

TEJON RANCH CO  
Form 10-Q  
August 06, 2012  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
WASHINGTON, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2012

Or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from            to

Commission File Number: 1-7183

**TEJON RANCH CO.**

(Exact name of Registrant as specified in its charter)

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**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**77-0196136**  
(IRS Employer  
Identification No.)

**P.O. Box 1000, Lebec, California 93243**

(Address of principal executive offices)

**Registrant's telephone number, including area code: (661) 248-3000**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer   
Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of the Company's outstanding shares of Common Stock on August 3, 2012 was 20,071,346.

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TEJON RANCH CO. AND SUBSIDIARIES

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## PART I FINANCIAL INFORMATION

**ITEM 1. FINANCIAL STATEMENTS**

## TEJON RANCH CO. AND SUBSIDIARIES

**UNAUDITED CONSOLIDATED STATEMENTS OF OPERATIONS**

(In thousands, except per share amounts)

|   | Three Months Ended<br>June 30 |                  | Six Months Ended<br>June 30 |                 |
|---|-------------------------------|------------------|-----------------------------|-----------------|
|   | 2012                          | 2011             | 2012                        | 2011            |
| <b>Revenues:</b>  |                               |                  |                             |                 |
| Real estate - commercial/industrial   | \$ 6,502                      | \$ 5,106         | \$ 12,556                   | \$ 9,392        |
| Real estate - resort/residential  | 94                            | 128              | 135                         | 15,878          |
| Farming   | 1,253                         | 638              | 4,737                       | 3,248           |
| <b>Total revenues</b>   | <b>7,849</b>                  | <b>5,872</b>     | <b>17,428</b>               | <b>28,518</b>   |
| <b>Costs and Expenses:</b>  |                               |                  |                             |                 |
| Real estate - commercial/industrial   | 2,953                         | 3,107            | 6,095                       | 6,186           |
| Real estate - resort/residential  | 1,137                         | 929              | 2,155                       | 1,877           |
| Farming   | 960                           | 847              | 3,221                       | 3,190           |
| Corporate expenses  | 3,713                         | 2,796            | 6,847                       | 5,598           |
| <b>Total expenses</b>   | <b>8,763</b>                  | <b>7,679</b>     | <b>18,318</b>               | <b>16,851</b>   |
| <b>Operating income (loss)</b>  | <b>(914)</b>                  | <b>(1,807)</b>   | <b>(890)</b>                | <b>11,667</b>   |
| <b>Other Income:</b>  |                               |                  |                             |                 |
| Investment income   | 317                           | 314              | 635                         | 610             |
| Interest expense  | (33)                          |                  | (35)                        |                 |
| Other income  | 11                            | 33               | 35                          | 60              |
| <b>Total other income</b>   | <b>295</b>                    | <b>347</b>       | <b>635</b>                  | <b>670</b>      |
| Income (loss) from operations before equity in earnings (losses) of unconsolidated joint ventures | (619)                         | (1,460)          | (255)                       | 12,337          |
| Equity in earnings (losses) of unconsolidated joint ventures, net                                 | 893                           | 412              | 534                         | (30)            |
| Income (loss) before income tax expense (benefit)   | 274                           | (1,048)          | 279                         | 12,307          |
| Income tax expense (benefit)  | 164                           | (392)            | (64)                        | 4,268           |
| <b>Net income (loss)</b>  | <b>110</b>                    | <b>(656)</b>     | <b>343</b>                  | <b>8,039</b>    |
| Net income (loss) attributable to non-controlling interest  | (8)                           | (18)             | (50)                        | (59)            |
| <b>Net income (loss) attributable to common stockholders</b>                                      | <b>\$ 118</b>                 | <b>\$ (638)</b>  | <b>\$ 393</b>               | <b>\$ 8,098</b> |
| <b>Net income (loss) per share attributable to common stockholders, basic</b>                     | <b>\$ 0.01</b>                | <b>\$ (0.03)</b> | <b>\$ 0.02</b>              | <b>\$ 0.41</b>  |
| <b>Net income (loss) per share attributable to common stockholders, diluted</b>                   | <b>\$ 0.01</b>                | <b>\$ (0.03)</b> | <b>\$ 0.02</b>              | <b>\$ 0.41</b>  |



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## TEJON RANCH CO. AND SUBSIDIARIES

## UNAUDITED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(In thousands)

|  | Three Months Ended June 30 |          | Six Months Ended June 30 |          |
|--|----------------------------|----------|--------------------------|----------|
|  | 2012                       | 2011     | 2012                     | 2011     |
| Net income (loss)  | \$ 110                     | \$ (656) | \$ 343                   | \$ 8,039 |
| Other comprehensive income (loss):   |                            |          |                          |          |
| Unrealized gains (losses) on available for sale securities                               | (68)                       | 337      | 151                      | 288      |
| Benefit plan adjustments   |                            | (187)    |                          | (374)    |
| Equity in other comprehensive income of unconsolidated joint venture                     | 64                         | 35       | 119                      | 89       |
| Other comprehensive income (loss) before taxes   | (4)                        | 185      | 270                      | 3        |
| (Provisions) Benefit for income taxes related to other comprehensive income (loss) items | 1                          | (73)     | (108)                    |          |
| Other comprehensive income (loss)  | (3)                        | 112      | 162                      | 3        |
| Comprehensive income (loss)  | 107                        | (544)    | 505                      | 8,042    |
| Comprehensive income (loss) attributable to non-controlling interests                    | (8)                        | (18)     | (50)                     | (59)     |
| Comprehensive income (loss) attributable to common stockholders                          | \$ 115                     | \$ (526) | \$ 555                   | \$ 8,101 |

See accompanying notes.

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## TEJON RANCH CO. AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS

(In thousands)

|  | June 30, 2012<br>(unaudited) | December 31, 2011 |
|--|------------------------------|-------------------|
| <b>ASSETS</b>  |                              |                   |
| Current Assets:  |                              |                   |
| Cash and cash equivalents  | \$ 5,749                     | \$ 18,372         |
| Marketable securities - available-for-sale   | 69,035                       | 68,566            |
| Accounts receivable  | 3,220                        | 7,832             |
| Inventories  | 8,012                        | 3,587             |
| Prepaid expenses and other current assets  | 4,678                        | 4,317             |
| Deferred tax assets  | 989                          | 1,099             |
| <b>Total current assets</b>  | <b>91,683</b>                | <b>103,773</b>    |
| Property and equipment - net of depreciation (includes \$69,686 attributable to Centennial Founders LLC, Note E) | 135,965                      | 128,430           |
| Investments in unconsolidated joint ventures   | 55,112                       | 53,893            |
| Long-term water assets   | 28,797                       | 28,336            |
| Long-term deferred tax assets  | 6,847                        | 6,845             |
| Other assets   | 1,696                        | 699               |
| <b>TOTAL ASSETS</b>  | <b>\$ 320,100</b>            | <b>\$ 321,976</b> |
| <b>LIABILITIES AND EQUITY</b>  |                              |                   |
| Current Liabilities:   |                              |                   |
| Trade accounts payable   | \$ 3,495                     | \$ 2,447          |
| Other accrued liabilities  | 1,595                        | 3,074             |
| Income taxes payable   |                              | 2,484             |
| Deferred income  | 1,451                        | 2,125             |
| Current portion of long-term debt  | 39                           | 37                |
| <b>Total current liabilities</b>   | <b>6,580</b>                 | <b>10,167</b>     |
| Long-term debt, less current portion   | 232                          | 253               |
| Long-term deferred gains   | 2,248                        | 2,664             |
| Other liabilities  | 5,699                        | 5,474             |
| Pension liability  | 2,719                        | 2,979             |
| <b>Total liabilities</b>   | <b>17,478</b>                | <b>21,537</b>     |
| Commitments and contingencies  |                              |                   |
| Equity:  |                              |                   |
| Tejon Ranch Co. Stockholders Equity  |                              |                   |
| Common stock, \$.50 par value per share:   |                              |                   |
| Authorized shares - 30,000,000   |                              |                   |
| Issued and outstanding shares - 20,071,346 at June 30, 2012 and 19,975,706 at December 31, 2011                  | 10,036                       | 9,988             |
| Additional paid-in capital   | 195,903                      | 194,273           |
| Accumulated other comprehensive loss   | (4,594)                      | (4,756)           |
| Retained earnings  | 61,502                       | 61,109            |

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|   |                   |                   |
|---|-------------------|-------------------|
| Total Tejon Ranch Co. Stockholders Equity | 262,847           | 260,614           |
| Non-controlling interest                  | 39,775            | 39,825            |
| Total equity                              | 302,622           | 300,439           |
| <b>TOTAL LIABILITIES AND EQUITY</b>       | <b>\$ 320,100</b> | <b>\$ 321,976</b> |

See Notes to Unaudited Consolidated Financial Statements



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## TEJON RANCH CO. AND SUBSIDIARIES

## UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

|   | Six Months Ended<br>June 30 |                  |
|---|-----------------------------|------------------|
|   | 2012                        | 2011             |
| <b>OPERATING ACTIVITIES</b>   |                             |                  |
| Net income  | \$ 343                      | \$ 8,039         |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: |                             |                  |
| Depreciation and amortization   | 2,968                       | 1,861            |
| Equity in (gains) losses of unconsolidated joint ventures, net                              | (534)                       | 30               |
| Non-cash retirement plan expense  | 200                         | 130              |
| Amortization of stock compensation expense  | 3,658                       | 2,475            |
| (Gains) losses on sales of real estate/assets   | (679)                       |                  |
| Gains on sale of easements  |                             | (15,750)         |
| Deferred income taxes   |                             | (162)            |
| Distribution of earnings from unconsolidated joint ventures                                 | 3,000                       |                  |
| Changes in operating assets and liabilities:  |                             |                  |
| Receivables, inventories and other assets, net  | 739                         | 3,762            |
| Current liabilities, net  | (4,902)                     | 3,167            |
| <b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>  | <b>4,793</b>                | <b>3,552</b>     |
| <b>INVESTING ACTIVITIES</b>   |                             |                  |
| Maturities and sales of marketable securities   | 9,823                       | 3,875            |
| Funds invested in marketable securities   | (10,556)                    | (19,162)         |
| Property and equipment expenditures   | (9,410)                     | (5,760)          |
| Proceeds from sale of easements   |                             | 15,750           |
| Investment in unconsolidated joint ventures   | (4,579)                     | (1,389)          |
| Distribution of equity from unconsolidated joint ventures                                   | 1,012                       |                  |
| Investment in pistachio processor   |                             | (485)            |
| Other   | (1,540)                     | (140)            |
| <b>NET CASH USED IN INVESTING ACTIVITIES</b>  | <b>(15,250)</b>             | <b>(7,311)</b>   |
| <b>FINANCING ACTIVITIES</b>   |                             |                  |
| Borrowings of short-term debt   | 1,500                       |                  |
| Repayments of short-term debt   | (1,500)                     |                  |
| Repayments of long-term debt  | (19)                        | (19)             |
| Proceeds from exercise of stock options   | 123                         | 2,310            |
| Taxes on vested stock grants  | (2,270)                     | (812)            |
| <b>NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES</b>                                  | <b>(2,166)</b>              | <b>1,479</b>     |
| <b>DECREASE IN CASH AND CASH EQUIVALENTS</b>  | <b>(12,623)</b>             | <b>(2,280)</b>   |
| <b>CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD</b>                                     | <b>18,372</b>               | <b>22,027</b>    |
| <b>CASH AND CASH EQUIVALENTS AT END OF PERIOD</b>   | <b>\$ 5,749</b>             | <b>\$ 19,747</b> |
| <b>SUPPLEMENTAL DISCLOSURE OF NON-CASH ACTIVITY</b>   |                             |                  |
| Accrued capital expenditures included in accounts payable and accrued liabilities           | \$ 428                      | \$ 95            |



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## TEJON RANCH CO. AND SUBSIDIARIES

