Dr Pepper Snapple Group, Inc.

Form 10-O April 24, 2013

**Table of Contents** 

**UNITED STATES** 

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-O

R QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE

SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED March 31, 2013

OR

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)

OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 001-33829

Delaware 98-0517725 (State or other jurisdiction of (I.R.S. employer incorporation or organization) identification number)

5301 Legacy Drive, Plano, Texas 75024 (Address of principal executive offices) (Zip code)

(972) 673-7000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes R No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes R No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Securities Exchange Act of 1934.

Large Accelerated Filer R Accelerated Filer o Non-Accelerated Filer o Smaller Reporting Company o (Do not check if a smaller reporting

company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Securities Exchange Act of 1934).

As of April 22, 2013, there were 204,054,005 shares of the registrant's common stock, par value \$0.01 per share, outstanding.

# DR PEPPER SNAPPLE GROUP, INC.

FORM 10-Q INDEX

|          |             |  | Page      |
|----------|-------------|--|-----------|
| Part I.  | Financial I | nformation   |           |
|          | Item 1.     | Financial Statements (Unaudited)   |           |
|          |             | Condensed Consolidated Statements of Income for the Three Months Ended March 31, 2013 and 2012               | <u>3</u>  |
|          |             | Condensed Consolidated Statements of Comprehensive Income for the Three Months Ended March 31, 2013 and 2012 | <u>4</u>  |
|          |             | Condensed Consolidated Balance Sheets as of March 31, 2013 and December 31, 2012                             | <u>5</u>  |
|          |             | Condensed Consolidated Statements of Cash Flows for the Three Months Ended March                             | <u>6</u>  |
|          |             | 31, 2013 and 2012  | <u>U</u>  |
|          |             | Notes to Condensed Consolidated Financial Statements   | <u>7</u>  |
|          | Item 2.     | Management's Discussion and Analysis of Financial Condition and Results of Operations                        | <u>33</u> |
|          | Item 3.     | Quantitative and Qualitative Disclosures About Market Risk   | <u>44</u> |
|          | Item 4.     | Controls and Procedures  | <u>46</u> |
| Part II. | Other Info  | <u>rmation</u>   |           |
|          | Item 1.     | <u>Legal Proceedings</u>   | <u>47</u> |
|          | Item 1A.    | Risk Factors   | <u>47</u> |
|          | Item 2.     | Unregistered Sales of Equity Securities and Use of Proceeds  | <u>47</u> |
|          | Item 6.     | Exhibits   | 48        |

# DR PEPPER SNAPPLE GROUP, INC.

# CONDENSED CONSOLIDATED STATEMENTS OF INCOME

For the Three Months Ended March 31, 2013 and 2012 (in millions, except per share data)

# PART I - FINANCIAL INFORMATION

ITEM 1. Financial Statements (Unaudited).

|   | For the        |         |   |
|---|----------------|---------|---|
|   | Three Months E | Inded   |   |
|   | March 31,      |         |   |
|   | 2013           | 2012    |   |
| Net sales   | \$1,380        | \$1,362 |   |
| Cost of sales   | 590            | 584     |   |
| Gross profit  | 790            | 778     |   |
| Selling, general and administrative expenses                                      | 563            | 553     |   |
| Depreciation and amortization   | 29             | 31      |   |
| Other operating expense, net  | 1              | 2       |   |
| Income from operations  | 197            | 192     |   |
| Interest expense  | 34             | 32      |   |
| Other income, net   | (3             | ) (3    | ) |
| Income before provision for income taxes and equity in earnings of unconsolidated | 166            | 163     |   |
| subsidiaries  | 100            | 103     |   |
| Provision for income taxes  | 60             | 61      |   |
| Income before equity in earnings of unconsolidated subsidiaries                   | 106            | 102     |   |
| Equity in earnings of unconsolidated subsidiaries, net of tax                     |                |         |   |
| Net income  | \$106          | \$102   |   |
| Earnings per common share:  |                |         |   |
| Basic   | \$0.52         | \$0.48  |   |
| Diluted   | 0.51           | 0.48    |   |
| Weighted average common shares outstanding:                                       |                |         |   |
| Basic   | 204.6          | 212.6   |   |
| Diluted   | 206.3          | 213.9   |   |
| Cash dividends declared per common share  | \$0.38         | \$0.34  |   |
|   |                |         |   |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

