaries through sale-leaseback transactions, the majority of which involve operating leasebacks. Railcars we own or lease from a financial intermediary are generally leased to a customer under an operating lease. We also arrange non-recourse lease transactions under which we sell railcars or locomotives to a financial intermediary and assign the related operating lease to the financial intermediary on a non-recourse basis. In such arrangements, we generally provide ongoing railcar maintenance and management services for the financial intermediary, and receive a fee for such services. On most of the railcars and locomotives, we hold an option to purchase these assets at the end of the lease.

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The following table describes our railcar and locomotive positions at March 31, 2012:

| <b>Method of Control</b>   | <b>Financial Statement</b> |             | <b>Units</b>  |
|--|----------------------------|-------------|---------------|
| Owned-railcars available for sale  | On balance sheet           | current     | 350           |
| Owned-railcar assets leased to others  | On balance sheet           | non-current | 15,610        |
| Railcars leased from financial intermediaries  | Off balance sheet          |             | 5,042         |
| Railcars non-recourse arrangements   | Off balance sheet          |             | 1,837         |
| <b>Total Railcars</b>  |                            |             | <b>22,839</b> |
| Owned-containers leased to others  | On balance sheet           | non-current | 638           |
| <b>Total Containers</b>  |                            |             | <b>638</b>    |
| Locomotive assets leased to others   | On balance sheet           | non-current | 44            |
| Locomotives leased from financial intermediaries                                     | Off balance sheet          |             | 4             |
| Locomotives leased from financial intermediaries under limited recourse arrangements | Off balance sheet          |             |               |
| Locomotives non-recourse arrangements  | Off balance sheet          |             | 76            |
| <b>Total Locomotives</b>   |                            |             | <b>124</b>    |

In addition, we manage 342 railcars for third-party customers or owners for which we receive a fee.

**Item 3. Quantitative and Qualitative Disclosures about Market Risk**

For further information, refer to our Annual Report on Form 10-K for the year ended December 31, 2011. There were no material changes in market risk, specifically commodity and interest rate risk during the quarter ended March 31, 2012.

**Item 4. Controls and Procedures**

Our Vice President, Corporate Controller is responsible for all accounting decisions while our Vice President, Finance and Treasurer is responsible for all treasury, insurance and credit functions and financing decisions. Each of them, along with the Chairman and Chief Executive Officer ( Certifying Officers ), are responsible for evaluating our disclosure controls and procedures. These Certifying Officers have evaluated our disclosure controls and procedures as defined in the rules of the Securities and Exchange Commission, as of March 31, 2012, and have determined that such controls and procedures were effective.

On April 30, 2012, the Company announced the hiring of a Chief Financial Officer, to whom our Corporate Controller and Treasurer, among others, will report. The Chief Financial Officer will, together with our Chairman and Chief Executive Officer, serve as Certifying Officers for evaluation of our disclosure controls and procedures for subsequent fiscal periods.

Our Certifying Officers are primarily responsible for the accuracy of the financial information that is reported to the Commission. To meet their responsibility for financial reporting, they have established internal controls and procedures which they believe are adequate to provide reasonable assurance that the Company's assets are protected from loss. These procedures are reviewed by the Company's internal auditors in order to monitor compliance. In addition, our Board of Director's Audit Committee, which is composed entirely of independent directors, meets regularly with each of management and our internal auditors to review accounting, auditing and financial matters.

There were no changes in internal controls over financial reporting or in other factors that have materially affected or could materially affect internal controls over financial reporting, in each case, during the first quarter of 2012.



**Table of Contents****Part II. Other Information****Item 1. Legal Proceedings**

We have received, and are cooperating fully with, a request for information from the United States Environmental Protection Agency ( U.S. EPA ) regarding the history of our grain and fertilizer facility along the Maumee River in Toledo, Ohio. The U.S. EPA is investigating the possible introduction into the Maumee River of hazardous materials potentially leaching from rouge piles deposited along the riverfront by glass manufacturing operations that existed in the area prior to our initial acquisition of the land in 1960. We have on several prior occasions cooperated with local, state and federal regulators to install or improve drainage systems to contain storm water runoff and sewer discharges along our riverfront property to minimize the potential for such leaching. Other area land owners and the successor to the original glass making operations have also been contacted by the U.S. EPA for information. No claim or finding has been asserted thus far.