UNAUDITED CONSOLIDATED STATEMENTS OF EQUITY

(In thousands, except shares outstanding)

|   | Common<br>Stock Shares<br>Outstanding | Common<br>Stock | Additional<br>Paid-In<br>Capital | Accumulated<br>Other<br>Comprehensive<br>Income<br>(Loss) | Retained<br>Earnings | Total Tejon<br>Ranch Co. s<br>Stockholders<br>Equity | Noncontrolling<br>Interest | Total Equity |
|---|---------------------------------------|-----------------|----------------------------------|---|----------------------|--|----------------------------|--------------|
| <b>Balance at January 1, 2011</b>   | 19,747,470                            | \$ 9,874        | \$ 183,816                       | \$ (2,191)  | \$ 45,215            | \$ 236,714   | \$ 39,938                  | \$ 276,652   |
| Net income  |                                       |                 |                                  |   | 15,894               | 15,894   | (113)                      | 15,781       |
| Changes in unrealized gains on<br>available-for-sale securities, net<br>of taxes of \$33          |                                       |                 |                                  | (49)  |                      | (49)   |                            | (49)         |
| Benefit plan adjustment net of<br>taxes of \$1,026  |                                       |                 |                                  | (1,548)   |                      | (1,548)  |                            | (1,548)      |
| SERP liability adjustment, net of<br>taxes of \$727   |                                       |                 |                                  | (1,098)   |                      | (1,098)  |                            | (1,098)      |
| Equity in other comprehensive<br>income of unconsolidated joint<br>ventures, net of taxes of \$87 |                                       |                 |                                  | 130   |                      | 130  |                            | 130          |
| Exercise of stock options and<br>related tax benefit of \$634                                     | 205,165                               | 103             | 5,773                            |   |                      | 5,876  |                            | 5,876        |
| Restricted stock issuance   | 52,069                                | 26              | (26)                             |   |                      |  |                            |              |
| Stock compensation  |                                       |                 | 5,507                            |   |                      | 5,507  |                            | 5,507        |
| Shares withheld for taxes   | (28,998)                              | (15)            | (797)                            |   |                      | (812)  |                            | (812)        |
| <b>Balance at December 31, 2011</b>   | 19,975,706                            | 9,988           | 194,273                          | (4,756)   | 61,109               | 260,614  | 39,825                     | 300,439      |
| Net income  |                                       |                 |                                  |   | 393                  | 393  | (50)                       | 343          |
| Changes in unrealized gains on<br>available-for-sale securities, net<br>of taxes of \$60          |                                       |                 |                                  | 91  |                      | 91   |                            | 91           |
| Equity in other comprehensive<br>income of unconsolidated joint<br>ventures, net of taxes of \$48 |                                       |                 |                                  | 71  |                      | 71   |                            | 71           |
| Exercise of stock options and<br>related tax benefit of \$0                                       | 5,013                                 | 3               | 120                              |   |                      | 123  |                            | 123          |
| Restricted stock issuance   | 172,032                               | 86              | (86)                             |   |                      |  |                            |              |
| Stock compensation  |                                       |                 | 3,825                            |   |                      | 3,825  |                            | 3,825        |
| Shares withheld for taxes   | (81,405)                              | (41)            | (2,229)                          |   |                      | (2,270)  |                            | (2,270)      |
| <b>Balance at June 30, 2012</b>   | 20,071,346                            | \$ 10,036       | \$ 195,903                       | \$ (4,594)  | \$ 61,502            | \$ 262,847   | \$ 39,775                  | \$ 302,622   |

See accompanying notes.

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NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2012

**NOTE A BASIS OF PRESENTATION**

The summarized information of Tejon Ranch Co. and its subsidiaries, (collectively, the Company), furnished pursuant to the instructions to Part I of Form 10-Q is unaudited and reflects all adjustments which are, in the opinion of the Company's management, necessary for a fair statement of the results for the interim period. All such adjustments are of a normal recurring nature.

The periods ending June 30, 2012 and 2011 include the consolidation of Centennial Founders, LLC's statement of operations within the resort/residential segment and statements of cash flows. The Company's June 30, 2012 and December 31, 2011 balance sheets and statements of equity are presented on a consolidated basis including the consolidation of Centennial Founders, LLC.

The Company has identified three reportable segments: commercial/industrial real estate development and services, or commercial/industrial real estate, resort/residential real estate development, and farming. Information for the Company's reported segments is presented in its consolidated statements of operations. The Company's reporting segments follow the same accounting policies used for the Company's consolidated financial statements. Management evaluates a segment's performance based upon a number of factors including pretax results.

The results of the period reported herein are not indicative of the results to be expected for the full year due to the seasonal nature of the Company's agricultural activities and timing of real estate sales and leasing activities. Historically, the Company's largest percentages of farming revenues are recognized during the third and fourth quarters of the fiscal year.

For further information and a summary of significant accounting policies, refer to the Consolidated Financial Statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2011.

**NOTE B NET INCOME (LOSS) PER SHARE**

Basic net income or loss per share is based upon the weighted average number of shares of common stock outstanding during the period. Diluted net income per share is based upon the weighted average number of shares of common stock outstanding and the weighted average number of shares outstanding assuming the issuance of common stock upon exercise of stock options and vesting of stock grants per U.S. generally accepted accounting principles, or GAAP.

|  | Three Months ended<br>June 30 |            | Six Months ended<br>June 30 |            |
|--|-------------------------------|------------|-----------------------------|------------|
|  | 2012                          | 2011       | 2012                        | 2011       |
| Weighted average number of shares outstanding: |                               |            |                             |            |
| Common stock                                   | 20,026,354                    | 19,840,116 | 20,008,358                  | 19,806,034 |
| Common stock equivalents-stock options, grants | 61,278                        | 64,628     | 75,372                      | 48,495     |
| Diluted shares outstanding                     | 20,087,632                    | 19,904,744 | 20,083,730                  | 19,854,529 |

For the three months ended June 30, 2011 diluted net loss per share is calculated based on the weighted average number of shares of common stock outstanding and not diluted shares outstanding because of the antidilutive impact of common stock equivalents.

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The Company classifies its securities as available-for-sale and therefore is required to adjust securities to fair value at each reporting date. All costs and both realized and unrealized gains and losses on securities are determined on a specific identification basis.

The following is a summary of available-for-sale securities at June 30, 2012 and December 31, 2011:

| (\$ in thousands)                                | Fair Value Hierarchy | 2012<br>Cost     | 2012<br>Estimated Fair Value | 2011<br>Cost     | 2011<br>Estimated Fair Value |
|--|----------------------|------------------|------------------------------|------------------|------------------------------|
| <b>Marketable Securities:</b>                    |                      |                  |                              |                  |                              |
| <b>Certificates of deposit</b>                   |                      |                  |                              |                  |                              |
| with unrecognized losses for less than 12 months |                      | \$ 1,902         | \$ 1,893                     | \$ 3,646         | \$ 3,605                     |
| with unrecognized losses for more than 12 months |                      | 103              | 103                          |                  |                              |
| with unrecognized gains                          |                      | 4,324            | 4,360                        | 3,525            | 3,551                        |
| <b>Total Certificates of deposit</b>             | <b>Level 1</b>       | <b>6,329</b>     | <b>6,356</b>                 | <b>7,171</b>     | <b>7,156</b>                 |
| <b>US Treasury and agency notes</b>              |                      |                  |                              |                  |                              |
| with unrecognized losses for less than 12 months |                      | 6,293            | 6,236                        | 4,352            | 4,338                        |
| with unrecognized losses for more than 12 months |                      |                  |                              | 1,002            | 1,000                        |
| with unrecognized gains                          |                      | 14,723           | 14,844                       | 16,479           | 16,660                       |
| <b>Total US Treasury and agency notes</b>        | <b>Level 2</b>       | <b>21,016</b>    | <b>21,080</b>                | <b>21,833</b>    | <b>21,998</b>                |
| <b>Corporate notes</b>                           |                      |                  |                              |                  |                              |
| with unrecognized losses for less than 12 months |                      | 4,739            | 4,707                        | 9,230            | 9,098                        |
| with unrecognized losses for more than 12 months |                      | 821              | 818                          | 1,539            | 1,494                        |
| with unrecognized gains                          |                      | 26,052           | 26,460                       | 19,369           | 19,738                       |
| <b>Total Corporate notes</b>                     | <b>Level 2</b>       | <b>31,612</b>    | <b>31,985</b>                | <b>30,138</b>    | <b>30,330</b>                |
| <b>Municipal notes</b>                           |                      |                  |                              |                  |                              |
| with unrecognized losses for less than 12 months |                      | 1,058            | 1,048                        | 1,177            | 1,165                        |
| with unrecognized losses for more than 12 months |                      | 952              | 944                          | 881              | 873                          |
| with unrecognized gains                          |                      | 7,516            | 7,622                        | 6,964            | 7,044                        |
| <b>Total Municipal notes</b>                     | <b>Level 2</b>       | <b>9,526</b>     | <b>9,614</b>                 | <b>9,022</b>     | <b>9,082</b>                 |
|  |                      | <b>\$ 68,483</b> | <b>\$ 69,035</b>             | <b>\$ 68,164</b> | <b>\$ 68,566</b>             |

We evaluate our securities for other-than-temporary impairment based on the specific facts and circumstances surrounding each security valued below its cost. Factors considered include the length of time the securities have been valued below cost, the financial condition of the issuer, industry reports related to the issuer, the severity of any decline, our intention not to sell the security, and our assessment as to whether it is not more likely than not that we will be required to sell the security before a recovery of its amortized cost basis. We then segregate the loss between the amounts representing a decrease in cash flows expected to be collected, or the credit loss, which is recognized through earnings, and the balance of the loss which is recognized through other comprehensive income.

At June 30, 2012, the fair market value of investment securities exceeded the cost basis by \$552,000. The cost basis includes any other-than-temporary impairments that have been recorded for the securities. None have been recorded at June 30, 2012. The Company has determined that any unrealized losses in the portfolio are temporary as of June 30, 2012. The Company believes that market factors such as,

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changes in interest rates, liquidity discounts, and premiums required by market participants rather than an adverse change in cash flows or a fundamental weakness in credit quality of the issuer have led to the temporary declines in value. In the future based on changes in the economy, credit markets, financial condition of issuers, or market interest rates, this could change.

As of June 30, 2012, the adjustment to accumulated other comprehensive income (loss) in consolidated equity for the temporary change in the value of securities reflects an increase in the market value of available-for-sale securities of \$91,000, which includes estimated taxes of \$60,000.

As of June 30, 2012, the Company's gross unrealized holding gains equal \$672,000 and gross unrealized holding losses equal \$120,000. On June 30, 2012, the average maturity of certificates of deposits was 2.77 years, the average maturity of U.S. Treasury and agency securities was 2.31 years, the average maturity of corporate notes was 2.16 years and the average maturity of municipal notes was 2.40 years. Currently, the Company has no securities with a remaining term to maturity of greater than five years.

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The following tables summarize the maturities, at par, of marketable securities by year:

| (in thousands)<br>At June 30, 2012 | 2012     | 2013      | 2014      | 2015      | 2016     | Total     |
|------------------------------------|----------|-----------|-----------|-----------|----------|-----------|
| Certificates of deposit            | \$ 200   | \$ 1,255  | \$ 1,627  | \$ 2,739  | \$ 301   | \$ 6,122  |
| U.S. Treasury and agency notes     | 671      | 8,785     | 8,982     | 2,633     |          | 21,071    |
| Corporate notes                    | 2,377    | 11,416    | 7,097     | 8,334     | 1,313    | 30,537    |
| Municipal notes                    | 710      | 2,305     | 4,345     | 1,760     | 100      | 9,220     |
|                                    | \$ 3,958 | \$ 23,761 | \$ 22,051 | \$ 15,466 | \$ 1,714 | \$ 66,950 |

| (in thousands)<br>At December 31, 2011 | 2012      | 2013      | 2014      | 2015      | 2016 | Total     |
|--|-----------|-----------|-----------|-----------|------|-----------|
| Certificates of deposit                | \$ 1,536  | \$ 1,255  | \$ 1,627  | \$ 2,526  | \$   | \$ 6,944  |
| U.S. Treasury and agency notes         | 4,734     | 10,285    | 5,856     | 936       |      | 21,811    |
| Corporate notes                        | 3,450     | 11,231    | 8,923     | 5,584     |      | 29,188    |
| Municipal notes                        | 860       | 2,505     | 4,145     | 1,160     |      | 8,670     |
|  | \$ 10,580 | \$ 25,276 | \$ 20,551 | \$ 10,206 | \$   | \$ 66,613 |

The Company's investments in corporate notes are with companies that have an investment grade rating from Standard & Poor's.

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**NOTE D COMMITMENTS AND CONTINGENCIES**

A total of 5,488 acres of the Company's land is subject to water contracts with the Wheeler Ridge Maricopa Water Storage District, or WRMWS, requiring minimum future annual payments for as long as the Company owns such land. The estimated future minimum annual payments are \$2,500,000 before any potential credits are received, whether or not water is available or is used.