# **Table of Contents**

DR PEPPER SNAPPLE GROUP, INC. CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME For the Three Months Ended March 31, 2013 and 2012 (in millions)

For the

Three Months Ended

March 31,

2013

2012

\$119

\$126

Comprehensive income

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

# DR PEPPER SNAPPLE GROUP, INC.

# CONDENSED CONSOLIDATED BALANCE SHEETS

As of March 31, 2013 and December 31, 2012

(in millions, except share and per share data)

| (in millions, except share and per share data)                                   |           |              |
|--|-----------|--------------|
|  | March 31, | December 31, |
|  | 2013      | 2012         |
| Assets   |           |              |
| Current assets:  |           |              |
| Cash and cash equivalents  | \$208     | \$366        |
| Accounts receivable:   |           |              |
| Trade, net   | 583       | 552          |
| Other  | 51        | 50           |
| Inventories  | 216       | 197          |
| Deferred tax assets  | 67        | 66           |
| Prepaid expenses and other current assets  | 155       | 104          |
| Total current assets   | 1,280     | 1,335        |
| Property, plant and equipment, net   | 1,186     | 1,202        |
| Investments in unconsolidated subsidiaries                                       | 15        | 14           |
| Goodwill   | 2,990     | 2,983        |
| Other intangible assets, net   | 2,703     | 2,684        |
| Other non-current assets   | 572       | 580          |
| Non-current deferred tax assets  | 126       | 130          |
| Total assets   | \$8,872   | \$8,928      |
| Liabilities and Stockholders' Equity   |           |              |
| Current liabilities:   |           |              |
| Accounts payable   | \$317     | \$283        |
| Deferred revenue   | 65        | 65           |
| Current portion of long-term obligations   | 250       | 250          |
| Income taxes payable   | 36        | 45           |
| Other current liabilities  | 544       | 589          |
| Total current liabilities  | 1,212     | 1,232        |
| Long-term obligations  | 2,547     | 2,554        |
| Non-current deferred tax liabilities   | 652       | 630          |
| Non-current deferred revenue   | 1,369     | 1,386        |
| Other non-current liabilities  | 853       | 846          |
| Total liabilities  | 6,633     | 6,648        |
| Commitments and contingencies  |           |              |
| Stockholders' equity:  |           |              |
| Preferred stock, \$.01 par value, 15,000,000 shares authorized, no shares issued |           | _            |
| Common stock, \$.01 par value, 800,000,000 shares authorized, 204,014,945 and    | 2         | 2            |
| 205,292,657 shares issued and outstanding for 2013 and 2012, respectively        | 2         | 2            |
| Additional paid-in capital   | 1,227     | 1,308        |
| Retained earnings  | 1,107     | 1,080        |
| Accumulated other comprehensive loss   | (97       | ) (110       |
| Total stockholders' equity   | 2,239     | 2,280        |
| Total liabilities and stockholders' equity                                       | \$8,872   | \$8,928      |
|  |           | 1            |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

