

EMISPHERE TECHNOLOGIES INC  
Form 10-Q  
November 06, 2007

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 10-Q

(Mark One) ☒ [ X ] QUARTERLY REPORT PURSUANT TO SECTION 13  
OR 15 (d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the quarterly period ended September 30, 2007

OR

☐ [ ] TRANSITION REPORT PURSUANT TO SECTION 13  
OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934  
For the transition period from \_\_\_\_\_ to  
\_\_\_\_\_

Commission File Number 1-10615

### EMISPHERE TECHNOLOGIES, INC.

(Exact name of registrant as specified in its charter)

**DELAWARE**

(State or jurisdiction of  
incorporation or organization)

**13-3306985**

(I.R.S. Employer  
Identification Number)

**765 Old Saw Mill River Road  
Tarrytown, New York**

(Address of principal executive offices)

**10591**

(Zip Code)

**(914) 347-2220**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer o Accelerated filer x Non-accelerated filer o

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.)  
Yes ☐ No ☒

The number of shares of the Registrant's common stock, \$.01 par value, outstanding as of November 1, 2007 was 30,336,928.

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### EMISPHERE TECHNOLOGIES, INC.

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All other items called for by the instructions to Form 10-Q have been omitted because the items are not applicable or the relevant information is not material.

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#### PART I

##### ITEM 1. FINANCIAL STATEMENTS

**EMISPHERE TECHNOLOGIES, INC.**

**CONDENSED BALANCE SHEETS**  
**September 30, 2007 and December 31, 2006**  
(in thousands, except share and per share data)  
(unaudited)

	<b>September 30,</b>	<b>December 31,</b>
	<b>2007</b>	<b>2006</b>
<b>Assets:</b>		
Current assets:		
Cash and cash equivalents	\$ 19,348	\$ 8,0
Short-term investments	2,009	13,4
Accounts receivable	248	2
Prepaid expenses and other current assets	948	1,0
Total current assets	22,553	22,8
Equipment and leasehold improvements, net	2,126	2,6
Purchased technology, net	1,615	1,7
Other assets	788	8
Total assets	\$ 27,082	\$ 28,0
<b>Liabilities and Stockholders' Deficit:</b>		
Current liabilities:		
Accounts payable and accrued expenses	\$ 4,056	\$ 2,6
Derivative instruments	6,441	6,4
Other current liabilities	152	3
Total current liabilities	10,649	9,4
Notes payable, including accrued interest and net of related discount	26,648	24,7
Deferred lease liability, net of current portion	243	
Total liabilities	37,540	34,1
Stockholders' deficit:		
Preferred stock, \$.01 par value; authorized 1,000,000 shares; none issued and outstanding	-	
Common stock, \$.01 par value; authorized 100,000,000 shares; issued 30,625,500 shares (30,335,768 outstanding) as of September 30, 2007, and 28,528,677 shares (28,238,945 outstanding) as of December 31, 2006	306	2
Additional paid-in capital	398,586	389,9
Accumulated deficit	(405,407)	(392,3
Accumulated other comprehensive gain (loss)	9	
Common stock held in treasury, at cost; 289,732 shares	(3,952)	(3,9
Total stockholders' deficit	(10,458)	(6,1
Total liabilities and stockholders' deficit	\$ 27,082	\$ 28,0

The accompanying notes are an integral part of the financial statements.

**CONDENSED STATEMENTS OF OPERATIONS**  
**For the three months and nine months ended September 30, 2007 and 2006**  
(in thousands, except share and per share data)  
(unaudited)

	<b>For the three months ended</b>		<b>For the nine months ended</b>	
	<b>September 30,</b>		<b>September 30,</b>	
	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>
Revenue	\$ 571	\$ 60	\$ 3,778	\$ 20
Costs and expenses:				
Research and development	5,364	4,790	16,848	
General and administrative expenses	3,412	3,039	11,196	
Depreciation and amortization	232	922	815	
Total costs and expenses	9,008	8,751	28,859	
Income from settlement of lawsuit:				
Proceeds from settlement of lawsuit	18,000	-	18,000	
Expenses from settlement of lawsuit	(6,110)	-	(6,110)	
Income from settlement of lawsuit, net	11,890	-	11,890	
Operating income (loss)	3,453	(8,691)	(13,191)	(
Other income and (expense):				
Beneficial conversion of convertible security	-	-	-	(
Investment and other income	188	466	985	
Change in fair value of derivative instruments	(21)	656	1,102	
Interest expense	(664)	(589)	(1,931)	
Total other (expense) and income	(497)	533	156	(
Net income (loss)	\$ 2,956	\$ (8,158)	\$ (13,035)	\$
Net income (loss) per share, basic	\$ 0.10	\$ (0.29)	\$ (0.46)	\$
Net income (loss) per share, diluted	\$ 0.09	\$ (0.30)	\$ (0.50)	\$
Weighted average shares outstanding, basic	29,187,151	28,006,828	28,602,819	25
Weighted average shares outstanding, diluted	32,375,805	29,069,951	28,728,063	25

The accompanying notes are an integral part of the financial statements.

**EMISPHERE TECHNOLOGIES, INC.**

**CONDENSED STATEMENTS OF CASH FLOWS**  
**For the nine months ended September 30, 2007 and 2006**  
(in thousands, except share and per share data)  
(unaudited)

	<b>For the nine months ended</b>	
	<b>September 30,</b>	
	<b>2007</b>	<b>2006</b>
Cash flows from operating activities:		
Net loss	\$ (13,035)	\$ (38,752)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization	815	2,884

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Change in fair value of derivative instruments	(1,102)	6,964
Non-cash beneficial conversion feature	-	12,215
Non-cash interest expense	1,931	1,304
Non-cash compensation expense	2,377	1,252
Other	91	(26)
Changes in assets and liabilities excluding non-cash transactions:		
(Increase) decrease in accounts receivable	(32)	11
Decrease in prepaid expenses and other current assets	134	259
Increase (decrease) in accounts payable and accrued expenses	1,407	(671)
Increase (decrease) in other current liabilities	47	(207)
Increase (decrease) in deferred lease liability	41	(297)
Total adjustments	5,709	23,688
Net cash used in operating activities	(7,326)	(15,064)
Cash flows from investing activities:		
Proceeds from sale and maturity of investments	12,600	6,820
Purchases of investments	(1,102)	(21,452)
Decrease in restricted cash	-	4,294
Capital expenditures and other	(110)	(214)
Net cash provided by (used in) investing activities	11,388	(10,552)
Cash flows from financing activities:		
Proceeds from exercise of stock options and warrants	343	2,584
Net proceeds from issuance of common stock	5,954	31,059
Net proceeds from issuance of warrants	954	551
Repayment of notes payable and capital lease obligation	-	(183)
Net cash provided by financing activities	7,251	34,011
Net increase in cash and cash equivalents	11,313	8,395
Cash and cash equivalents, beginning of period	8,035	1,950
Cash and cash equivalents, end of period	\$ 19,348	\$ 10,345
Supplemental Disclosure of cash flow information:		
Non-cash investing and financing activities:		
Settlement of derivative instrument liability	\$ -	\$ 958

The accompanying notes are an integral part of the financial statements.

**EMISPHERE TECHNOLOGIES, INC.**  
**NOTES TO CONDENSED FINANCIAL STATEMENTS**

**1. Nature of Operations and Liquidity**

Emisphere Technologies, Inc. (‘‘Emisphere’’, ‘‘our’’, ‘‘us’’, the ‘‘Company’’ or ‘‘we’’) is a biopharmaceutical company focuses on a unique and improved delivery of therapeutic molecules and pharmaceutical compounds using its eligen® technology. These molecules and compounds could be currently available or are in pre-clinical or clinical development. Such molecules or compounds usually cannot be delivered by the oral route of administration or the benefits of these compounds are limited due to poor bioavailability, slow on-set of action or variable absorption. The eligen® technology can be applied to the oral route of administration as well other delivery pathways, such

as buccal, per rectum, pulmonary, intra-vaginal or transdermal. Since the inception of the Company in 1986, substantial efforts and resources have been devoted to understanding this technology and establishing a product development pipeline that incorporated this technology with selected molecules. Development and commercialization of our product candidates entails both risk and significant expense. Since inception, we have had no product sales from these product candidates. Our losses from operations to date have been funded primarily with the proceeds from public and private equity and debt financings, collaborative research agreements and income earned on investments.