The Tejon Ranch Public Facilities Financing Authority, or TRPFFA, is a joint powers authority formed by Kern County and the Tejon-Castac Water District, or TCWD, to finance public infrastructure within the Company's Kern County developments. TRPFFA has created two Community Facilities Districts, or CFDs, the West CFD and the East CFD. The West CFD has placed liens on 271 acres of the Company's land to secure payment of special taxes related to \$30,000,000 of bond debt sold by TRPFFA for Tejon Ranch Commerce Center, or TRCC-West. The reduction in land liens placed on lands in the West CFD when compared to year-end 2011 is due to a refinancing that occurred during February 2012 that allowed for the release of liens on 1,457 acres. The East CFD has placed liens on 1,931 acres of the Company's land to secure payments of special taxes related to \$12,670,000 of bond debt sold by TRPFFA for TRCC-East. At TRCC-West, the West CFD has no additional bond debt approved for issuance. At TRCC-East, the East CFD has approximately \$107,000,000 of additional bond debt authorized by TRPFFA that can be sold in the future.

In connection with the sale of bonds there is a standby letter of credit for \$2,189,000 related to the issuance of East CFD bonds. The standby letter of credit is in place to provide additional credit enhancement and cover approximately two years worth of interest on the outstanding bonds. This letter of credit will not be drawn upon unless the Company, as the largest land owner in the CFD, fails to make its property tax payments. The Company believes that the letter of credit will never be drawn upon. The letter of credit is for a two-year period of time and will be renewed in two-year intervals as necessary. The annual cost related to the letter of credit is approximately \$33,000.

The Company is obligated, as a landowner in each CFD, to pay its share of the special taxes assessed each year. The secured lands include both the TRCC-West and TRCC-East developments. Proceeds from the sale of West CFD bonds went to reimburse the Company for public infrastructure related to the TRCC West development. At this time there are no additional reimbursement funds remaining from the West CFD bonds or East CFD bonds for reimbursement of cost. During 2011, the Company paid approximately \$1,061,000 in special taxes. As development continues to occur at TRCC, new owners of land and new lease tenants, through triple net leases, will bear an increasing portion of the assessed special tax. As this happens, the Company's obligation is correspondingly reduced. This amount could change in the future based on the amount of bonds outstanding and the amount of taxes paid by others.

*Tejon Mountain Village*

**CBD Suit:** On October 5, 2009, the Kern County Board of Supervisors granted entitlement approval for the Tejon Mountain Village Project ( TMV ). On November 10, 2009, a group consisting of the Center for Biological Diversity, Wishtoyo Foundation, Tri-County Watchdogs and the Center on Race, Poverty and the Environment (collectively, CBD ) filed an action in the Kern County Superior Court under the California Environmental Quality Act, or CEQA, against Kern County and the Kern County Board of Supervisors, or collectively, the County, concerning the County's granting of approval for TMV, including the certification of the Environmental Impact Report, or EIR, approval of associated Kern County General Plan amendments, adoption of associated Zoning Maps, adoption of Special Plan No. 1, Map 256, exclusion from Agricultural Preserves Nos. 4 and 19, and approval of Vesting Tentative Tract Maps 6720 and 6717, among other associated approvals. TMV and the Company were named as real parties in interest ( Real Parties ) in the action.

The action alleged that the County failed to properly follow the procedures and requirements of CEQA including failure to identify, analyze and mitigate impacts to air quality, biological resources, hydrology and water quality, traffic, cultural resources, hazards, and failure to adequately describe the project and the environmental setting. The action also alleged that the County violated the Planning and Zoning Law and the Kern County General Plan. With these allegations CBD was attempting to get the EIR and approvals from Kern County for TMV overturned.

On November 5, 2010, Kern County Superior Court Judge Kenneth Twisselman ruled in favor of the County and Real Parties when he found that the County had properly analyzed and evaluated the environmental effects of TMV. In his ruling, Judge Twisselman rejected all of the claims made by CBD.

On February 8, 2011, CBD appealed the court's decision. On April 25, 2012, the California Fifth District Court of Appeal ( Court of Appeal ) panel issued its unanimous 89-page unpublished opinion affirming the trial court's favorable judgment against CBD in every respect and awarding costs on appeal to the County and Real Parties.





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On May 10, 2012, CBD filed a timely petition for rehearing, which the Court of Appeal summarily denied on May 15, 2012. Thereafter, no petition for review by the California Supreme Court was filed and the time for such review has now expired. The Court of Appeal issued its remittitur on June 25, 2012, and the Court of Appeal's unpublished decision became final and no longer subject to review as of that date.

**Robinson Suit:** On November 10, 2009, an additional suit was filed in the U.S. District Court for the Eastern District of California (Fresno division) by David Laughing Horse Robinson ( plaintiff ) an alleged representative of the federally-unrecognized Kawaiisu Tribe alleging, *inter alia*, that the Company does not hold legal title to the land within the TMV development that it seeks to develop. The grounds for the federal lawsuit were the subject of a United States Supreme Court decision in 1924 where the United States Supreme Court found against the Indian tribes.

The Company and other defendants filed motions to dismiss plaintiff's complaint for failure to state a claim and lack of jurisdiction. On January 24, 2011, the Company received a ruling by Judge Wanger dismissing all claims against the Company, TMV, the County and the federal defendants. However, the judge did grant a limited right by the plaintiff to amend certain causes of action in the complaint.

During April, 2011, the plaintiff filed his second amended complaint against the Company, alleging similar items as in the original suit. The plaintiff filed new materials during July, 2011 related to his second amended complaint. Thereafter, the case was reassigned to Magistrate Judge McAuliffe. On January 18, 2012, Judge McAuliffe issued an order dismissing all claims in plaintiff's second amended complaint for failure to state a cause of action and/or for lack of jurisdiction, but allowing the plaintiff one more opportunity to state certain land claims. The court also indicated that it was considering dismissing the case due to the lack of federal recognition of the Kawaiisu Tribe. The court then granted plaintiff an extension until March 19, 2012 to file his third amended complaint.

Plaintiff filed his third amended complaint on March 19, 2012. At the request of the U.S. Department of Justice acting on behalf of the Department of the Interior, defendants (including the Company) were given an extension to April 30, 2012 in which to respond to the third amended complaint. Defendants filed motions to dismiss all claims in the third amended complaint without further leave to amend on April 30, 2012. Plaintiff thereafter substituted in new counsel and with leave of court filed his opposition papers on June 8, 2012. Defendants filed their reply papers on June 22, 2012. The Court heard oral arguments on July 20, 2012 and we are now anticipating that the court will issue its ruling early August 2012. The Company believes that a negative outcome in this case is remote at this time and the monetary impact of an adverse claim, if any, also cannot be estimated at this time.

*National Cement*

The Company leases land to National Cement Company of California Inc., or National, for the purpose of manufacturing Portland cement from limestone deposits on the leased acreage. The California Regional Water Quality Control Board, or RWQCB, for the Lahontan Region issued several orders in the late 1990s with respect to environmental conditions on the property currently leased to National:

- (1) *Groundwater plume of chlorinated hydrocarbon compounds.* This order directs the Company's former tenant Lafarge Corporation, or Lafarge, the current tenant National, and the Company to, among other things, clean up groundwater contamination on the leased property. In 2003, Lafarge and National installed a groundwater pump-and-treat system to clean up the groundwater. The Company is advised that Lafarge and National continue to operate the cleanup system and will continue to do so over the near-term.
- (2) *Cement kiln dust.* National and Lafarge have consolidated, closed and capped cement kiln dust piles located on land leased from the Company. An order of the RWQCB directs National, Lafarge and the Company to maintain and monitor the effectiveness of the cap. Maintenance of the cap and groundwater monitoring remain as on-going activities.
- (3) *Former industrial waste landfills.* This order requires Lafarge, National and the Company to complete the cleanup of groundwater associated with the former industrial waste landfills. The Company is advised that the cleanup is complete. Lafarge continues to monitor the groundwater.

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- (4) *Diesel fuel.* An order of the RWQCB directs Lafarge, National and the Company to clean up contamination from a diesel fuel tank and pipeline. The Company is advised that Lafarge and National have substantially completed the groundwater cleanup and that groundwater monitoring remains an on-going activity.

To date, the Company is not aware of any failure by Lafarge or National to comply with the orders or informal requests of the RWQCB. Under current and prior leases, National and Lafarge are obligated to indemnify the Company for costs and liabilities arising directly or indirectly out of their use of the leased premises. The Company believes that all of the matters described above are included within the scope of the National or Lafarge indemnity obligations and that Lafarge and National have sufficient resources to perform any reasonably likely obligations relating to these matters. If they do not and the Company is required to perform the work at its own cost, it is unlikely that the amount of any such expenditure by the Company would be material.

*Antelope Valley Groundwater Cases*

On November 29, 2004, a conglomerate of public water suppliers filed a cross-complaint in the Los Angeles Superior Court seeking a judicial determination of the rights to groundwater within the Antelope Valley basin, including the groundwater underlying portions of the Company's land in Los Angeles County. Three phases of a multi-phase trial have been completed. Upon completion of the third phase, the court ruled that the groundwater basin is currently in overdraft and established a current total sustainable yield. The court has encouraged mediation sessions to settle remaining regional issues, such as groundwater pumping allocations and appointment of a regional water master. Several such mediation sessions have occurred, the most recent of which was May 30, 2012. Through these sessions, progress was made toward reaching a settlement on groundwater allocations and counsel for the various parties have since worked to draft a Stipulated Judgment that may serve as a framework for settlement of the cases, although substantial conflicts remain to be resolved. Given the incremental progress toward resolution, the trial judge has scheduled the next phase for trial for February 2013, allowing additional time for mediation and settlement discussions and encouraging further progress in order to avoid future trial costs. It is too early to ascertain whether a settlement agreement will be reached and what effect, if any, this case may have on the Centennial project or the Company's remaining lands in the Antelope Valley. Because the water supply plan for the Centennial project includes several sources of water in addition to groundwater underlying the Company's lands, and because the creation of an efficient market for local water rights is frequently an outcome of adjudication proceedings, we anticipate that sufficient water to supply the Company's needs will continue to be available for its use regardless of the outcome of this case.

*State Water Resources Control Board Lawsuit*

On May 12, 2010, the California Attorney General, on behalf of the State Water Resources Control Board, filed a complaint in the Alameda County Superior Court for civil penalties and a permanent injunction against a number of TravelCenters of America LLC, or TA, facilities in the Central Valley of California. The travel centers in the Petro Travel Plaza Holdings LLC, or TA/Petro, were also included in the complaint. The lawsuit alleges violations of various reporting, operating and monitoring regulations related to operation and maintenance of underground storage tanks. In addition to the TA/Petro entity and its respective member entities, the lawsuit also names the Company and Tejon Industrial Corporation as defendants. The Company has tendered defense of the lawsuit to TA, under the defend and indemnify clause in the TA/Petro LLC's operating agreement, and has also secured the services of an outside law firm to work with TA's outside counsel under a joint defense agreement. On September 16, 2011, the Company and Tejon Industrial Corp. were dismissed from the law suit, without prejudice. The parties remaining are currently engaged in the discovery process and have had very preliminary discussions regarding a possible negotiated resolution. At this point, however, the Company has an insufficient basis to address the merits or potential outcomes of the lawsuit. The monetary value of a potential adverse outcome on the claim likewise cannot be estimated at this time.

*Water Bank Lawsuits*

On June 3, 2010, the Central Delta and South Delta Water Agencies and several environmental groups, including CBD, filed a complaint in the Sacramento County Superior Court against the California Department of Water Resources (DWR), Kern County Water Agency and a number of real parties in interest, including the Company and TCWD. The lawsuit challenges certain amendments to the State Water Project contracts that were originally approved in 1995, known as the Monterey Amendments. The original EIR for the Monterey Amendments was determined to be insufficient in an earlier lawsuit, and the current lawsuit challenges

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the remedial EIR that DWR prepared as a result of the original lawsuit. Among other allegations, the current lawsuit also challenges the transfer of the Kern Water Bank, or KWB, from DWR to Kern County Water Agency and in turn to the Kern Water Bank Authority (KWBA), whose members are various Kern and Kings County interests, including TCWD, which TCWD has a 2% interest in the KWBA. A parallel lawsuit was also filed against Kern County Water Agency, also naming the Company and TCWD as real parties in interest, which has been stayed pending the outcome of the other action against DWR. The Company is named on the ground that it controls TCWD. TCWD has a contract right for water stored in the KWB and rights to recharge and withdraw water. Counsel for the Company is pursuing a dismissal of the Company from these lawsuits. Given the preliminary nature of these lawsuits, the Company has an insufficient basis to address the merits or potential outcomes of the lawsuit. The monetary value of a potential adverse outcome on the claim likewise cannot be estimated at this time.