# DR PEPPER SNAPPLE GROUP, INC.

# CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

For the Three Months Ended March 31, 2013 and 2012 (in millions)

| (III IIIIIIIOIIS)  |         |             |   |
|--|---------|-------------|---|
|  | For the | 4 5 1 1     |   |
|  |         | onths Ended |   |
|  | March 3 | •           |   |
| On anoting a activities.   | 2013    | 2012        |   |
| Operating activities:  | ¢ 106   | ¢ 102       |   |
| Net income   | \$106   | \$102       |   |
| Adjustments to reconcile net income to net cash provided by operating activities:  | 40      | <i>E</i> 1  |   |
| Depreciation expense   | 48      | 51          |   |
| Amortization expense   | 9       | 9           | ` |
| Amortization of deferred revenue   | (16     | ) (16       | ) |
| Employee stock-based compensation expense  | 9       | 8           |   |
| Deferred income taxes  | 15      | 28          | , |
| Other, net   | 5       | (16         | ) |
| Changes in assets and liabilities, net of effects of acquisition:                  | (116    | \ (401      |   |
| Net change in operating assets and liabilities                                     | (116    | ) (491      | ) |
| Net cash provided by (used in) operating activities                                | 60      | (325        | ) |
| Investing activities:  |         |             |   |
| Acquisition of business  | (10     | ) —         |   |
| Purchase of property, plant and equipment  | (29     | ) (51       | ) |
| Purchase of intangible assets  | (5      | ) (6        | ) |
| Proceeds from disposals of property, plant and equipment                           | _       | 4           |   |
| Net cash used in investing activities  | (44     | ) (53       | ) |
| Financing activities:  |         |             |   |
| Repurchase of shares of common stock   | (101    | ) (85       | ) |
| Dividends paid   | (70     | ) (68       | ) |
| Tax withholdings related to net share settlements of certain stock awards          | (11     | ) —         |   |
| Proceeds from stock options exercised  | 3       | 6           |   |
| Excess tax benefit on stock-based compensation                                     | 4       | 13          |   |
| Net cash used in financing activities  | (175    | ) (134      | ) |
| Cash and cash equivalents — net change from:                                       |         |             |   |
| Operating, investing and financing activities                                      | (159    | ) (512      | ) |
| Effect of exchange rate changes on cash and cash equivalents                       | 1       | 3           |   |
| Cash and cash equivalents at beginning of year                                     | 366     | 701         |   |
| Cash and cash equivalents at end of year   | \$208   | \$192       |   |
| Supplemental cash flow disclosures of non-cash investing and financing activities: |         |             |   |
| Dividends declared but not yet paid  | \$78    | \$73        |   |
| Capital expenditures included in other current liabilities                         | 68      | 41          |   |
| Stock issued for acquisition of business   | 13      |             |   |
| Capital lease additions  | 1       | 6           |   |
| Supplemental cash flow disclosures:  |         |             |   |
| Interest paid  | \$11    | \$7         |   |
| Income taxes paid  | 52      | 502         |   |
| See Note 16 for supplemental cash flow disclosures.                                |         |             |   |

See Note 16 for supplemental cash flow disclosures.

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

Table of Contents
DR PEPPER SNAPPLE GROUP, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### 1. General

References in this Quarterly Report on Form 10-Q to "DPS" or "the Company" refer to Dr Pepper Snapple Group, Inc. and all entities included in our unaudited condensed consolidated financial statements. Cadbury plc and Cadbury Schweppes plc are hereafter collectively referred to as "Cadbury" unless otherwise indicated. Kraft Foods Inc. acquired Cadbury on February 2, 2010 and on October 1, 2012, Kraft Foods Inc. spun-off its North American grocery business to its shareholders and changed its name to Mondelēz International, Inc. ("Mondelēz").

The Quarterly Report on Form 10-Q refers to some of DPS' owned or licensed trademarks, trade names and service marks, which are referred to as the Company's brands. All of the product names included in this Quarterly Report on Form 10-Q are either DPS' registered trademarks or those of the Company's licensors.

**Basis of Presentation** 

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") for interim financial information and in accordance with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete consolidated financial statements. In the opinion of management, all adjustments, consisting principally of normal recurring adjustments, considered necessary for a fair presentation have been included. The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and the accompanying notes. Actual results could differ from these estimates. These unaudited condensed consolidated financial statements should be read in conjunction with the Company's audited consolidated financial statements and the notes thereto in the Company's Annual Report on Form 10-K for the year ended December 31, 2012.