As of September 30, 2007, we had approximately \$21.4 million in cash and investments, approximately \$11.9 million in working capital, a stockholders' deficit of approximately \$10.5 million and an accumulated deficit of approximately \$405.4 million. Our net loss and operating loss for the nine months ended September 30, 2007 (after \$3.8 million of collaboration and milestone revenues which does not recur with regularity or at all) were approximately \$13.0 million and \$13.2 million, respectively. Net loss of \$13.0 million includes \$1.1 million of non-cash other income items related to derivatives. We anticipate that we will continue to generate significant losses from operations for the foreseeable future, and that our business will require substantial additional investment that we have not yet secured. As such, we anticipate that our existing cash resources will enable us to continue operations through approximately June 2008, or earlier if unforeseen events arise that negatively affect our liquidity. These conditions raise substantial doubt about our ability to continue as a going concern. The audit report prepared by our independent registered public accounting firm relating to our financial statements for the year ended December 31, 2006 included an explanatory paragraph expressing substantial doubt about our ability to continue as a going concern.

Our plan is to raise capital when needed and/or to pursue product partnering opportunities. We expect to continue to spend substantial amounts on research and development, including amounts spent on conducting clinical trials for our product candidates. Expenses will be partially offset with income-generating license agreements, if possible. Further, we will not have sufficient resources to develop fully any new products or technologies unless we are able to raise substantial additional financing on acceptable terms or secure funds from new or existing partners. We cannot assure you that financing will be available when needed, on favorable terms or at all. Any additional investments or resources required would be approached in an incremental fashion to cause minimal disruption or dilution. If additional capital is raised through the sale of equity or convertible debt securities, the issuance of such securities would result in dilution to our existing stockholders. Our failure to raise capital before June 2008 will adversely affect our business, financial condition and results of operations, and could force us to reduce or cease our operations. No adjustment has been made in the accompanying financial statements to the carrying amount and classification of recorded assets and liabilities should we be unable to continue operations.

## **2. Basis of Presentation**

The condensed balance sheet at December 31, 2006 was derived from audited financial statements, but does not include all disclosures required by accounting principles generally accepted in the United States of America. The other information in these condensed financial statements is unaudited but, in the opinion of management, reflects all adjustments necessary for a fair presentation of the results for the periods covered. All such adjustments are of a normal recurring nature unless disclosed otherwise. These condensed financial statements, including notes, have been prepared in accordance with the applicable rules of the Securities and Exchange Commission and do not include all of the information and disclosures required by accounting principles generally accepted in the United States of America for complete financial statements. These condensed financial statements should be read in conjunction with the financial statements and additional information as contained in our Annual Report on Form 10-K for the year ended December 31, 2006.

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## **3. Investments**

At September 30, 2007, our investment balances consisted of available for sale securities of \$2 million. Investments of \$1 million mature within three months of September 30, 2007. The remaining \$1 million of investments mature within two years. Gross unrealized gains and losses at September 30, 2007 and December 31, 2006 are not material.

## **4. Stock-Based Compensation Plans**

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On April 20, 2007, the stockholders of the Company approved the 2007 Stock Award and Incentive Plan (the "2007 Plan"). The 2007 Plan provides for grants of options, stock appreciation rights, restricted stock, deferred stock, bonus stock and awards in lieu of obligations, dividend equivalents, other stock-based awards and performance awards to executive officers and other employees of the Company, and non-employee directors, consultants and others who provide substantial service to us. The 2007 Plan provides for the issuance of an aggregate 3,275,334 shares as follows: 2,500,000 new shares, 374,264 shares remaining and transferred from the Company's 2000 Stock Option Plan (the "2000 Plan") (which was then replaced by the 2007 Plan) and 401,070 shares remaining and transferred from the Company's Stock Option Plan for Outside Directors (the "Directors Stock Plan"). In addition, shares canceled, expired, forfeited, settled in cash, settled by delivery of fewer shares than the number underlying the award, or otherwise terminated under the 2000 Plan will become available for issuance under the 2007 Plan.

Prior to the adoption of the 2007 Plan, the Company granted stock-based compensation to employees under the 2000 Plan and the 2002 Broad Based Plan (the "2002 Plan"), and to non-employee directors under the Directors Stock Plan. The Company also has grants outstanding under various expired and terminated stock plans, including the 1991 Stock Option Plan, the 1995 Non-Qualified Stock Option Plan, the Deferred Directors Compensation Stock Plan and Non-Plan Options. In January 2007, the Directors Stock Plan expired under its term.

As of September 30, 2007, shares available for future grants under the 2007 Plan and the 2002 Plan amounted to 1,890,499 and 81,190, respectively.

Total compensation expense recorded during the three and nine months ended September 30, 2007 for share-based payment awards was \$0.8 million and \$2.4 million, respectively, of which \$0.4 million and \$0.9 million is shown in research and development and \$0.4 million and \$1.5 million is shown in general and administrative expenses in the condensed statement of operations for the three and nine months ended September 30, 2007, respectively. Total compensation expense recorded during the three and nine months ended September 30, 2006 for share-based payment awards was \$0.4 million and \$1.3 million, respectively, of which \$0.2 million and \$0.7 million is shown in research and development and \$0.2 million and \$0.6 million is shown in general and administrative expenses in the condensed statement of operations for the three and nine months ended September 30, 2006, respectively. At September 30, 2007, total unrecognized estimated compensation expense related to non-vested stock options granted prior to that date was \$3.9 million, which is expected to be recognized over a weighted-average period of two years. Cash received from options exercised was \$0.3 million for the nine months ended September 30, 2007 and \$1.6 million for the nine months ended September 30, 2006, respectively. No tax benefit was realized due to a continued pattern of operating losses.

During the nine months ended September 30, 2007, the Company granted 1,435,585 shares with a weighted average exercise price of \$4.58. These grants included the grant to the newly appointed Chief Executive Officer of options to purchase 1,000,000 shares, 500,000 of which have an exercise price of \$3.19, the fair market value on the date of grant and the remaining 500,000 having an exercise price of \$6.38, two times the fair market value on the date of grant. The grant to the Chief Executive Officer vests 25% on the date of grant and 25% on each anniversary of the date of grant. As the grant to the Chief Executive Officer was made prior to availability of all the shares under the option plans, a portion of the shares have been accounted for as of the date of grant and the remaining accounted for as of the date of the shareholder approval of the new plan, in accordance with SFAS 123R.

### 5. Equipment and Leasehold Improvements

Equipment and leasehold improvements, net, consists of the following:

	Useful Lives in Years	September 30, 2007	December 31, 2006
		(in thousands)	
Equipment	3-7	\$ 9,714	\$ 9,685
Leasehold improvements	Life of lease	19,299	19,224
		29,013	28,909

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Less, accumulated depreciation and amortization		26,887	26,257
Equipment and leasehold improvements, net		\$ 2,126	\$ 2,652

On March 1, 2007 we exercised the first extension option under the existing lease for our premises resulting in an extension of the term from August 31, 2007 to August 31, 2012. This resulted in a change in the estimated useful life of the related leasehold improvements under which the remaining net book value at January 1, 2007 will be amortized over the period through August 31, 2012. The effect of this change in useful life was to lower depreciation and amortization expense by approximately \$0.6 million and \$1.8 million in the three and nine months ended September 30, 2007, respectively as compared to the prior year.

## 6. Purchased Technology

Purchased technology represents the value assigned to patents and the rights to utilize, sell or license certain technology in conjunction with our proprietary carrier technology. These assets are utilized in various research and development projects. Purchased technology is amortized over a period of 15 years, which represents the average life of the patents.

Amortization expense for the purchased technology is approximately \$60 thousand per quarter in 2007 and 2006 and in the remaining years through 2014.

## 7. Notes Payable

Notes payable consist of the following:

	September 30, 2007	December 31, 2006
	(in thousands)	
MHR Convertible Notes	\$ 15,292	\$ 13,764
Novartis Note	11,356	10,980
	\$ 26,648	\$ 24,744

**MHR Convertible Notes.** The Convertible Notes are due on September 26, 2012, bear interest at 11% and are secured by a first priority lien in favor of MHR Institutional Partners IIA L.P. (together with its affiliates, "MHR") on substantially all of our assets. Interest is payable in the form of additional Convertible Notes issued monthly through March 31, 2007 and then semi-annually beginning June 30, 2007, rather than in cash and we have the right to call the Convertible Notes after September 26, 2010 if certain conditions are satisfied. Further the Convertible Notes provide MHR with the right to require redemption in the event of a change in control, as defined, prior to September 26, 2009. Such required redemption would be at 102% and 101% of the then outstanding principal and interest in the years through September 26, 2008 and 2009, respectively. The Convertible Notes are convertible, at the sole discretion of MHR or any assignee thereof through September 25, 2010, into shares of our common stock at a price per share of \$3.78. At September 30, 2007, the Convertible Notes were convertible into 4,676,615 shares of our common stock.