**NOTE E INVESTMENT IN UNCONSOLIDATED AND CONSOLIDATED JOINT VENTURES**

The Company maintains investments in joint ventures. The Company accounts for its investments in unconsolidated joint ventures using the equity method of accounting unless the venture is a variable interest entity, or VIE, and meets the requirements for consolidation. The Company's investment in its unconsolidated joint ventures at June 30, 2012 was \$55,112,000. The equity in the income of the unconsolidated joint ventures was \$893,000 and \$534,000 for the three and six months ended June 30, 2012. The unconsolidated joint ventures have not been consolidated as of June 30, 2012, because the Company does not control the investments. The Company's current joint ventures are as follows:

**Petro Travel Plaza Holdings LLC** TA/Petro is an unconsolidated joint venture with TravelCenters of America, LLC for the development and management of travel plazas and convenience stores. This is a 60%-owned joint venture which owns and operates travel plazas/commercial highway operations in TRCC. It houses multiple commercial eating establishments as well as diesel and gasoline operations. The Company does not control the investment due to its having only 50% voting rights, and because our partner in the joint venture performs the day-to-day operations at the facility. At June 30, 2012, the Company had an equity investment balance of \$9,768,000 in this joint venture.

**Tejon Mountain Village LLC** Tejon Mountain Village LLC, or TMV LLC, is an unconsolidated joint venture between the Company and DMB TMV LLC (a wholly owned subsidiary of DMB Associates, Inc.) formed to obtain all necessary government entitlement approvals and to develop the Tejon Mountain Village project. The Company owns a 50% interest in this venture. At June 30, 2012, the Company's equity investment balance in this joint venture was \$38,974,000.

**Rockefeller Joint Ventures** The Company has two joint ventures with Rockefeller Group Development Corporation for the development of buildings on approximately 91 acres. These joint ventures are part of an agreement for the development of up to 500 acres of land in TRCC including pursuing Foreign Trade Zone, or FTZ, designation and development of the property within the FTZ for warehouse distribution and light manufacturing. The Company owns a 50% interest in each of the joint ventures. Currently the Five West Parcel LLC joint venture owns and leases a 606,000 square foot building. The second of these joint ventures, 18-19 West LLC, was formed in August 2009 through the contribution of 61.5 acres of land by the Company, which is being held for future development. At June 30, 2012, the Company's combined equity investment balance in these two joint ventures was \$6,370,000.

**Centennial Founders, LLC** Centennial Founders, LLC is a joint venture with Pardee Homes, Lewis Investment Company, and Standard Pacific Corp. that was organized to pursue the entitlement and development of land that the Company owns in Los Angeles County. Based on the Second Amended and Restated Limited Company Agreement of Centennial Founders, LLC and the change in control and funding that resulted from the amended agreement, Centennial Founders, LLC qualified as a variable interest entity, beginning in the third quarter of 2009 and the Company was determined to be the primary beneficiary. As a result, Centennial Founders, LLC has been consolidated into our financial statements beginning in that quarter. Our partners retained a noncontrolling interest in the joint venture. At June 30, 2012 the Company had a 69.44% ownership position in Centennial Founders, LLC.

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Unaudited condensed balance sheet information of the Company's unconsolidated and consolidated joint ventures as of June 30, 2012 and December 31, 2011 and condensed statements of operations for the six months ended June 30, 2012 and June 30, 2011 are as follows:

**Statement of Operations**

for the six months ending June 30, 2012

(In thousands)

|                                      | UNCONSOLIDATED                    |                   |                     |                              | Total     | CONSOLIDATED<br>Centennial-VIE |
|--------------------------------------|-----------------------------------|-------------------|---------------------|------------------------------|-----------|--------------------------------|
|                                      | Petro Travel<br>Plaza<br>Holdings | 18-19 West<br>LLC | Five West<br>Parcel | Tejon<br>Mountain<br>Village |           |                                |
| Gross revenues                       | \$ 59,001                         | \$ 53             | \$ 975              | \$                           | \$ 60,029 | \$ 135                         |
| Net income (loss)                    | \$ 1,540                          | \$ 46             | \$ (282)            | \$ (47)                      | \$ 1,257  | \$ (160)                       |
| Partner's share of net income (loss) | \$ 616                            | \$ 23             | \$ (141)            | \$ (24)                      | \$ 474    | \$ (50)                        |
| Equity in income (losses)            | \$ 675                            | \$ 23             | \$ (141)            | \$ (23)                      | \$ 534    | \$ (110)                       |

**Balance Sheet Information as of June 30, 2012**

|                             |           |          |          |           |            |           |
|-----------------------------|-----------|----------|----------|-----------|------------|-----------|
| Current assets              | \$ 13,704 | \$ 63    | \$ 804   | \$ 456    | \$ 15,027  | \$ 301    |
| Property and equipment, net | 44,273    | 4,365    | 19,791   | 89,764    | 158,193    | 68,686    |
| Other assets                | 264       |          | 307      |           | 571        |           |
| Long-term debt              | (17,725)  |          | (11,000) |           | (28,725)   |           |
| Other liabilities           | (3,578)   |          | (80)     | (492)     | (4,150)    | (944)     |
| Net assets                  | \$ 36,938 | \$ 4,428 | \$ 9,822 | \$ 89,728 | \$ 140,916 | \$ 69,043 |

**Statement of Operations**

for the six months ending June 30, 2011

(In thousands)

|                                      | UNCONSOLIDATED                    |                   |                     |                              | Total     | CONSOLIDATED<br>Centennial-VIE |
|--------------------------------------|-----------------------------------|-------------------|---------------------|------------------------------|-----------|--------------------------------|
|                                      | Petro Travel<br>Plaza<br>Holdings | 18-19 West<br>LLC | Five West<br>Parcel | Tejon<br>Mountain<br>Village |           |                                |
| Gross revenues                       | \$ 54,709                         | \$                | \$ 228              | \$ 127                       | \$ 55,064 | \$ 127                         |
| Net income (loss)                    | \$ 611                            | \$ (56)           | \$ (702)            | \$ (32)                      | \$ (179)  | \$ (168)                       |
| Partner's share of net income (loss) | \$ 246                            | \$ (28)           | \$ (351)            | \$ (16)                      | \$ (149)  | \$ (60)                        |
| Equity in income (losses)            | \$ 365                            | \$ (28)           | \$ (351)            | \$ (16)                      | \$ (30)   | \$ (108)                       |

**Balance Sheet Information as of December 31, 2011**

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|                             |           |          |          |           |            |           |
|-----------------------------|-----------|----------|----------|-----------|------------|-----------|
| Current assets              | \$ 16,940 | \$ 12    | \$ 116   | \$ 1,020  | \$ 18,088  | \$ 325    |
| Property and equipment, net | 44,092    | 4,255    | 16,509   | 85,127    | 149,983    | 67,684    |
| Other assets                | 307       |          | 37       |           | 344        |           |
| Long-term debt              | (18,076)  |          | (8,625)  |           | (26,701)   |           |
| Other liabilities           | (2,648)   |          | (201)    | (1,122)   | (3,971)    | (1,106)   |
| Net assets                  | \$ 40,615 | \$ 4,267 | \$ 7,836 | \$ 85,025 | \$ 137,743 | \$ 66,903 |

The Company's investment balance in its unconsolidated joint ventures differs from its capital accounts in the respective joint ventures. The differential represents the difference between the cost basis of assets contributed by the Company and the agreed-upon contribution value of the assets contributed.

**Table of Contents****NOTE F LONG TERM WATER ASSETS**

Long term assets consist of water and water contracts held for future use or sale. 8,700 acre feet of water are currently held in a water bank on Company land in southern Kern County. The water is held at cost which includes the price paid for the water and the cost to pump and deliver the water from the California aqueduct into the water bank. Banked water costs also include costs related to the right to receive an additional 2,362 acre feet of water in the future from Antelope Valley East Kern Water Agency, or AVEK and we have approximately 10,534 acre feet of water in AVEK's water bank. An additional 14,786 acre-feet of transferable water purchased for \$8,985,000 is owned by the Company. The Company holds State Water Project, or SWP, contracts for 3,444 acre feet of water with the Tulare Water Storage District and the Dudley-Ridge Water Storage District to supply water through 2035. These contracts are being amortized using the straight line method over that period. Annual amortization for the next five years will be \$708,000 per year. Water contracts with the WRMWSD and the Tejon-Castac Water District are also in place, but were entered into with each District at inception of the contract and not purchased later from third parties, and do not have a related financial value on the books of the Company. Therefore there is no amortization expense related to these contracts. Water assets consist of the following at June 30, 2012 and December 31, 2011:

| (\$ in thousands)   | June 30, 2012    | December 31, 2011 |
|---|------------------|-------------------|
| Banked water and water for future delivery  | \$ 4,364         | \$ 3,546          |
| Transferable water  | 8,988            | 8,988             |
| SWP Contracts (net of accumulated amortization of \$1,673 and \$1,317 at June 30, 2012 and December 2011, respectively) | 16,153           | 16,510            |
| <b>Total long-term assets</b>   | <b>29,505</b>    | <b>29,044</b>     |
| less: Current portion   | (708)            | (708)             |
|   | <b>\$ 28,797</b> | <b>\$ 28,336</b>  |

**NOTE G SHORT-TERM AND LONG-TERM DEBT**

The Company had no outstanding balance on its line of credit at June 30, 2012 and December 31, 2011.

Long-term debt consists of the following:

| (\$ in thousands)      | June 30, 2012 | December 31, 2011 |
|------------------------|---------------|-------------------|
| Note payable to a bank | \$ 271        | \$ 290            |
| Less current portion   | (39)          | (37)              |
|                        | <b>\$ 232</b> | <b>\$ 253</b>     |

We have a long-term revolving line of credit of \$30,000,000 that, as of June 30, 2012, had no outstanding balance. At the Company's option, the interest rate on this line of credit can float at 2.50% over a selected LIBOR rate or can be fixed at 2.25% above LIBOR for a fixed rate term. During the term of this credit facility (which matures in October 2013), we can borrow at any time and partially or wholly repay any outstanding borrowings and then re-borrow, as necessary. Under the terms of the line of credit, we must maintain tangible net worth, defined as total equity, including noncontrolling interest, plus debt less intangible assets, of not less than \$175,000,000 and liquid assets of not less than \$25,000,000. At June 30, 2012 our tangible net worth was \$302,893,000 and liquid assets were \$74,784,000. A portion of our farm acreage secures this line of credit. The outstanding long-term debt, less current portion of \$39,000, is \$232,000 at June 30, 2012. This debt is being used to provide long-term financing for a building being leased to Starbucks and the debt is secured by the leased building and land. The balance of the long-term debt instrument listed above approximates the fair value of the instrument.





**Table of Contents****NOTE H INTEREST RATE RISK MANAGEMENT**

At June 30, 2012, the Company had no outstanding interest rate swap agreements. However, a joint venture of the Company, TA/Petro, has an interest rate swap agreement with respect to \$18,419,000 of its long-term debt to manage interest rate risk by converting floating interest rate debt to fixed-rate debt. This swap agreement matures in August 2012 and is a contract to exchange variable-rate for fixed-rate interest payments periodically over the life of the agreement. The interest rate swap fixed rate is 6.05%. TA/Petro accounts for the swap as a cash flow hedge with changes in the fair value of the swap recorded in other comprehensive income. The Company accounts for its share of the change in the interest rate swap in other comprehensive income and investments in unconsolidated joint ventures. As of June 30, 2012, the Company's portion of the fair value of the interest rate swap was a liability of \$33,000.

**NOTE I STOCK COMPENSATION OPTIONS**

The Company's 1998 Stock Incentive Plan, or the 1998 Plan, provides for the making of awards to employees, consultants, and advisors of the Company with respect to 2,350,000 shares of the Company's common stock. Since the adoption of the 1998 Plan through June 30, 2012, the Company has granted options under the plan to purchase 1,129,292 shares at a price equal to the fair market value at date of grant, of which 1,077,792 have been exercised or forfeited, leaving 51,500 granted options outstanding at June 30, 2012. Options granted under the 1998 Plan vest over a five-year period and have ten-year contractual terms. All options granted under the 1998 Plan to date are currently vested.