We are also currently subject to various claims and suits arising in the ordinary course of business, which include environmental issues, employment claims, contractual disputes, and defensive counter claims. We accrue liabilities where litigation losses are deemed probable and estimable. We believe it is unlikely that the results of our current legal proceedings, even if unfavorable, will be materially different from what we currently have accrued. There can be no assurance, however, that any claims or suits arising in the future, whether taken individually or in the aggregate, will not have a material adverse effect on our financial condition or results of operations.

**Item 1A. Risk Factors**

Our operations are subject to risks and uncertainties that could cause actual results to differ materially from those discussed in this Form 10-Q and could have a material adverse impact on our financial results. These risks can be impacted by factors beyond our control as well as by errors and omissions on our part. The significant factors known to us that could materially adversely affect our business, financial condition or operating results are described in the 2011 10-K (Item 1A). There have been no material changes in the risk factors set forth therein.

**Item 5. Other Information**

On March 1, 2012, we granted restricted shares ( RSA s ) to our officers, directors and other members of management and performance share units (PSU s) valued at \$43.28 to our officers and other members of management. These grants were made under the Long-Term Performance Compensation Plan. These grants were made as follows to the named executive officers, all officers as a group, directors and all other employees.

|                                      | RSA s  | PSU s  |
|--------------------------------------|--------|--------|
| Michael J. Anderson                  | 10,000 | 17,000 |
| Anne G. Rex                          | 830    | 1,330  |
| Nicholas C. Conrad                   | 985    | 1,575  |
| Harold M. Reed                       | 6,000  | 9,600  |
| Dennis J. Addis                      | 2,525  | 4,045  |
| Naran U. Burchinow                   | 1,570  | 2,115  |
| Executive group                      | 31,441 | 52,187 |
| Non-executive director group         | 11,112 |        |
| Non-executive officer employee group | 24,595 | 41,499 |

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On April 30, 2012, we granted 2,084 RSA s and 2,778 PSU s valued at \$50.40 to our newly appointed Chief Financial Officer, John J. Granato. The grants were made under the Long-Term Performance Compensation Plan.

**Item 6. Exhibits**

(a) Exhibits

| No.   | Description   |
|-------|---|
| 10.49 | Form of Restricted Share Award Agreement  |
| 10.50 | Form of Performance Share Award Agreement   |
| 10.51 | Form of Restricted Share Award Agreement  |
| 10.52 | Form of Performance Share Award Agreement   |
| 12    | Computation of Ratio of Earnings to Fixed Charges   |
| 31.1  | Certification of the Chairman and Chief Executive Officer under Rule 13(a)-14(a)/15d-14(a)  |
| 31.2  | Certification of the Vice President, Corporate Controller under Rule 13(a)-14(a)/15d-14(a)  |
| 31.3  | Certification of the Vice President, Finance and Treasurer under Rule 13(a)-14(a)/15d-14(a) |
| 32.1  | Certifications Pursuant to 18 U.S.C. Section 1350   |

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**Signatures**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE ANDERSONS, INC.

(Registrant)

Date: May 9, 2012

By /s/ Michael J. Anderson  
Michael J. Anderson  
Chairman and Chief Executive Officer

Date: May 9, 2012

By /s/ Anne G. Rex  
Anne G. Rex  
Vice President, Corporate Controller  
(Principal Accounting Officer)

Date: May 9, 2012

By /s/ Nicholas C. Conrad  
Nicholas C. Conrad  
Vice President, Finance and Treasurer  
(Principal Financial Officer)



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**Exhibit Index**

**The Andersons, Inc.**

| No.   | Description   |
|-------|---|
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| 32.1  | Certifications Pursuant to 18 U.S.C. Section 1350   |