In connection with the convertible note transaction, we amended MHR's existing warrants to purchase 387,374 shares of our common stock to provide for additional anti-dilution protection. MHR was also granted the option to purchase warrants for up to an additional 617,211 shares of our common stock (the "Warrant Purchase Option") at a price per warrant equal to \$0.01 per warrant for each of the first 67,084 warrants and \$1.00 per warrant for each additional warrant. This option was exercised by MHR in April 2006. The fair value of the Warrant Purchase Option at issuance was \$1.3 million, which has been recorded as a separate liability and as a discount from the face value of the note. See Note 8 for a further discussion of the liability related to these warrants.



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The Company calculated the fair value of the beneficial conversion feature of the Convertible Notes based on the effective conversion price after allocating a portion of the proceeds of the loan to the Warrant Purchase Option and adjusting for financing costs paid by us on behalf of the lender. Since the calculated value for the beneficial conversion feature exceeded the net proceeds allocated to the Convertible Notes, the beneficial conversion feature was recorded at an amount equal to the net proceeds allocated to the Convertible Notes, or \$12.2 million, with a corresponding amount being recorded as additional paid-in-capital. Since MHR can convert the Convertible Notes to realize a return at any time, the beneficial conversion feature was charged to expense in January 2006, the date the Company received shareholder approval to exchange the original MHR Note for the Convertible Notes.

The book value of the MHR Notes is comprised of the following:

	<b>September 30, 2007</b>	<b>December 31, 2006</b>
	(in thousands)	
Face value of the notes	\$ 17,678	\$ 16,283
Discount (related to the warrant purchase option)	(1,119)	(1,181)
Lender's finance costs	(1,267)	(1,338)
	\$ 15,292	\$ 13,764

The debt discount, lenders finance costs, deferred financing costs and amounts attributed to derivative instruments are being amortized to interest expense over the life of the Convertible Notes using an interest method to yield an effective interest rate of 14.3%.

In connection with the MHR financing, the Company agreed to appoint a representative of MHR (the "MHR Nominee") and another person (the "Mutual Director") to its Board of Directors. Further, the Company amended its certificate of incorporation to provide for continuity of the MHR Nominee and the Mutual Nominee on the Board, as described therein, so long as MHR holds at least 2% of the outstanding common stock of the Company.

The Convertible Notes provide for various events of default as discussed in our Annual Report on Form 10-K for the year ended December 31, 2006. On May 5, 2006, we received an executed waiver from MHR providing for a temporary waiver of defaults, which were not payment-related, under the Loan Agreement. We have received extensions of such waiver from time to time, the latest being received October 29, 2007, and is in effect for a period greater than one year; as such the Convertible Notes have been classified as long-term.

**Novartis Note.** The Novartis Note bears interest at a rate of 5% through December 1, 2008, and 7% from that point until maturity on December 1, 2009. We have the option to pay interest in cash on a current basis or accrue the periodic interest as an addition to the principal amount of the Novartis Note. We are accruing interest using the effective interest rate method, which results in an effective interest rate of 4.5%. We may convert the Novartis Note at any time prior to maturity into a number of shares of our common stock equal to the principal and accrued and unpaid interest to be converted divided by the then market price of our common stock, provided certain conditions are met, as described in our Annual Report on Form 10-K for the year ended December 31, 2006. On September 30, 2007, the Novartis Note was convertible into 2,542,700 shares of our common stock.

## 8. Derivative Instruments

Derivative instruments consist of the following:

	<b>September 30, 2007</b>	<b>December 31, 2006</b>
	(in thousands)	
March 2005 Equity financing warrants	\$3,314	\$ 4,132

MHR warrants	1,824	2,366
August 2007 Equity financing warrants	1,303	-
	\$6,441	\$ 6,498

**March 2005 Equity Financing Warrants.** At September 30, 2007 we have outstanding warrants to purchase up to 1,354,838 shares of common stock. The warrants were originally issued with an exercise price of \$4.00 and expire on March 31, 2010. The warrants provide for certain anti-dilution protection as provided therein. Warrants to purchase up to 967,464 shares of common stock provide that under no circumstances will the adjusted exercise price be less than \$3.81. The remaining warrants do not limit adjustments to the exercise price. The anti-dilution feature of the warrants was triggered in connection with the August 2007 financing, resulting in an adjustment to the warrant shares as well as the exercise price. Subsequent to August 21, 2007, the exercise price for 967,464 of the warrants is \$3.98 and for the other 387,374 warrants is \$3.76. Under the terms of the warrants, we have an obligation to make a cash payment to the holders of the warrant for any gain that could have been realized if the holders exercise the warrants and we subsequently fail to deliver a certificate representing the shares to be issued upon such exercise by the third trading day after such warrants have been exercised. Accordingly, the warrants have been accounted for as a liability. The fair value of the warrants is estimated, at the end of each quarterly reporting period, using the Black-Scholes option pricing model. The assumptions used in computing the fair value as of September 30, 2007 are a closing stock price of \$4.81, expected volatility of 70.01% over the remaining term of two years and six months and a risk-free rate of 3.96%. The fair value of the warrants decreased by \$0.2 million and \$0.8 million during the three and nine months ended September 30, 2007, respectively, which has been recognized in the accompanying statements of operations. The warrants will be adjusted to estimated fair value for each future period they remain outstanding.

**MHR Warrants.** In connection with the Loan Agreement with MHR, Emisphere sold warrants for 617,211 shares of common stock to MHR for \$551 thousand. The warrants have an original exercise price of \$4.00 and are exercisable through September 26, 2011. The warrants have the same terms as the equity financing warrants, with no limit upon adjustments to the exercise price. The anti-dilution feature of the warrants was triggered in connection with the August 2007 financing, resulting in an adjustment to the exercise price. Subsequent to August 21, 2007, the exercise price is \$3.76. Based on the provisions of SFAS 133, the warrant purchase option was determined to be an embedded derivative instrument which must be separated from the host contract. The MHR warrants contain the same potential cash settlement provisions as the equity financing warrants and therefore they have been accounted for as a separate liability. The fair value of the warrant purchase option was \$1.3 million at issuance, which was estimated using the Black-Scholes option pricing model. The assumptions used in computing the fair value as of September 30, 2007 are a closing stock price of \$4.81, expected volatility of 70.45% over the remaining term of four years and a risk-free rate of 4.08%. The fair value of the MHR warrants decreased by \$66 thousand and \$0.5 million during the three and nine months ended September 30, 2007, respectively, which has been recognized in the accompanying statements of operations. The MHR warrants will be adjusted to estimated fair value for each future period they remain outstanding. See Note 7 for a further discussion of the MHR Note.

**August 2007 Equity Financing Warrants.** In connection with the August 2007 offering, Emisphere sold warrants to purchase up to 400,000 shares of common stock. The warrants were issued with an exercise price of \$3.948 and expire on August 21, 2012. The warrants provide for certain anti-dilution protection as provided therein. Under the terms of the warrants, we have an obligation to make a cash payment to the holders of the warrant for any gain that could have been realized if the holders exercise the warrants and we subsequently fail to deliver a certificate representing the shares to be issued upon such exercise by the third trading day after such warrants have been exercised. Accordingly, the warrants have been accounted for as a liability. The fair value of the warrants is estimated, at the end of each quarterly reporting period, using the Black-Scholes option pricing model. The warrants were accounted for with an initial value of \$1.0 million on August 22, 2007. The assumptions used in computing the fair value as of September 30, 2007 are a closing stock price of \$4.81, expected volatility of 76.07% over the remaining term of four years and eleven months and a risk-free rate of 4.19%. The fair value of the warrants increased by \$0.3 million from the period between August 22, 2007 and September 30, 2007 and the fluctuations have been recorded in the statements of operations. The warrants will be adjusted to estimated fair value for each future period they remain outstanding.

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On April 20, 2007, the stockholders of the Company approved an increase in the Company's authorized common stock from 50 million to 100 million shares.

On August 22, 2007, we completed the sale of 2 million registered shares of common stock at \$3.785 per share. Proceeds from this offering were \$6.9 million, net of total issuance costs of \$0.7 million, which will be used for general corporate purposes. As the shares of stock were sold in connection with warrants, \$5.9 million was allocated to the issuance of the stock.

Our certificate of incorporation provides for the issuance of 1,000,000 shares of preferred stock with the rights, preferences, qualifications, and terms to be determined by our Board of Directors. As of September 30, 2007 and December 31, 2006, there were no shares of preferred stock outstanding.

We have a stockholder rights plan in which Preferred Stock Purchase Rights (the "Rights") have been granted at the rate of one one-hundredth of a share of Series A Junior Participating Cumulative Preferred Stock ("A Preferred Stock") at an exercise price of \$80 for each share of our common stock as described further in our Annual Report on Form 10-K.