The Non-Employee Director Stock Incentive Plan, or NDSI Plan, is intended to enable the Company to attract, retain, and motivate non-employee directors by providing for or increasing the proprietary interest of such persons in the Company. The NDSI Plan provides for the grant of awards to non-employee directors with respect to an aggregate of 200,000 shares of the Company's common stock. Since the adoption of the NDSI Plan through June 30, 2012, the Company has granted options under the plan to purchase 83,518 shares at a price equal to the fair market value at date of grant, of which 75,951 options have been exercised or forfeited, leaving 7,567 granted options outstanding at June 30, 2012. Options granted under the NDSI Plan vest one year from the date of grant and have ten year contractual terms. All outstanding options granted under the NDSI plan are currently vested.

There were no options granted in 2012 or 2011 under either the 1998 Plan or the NDSI Plan.

Exercise prices for options outstanding under the 1998 Plan and NDSI Plan as of June 30, 2012 ranged from \$27.66 to \$27.90. The weighted-average remaining contractual life of those options is approximately eight months. None of the options granted under the 1998 Plan or NDSI Plan contain conversion features.

The following is a summary of the Company's stock option activity and related information for the six month period ended June 30, 2012:

|                                   | Options | Weighted-Average<br>Exercise Prices Per<br>Share |
|-----------------------------------|---------|--|
| Outstanding beginning of period   | 66,693  | \$ 27.32   |
| Granted                           |         |  |
| Exercised                         | (5,013) | 24.49  |
| Forfeited/Cancelled               | (2,613) | 24.49  |
| Outstanding end of period         | 59,067  | \$ 27.69   |
| Options exercisable end of period | 59,067  | \$ 27.69   |

As of June 30, 2012, there was no unrecognized compensation cost related to stock options. No shares vested during the three months ended June 30, 2012, therefore, the fair value of shares vesting was zero. The total intrinsic value of options exercised during the six months ended June 30, 2012 and 2011 were \$3,000 and \$1,585,000, respectively. As of June 30, 2012, there were 59,067 options vested and exercisable with a weighted-average exercise price of \$27.69 and an aggregate intrinsic value of \$55,000.

**Table of Contents****NOTE J STOCK COMPENSATION RESTRICTED STOCK AND PERFORMANCE SHARE GRANTS**

The Company's stock incentive plans provide for the making of awards to employees based upon time-based criteria or through the achievement of performance-related objectives. The Company has issued three types of stock grant awards under these plans: restricted stock with time-based vesting, performance share grants that only vest upon the achievement of specified performance conditions, and performance share grants that include threshold, target, and maximum achievement levels based on the achievement of specific performance milestones. The Company has issued 167,561 shares of restricted stock that vest over three and four-year periods of time and of this amount 132,814 shares have vested. The Company also has granted performance units with stock awards ranging from zero shares if below threshold performance conditions to 95,227 for threshold performance, 614,158 shares for target performance, and 906,044 for maximum performance. These awards are tied to corporate cash flow goals and the achievement of specified milestone development activities.

During the second quarter of 2012, the Company achieved the second performance milestone for the Tejon Mountain Village project, which was to successfully defend its environmental impact report in the courts and achieve litigation free entitlement. Please Note D - Commitments and Contingencies for a detailed status of the TMV CBD lawsuit. This achievement resulted in an acceleration of stock compensation expense during the second quarter of 2012 related to the TMV litigation free performance milestone. Additionally, the achievement of this milestone has moved up the likelihood of reaching the third performance milestone sooner. As such, the cost for this final TMV performance milestone has been accelerated.

The following is a summary of the Company's stock grant activity assuming target achievement for outstanding performance grants for the following periods:

|  | June 30<br>2012 | December 31<br>2011 |
|--|-----------------|---------------------|
| Stock Grants Outstanding Beginning of the Year at Target | 744,508         | 782,087             |
| New Stock Grants/Additional shares maximum achievement   | 73,729          | 64,679              |
| Vested Grants  | (167,608)       | (36,980)            |
| Expired/Forfeited Grants                                 |                 | (65,278)            |
| <b>Stock Grants Outstanding June 30, 2012 at Target</b>  | <b>650,629</b>  | <b>744,508</b>      |

The fair value of restricted stock with time-based vesting features is based upon the Company's share price on the date of grant and is expensed over the service period. Fair value of performance grants that cliff vest based on the achievement of performance conditions is based on the share price of the Company's stock on the day of grant once the Company determines that it is probable that the award will vest. This fair value is expensed over the service period applicable to these grants. For performance grants that contain a range of shares from zero to maximum we determine, based on historic and projected results, the probability of (1) achieving the performance objective, and (2) the level of achievement. Based on this information, we determine the fair value of the award and measure the expense over the service period related to these grants. Because the ultimate vesting of all performance grants is tied to the achievement of a performance condition, we estimate whether the performance condition will be met and over what period of time. Ultimately, we adjust compensation cost according to the actual outcome of the performance condition.

For the six months ending June 30, 2012 there was total employee stock compensation of \$3,642,000 with \$3,475,000 being expensed and \$167,000 being capitalized to projects. For the six months ending June 30, 2011 we recognized \$2,313,000 in expense.

Under the NDSI Plan, each non-employee director receives his or her annual compensation in stock. Under this plan, 72,875 shares of stock have been granted since the plan was adopted in 2004. During 2012, 5,982 shares have been granted. Total expenses relating to non-employee director stock compensation during the six months ended June 30, 2012 and 2011 was \$183,000 and \$162,000, respectively.

**NOTE K RETIREMENT PLAN**

The Company has a defined benefit plan that covers many of its employees. The benefits are based on years of service and the employee's five-year final average salary. Contributions are intended to provide for benefits attributable to service both to date and expected to be provided in the future. The Company funds the plan in accordance with the Employee Retirement Income Security Act of 1974 (ERISA) and the Pension Protection Act. The Company anticipates contributing approximately \$750,000 to the plan during 2012.



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Plan assets consist of equity, debt and short-term money market investment funds. The plan's current investment policy targets 65% equities, 25% debt and 10% money market funds. Equity and debt investment percentages are allowed to fluctuate plus or minus 20% around the respective targets to take advantage of market conditions. As an example, equities can fluctuate from 78% to 52% of plan assets. At June 30, 2012, the investment mix was approximately 68% equity, 27% debt, and 5% money market funds. At December 31, 2011, the investment mix was approximately 66% equity, 29% debt and 5% money market funds. Equity investments consist of a combination of individual equity securities plus value funds, growth funds, large cap funds and international stock funds. Debt investments consist of U.S. Treasury securities and investment grade corporate debt. The weighted-average discount rate and rate of increase in future compensation levels used in determining the periodic pension cost is 4.4% in 2012 and 2011. The expected long-term rate of return on plan assets is 7.5% in 2012 and 2011. The long-term rate of return on plan assets is based on the historical returns within the plan and expectations for future returns.

The expected total pension and retirement expense was as follows for the six months ended June 30, 2012 and 2011:

| (In thousands)                                 | 2012         | 2011         |
|--|--------------|--------------|
| <b>Cost components:</b>                        |              |              |
| Service cost-benefits earned during the period | \$ (126)     | \$ (120)     |
| Interest cost on projected benefit obligation  | (192)        | (158)        |
| Expected return on plan assets                 | 222          | 172          |
| Net amortization and deferral                  | (210)        | (94)         |
| <br>Total net periodic pension cost            | <br>\$ (306) | <br>\$ (200) |

**NOTE L INCOME TAXES**

For the six months ended June 30, 2012, the Company incurred income tax benefits of \$64,000 compared to a net income tax expense of \$4,268,000 for the six months ended June 30, 2011. These represent effective income tax rates of approximately (20%) and 35% for the six months ended June 30, 2012 and, 2011, respectively. The effective tax rate is calculated based on forecasted net income for 2012 adjusted for estimated permanent tax differences such as depletion allowances. During 2012, depletion allowances have increased due to higher oil and gas revenues and are the primary driver of the increase in permanent tax differences that is creating the current period tax benefit. As of June 30, 2012, our balance sheet reflects an income tax receivable of \$408,000.

The Company classifies interest and penalties incurred on tax payments as income tax expenses. During the first six months ended June 30, 2012, the Company made income tax payments of \$3,401,000 related to the 2011 tax year and received \$580,000 in tax refunds.

**Table of Contents****NOTE M SEGMENT REPORTING**

The revenue components of our commercial/industrial real estate segment for the six months ending June 30 are as follows:

| (In thousands)                               | 2012      | 2011     |
|--|-----------|----------|
| Commercial leases                            | \$ 2,918  | \$ 2,616 |
| Oil and Gas revenue                          | 7,183     | 4,084    |
| Mineral revenue                              | 642       | 561      |
| Grazing leases                               | 587       | 564      |
| Land Sale                                    | 648       |          |
| All other land management ancillary services | 578       | 1,567    |
|  | \$ 12,556 | \$ 9,392 |

Commercial lease revenue consists of land and building leases to tenants at our commercial retail and industrial developments, base and percentage rents from our Calpine power plant lease, communication tower rents, and payments from easement leases. Oil and mineral royalties are received from the exploration and development companies who extract or mine the natural resources from our land. Land management ancillary services include wildlife management, landscape and property maintenance, and building management services. During the first six months of 2012, the Company's game management operations were temporarily suspended in order to complete the development of a new sales program and operating procedures. Please refer to Form 8-K filed on January 20, 2012 regarding the Company's game management and hunting operations. It is expected that the game management operations will be fully functional beginning September 1, 2012.

Resort/residential land development segment produces revenues from farming activities within the Centennial Founders, LLC and is actively involved in the land entitlement and pre-development process. The farming segment produces revenues from the sale of wine grapes, almonds and pistachios.

During the first quarter of 2011, the Company completed the sale of five conservation easements totaling approximately 62,000 acres for \$15,750,000. These easements were sold to the Tejon Ranch Conservancy, an independent non-profit organization set up as a part of the 2008 Conservation and Land Use Agreement by the conservation groups that signed the agreement. Funds for the purchase were provided by a grant from the California Wildlife Conservation Board. The Company will retain fee ownership of the 62,000 acres and continue to operate current revenue generating activities farming, cattle grazing, filming, oil and gas and other mineral exploration and production on portions of the acreage. The conservation easements will preclude the Company from pursuing any long term development on the 62,000 acres.

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*This Quarterly Report on Form 10-Q contains forward-looking statements, including without limitation statements regarding strategic alliances, the almond, pistachio and grape industries, the future plantings of permanent crops, future yields, prices and water availability for our crops and real estate operations, future prices, production and demand for oil and other minerals, future development of our property, future revenue and income of our jointly-owned travel plaza and other joint venture operations, potential losses to the Company as a result of pending environmental proceedings, the adequacy of future cash flows to fund our operations, market value risks associated with investment and risk management activities and with respect to inventory, accounts receivable and our own outstanding indebtedness and other future events and conditions. In some cases these statements are identifiable through the use of words such as anticipate, believe, estimate, expect, intend, plan, project, target, can, could, may, will, should, would, and similar expressions. In addition, any statements that refer to projections of our future financial performance, our anticipated growth, and trends in our business and other characterizations of future events or circumstances are forward-looking statements. We caution you not to place undue reliance on these forward-looking statements. These forward-looking statements are not a guarantee of future performances and are subject to assumptions and involve known and unknown risks, uncertainties and other important factors that could cause the actual results, performance or achievements of the Company, or industry results, to differ materially from any future results, performance, or achievement implied by such forward-looking statements. These risks, uncertainties and important factors include, but are not limited to, weather, market and economic forces, availability of financing for land development activities, and success in obtaining various governmental approvals and entitlements for land development activities. No assurance can be given that the actual future results will not differ materially from the forward-looking statements that we make for a number of reasons including those described above in the section entitled, Risk Factors in this report and our Annual Report on Form 10-K.*

**Overview**

We are a diversified real estate development and agribusiness company committed to responsibly using our land and resources to

meet the housing, employment, and lifestyle needs of Californians and create value for our shareholders. Current operations consist of land planning and entitlement, land development, commercial sales and leasing, leasing of land for mineral royalties, grazing leases, income portfolio management, and farming. Our prime asset is approximately 270,000 acres of contiguous, largely undeveloped land that, at its most southerly border, is 60 miles north of the city of Los Angeles and, at its most northerly border, is 15 miles east of Bakersfield.

Our business model is designed to create value through the entitlement and development of land for commercial/industrial and resort/residential uses while at the same time protecting significant portions of our land for conservation purposes. We operate our business near one of the country's largest population centers, Los Angeles County, which is expected to continue to grow well into the future.

We currently operate in three business segments: commercial/industrial real estate development and services; resort/residential real estate development; and farming.

Commercial/industrial real estate development and services generates revenues from building, grazing and land lease activities, land and building sales, oil and mineral royalties and ancillary land management activities. Resort/residential land development produces revenues from farming activities within the Centennial Founders LLC, but is primarily involved in the land entitlement process and conservation activities. Farming produces revenues from the sale of grapes, almonds, and pistachios.