### 10. Net loss per share

The following table sets forth the information needed to compute basic and diluted earnings per share:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	(in thousands, except share amounts)			
	2007	2006	2007	2006
Basic net income (loss)	\$ 2,956	\$ (8,158)	\$ (13,035)	\$ (38,752)
Dilutive securities:				
Options	-	-	-	-
Warrants	(249)	(656)	(1,371)	-
Novartis convertible note payable	210	-	-	-
Diluted net income (loss)	\$ 2,917	\$ (8,814)	\$ (14,406)	\$ (38,752)
Weighted average common shares outstanding	29,187,151	28,006,828	28,602,819	25,891,085
Dilutive securities:				
Options	333,624	-	-	-
Warrants	247,571	1,063,123	125,244	-
Novartis convertible note payable	2,607,459	-	-	-
Diluted average common stock equivalents outstanding	32,375,805	29,069,951	28,728,063	25,891,085
Basic net income (loss) per share	\$ 0.10	\$ (0.29)	\$ (0.46)	\$ (1.50)
Diluted net income (loss) per share	\$ 0.09	\$ (0.30)	\$ (0.50)	\$ (1.50)

For the three and nine months ended September 30, 2007 and 2006, certain potential shares of common stock have been excluded from diluted loss per share because the exercise price was greater than the average market price of our common stock, and therefore, the effect on diluted loss per share would have been anti-dilutive. The following table sets forth the number of potential shares of common stock that have been excluded from diluted net loss per share because their effect was anti-dilutive:

Three Months Ended September 30,	Nine Months Ended September 30,
-------------------------------------	------------------------------------

	2007	2006	2007	2006
Options to purchase common shares	2,936,521	3,970,677	4,433,773	3,970,677
Outstanding warrants	404,838	600,000	1,004,838	2,717,211
Novartis convertible note payable	-	1,276,818	2,542,700	1,276,818
MHR note payable	4,676,615	4,191,571	4,676,615	4,191,571
	8,017,974	10,039,066	12,657,926	12,156,277

## 11. Comprehensive Income and Loss

Our comprehensive income and loss was comprised of net income or loss adjusted for the change in net unrealized gain or loss on investments. Comprehensive income was \$3.0 million and a loss of \$8.2 million for the three months ended September 30, 2007 and 2006, respectively and a loss of \$13.0 million and \$38.8 million for the nine months ended September 30, 2007 and 2006 respectively.

## 12. Commitments and Contingencies

In the ordinary course of business, we enter into agreements with third parties that include indemnification provisions which, in our judgment, are normal and customary for companies in our industry sector. These agreements are typically with business partners, clinical sites, and suppliers. Pursuant to these agreements, we generally agree to indemnify, hold harmless, and reimburse indemnified parties for losses suffered or incurred by the indemnified parties with respect to our product candidates, use of such product candidates, or other actions taken or omitted by us. The maximum potential amount of future payments we could be required to make under these indemnification provisions is unlimited. We have not incurred material costs to defend lawsuits or settle claims related to these indemnification provisions. As a result, the estimated fair value of liabilities relating to these provisions is minimal. Accordingly, we have no liabilities recorded for these provisions as of September 30, 2007.

In the normal course of business, we may be confronted with issues or events that may result in a contingent liability. These generally relate to lawsuits, claims, environmental actions or the action of various regulatory agencies. If necessary, management consults with counsel and other appropriate experts to assess any matters that arise. If, in management's opinion, we have incurred a probable loss as set forth by accounting principles generally accepted in the United States, an estimate is made of the loss, and the appropriate accounting entries are reflected in our financial statements. After consultation with legal counsel, we do not anticipate that liabilities arising out of currently pending or threatened lawsuits and claims will have a material adverse effect on our financial position, results of operations or cash flows.

In April 2005, the Company entered into an employment contract with its then Chief Executive Officer, Dr. Michael M. Goldberg, for services through July 31, 2007. On January 16, 2007, our Board of Directors terminated Dr. Goldberg's services. On April 26, 2007 the Board of Directors held a special hearing at which it determined that Dr. Goldberg's termination was for cause. On March 22, 2007, Dr. Goldberg, through his counsel, filed a demand for arbitration asserting that his termination was without cause and seeking \$1,048,000 plus attorney's fees, interest, arbitration costs and other relief alleged to be owed to him in connection with his employment agreement with the Company. Dr. Goldberg's employment contract provides, among other things, that in the event he is terminated without cause, Dr. Goldberg would be paid his base salary plus bonus, if any, monthly for a severance period of eighteen months or, in the event of a change of control, twenty four months, and he would also be entitled to continued health and life insurance coverage during the severance period and all unvested stock options and restricted stock awards would immediately vest in full upon such termination. Dr. Goldberg's employment agreement provides that in the event he is terminated with cause he will receive no additional compensation. During the nine months ended September 30, 2007, the Company made an accrual of costs estimated to settle this matter.

On March 1, 2007, we exercised the first extension option under the existing lease for our premises for a term of five years ending on August 31, 2012. On May 31, 2007 we signed an amendment to the lease specifying that the base rental payment for each of the five years under the extension at \$2.3 million per year. Utilities, common area maintenance charges and real estate taxes are not included in the base rental payment.

On April 6, 2007, the Board of Directors appointed Michael V. Novinski to the position of President and Chief Executive Officer. Pursuant to his appointment, the Company has entered into a three year employment agreement with Mr. Novinski. If Mr. Novinski's contract is terminated without cause by the Board of Directors or at any time by the Executive for Good Reason as defined in his contract, we are obligated to make severance payments to Mr. Novinski.

### 13. Income Taxes

Effective January 1, 2007 the Company adopted the provisions of Financial Accounting Standards Board (FASB) Interpretation No. 48 ("FIN 48") "Accounting for Uncertainty in Income Taxes- an interpretation of FASB Statement No. 109". The implementation of FIN 48 had no impact on the Company's financial statements as the Company has no unrecognized tax benefits. The Company is primarily subject to U.S. Federal and New York State income tax. The Company's policy is to recognize interest and penalties related to income tax matters in income tax expense. As of January 1, 2007 and September 30, 2007, the Company had no accruals for interest or penalties related to income tax matters.

### 14. New Accounting Pronouncement

In June 2007, the FASB affirmed the conclusions of the Emerging Issue's Task Force ("EITF") with respect to EITF Issue No. 07-03 Accounting for Advance Payments for Goods or Services to Be Used in Future Research and Development Activities. EITF 07-03 concluded that non-refundable advance payments for future research and development activities pursuant to an executory contractual arrangement should be capitalized until the goods have been delivered or the related services have been performed. This EITF is effective for fiscal years beginning January 1, 2008, and requires entities to recognize the effects of applying the guidance in this Issue prospectively for new contracts entered into after January 1, 2008. The adoption of EITF Issue No. 07-03 is not expected to have a material impact on our consolidated financial position, results of operation or cash flows.

### 15. Settlement of Litigation

On September 24, 2007, the Company agreed to accept \$18 million to settle the pending lawsuit with Eli Lilly and Company ("Lilly") in the United States District Court for the Southern District of Indiana, Indianapolis Division. On September 25, 2007, the District Court signed an order dismissing the lawsuit with prejudice. Other terms and conditions of the settlement are confidential. Net of attorneys' fees and litigation expenses, the Company received \$11.9 million of the settlement payment.

### 16. Subsequent Event

On November 1, 2007, the Company signed a lease for office space in Cedar Knolls, New Jersey. The Company's corporate headquarters, including its senior management, will move to the new office space in New Jersey. Its scientific and laboratory facilities will remain in the Company's current Tarrytown, New York facilities. The new headquarters lease commences on November 1, 2007 and expires on January 31, 2013 and requires a security deposit in the form of an irrevocable letter of credit in the amount of \$246 thousand. Utilities, common area maintenance charges and real estate taxes are not included in the base rental payment. The lease provides for an initial period of no base rental payments for three months followed by fixed annual base rental payments as follows:

	(in thousands)
2008	\$ 302
2009	337
2010	345
2011	353
2012	360
2013	31
	\$ 1,728

The Company is currently negotiating a sub-lease or surrender of a portion of the space leased in Tarrytown, New York that was previously used by the personnel who are moving to the New Jersey headquarters.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### SAFE HARBOR CAUTIONARY STATEMENT

Certain statements in this Management's Discussion and Analysis of Financial Conditions and Results of Operations and elsewhere in this report as well as statements made from time to time by our representatives may constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 (the ACT). These forward looking statements include (without limitation) statements regarding planned or expected studies and trials of oral formulations that utilize our *eligen*® technology; the timing of the development and commercialization of our product candidates or potential products that may be developed using our *eligen*® technology; the potential market size, advantages or therapeutic uses of our potential products; variation in actual savings and operational improvements resulting from restructurings; and the sufficiency of our available capital resources to meet our funding needs. We do not undertake any obligation to publicly update any forward-looking statement, whether as a result of new information, future events, or otherwise, except as required by law. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause our actual results, performance or achievements to be materially different from any future results or achievements expressed or implied by such forward-looking statements. Such factors include the factors described under Part II, Item 1A. "Risk Factors" and other factors discussed in connection with any forward looking statements.