For the first six months of 2012 we had net income of \$343,000 compared to net income of \$8,039,000 for the first six months of 2011. When comparing to the first six months of 2011, the decrease is largely the result of the sale of conservation easements for \$15,750,000 in 2011, which is partially offset by improved oil royalties, farming revenues, and lower tax provision.

**Critical Accounting Policies**

The preparation of our interim financial statements in accordance with GAAP requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. We consider an accounting estimate to be critical if (1) the accounting estimate requires us to make assumptions about matters that were highly uncertain at the time the accounting estimate was made, and (2) changes in the estimates that are likely to occur from period to period, or use of different estimates that we reasonably could have used in the current period, would have a material impact on our financial condition or results of operations. On an on-going basis, we evaluate our estimates, including those related to revenue recognition, impairment of



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long-lived assets, capitalization of costs, profit recognition related to land sales, stock compensation, and our defined benefit retirement plan. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

Our critical accounting policies have not changed since the filing of our Annual Report on Form 10-K for the year ended

December 31, 2011. Please refer to that filing for a description of our critical accounting policies.

## **Results of Operations**

### **Comparison of six months ended June 30, 2012 to six months ended June 30, 2011**

Total revenue from segment operations for the first six months of 2012 was \$17,428,000 compared to \$28,518,000 for the first six months of 2011, representing a decrease of \$11,090,000, or 39%.

Commercial/industrial segment revenues increased \$3,164,000 in the first six months of 2012 compared to the same period of 2011 primarily due to increased oil lease and royalty payments of \$2,610,000. Additionally, we recognized \$648,000 of revenue during the first six months of 2012, which was deferred from the sale of land to Caterpillar that occurred in December 2011, as we completed the required infrastructure by June 30, 2012. Oil royalties improved as production increased 37% during the first six months of 2012 compared to the same period in 2011. Royalty payments are tied directly to the market price of oil, which has increased 10% compared to the same period of 2011. We continue to see increased interest in exploration activities on our lands. Since the fourth quarter of 2011 we have had four new wells drilled on our land, all of which are in production. These new wells played a significant role in the increase in production thus far in 2012. We are continuing to see new drilling activity and new drilling permits on our land. This new increase in activity does not mean there will be any increase in royalty revenue because new sources of oil may not be found.

The resort/residential segment reported revenues of \$135,000 during the first six months of 2012 compared to \$15,878,000 during the first six months of 2011. The 2011 period reflects the sale of five conservation easements totaling approximately 62,000 acres for \$15,750,000 to the Tejon Ranch Conservancy, an independent non-profit organization set up as a part of the 2008 Conservation and Land Use Agreement by the conservation groups that signed the agreement. The Company will retain fee ownership of the 62,000 acres and continue to operate current revenue generating activities including farming, cattle grazing, filming, oil and gas and other mineral exploration and production on portions of the acreage. The conservation easements will preclude the Company from pursuing any long-term development on the 62,000 acres.

Farming revenues increased \$1,489,000 in the first six months of 2012 compared to the same period in 2011 primarily due to an increase of \$1,207,000 in pistachio revenue, of which \$320,000 was due to a price adjustment for the 2010 crop year. There was a carry-forward of the 2011 pistachio crop year inventory into 2012, the sale of which increased 2012 revenues, in contrast to no inventory carry-forward in 2011 from the 2010 pistachio crop. Almond revenues increased \$245,000 compared to the prior year mainly due to a 9% increase in average price during the first six months of 2012 compared to the same period in 2011. As 2012 progresses, we expect prices for almonds to improve due to continued strong demand for almonds.

Net income attributable to common stockholders for the first six months of 2012 was \$393,000, or \$0.02 per share, compared to net income attributable to common stockholders of \$8,098,000, or \$0.41 per share, for the same period in 2011. The decline for the first six months of 2012 is primarily due to the sale of the conservation easements during the first six months of 2011, as described above, and increases in operating expenses. These items, which negatively impacted income were partially offset by net increases in oil revenues and farming revenues during the first six months of 2012.

Expenses within our commercial/industrial segment decreased \$91,000, or 1% during the first six months of 2012 compared to the same period in 2011. Within the commercial expense category there was a \$374,000 decrease related to assessments by the Tejon-Castac Water District, a \$238,000 increase in capitalized indirect costs, partially offset by a \$213,000 increase in stock compensation cost due to the acceleration of the vesting of the TMV CEQA litigation-free performance grant milestone and a \$254,000 increase in compensation and bonus accruals mainly due to the timing of hiring new employees in 2011 and early 2012.

Expenses within our resort/residential segment increased \$278,000, or 15%, during the first six months of 2012 compared to the same period in 2011. The increase is primarily due to a \$155,000 increase in stock compensation expense due to the acceleration of the vesting of the TMV CEQA litigation-free performance grant milestone and a \$48,000 increase in compensation and bonus accruals.



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Farming expenses for the first six months of 2012 were flat when compared to the same period in 2011.

Corporate general and administrative costs increased \$1,249,000, or 22%, during the first six months of 2012 compared to the same period in 2011, primarily due to a \$846,000 increase in stock compensation expense due to the acceleration of the vesting of the TMV CEQA litigation-free performance grant milestones, a \$194,000 increase in compensation and bonus accruals due to the timing of hiring new employees and annual changes to compensation, and \$126,000 increase in licensing and fees related to information management systems.

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Equity in income of our unconsolidated joint ventures increased \$564,000 in the first six months of 2012 compared to the first six months of 2011. Our TA/Petro joint venture generated \$309,000 higher income mainly due to higher gasoline sales and improved margins. Our Rockefeller joint ventures generated \$262,000 higher net income due to the occupancy of a building by Dollar General and rental payments beginning in April 2012.

**Comparison of three months ended June 30, 2012 to three months ended June 30, 2011**

Total revenues for the second quarter of 2012, were \$7,849,000 compared to \$5,872,000 for the second quarter of 2011. This increase of \$1,977,000, or 34%, in total revenues is primarily attributable to improved commercial/industrial revenue and farming revenue.

Commercial/industrial revenue improved \$1,396,000 when compared to the second quarter of 2011. The improvement is largely due to an \$863,000 increase in oil royalties, as production increased 42% and the average price of oil remained flat, and we recognized \$507,000 of revenue in the second quarter of 2012, related to the land sale to Caterpillar in December 2011.

Commercial/industrial expenses decreased by \$154,000, or 5%, compared to the second quarter of 2011, primarily due to \$243,000 lower professional services as a result of less legal fees incurred in 2012 as compared to 2011. Additional decreases in commercial/industrial expenses include \$152,000 lower assessments by the Tejon-Castac Water District, \$130,000 higher indirect costs capitalized to construction in progress projects and \$81,000 lower marketing expenses. These decreases in expenses were partially offset by a \$226,000 increase in stock compensation due to the acceleration of the vesting of the TMV CEQA performance grant milestone and a \$152,000 increase in compensation and bonus accruals mainly due to new employees and annual changes to compensation.

Resort residential expenses increased \$208,000, or 22%, during the second quarter of 2012 compared to the second quarter of 2011, primarily due to a \$154,000 increase in stock compensation expense related to the acceleration of the vesting of the TMV CEQA performance grant milestone. Additionally, compensation and bonus accruals increased by \$45,000 during the second quarter of 2012 compared to the same period in 2011.

Farming revenues increased \$615,000 during the second quarter of 2011 compared to the second quarter of 2010, primarily due to \$326,000 higher pistachio sales as a result of the larger inventory carried over from the 2011 crop year. Almond revenues increased \$277,000 primarily due to price adjustments.

Farming expenses increased \$113,000, or 13%, during the second quarter of 2012 compared to the same period in 2011, primarily due to a \$137,000 increase in farming general and administrative expenses, a \$96,000 increase in pistachio cost of sales and a \$33,000 increase in water expenses, partially offset by \$172,000 decrease in almond cost of sales.

Corporate expenses increased by \$917,000, or 33%, during the second quarter of 2012 compared to the second quarter of 2011, primarily due to a \$681,000 increase in stock compensation due to the acceleration of the vesting of the TMV CEQA performance grant milestones. Additionally, we experienced an \$186,000 increase in license fees related to information management systems. These increases were partially offset by an \$86,000 decrease in professional services.

Our share of earnings from our joint ventures increased \$481,000 in the second quarter of 2012 compared to the second quarter of 2011, primarily due to \$321,000 higher income from our TA/Petro joint venture and \$162,000 higher income from our Rockefeller joint venture mainly due to the occupancy of the Five West Parcel building.

Future activities within the commercial/industrial segment continue to be focused on the marketing and development of commercial/industrial and retail product offerings within TRCC-East and completing the build-out of TRCC-West. These developments are being planned to coincide with what we anticipate to be future market demand, although the timing and extent of the future market demand is difficult for us to predict. We are currently evaluating and performing due diligence related to the viability of an outlet center within TRCC-East to expand our retail product offerings within TRCC-East. We are anticipating the beginning of a new phase of master infrastructure development within TRCC-East during the third or fourth quarter of 2012. This new infrastructure will begin to open up retail and industrial sites in the southern section of the TRCC-East development. We estimate that this infrastructure, once started, could be completed in approximately nine months at an investment of \$8,000,000 to \$9,000,000.

We continue to focus our industrial development marketing efforts for TRCC-East and TRCC-West on the labor and logistical benefits of our site and the success that current tenants and owners within our development have experienced. Our development strategy fits within the logistics model that many companies are using, which favors larger single-site buildings rather than a number of decentralized smaller distribution centers. Buildings of 1.0 million square feet or larger are more difficult to build in Los Angeles due to the number of acres necessary for a

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building of that size. We believe that our ability to provide land parcels to support buildings of that size can provide us with a potential marketing advantage in the future. A potential disadvantage to our development strategy is our distance from the Port of Los Angeles in comparison to the traditional warehouse/distribution centers east of Los Angeles. Vacancy rates have declined in the Inland Empire region of Los Angeles, a large industrial area within Los Angeles that we compete with for customers. Lease rates in the Inland Empire area have also been improving during 2012, which could be helpful to us in our lease pricing in the future. During 2012, we anticipate that our commercial/industrial and resort/residential real estate segments will incur costs, net of amounts capitalized, related to professional service fees, marketing costs, commissions, planning costs, and staffing costs as we continue to pursue development opportunities. Infrastructure development and marketing activities and costs could continue over the next several years as we develop our land holdings.

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Most of the expenses incurred within our resort/residential segment during 2012 will be focused on the ongoing implementation of the Conservation and Land Use Agreement and in coordinating efforts with our joint venture partners in the achievement of entitlement for Centennial Founders, LLC and completing the permitting process for TMV.

All of our crops are sensitive to the size of each year's world crop. Large crops in California and abroad can rapidly depress prices. While it is still too early in the year to predict with any certainty, we estimate that our 2012 almond crop production will be on par with 2011 production due to what appears to have been good spring growing period. With demand remaining strong for almonds, we expect pricing for 2012 to be comparable to 2011. We were still holding 168,000 pounds of 2011 crop almonds in inventory at June 30, 2012. The market value of our remaining 2011 almond inventory exceeds the carrying value of that inventory.

Prices received for many of our products are dependent upon prevailing market conditions and commodity prices. Therefore, we are unable to accurately predict revenue and we cannot pass on to our customers any cost increases caused by general inflation, except to the extent such inflation is reflected in market conditions and commodity prices. The operations of the Company are seasonal and future results of operations cannot be predicted based on quarterly results. Future real estate sales and leasing activity are dependent on market circumstances and specific opportunities and therefore are difficult to predict from period to period.

For further discussion of the risks and uncertainties that could potentially adversely affect us, please refer to Part I, Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Company's Annual Report on Form 10-K for the year ended December 31, 2011, or Annual Report, and, to "Risk Factors" under Part II, Item 1A of this report and in Part I, Item 1A of our Annual Report.

We continue to be involved in various legal proceedings related to leased acreage. For a further discussion, please refer to "Note D - Commitments and Contingencies" in the Notes to Unaudited Consolidated Financial Statements in this report.

**Income Taxes**

For the six months ended June 30, 2012, the Company incurred income tax benefits of \$64,000 compared to a net income tax expense of \$4,268,000 for the six months ended June 30, 2011. These represent effective income tax rates of approximately (20%) and 35% for the six months ended June 30, 2012 and, 2011, respectively. The effective tax rate is calculated based on forecasted net income for 2012 adjusted for estimated permanent tax differences such as depletion allowances. During 2012, depletion allowances have increased due to higher oil and gas revenues and are the primary driver of the increase in permanent tax differences that is creating the current period tax benefit. As of June 30, 2012, our balance sheet reflects an income tax receivable of \$408,000.