#### General

Emisphere Technologies, Inc. is a biopharmaceutical company that focuses on improved delivery of therapeutic molecules and pharmaceutical compounds using its *eligen*® technology. These molecules and compounds could be currently available or are in pre-clinical or clinical development. Such molecules or compounds usually cannot be delivered by the oral route of administration or the benefits of these compounds are limited due to poor bioavailability, slow on-set of action or variable absorption. The *eligen*® technology can be applied to the oral route of administration as well other delivery pathways, such as buccal, per rectum, pulmonary, intra-vaginal or transdermal.

Michael V. Novinski was appointed by the Emisphere Board of Directors to the position of President and Chief Executive Officer in May 2007. Mr. Novinski was previously President of Organon USA Inc., a business unit of Organon BioSciences Inc. Emisphere's management team continues to be assessed. In recent months, Emisphere has appointed Michael R. Garone as Chief Financial Officer and Paul Lubetkin as Vice President and General Counsel. Barbara Mohl has rejoined the organization as Vice President, Human Resources.

Since our inception in 1986, substantial efforts and resources have been devoted to understanding the *eligen*® technology and establishing a product development pipeline that incorporated this technology with selected molecules. Although no products have been commercialized to date, research and investment is now being placed behind both the pipeline and the advancement of this technology. Both the pipeline development and the further exploration of the technology for advancement assume risk and expense. It is not anticipated that ongoing costs will increase significantly; in fact, the organization continues to aggressively find ways to reduce unnecessary spending.

It is Emisphere's intention to create minimal disruption and dilution while efforts are ongoing to allow our technology to generate income. In August, the Company sold two million shares and 400,000 warrants at a purchase price of \$3.785 per share, for aggregate gross proceeds of \$7.6 million with issuance costs of \$0.7 million. This initiative provided capital to continue operations. The five-year warrants will be exercisable at any time after the six month anniversary of issuance at an exercise price of \$3.948 per share.

In September, Emisphere accepted \$18 million from Eli Lilly and Company to settle the pending litigation between the two companies. The company also registered seven million shares on a shelf registration. The number of shares registered is consistent with past fund raising practices.

Our intention is to establish a strong development pipeline with products that incorporate our technology and bring a significant improvement to the commercial pharmaceutical marketplace. Expenses in establishing such a pipeline are expected to be partially offset with income-generating license arrangements, if possible. The value of such arrangements improves and increases as products move from a pre-clinical phase to clinical development. The application of the technology is substantially broad and should provide for a significant number of opportunities across a wide spectrum of therapeutic treatment modalities. Any additional investments or resources that may be required would be approached in an incremental fashion with a goal of minimal disruption or dilution.

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In establishing such a pipeline, we should also be able to take advantage of current strengths in the pre-clinical area while at the same time building the proper expertise in the commercial arena. Such a pipeline will also allow us to properly select compounds that should be partnered, or those where limited or no partnerships may be necessary. Such decisions will be made based on the resources that may be required to commercialize any given compound versus the predicted capabilities of the organization at that time.

To date, we have two products in Phase III testing in collaboration with Novartis Pharma AG and its development partner, Nordic Bioscience. Both products are based on the compound, salmon calcitonin; one for the prevention of osteoporosis and the other for the treatment of osteoarthritis. The osteoarthritis product has the potential to be the first disease-modifying drug that halts progression of the illness rather than treating symptoms. The osteoarthritis program was initiated in May 2007, with the osteoporosis program initiated in February 2007. Both products use our eligen® delivery technology to provide salmon calcitonin for the first time as a convenient oral medication.

In addition to the Novartis programs, we have three products for which a Phase II study has been conducted. The clinical program on the development of recombinant human growth hormone (rhGH) continues in collaboration with Novartis Pharma AG. We also are continuing the development of oral heparin. Discussions with the United States Food and Drug Administration (FDA) have established a pathway for the program to proceed into Phase III testing for the use of oral heparin in the prevention of deep-vein thrombosis following elective total hip replacement. Currently, we are in discussions with a potential partner to complete the development of oral heparin in a collaborative arrangement. Two chronic toxicology studies have been initiated for the heparin carrier. We have also resumed a clear path on the clinical development of oral insulin. Insulin/glucose clamp and oral glucose challenge studies testing a new formulation are being planned over a three month period beginning early next year. A collaborative partnership will then be investigated to complete development and determine next steps in the commercialization of this compound.

We have five products in Phase I. An Investigational New Drug Application (IND) was filed by Genta Incorporated on gallium on July 31, 2007. A Phase I program continues on an improved oral formulation of the antiviral compound acyclovir with a pharmaceutical company outside of the United States. Satiety and oral glucose challenge studies for both GLP-1 and PYY will be undertaken later this year at University Hospital, Switzerland. A program involving parathyroid hormone continues on a progressive clinical development path in collaboration with Novartis Pharma AG.

In addition to the 10 products in clinical development, we have 11 pre-clinical projects, six of which are with partners in the areas of obesity, osteoporosis, infectious disease, and diabetes. Five pre-clinical projects are in development without established collaborations for a variety of therapeutic areas. Following completion of pre-clinical projects involving collaborations, decisions would then be made to possibly proceed into future collaborations with each of the partners for further pre-clinical or clinical development. On those projects without established collaborations, we will then determine whether to continue development to the next step with or without a partner. In addition to the previously mentioned pre-clinical projects, we are in active discussion to add to this list with well-established pharmaceutical organizations.

**Results of Operations***Three Months Ended September 30, 2007 Compared to Three Months Ended September 30, 2006*

	<b>Three Months Ended September 30,</b>		<b>Change</b>
	<b>2007</b>	<b>2006</b>	
	(in thousands)		
Revenue	\$ 571	\$ 60	\$ 511
Operating expenses	\$ 9,008	\$ 8,751	\$ 257
Income from settlement of lawsuit, net	\$11,890	\$ -	\$11,890
Operating income (loss)	\$ 3,453	\$ (8,691)	\$12,144
Change in fair value of derivative instruments	\$ (21)	\$ 656	\$ (677)
Net income (loss)	\$ 2,956	\$ (8,158)	\$11,114

Revenue increased from the same quarter of 2006 primarily due to an increase in effort related to the collaboration with Genta, Incorporated, as well as an increase in the pre-clinical studies performed with our other partners.

Our principal operating costs include the following items as a percentage of total operating expenses:

	<b>Three Months Ended September 30,</b>		<b>Year ended December 31,</b>
	<b>2007</b>	<b>2006</b>	<b>2006</b>
Human resource costs, including benefits	50%	43%	45%
Professional fees for legal, intellectual property, accounting and consulting	19%	18%	16%
Occupancy for our laboratory and operating space	14%	12%	12%
Clinical costs	6%	6%	5%
Depreciation and amortization	3%	11%	11%
Other	8%	10%	11%

Operating expenses increased by \$0.3 million as a result of the following:

	(in thousands)
Increase in human resource costs	800
Increase in occupancy costs	200
Decrease in depreciation and amortization expense	(700)
	\$ 300

The increase in human resource costs is primarily related to the expensing of severance payments for former employees of \$0.5 million, as well as the addition of a Chief Financial Officer and Corporate Counsel during the three months ended September 30, 2007.

The increase in occupancy costs is due to the extension of the lease at our Tarrytown offices and the related increase in the rental expense for these premises.



The decrease in the depreciation and amortization expense is primarily related to the change in the estimated useful life of leasehold improvements as a result of the five year extension of the lease for our principal facility on March 1, 2007.

The income from settlement of lawsuit, net in the three months ended September 30, 2007 represents the \$18 million settlement from Eli Lilly and Company, less \$6.1 million in direct legal fees associated with the settlement.

The change in the fair value of the derivative instruments for the three months ended September 30, 2007 of \$21 thousand is related to the addition of 400,000 warrants from the August 2007 offering partially offset by the decrease in the stock price from \$4.84 on June 30, 2007 to \$4.81 on September 30, 2007. The change in the fair value of the derivative instruments for the three months ended September 30, 2006 of \$0.7 million is primarily related to the decrease in the stock price from \$8.53 at June 30, 2006 to \$8.45 at September 30, 2006.

As a result of the above factors, we had a net income of \$3.0 million for the three months ended September 30, 2007, compared to a net loss of \$8.2 million for the three months ended September 30, 2006.