The Company classifies interest and penalties incurred on tax payments as income tax expenses. During the first six months ended June 30, 2012, the Company made income tax payments of \$3,401,000 for the 2011 tax year and received \$580,000 in tax refunds.

**Cash Flow and Liquidity**

Our cash, cash equivalents and marketable securities totaled approximately \$74,784,000 at June 30, 2012, a decrease of \$12,154,000, or 14%, from the corresponding amount at the end of 2011. Cash, cash equivalents and marketable securities decreased during the first six months of 2012 due to property and equipment expenditures that included infrastructure development costs, investment in joint ventures, and payment of income taxes.

The following table shows our cash flow activities for the six months ended June 30:

| (In thousands)       | 2012        | 2011       |
|----------------------|-------------|------------|
| Operating activities | \$ 4,793    | \$ 3,552   |
| Investing activities | \$ (15,250) | \$ (7,311) |
| Financing activities | \$ (2,166)  | \$ 1,479   |

During the first six months of 2012, our operations provided \$4,793,000 of cash primarily from \$3,000,000 cash distributions from our Petro joint venture and improved operating results mainly from oil royalties and crop revenues. These increases in cash were partially offset with income tax payments, net of refunds, totaling approximately \$2,821,000 related to the 2011 tax year.

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During the first six months of 2011, our operations provided \$3,552,000 of cash primarily from the positive impact of operating activities, an oil exploration lease payment and the collection of farming receivables, partially offset by increased farming inventory costs.

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During the first six months of 2012, investing activities used \$15,250,000 of cash primarily as a result of the \$9,172,000 in capital expenditures, described below, \$4,579,000 in contributions in our unconsolidated joint ventures, partially offset by a \$1,012,000 distribution from our Five West Parcel Joint Venture. Included in the \$9,172,000 capital expenditures during the first six months of 2012 was \$2,012,000 related to Centennial Founders LLC. The remaining capital expenditures consisted of investments in TRCC infrastructure and ordinary capital expenditures such as farm equipment replacements and crop development.

During the first six months of 2011, investing activities used \$7,311,000 of cash primarily as a result of the \$15,287,000 net investment in marketable securities, \$5,760,000 in capital expenditures, described below, \$1,389,000 in contributions in our unconsolidated joint ventures and \$485,000 investment in Horizon Nut Company, a pistachio processing company. The goal of our investment in Horizon Nut Company is to hedge against projected increasing processing costs. The above outflows are partially offset by the proceeds from the sale of conservation easements for \$15,750,000. Included in the \$5,760,000 capital expenditures during the first six months of 2011 was \$2,552,000 related to Centennial Founders LLC. The remaining capital expenditures consisted of investments in TRCC infrastructure and ordinary capital expenditures such as farm equipment replacements.

It is anticipated that throughout the remainder of 2012 we will continue to invest funds in our real estate development projects and joint ventures.

We estimate that our investment requirements over the remainder of 2012 could total approximately \$14,000,000. These amounts include contributions to our joint ventures, primarily TMV and Centennial, investments in infrastructure within TRCC-East, and ordinary recurring capital investments within our operating segments. Throughout the remainder of 2012, contributions to joint ventures will be related to the entitlement process for Centennial Founders LLC and permitting, litigation costs, and water turnout development costs for TMV.

During the first six months of 2012, financing activities used \$2,166,000 in cash, primarily as a result of payroll taxes on issuance of restricted stock grants. During the first six months of 2011, financing activities provided \$1,479,000 in cash, primarily as a result of proceeds from the exercise of stock options partially offset by payroll taxes on issuance of restricted stock grants. At June 30, 2012 and at the date of filing of this Form 10-Q there was no outstanding balance on our line of credit.

## Capital Structure and Financial Condition

At June 30, 2012, total capitalization at book value was \$302,893,000 consisting of \$271,000 of debt and \$302,622,000 of equity, resulting in a debt-to-total-capitalization ratio of less than one percent, which is unchanged when compared to the debt-to-total-capitalization ratio at December 31, 2011.

We have a long-term revolving line of credit of \$30,000,000 that, as of June 30, 2012, had no outstanding balance. At the Company's option, the interest rate on this line of credit can float at 2.50% over a selected LIBOR rate or can be fixed at 2.25% above LIBOR for a fixed rate term. During the term of this credit facility (which matures in October 2013), we can borrow at any time and partially or wholly repay any outstanding borrowings and then re-borrow, as necessary. Under the terms of the line of credit, we must maintain tangible net worth, defined as total equity, including noncontrolling interests, plus debt less intangible assets, not less than \$175,000,000 and liquid assets of not less than \$25,000,000. At June 30, 2012 our tangible net worth was \$302,893,000 and liquid assets were \$74,784,000. This line of credit is secured by a portion of our farm acreage.

The outstanding long-term debt, less current portion of \$39,000, is \$232,000 at June 30, 2012. This debt is being used to provide long-term financing for a building being leased to Starbucks and the debt is secured by the leased building and land.

Our current and future capital resource requirements will be provided primarily from current cash and marketable securities, cash flow from ongoing operations, proceeds from the sale of developed parcels, potential sale of assets, additional use of debt, proceeds from the reimbursement of public infrastructure costs through the CFD bond debt (described in Note D Commitments and Contingencies in the Notes to Unaudited Consolidated Financial Statements in this report), and the potential issuance of common stock.

As noted above, at June 30, 2012, we had \$74,784,000 in cash and securities and as of the filing date of this Form 10-Q, we have \$30,000,000 available on credit lines to meet any short-term liquidity needs. We continue to expect that substantial future investments will be required in order to develop our land assets upon full entitlement of our community projects. In order to meet these long-term capital requirements, we may need to secure additional debt financing and continue to renew our existing credit facilities. In addition to debt financing, we may use other capital alternatives such as joint ventures with financial partners, sales of assets, and the issuance of common stock. There is no assurance that we can obtain financing from any of these sources or that we can obtain financing at favorable terms. Based on the Company's current financial position, we believe that we will have adequate capital resources to fund our cash needs and our capital investment requirements over the next few years.



**Table of Contents****Contractual Cash Obligations**

The following table summarizes our contractual cash obligations and commercial commitments over the next five years:

| (In thousands)                       | Total            | Payments Due by Period |                 |                 | After 5<br>Years |
|--------------------------------------|------------------|------------------------|-----------------|-----------------|------------------|
|                                      |                  | One Year or<br>Less    | Years 2-3       | Years 4-5       |                  |
| <b>CONTRACTUAL OBLIGATIONS:</b>      |                  |                        |                 |                 |                  |
| Long-term debt                       | \$ 271           | \$ 39                  | \$ 85           | \$ 98           | \$ 49            |
| Interest on fixed rate debt          | 59               | 17                     | 26              | 14              | 2                |
| Line of Credit                       | 32               | 32                     |                 |                 |                  |
| Letter of Credit Fee                 | 102              | 102                    |                 |                 |                  |
| Tejon Ranch Conservancy              | 4,280            | 540                    | 880             | 880             | 1,980            |
| Cash contract commitments            | 1,931            | 1,931                  |                 |                 |                  |
| Estimated minimum payments to WRMWSD | 57,500           | 2,500                  | 5,000           | 5,000           | 45,000           |
| <b>Total contractual obligations</b> | <b>\$ 64,175</b> | <b>\$ 5,161</b>        | <b>\$ 5,991</b> | <b>\$ 5,992</b> | <b>\$ 47,031</b> |

The categories above include purchase obligations and other long-term liabilities reflected on our balance sheet under GAAP. A purchase obligation is defined in Item 303(a)(5)(ii)(D) of Regulation S-K as an agreement to purchase goods or services that is enforceable and legally binding on [us] that specifies all significant terms, including: fixed or minimum quantities to be purchased; fixed, minimum or variable price provisions; and the approximate timing of the transaction. Based on this definition, the table above includes only those contracts that include fixed or minimum obligations. It does not include normal purchases, which are made in the ordinary course of business.

Our cash contract commitments consist of contracts in various stages of completion related to infrastructure development within our industrial developments and entitlement costs related to our industrial and residential development projects. At the present time, we do not have any capital lease obligations or purchase obligations outstanding. Our operating lease obligations are for office equipment, several vehicles, and a temporary trailer providing office space, and total, on average, approximately \$23,000 per month.

Our financial obligations to the Tejon Ranch Conservancy, or Conservancy, a California nonprofit public benefit corporation, are prescribed in the Conservation and Land Use Agreement executed in June 2008. Our advances to the Conservancy are dependent on the timing of occurrence of certain events and are therefore subject to change in amount and period. The amounts included above are the minimum amounts we anticipate contributing through the year 2021. The obligation shown above is eighty percent of the total required obligations for the next three years and fifty-five percent thereafter. The percentages take into consideration current and anticipated cash funding levels of the Company to TMV and the Centennial Founders, LLC joint ventures, and the anticipated funding levels of our joint venture partners.

As discussed in Note J Retirement Plan in the Notes to Unaudited Consolidated Financial Statements in this report, we have long-term liabilities for employee retirement plans. The payments related to retirement plans are not included above since they are dependent upon when the employee retires or leaves the Company. In addition, minimum pension funding requirements are not included above, as such amounts are not available for all periods presented. We estimate that we will contribute approximately \$750,000 to the pension plan in 2012.

**Off-Balance Sheet Arrangements**

The following table shows contingent obligations we have with respect to certain bonds issued by the CFD:

| (In thousands)                            | Total           | Amount of Commitment Expiration Per Period |                 |           | After 5<br>Years |
|---|-----------------|--|-----------------|-----------|------------------|
|   |                 | One Year or<br>Less                        | Years 2-3       | Years 4-5 |                  |
| <b>OTHER COMMERCIAL COMMITMENTS:</b>      |                 |  |                 |           |                  |
| Standby letter of credit                  | \$ 2,189        |  | \$ 2,189        | \$        | \$               |
| <b>Total other commercial commitments</b> | <b>\$ 2,189</b> | <b>\$</b>                                  | <b>\$ 2,189</b> | <b>\$</b> | <b>\$</b>        |





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The standby letter of credit described above is related to the issuance of East CFD bonds by TRPFFA. The standby letter of credit, requested by TRPFFA, is in place to provide additional credit enhancement and cover approximately two years worth of interest on the outstanding bonds. The annual cost for the letter of credit is approximately \$33,000. The letter of credit will not be drawn upon unless we, as the largest landowner in each CFD, fail to make its property tax payments. The letter of credit is for two-year period of time and will be renewed in two-year intervals as necessary. We anticipate renewing the letter of credit because we continue to be the largest landowner within the development. During the first quarter of 2012, TRPFFA refinanced \$22,500,000 of West CFD bonds to lower bond interest rates. The refinancing allowed for the release of the West CFD letter of credit that was outstanding at year-end.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Market risk represents the risk of loss that may impact the financial position, results of operations, or cash flows of the Company due to adverse changes in financial or commodity market prices or rates. We are exposed to market risk in the areas of interest rates and commodity prices.

**Financial Market Risks**

Our exposure to financial market risks includes changes to interest rates and credit risks related to marketable securities, interest rates related to our outstanding indebtedness and trade receivables.

The primary objective of our investment activities is to preserve principal while at the same time maximizing yields and prudently managing risk. To achieve this objective and limit interest rate exposure, we limit our investments to securities with a maturity of less than six years and an investment grade rating from Moody's or Standard and Poor's. See Note C Marketable Securities in the Notes to Unaudited Consolidated Financial Statements in this report.

Our line-of-credit currently has no outstanding balance. The interest rate on our new line-of-credit can either float with LIBOR or be tied to a specific LIBOR rate on a fixed basis and change only at maturity of the fixed-rate feature. We are exposed to interest rate risk on our long term debt currently outstanding. The long-term debt of \$271,000 has a fixed interest rate of 6.75%, and the fair value of this long-term debt will change based on interest rate movements in the market. The floating rate feature in our line of credit can expose us to variability in interest payments due to changes in interest rates. We believe it is prudent at times to limit the variability of floating-rate interest payments and in the past have entered into interest rate swaps to manage those fluctuations.