*Nine Months Ended September 30, 2007 Compared to Nine Months Ended September 30, 2006*

	<b>Nine Months Ended September 30,</b>		<b>Change</b>
	<b>2007</b>	<b>2006</b>	
	(in thousands)		
Revenue	\$ 3,778	\$ 6,976	\$ (3,198)
Operating expenses	\$ 28,859	\$ 25,703	\$ 3,156
Income from settlement of lawsuit, net	\$ 11,890	\$ -	\$ 11,890
Operating loss	\$ (13,191)	\$ (18,727)	\$ 5,536
Beneficial conversion of convertible security	\$ -	\$ (12,215)	\$ 12,215
Change in fair value of derivative instruments	\$ 1,102	\$ (6,964)	\$ 8,066
Net loss	\$ (13,035)	\$ (38,752)	\$ (25,717)

Revenue decreased from the same period of 2006 primarily due to the milestone payment received from Novartis Pharma AG related to rhGH in 2006 which resulted in revenue of \$5.0 million. This decrease is partially offset by the achievement of the Phase III milestone from Novartis Pharma AG for Salmon Calcitonin in which we recorded a \$2.0 million milestone payment and revenue for reimbursement of \$0.7 million in costs related to this project. Milestone payments do not occur with regularity or at all. We do not anticipate significant milestone payments for the remainder of 2007.

Our principal operating costs include the following items as a percentage of total operating expenses:

	<b>Nine Months Ended</b>		<b>Year ended</b>
	<b>September 30,</b>		<b>December 31,</b>
	<b>2007</b>	<b>2006</b>	<b>2006</b>
Human resource costs, including benefits	49%	45%	45%
Professional fees for legal, intellectual property, accounting and consulting	19%	16%	16%
Occupancy for our laboratory and operating space	12%	12%	12%
Clinical costs	9%	5%	5%
Depreciation and amortization	3%	11%	11%
Other	8%	11%	11%

Operating expenses increased by \$3.2 million as a result of the following:

	(in thousands)
Increase in professional fees	\$ 1,400
Increase in human resource costs	2,500
Increase in clinical costs	1,350
Increase in occupancy costs	200
Decrease in depreciation and amortization expense	(2,100)
Other	(150)
	<u>\$ 3,200</u>

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The increase in professional fees is primarily related to filing new and maintaining existing patents. Professional fees also increased as a result of a \$0.2 million real estate commission paid for our lease negotiations.

The increase in human resource costs of \$2.5 million is due to the increase of \$0.9 million in expense related to SFAS 123(R) in the nine months ended September 30, 2007 compared to September 30, 2006. The remaining increase is related primarily to the expensing of severance payments for various terminated employees during the nine months ended September 30, 2007.

The increase in clinical costs is related to an increase in spending on the Heparin project including expenses of \$1.1 million related to necessary toxicology studies. Additional expenses are planned for this effort during the remainder of 2007.

The increase in occupancy costs is due to the extension of the lease at our Tarrytown offices and the related increase in the rental expense for these premises.

The decrease in the depreciation and amortization expense is primarily related to the change in the estimated useful life of leasehold improvements as a result of the five year extension of the lease for our principal facility on March 1, 2007.

The income from settlement of lawsuit, net in the three months ended September 30, 2007 represents the \$18 million settlement from Eli Lilly and Company, less \$6.1 million in direct legal fees associated with the settlement.

The charge for the beneficial conversion of the convertible security in the nine months ended September 30, 2006 is due to the conversion feature of the MHR notes, which were converted in January 2006.

The change in the fair value of the derivative instruments for the nine months ended September 30, 2007 of \$1.1 million is primarily related to the decrease in the stock price from \$5.29 on December 31, 2006 to \$4.81 on September 30, 2007, as well as the addition of 400,000 warrants from the August 2007 offering. The change in the fair value of the derivative instruments for the nine months ended September 30, 2006 of \$7.0 million is primarily related to the increase in the stock price from \$4.34 at December 31, 2005 to \$8.45 at September 30, 2006.

We currently do not anticipate a material change to our current operating expense levels other than the additional resources being devoted to clinical expenses described above. As we complete our assessment and planning for 2008, expense levels may change.

As a result of the above factors, we sustained a net loss of \$13.0 million for the nine months ended September 30, 2007, compared to a net loss of \$38.8 million for the nine months ended September 30, 2006.

## Liquidity and Capital Resources

Since our inception in 1986, we have generated significant losses from operations and we anticipate that we will continue to generate significant losses from operations for the foreseeable future. As of September 30, 2007, our accumulated deficit was approximately \$405.4 million and our stockholders deficit was approximately \$10.5 million. Our net loss and operating loss were \$13.0 million and \$13.2 million, respectively for the nine months ended September 30, 2007 and \$41.8 and \$27.1 million for the year ended December 31, 2006, respectively. Net loss of \$13.0 million for the nine months ended September 30, 2007 includes \$1.1 million of non-cash other income items related to derivatives. We have limited capital resources and operations to date have been funded primarily with the proceeds from collaborative research agreements, public and private equity and debt financings and income earned on investments. As of September 30, 2007, total cash, cash equivalents and investments were \$21.4 million. We anticipate that our existing capital resources, without implementing cost reductions, raising additional capital, or obtaining substantial cash inflows from potential partners or our products, will enable us to continue operations through approximately June 2008 or sooner if unforeseen events arise that negatively impact our liquidity. These conditions raise substantial doubt about our ability to continue as a going concern. The audit report prepared by our independent registered public accounting firm relating to our financial statements for the year ended December 31, 2006 included an explanatory paragraph expressing substantial doubt about our ability to continue as a going concern.

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Our business will require substantial additional investment that we have not yet secured. Our plan is to raise capital and/or to pursue partnering opportunities. We expect to continue to spend substantial amounts on research and development, including amounts spent on conducting clinical trials for our product candidates. Expenses are expected to be partially offset with income-generating license agreements, if possible. Further, we will not have sufficient resources to develop fully any new products or technologies unless we are able to raise substantial additional financing on acceptable terms or secure funds from new or existing partners. We cannot assure you that financing will be available on favorable terms or at all. Our failure to raise capital before June 2008 will adversely affect our business, financial condition and results of operations, and could force us to reduce or cease our operations at some time in the future. Any additional investments or resources required would be approached in an incremental fashion to cause minimal disruption or dilution. If additional capital is raised through the sale of equity or convertible debt securities, the issuance of such securities will result in dilution to our existing stockholders.

During the nine months ended September 30, 2007 and 2006, our cash liquidity (consisting of cash, restricted cash and short-term investments) was as follows:

	<b>2007</b>	<b>2006</b>
	(in thousands)	
At September 30	\$21,400	\$28,000
At January 1	21,500	9,200
(Decrease) increase in cash and investments	\$ (100)	\$18,800

The change in cash and investments during the nine months ended September 30, 2007 and 2006 is comprised of the following components:

	<b>2007</b>	<b>2006</b>
	(in thousands)	
Net proceeds from settlement of lawsuit	\$11,900	\$ -
Proceeds from issuance of equity securities	6,300	33,600
Proceeds from issuance of warrants	1,000	600
Proceeds from collaborations and other projects	3,800	7,000
Sources of cash	23,000	41,200
Cash used in operations (grossed up for collaborations and lawsuit settlement)	23,000	22,000
Repayments of debt and capital expenditures	100	400

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Applications of cash	23,100	22,400
(Decrease) increase in cash and investments	\$ (100)	\$ 18,800

During the nine months ended September 30, 2007, our working capital liquidity decreased by \$1.4 million as follows:

	September 30, 2007	December 31, 2006	Change
Current assets	\$ 22,600	\$ 22,800	\$ (200)
Current liabilities	\$ 10,700	\$ 9,500	\$ 1,200
Working capital	\$ 11,900	\$ 13,300	\$ (1,400)

The decrease in current assets is driven by the decrease in cash and investments of \$0.1 million due to the funding of our operations. The increase in current liabilities is driven by the increase in accounts payable, accrued expenses and other current liabilities (\$1.3 million).

### Off-Balance Sheet Arrangements

As of September 30, 2007, we had no off-balance sheet arrangements, other than operating leases. There were no changes in significant contractual obligations during the nine months ended September 30, 2007.

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### Contractual Arrangements

Significant contractual obligations as of September 30, 2007 are as follows:

Type of Obligation	Total	Less than 1 year	Payments due by period		
			1 to 3 years	4 to 5 years	More than 5 years
			(in thousands)		
Long-term debt (1) (2)	\$43,032	\$ -	\$12,515	\$ 30,517	-
Derivative liabilities (3)	6,441	6,441	-	-	-
Operating lease obligations (4)	11,338	2,306	6,918	2,114	-
Clinical research organizations (5)	333	333	-	-	-
Total	\$61,144	\$9,080	\$19,433	\$32,631	-

(1) Amounts include both principal and related interest payments.