At June 30, 2012, we had no outstanding interest rate swap agreements. However, TA/Petro, an unconsolidated joint venture of the Company, has an interest rate swap agreement with respect to \$18,419,000 of its long-term debt to manage interest rate risk by converting floating interest rate debt to fixed-rate debt. This swap agreement matures in August 2012 and is a contract to exchange variable-rate for fixed-rate interest payments periodically over the life of the agreement. The interest rate swap fixed rate is 6.05%. Changes in the value of the interest rate swap are reflected in other comprehensive income of the joint venture, and the Company accounts for its share of the change in the interest rate swap in other comprehensive income. At June 30, 2012, the Company's share of the loss in the interest rate swap is \$33,000.

Market risk related to our farming inventories ultimately depends on the value of almonds, grapes, and pistachios at the time of payment or sale. Credit risk related to our receivables depends upon the financial condition of our customers. Based on historical experience with our current customers and periodic credit evaluations of our customers' financial conditions, we believe our credit risk is minimal. Market risk is discussed below in the section pertaining to commodity price exposure.

The following tables provide information about our financial instruments that are sensitive to changes in interest rates. The tables present our debt obligations and marketable securities and their related weighted-average interest rates by expected maturity dates.

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## Interest Rate Sensitivity Financial Market Risks

## Principal Amount by Expected Maturity

At June 30, 2012

(In thousands)

|                                | 2012     | 2013      | 2014      | 2015      | 2016     | Thereafter | Total     | Fair Value at<br>6/30/2012 |
|--------------------------------|----------|-----------|-----------|-----------|----------|------------|-----------|----------------------------|
| <b>Assets:</b>                 |          |           |           |           |          |            |           |                            |
| Marketable securities          | \$ 3,948 | \$ 24,076 | \$ 22,523 | \$ 16,115 | \$ 1,821 | \$         | \$ 68,483 | \$ 69,035                  |
| Weighted average interest rate | 3.93%    | 1.85%     | 1.41%     | 1.54%     | 1.49%    |            | 1.75%     |                            |
| <b>Liabilities</b>             |          |           |           |           |          |            |           |                            |
| Long-term debt                 | \$ 39    | \$ 41     | \$ 44     | \$ 47     | \$ 51    | \$ 49      | \$ 271    | \$ 271                     |
| Weighted average interest rate | 6.75%    | 6.75%     | 6.75%     | 6.75%     | 6.75%    | 6.75%      | 6.75%     |                            |

## Interest Rate Sensitivity Financial Market Risks

## Principal Amount by Expected Maturity

At December 31, 2011

(In thousands)

|                                | 2012      | 2013      | 2014      | 2015      | 2016  | Thereafter | Total     | Fair Value<br>12/31/2011 |
|--------------------------------|-----------|-----------|-----------|-----------|-------|------------|-----------|--------------------------|
| <b>Assets:</b>                 |           |           |           |           |       |            |           |                          |
| Marketable securities          | \$ 10,622 | \$ 25,756 | \$ 21,100 | \$ 10,686 | \$    | \$         | \$ 68,164 | \$ 68,566                |
| Weighted average interest rate | 3.19%     | 1.87%     | 1.47%     | 1.72%     |       |            | 1.86%     |                          |
| <b>Liabilities:</b>            |           |           |           |           |       |            |           |                          |
| Long-term debt                 | \$ 37     | \$ 40     | \$ 43     | \$ 46     | \$ 49 | \$ 75      | \$ 290    | \$ 290                   |
| Weighted average interest rate | 6.75%     | 6.75%     | 6.75%     | 6.75%     | 6.75% | 6.75%      | 6.75%     |                          |

In comparison to the prior year, our risk with regard to fluctuations in interest rates related to the use of debt has decreased because of no outstanding balance on our line of credit and also because of no changes in our long-term debt balances.

Our risk with regard to fluctuations in interest rates has increased slightly related to marketable securities since these balances have increased compared to the prior year.

**Commodity Price Exposure**

As of June 30, 2012, we have exposure to adverse price fluctuations associated with certain inventories and accounts receivable. Farming inventories consist of farming cultural and processing costs related to 2012 and 2011 crop production. The farming costs inventoried are recorded at actual costs incurred. Historically, these costs have been recovered each year when that year's crop harvest has been sold.

With respect to accounts receivable, the amount at risk relates primarily to farm crops. These receivables are recorded as estimates of the prices that ultimately will be received for the crops. The final price is generally not known for several months following the close of our fiscal year. Of the \$3,220,000 of accounts receivable outstanding at June 30, 2012, \$892,000 is at risk



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to changing prices. Of the amount at risk to changing prices, \$503,000 is attributable to pistachios, and \$389,000 is attributable to almonds. The comparable amount of accounts receivable at risk to price changes at December 31, 2011 was \$5,239,000 of the total accounts receivable of \$7,832,000. Of the December 31, 2011 amount at risk to changing prices, \$3,616,000 is related to pistachios and \$1,623,000 is related to almonds.

The price estimated for recording accounts receivable for pistachios recorded at June 30, 2012 was \$2.40 per pound, as compared to \$2.17 per pound at December 31, 2011. For each \$.01 change in the price of pistachios, our receivable for pistachios increases or decreases by \$2,100. Although the final price of pistachios (and therefore the extent of the risk) is not presently known, over the last three years prices have ranged from \$1.91 to \$2.75. With respect to almonds, the price estimated for recording the receivable was \$1.86 per pound. For each \$0.01 change in the price of almonds, our receivable for almonds increases or decreases by \$2,100. The range of final prices over the last three years for almonds has ranged from \$1.54 to \$1.75 per pound.

**ITEM 4. CONTROLS AND PROCEDURES**

(a) **Evaluation of Disclosure Controls and Procedures**

As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer, Chief Financial Officer and Controller, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Rules 13a-15 and 15d-15 of the Securities Exchange Act of 1934, as amended, or the Exchange Act. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective in ensuring that all information required in the reports we file or submit under the Exchange Act was accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure and was recorded, processed, summarized and reported within the time period required by the rules and regulations of the Securities and Exchange Commission.

(b) **Changes in Internal Control over Financial Reporting**

There have been no changes in our internal control over financial reporting identified in connection with the evaluation required by paragraph (d) of Rule 13a-15 or Rule 15d-15 under the Exchange Act that occurred during our last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**PART II OTHER INFORMATION**

**Item 1. Legal Proceedings**

Please refer to Note D Commitments and Contingencies in the Notes to Unaudited Consolidated financial Statements in this report.

**Item 1A. Risk Factors**

There have been no material changes to the risk factors disclosed in Item 1A or elsewhere in our most recent Annual Report on Form 10-K.

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Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Not applicable.

Item 3. Defaults Upon Senior Securities

Not applicable.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

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Item 6. Exhibits:

|          |  |       |
|----------|--|-------|
| 3.1      | Restated Certificate of Incorporation  | FN 1  |
| 3.2      | By-Laws  | FN 1  |
| 4.1      | Form of First Additional Investment Right  | FN 2  |
| 4.2      | Form of Second Additional Investment Right   | FN 3  |
| 4.3      | Registration and Reimbursement Agreement   | FN 10 |
| 10.1     | Water Service Contract with Wheeler Ridge-Maricopa Water Storage District (without exhibits), amendments originally filed under Item 11 to Registrant's Annual Report on Form 10-K | FN 4  |
| 10.5     | Petro Travel Plaza Operating Agreement   | FN 5  |
| 10.6     | *Amended and Restated Stock Option Agreement Pursuant to the 1992 Employee Stock Incentive Plan  | FN 5  |
| 10.7     | *Severance Agreement   | FN 5  |
| 10.8     | *Director Compensation Plan  | FN 5  |
| 10.9     | *Amended and Restated Non-Employee Director Stock Incentive Plan   | FN 13 |
| 10.9(1)  | *Stock Option Agreement Pursuant to the Non-Employee Director Stock Incentive Plan   | FN 5  |
| 10.10    | *Amended and Restated 1998 Stock Incentive Plan  | FN 14 |
| 10.10(1) | *Stock Option Agreement Pursuant to the 1998 Stock Incentive Plan  | FN 5  |
| 10.11    | *Employment Contract Robert A. Stine   | FN 5  |
| 10.12    | Lease Agreement with Calpine Corp.   | FN 6  |
| 10.15    | Form of Securities Purchase Agreement  | FN 7  |
| 10.16    | Form of Registration Rights Agreement  | FN 8  |
| 10.17    | *2004 Stock Incentive Program  | FN 9  |
| 10.18    | *Form of Restricted Stock Agreement  | FN 9  |
| 10.19    | *Form of Restricted Stock Unit Agreement for Directors   | FN 9  |
| 10.23    | Tejon Mountain Village LLC Operating Agreement   | FN 11 |
| 10.24    | Tejon Ranch Conservation and Land Use Agreement  | FN 12 |
| 10.25    | Second Amended and Restated Limited Liability Agreement of Centennial Founders, LLC  | FN 15 |

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|         |  |
|---------|--|
| 31.1    | Certification as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 200295                                     |
| 31.2    | Certification as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 200296                                     |
| 32      | Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 200297 |
| 101.INS | XBRL Instance Document.  |
| 101.SCH | XBRL Taxonomy Extension Schema Document.   |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document.   |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document.  |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document.   |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document.  |

\* Management contract, compensatory plan or arrangement.

|      |   |
|------|---|
| FN 1 | This document, filed with the Securities and Exchange Commission in Washington D.C. (file number 1-7183) under Item 14 to our Annual Report on Form 10-K for year ended December 31, 1987, is incorporated herein by reference.         |
| FN 2 | This document, filed with the Securities and Exchange Commission in Washington, D.C. (file number 1-7183) as Exhibit 4.3 to our Current Report on Form 8-K filed on May 7, 2004, is incorporated herein by reference.                   |
| FN 3 | This document, filed with the Securities and Exchange Commission in Washington, D.C. (file number 1-7183) as Exhibit 4.4 to our Current Report on Form 8-K filed on May 7, 2004, is incorporated herein by reference.                   |
| FN 4 | This document, filed with the Securities and Exchange Commission in Washington D.C. (file number 1-7183) under Item 14 to our Annual Report on Form 10-K for year ended December 31, 1994, is incorporated herein by reference.         |
| FN 5 | This document, filed with the Securities and Exchange Commission in Washington D.C. (file number 1-7183) under Item 14 to our Annual Report on Form 10-K, for the period ending December 31, 1997, is incorporated herein by reference. |
| FN 6 | This document filed with the Securities and Exchange Commission in Washington D.C. (file number 1-7183) under Item 14 to our Annual Report on Form 10-K for the year ended December 31, 2001, is incorporated herein by reference.      |
| FN 7 | This document, filed with the Securities and Exchange Commission in Washington, D.C. (file number 1-7183) as Exhibit 4.1 to our Current Report on Form 8-K filed on May 7, 2004, is incorporated herein by reference.                   |
| FN 8 | This document, filed with the Securities and Exchange Commission in Washington, D.C. (file number 1-7183) as Exhibit 4.2 to our Current Report on Form 8-K filed on May 7, 2004, is incorporated herein by reference.                   |



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- FN 9 This document, filed with the Securities and Exchange Commission in Washington D.C. (file number 1-7183) under Item 15 to our Annual Report on Form 10-K for the year ended December 31, 2004, is incorporated herein by reference.
- FN 10 This document, filed with the Securities and Exchange Commission in Washington, D.C. (file number 1-7183) as Exhibit 4.1 to our Current Report on Form 8-K filed on December 20, 2005, is incorporated herein by reference.
- FN 11 This document, filed with the Securities and Exchange Commission in Washington D.C. (file number 1-7183) as Exhibit 10.24 to our Current Report on Form 8-K filed on May 24, 2006, is incorporated herein by reference.
- FN 12 This document, filed with the Securities and Exchange Commission in Washington, D.C. (file number 1-7183) as Exhibit 10.28 to our Current Report on Form 8-K filed on June 23, 2008, is incorporated herein by reference.
- FN 13 This document, filed with the Securities and Exchange Commission in Washington, D.C. (file number 1-7183) as Exhibit 10.9 to our Annual Report on form 10-K for the year ended December 31, 2008, is incorporated herein by reference.
- FN 14 This document, filed with the Securities and Exchange Commission in Washington, D.C. (file number 1-7183) as Exhibit 10.10 to our Annual Report on form 10-K for the year ended December 31, 2008, is incorporated herein by reference
- FN 15 This document, filed with the Securities and Exchange Commission in Washington, D.C. (file number 1-7183) under Item 5 to our Quarterly Report on Form 10-Q for the period ending June 30, 2009, is incorporated herein by reference.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

August 3, 2012  
DATE

TEJON RANCH CO.  
(The Company)

BY /s/ Allen E. Lyda  
Allen E. Lyda  
Senior Vice President, Chief Financial Officer