(2) In December 2004, we issued a \$10 million convertible note payable to Novartis (the "Novartis Note") due December 2009. Interest may be paid annually or accreted as additional principal. We may convert the Novartis Note at any time prior to maturity into a number of shares of our common stock equal to the principal and accrued and unpaid interest to be converted divided by the then market price of our common stock, provided certain conditions are met. Upon the occurrence of an event of default prior to conversion, or within six months of conversion, any unpaid principal and accrued interest on the Novartis Note would become immediately due and payable. At September 30, 2007, the balance on the Novartis Note was \$11.4 million.

We have outstanding \$17.7 million in Convertible Notes payable to MHR Institutional Partners IIA L.P. and its affiliates ("MHR") due September 2012 and convertible at the sole discretion of MHR into shares of our common stock at a price of \$3.78. Interest at 11% is payable in additional Convertible Notes rather than in cash and we have the right to call the Convertible Notes after September 10, 2010 if certain conditions are satisfied. The

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Convertible Notes are subject to acceleration upon the occurrence of certain events of default.

(3) We have issued warrants to purchase shares of our common stock which contain provisions requiring us to make a cash payment to the holders of the warrant for any gain that could have been realized if the holders exercise the warrants and we subsequently fail to deliver a certificate representing the shares to be issued upon such exercise by the third trading day after such warrants have been exercised. As a result, these warrants have been recorded at their fair value and are classified as current liabilities. The value and timing of the actual cash payments, if any, related to these derivative instruments could differ materially from the amounts and periods shown.

(4) On March 1, 2007, we exercised the first extension option under the existing lease for our premises for a term of five years ending on August 31, 2012. On May 31, 2007, we signed an amendment to the lease specifying that the base rental payment for each of the five years under the extension is at \$2.3 million per year. Utilities, common area maintenance charges and real estate taxes are not included in the base rental payment. For the nine months ended September 30, 2007, rental expenses including utilities, common area maintenance charges and real estate taxes totaled approximately \$2.2 million. The table above reflects our base rental commitment through August 31, 2012.

(5) We are obligated to make payments under certain contracts with third parties who provide clinical research services to support our ongoing research and development.

In April 2005, the Company entered into an employment contract with its then Chief Executive Officer, Dr. Michael M. Goldberg, for services through July 31, 2007. On January 16, 2007, our Board of Directors terminated Dr. Goldberg's services. On April 26, 2007 the Board of Directors held a special hearing at which it determined that Dr. Goldberg's termination was for cause. On March 22, 2007, Dr. Goldberg, through his counsel, filed a demand for arbitration asserting that his termination was without cause and seeking \$1,048,000 plus attorney's fees, interest, arbitration costs and other relief alleged to be owed to him in connection with his employment agreement with the Company. Dr. Goldberg's employment contract provides, among other things, that in the event he is terminated without cause, Dr. Goldberg would be paid his base salary plus bonus, if any, monthly for a severance period of eighteen months or, in the event of a change of control, twenty four months, and he would also be entitled to continued health and life insurance coverage during the severance period and all unvested stock options and restricted stock awards would immediately vest in full upon such termination. Dr. Goldberg's employment agreement provides that in the event he is terminated with cause he will receive no additional compensation. During the nine months ended September 30, 2007, the Company made an accrual of costs estimated to settle this matter.

On April 6, 2007, the Board of Directors appointed Michael V. Novinski to the position of President and Chief Executive Officer. Pursuant to his appointment, the Company has entered into a three year employment agreement with Mr. Novinski. If Mr. Novinski is terminated without cause or at any time by the executive for good reason as defined in his contract, we are obligated to make severance payments to Mr. Novinski.

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On November 1, 2007, the Company signed a lease for office space in Cedar Knolls, New Jersey. The Company's corporate headquarters, including its senior management, will move to the new office space in New Jersey. Its scientific and laboratory facilities will remain in the Company's current Tarrytown, New York facilities. The new headquarter lease commences on November 1, 2007 and expires on January 31, 2013 and requires a security deposit in the form of an irrevocable letter of credit in the amount of \$246 thousand. Utilities, common area maintenance charges and real estate taxes are not included in the base rental payment. The lease provides for an initial period of no base rental payments for three months followed by fixed annual base rental payments as follows:

	(in thousands)
2008	\$ 302
2009	337
2010	345
2011	353
2012	360

2013

31

\$ 1,728

The Company is currently negotiating a sub-lease or surrender of a portion of the space leased in Tarrytown, New York that was previously used by the personnel who are moving to the New Jersey headquarters.

### Other Business Developments: GRAS Filing

On November 2, 2007, the Company sent the Food and Drug Administration a Notice that one of its proprietary carriers, SNAC, a functional excipient for oral formulations, is Generally Recognized as Safe (GRAS). The Company based its determination on scientific assessments of the compound, including toxicology and clinical studies. Under FDA practice, the agency will evaluate the Company's justification for GRAS status over an approximately 180-day period.

### Critical Accounting Estimates and New Accounting Pronouncements

#### Critical Accounting Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect reported amounts and related disclosures in the financial statements. Management considers an accounting estimate to be critical if:

- It requires assumptions to be made that were uncertain at the time the estimate was made, and
- Changes in the estimate or different estimates that could have been selected could have a material impact on our results of operations or financial condition.

*Share-Based Payments* [On January 1, 2006, we adopted SFAS 123(R), "Share-Based Payment", which establishes standards for share-based transactions in which an entity receives employee's services for (a) equity instruments of the entity, such as stock options, or (b) liabilities that are based on the fair value of the entity's equity instruments or that may be settled by the issuance of such equity instruments. SFAS 123(R) requires that companies expense the fair value of stock options and similar awards, as measured on the awards' grant date. SFAS 123(R) applies to all awards granted after the date of adoption, and to awards modified, repurchased or cancelled after that date. We have elected to apply SFAS 123(R) using a modified version of prospective application, under which compensation cost is recognized only for the portion of awards outstanding for which the requisite service has not been rendered as of the adoption date, based on the grant date fair value of those awards calculated under SFAS 123 for pro forma disclosures.

We estimate the value of stock option awards on the date of grant using the Black-Scholes-Merton option-pricing model (the "Black-Scholes model"). The determination of the fair value of share-based payment awards on the date of grant is affected by our stock price as well as assumptions regarding a number of complex and subjective variables. These variables include our expected stock price volatility over the term of the awards, expected term, risk-free interest rate, expected dividends and expected forfeiture rates.

If factors change and we employ different assumptions in the application of SFAS 123(R) in future periods, the compensation expense that we record under SFAS 123(R) may differ significantly from what we have recorded in the current period. There is a high degree of subjectivity involved when using option pricing models to estimate share-based compensation under SFAS 123(R). Consequently, there is a risk that our estimates of the fair values of our share-based compensation awards on the grant dates may bear little resemblance to the actual values realized upon the exercise, expiration, early termination or forfeiture of those share-based payments in the future. Employee stock options may expire worthless or otherwise result in zero intrinsic value as compared to the fair values originally estimated on the grant date and reported in our financial statements. Alternatively, value may be realized from these instruments that are significantly in excess of the fair values originally estimated on the grant date and reported in our financial statements. During the nine months ended September 30, 2007, we do not believe that reasonable changes in the projections would have had a material effect on share-based compensation expense.

**Revenue Recognition** □ Revenue includes amounts earned from collaborative agreements and feasibility studies. Revenue from collaboration agreements is recognized using the lower of the percentage completed based on hours expended applied to expected contractual payments or the total non-refundable cash received to date. Revenue from feasibility studies, which are typically short term in nature, is recognized upon delivery of the study, provided that all other revenue recognition criteria are met. Changes in the projected hours to complete the project could significantly change the amount of revenue recognized. During the nine months ended September 30, 2007, we do not believe that reasonable changes in the projections would have had a material effect on recorded revenue.

**Warrants** □ Warrants issued in connection with the equity financings completed in March 2005 and August 2007 and to MHR have been classified as liabilities due to certain provisions that could require cash settlement in certain circumstances. At each balance sheet date, we adjust the warrants to reflect their current fair value. We estimate the fair value of these instruments using the Black-Scholes option pricing model, which takes into account a variety of factors, including historical stock price volatility, risk-free interest rates, remaining term and the closing price of our common stock. Changes in assumptions used to estimate the fair value of these derivative instruments could result in a material change in the fair value of the instruments. We believe the assumptions used to estimate the fair values of the warrants are reasonable. See Item 3. Quantitative and Qualitative Disclosures about Market Risk for additional information on the volatility in market value of derivative instruments.

#### New Accounting Pronouncements

In June 2007, the Financial Accounting Standards Board (□FASB□) affirmed the conclusions of the Emerging Issue□s Task Force (□EITF□) with respect to EITF Issue No. 07-03, **Accounting for Advance Payments for Goods or Services to Be Used in Future Research and Development Activities**. EITF 07-03 concluded that non-refundable advance payments for future research and development activities pursuant to an executory contractual arrangement should be capitalized until the goods have been delivered or the related services have been performed. This EITF is effective for fiscal years beginning January 1, 2008, and requires entities to recognize the effects of applying the guidance in this Issue prospectively for new contracts entered into after January 1, 2008. The adoption of EITF Issue No. 07-03 is not expected to have a material impact on our consolidated financial position, results of operation or cash flows.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

**Fair Value of Warrants and Derivative Liabilities.** At September 30, 2007, the estimated fair value of derivative instruments was \$6.4 million. We estimate the fair values of these instruments using the Black-Scholes option pricing model which takes into account a variety of factors, including historical stock price volatility, risk-free interest rates, remaining maturity and the closing price of our common stock. We believe that the assumption that has the greatest impact on the determination of fair value is the closing price of our common stock. The following table illustrates the potential effect of changes in the assumptions used to calculate fair value:

	<b>Increase/ (decrease) in fair value of derivative (in thousands)</b>
10% increase in stock price	\$ 945
20% increase in stock price	\$ 1,911
5% increase in assumed volatility	\$ 262
10% decrease in stock price	\$ (921)
20% decrease in stock price	\$ (1,813)
5% decrease in assumed volatility	\$ (268)

**Investments.** Our primary investment objective is to preserve principal while maximizing yield without significantly increasing risk. Our investments consist of commercial paper, mortgage-backed securities and auction-rate securities. Our fixed-rate interest-bearing investment totaled \$1 million at September 30, 2007. This investment matures in December 2008. We have classified all investments as short-term based on our intent to liquidate the investments to fund operations over the upcoming twelve month period.

Due to the conservative nature of our short-term fixed interest rate investments; we do not believe that we have a material exposure to interest rate risk.

#### **ITEM 4. CONTROLS AND PROCEDURES**

##### ***Evaluation of Disclosure Controls and Procedures***

The Company's senior management is responsible for establishing and maintaining a system of disclosure controls and procedures (as defined in Rule 13a-15 and 15d-15 under the Securities Exchange Act of 1934 (the "Exchange Act")) designed to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Exchange Act is accumulated and communicated to the issuer's management, including its principal executive officer or officers and principal financial officer or officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

The Company has evaluated the effectiveness of the design and operation of its disclosure controls and procedures under the supervision of and with the participation of management, including the Chief Executive Officer and Chief Financial Officer, as of the end of the period covered by this report. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures are effective.

##### ***Changes in Internal Control over Financial Reporting***

There has been no change in our internal control over financial reporting that occurred during quarter covered by this report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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## **PART II**

#### **ITEM 1. LEGAL PROCEEDINGS**

On September 24, 2007, the Company agreed to accept \$18 million to settle the pending lawsuit with Eli Lilly and Company ("Lilly") in the United States District Court for the Southern District of Indiana, Indianapolis Division. On September 25, 2007, the District Court signed an order dismissing the lawsuit with prejudice. Other terms and conditions of the settlement are confidential. Net of attorneys' fees and litigation expenses, the Company received \$11.9 million of the settlement payment.

#### **ITEM 1A. RISK FACTORS**

*The following risk factors should be read carefully in connection with evaluating our business and the forward-looking statements that we make in this Report and elsewhere (including oral statements) from time to time. Any of the following risks could materially adversely affect our business, our operating results, our financial condition and the actual outcome of matters as to which forward-looking statements are made in this Report. Our business is subject to many risks, which are detailed further in our Annual Report on Form 10-K, including:*

##### *Financial Risks*



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- If we fail to raise additional equity or debt capital or receive substantial cash inflows from our partners by June of 2008, we may be forced to cease operations.
- We may not be able to meet the covenants detailed in the Convertible Notes with MHR, which could result in an increase in the interest rate on the Convertible Notes and/or accelerated maturity of the Convertible Notes, which we would not be able to satisfy.
- We may not be able to make the payments we owe to Novartis Pharma AG.

### *Risks Related to our Business*

- We are highly dependent on the clinical success of our product candidates.
- We are highly dependent upon collaborative partners to develop and commercialize compounds using our delivery agents.
- Our collaborative partners control the clinical development of certain of our drug candidates and may terminate their efforts at will.
- Our product candidates are in various stages of development, and we cannot be certain that any will be suitable for commercial purposes.
- Our collaborative partners are free to develop competing products.
- Our business will suffer if we cannot adequately protect our patent and proprietary rights.
- We may be at risk of having to obtain a license from third parties making proprietary improvements to our technology.
- We are dependent on third parties to manufacture and, in some cases, test our products.
- We are dependent on our key personnel and if we cannot recruit and retain leaders in our research, development, manufacturing, and commercial organizations, our business will be harmed.

### *Risks Related to our Industry*

- Our future business success depends heavily upon regulatory approvals, which can be difficult to obtain for a variety of reasons, including cost.
- We may face product liability claims related to participation in clinical trials for future products.
- We are subject to environmental, health and safety laws and regulations for which we incur costs to comply.
- We face rapid technological change and intense competition.

### *Other Risks*

- Provisions of our corporate charter documents, Delaware law, our financing documents and our stockholder rights plan may dissuade potential acquirers, prevent the replacement or removal of our current management and members of our Board of Directors and may thereby affect the price of our common stock.
- Our stock price has been and may continue to be volatile.
- Future sales of common stock or warrants, or the prospect of future sales, may depress our stock price.

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For a more complete listing and description of these and other risks that the Company faces, please see our Annual Report on Form 10-K.

## **ITEM 5. OTHER INFORMATION**

On November 1, 2007, the Company entered into a Lease Agreement for office space at 240 Cedar Knolls Road, Cedar Knolls, NJ with The Realty Associates Fund VI, L.P. The lease commences on November 1, 2007 and expires on January 31, 2013 and requires a security deposit in the form of an irrevocable letter of credit in the amount of \$246 thousand. Utilities, common area maintenance charges and real estate taxes are not included in the base rental payment. The lease provides for an initial period of no base rental payments for three months followed by fixed annual base rental payments starting at \$302 thousand per year, with annual escalations. A copy of the Lease Agreement is attached hereto as exhibit 10.12 to this Form 10-Q and is incorporated by reference. The description of the Lease Agreement is qualified in its entirety by the terms of the executed Lease Agreement.

**ITEM 6. EXHIBITS**

<b>Exhibit Number</b>	<b>Description of Exhibit</b>
10.1	Warrant dated as of August 22, 2007 between Emisphere Technologies, Inc. and SF Capital Partners, Ltd. (filed herewith.)
10.2	Warrant dated as of August 22, 2007 between Emisphere Technologies, Inc. and Fort Mason Master, L.P. (filed herewith.)
10.3	Warrant dated as of August 22, 2007 between Emisphere Technologies, Inc. and Fort Mason Partners, L.P. (filed herewith.)
10.4	Warrant dated as of August 22, 2007 between Emisphere Technologies, Inc. and Montaur Capital/ Platinum Montaur Life Sciences Fund I LLC (filed herewith.)
10.5	Warrant dated as of August 22, 2007 between Emisphere Technologies, Inc. and MHR Institutional Partners II LP (filed herewith.)
10.6	Warrant dated as of August 22, 2007 between Emisphere Technologies, Inc. and MHR Institutional Partners IIA LP (filed herewith.)
10.7	Warrant adjustment notice between Emisphere Technologies, Inc. and Elan International Services, Ltd. (filed herewith.)
10.8	Warrant adjustment notice between Emisphere Technologies, Inc. and NR Securities, LTD. (filed herewith.)
10.9	Warrant adjustment notice between Emisphere Technologies, Inc. and Atticus European Fund, LTD. (filed herewith.)
10.10	Warrant adjustment notice between Emisphere Technologies, Inc. and MHR Capital Partners (100) LP, MHR Capital Partners Master Account LP (formerly MHR Capital Partners (500) LP), MHR Institutional Partners IIA LP, MHR Institutional Partners II LP, MHR Capital Partners (100) LP and MHR Capital Partners Master Account LP (filed herewith.)
10.11	Warrant adjustment notice between Emisphere Technologies, Inc. and Michael B. Targoff (filed herewith.)
10.12	Lease Agreement, dated as of November 1, 2007 between The Realty Associates Fund VI, L.P. and Emisphere Technologies, Inc. (filed herewith)
31.1	Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to section 302 of the Sarbanes- Oxley Act of 2002 (filed herewith).
31.2	Certification of the Principal Accounting Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith).

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Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to section 906 of the Sarbanes- Oxley Act of 2002 (furnished herewith).

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## SIGNATURES

Pursuant to the requirement of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Emisphere Technologies, Inc.

Date: November 6, 2007

/s/ Michael V. Novinski

Michael V. Novinski

President and Chief Executive Officer

(Principal Executive Officer)

Date: November 6, 2007

/s/ Michael R. Garone

Michael R. Garone

Chief Financial Officer

(Principal Financial and Accounting Officer)

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