Use of Estimates

The process of preparing DPS' unaudited condensed consolidated financial statements in conformity with U.S. GAAP requires the use of estimates and judgments that affect the reported amount of assets, liabilities, revenue and expenses. These estimates and judgments are based on historical experience, future expectations and other factors and assumptions the Company believes to be reasonable under the circumstances. These estimates and judgments are reviewed on an ongoing basis and are revised when necessary. Changes in estimates are recorded in the period of change. Actual amounts may differ from these estimates. The Company has identified the following policies as critical accounting estimates:

goodwill and other indefinite-lived intangible assets;

customer marketing programs and incentives;

revenue recognition;

pension and postretirement benefits;

risk management programs; and

income taxes.

These critical accounting estimates are discussed in greater detail in our Annual Report on Form 10-K for the year ended December 31, 2012.

Recently Issued Accounting Standards

In February 2013, the Financial Accounting Standards Board ("FASB") issued Accounting Standard Update ("ASU") 2013-04, Obligations Resulting from Joint and Several Liability Arrangements for Which the Total Amount of the Obligation Is Fixed at the Reporting Date ("ASU 2013-04"). The amendments in ASU 2013-04 provide guidance for the recognition, measurement, and disclosure of obligations resulting from joint and several liability arrangements from which the total amount of the obligation within the scope of this guidance is fixed at the reporting date. ASU

2013-04 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2013. The Company does not anticipate a material impact to the Company's financial position, results of operations or cash flows as a result of this change.

Table of Contents
DR PEPPER SNAPPLE GROUP, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### Recently Adopted Provisions of U.S. GAAP

In accordance with U.S. GAAP, the following provisions, which had no material impact on the Company's financial position, results of operations or cash flows, were effective as of January 1, 2013:

The requirement to provide disclosures related to offsetting assets and liabilities, specifically as it relates to offsetting disclosures, wherein an entity must now make separate disclosures regarding the gross assets/liabilities, the offsetting amounts and the net assets/ liabilities. See Note 7 of the Notes to our unaudited condensed consolidated financial statements.

The requirement to present significant amounts reclassified out of Accumulated Other Comprehensive Loss ("AOCL") by the respective line items of net income. See Note 15 of the Notes to our unaudited condensed consolidated financial statements.

2. Acquisition of Dr. Pepper/7-Up Bottling Company of the West

On February 25, 2013, the Company acquired certain assets of Dr. Pepper/7-Up Bottling Company of the West ("DP/7UP West") to strengthen the Company's route to market in the U.S. and support efforts to build and enhance our leading brands. The fair value of the consideration paid for this acquisition was \$23 million which was paid through the issuance of 313,105 shares of common stock and the assumption of certain liabilities of DP/7UP West to consummate the transaction. The assumed liabilities of DP/7UP West of \$10 million were paid within the three months ended March 31, 2013. The fair value of the common stock issued was determined using the closing stock price on the acquisition date.

The following table summarizes the preliminary allocation of fair value of the assets acquired and liabilities assumed by major class for the acquisition (in millions):

|  | Fair Value | Useful Life  |
|--|------------|--------------|
| Property, plant & equipment                        | \$7        | 3 - 40 years |
| Distribution rights: definite-lived                | 2          | 5 - 15 years |
| Distribution rights: indefinite-lived              | 10         | _            |
| Goodwill   | 6          | _            |
| Current liabilities, net of current assets assumed | (2         | ) —          |
| Total  | \$23       |              |

The acquisition was accounted for as a business combination, and the identifiable assets acquired and liabilities assumed were recorded at their estimated fair values at the date of acquisition. The excess of the purchase price over the estimated fair values was recorded as goodwill.

In connection with this acquisition, the Company recorded goodwill of \$6 million, which is not deductible for tax purposes. The Company also recorded \$12 million in intangible assets related to distribution rights. DP/7UP West placed 48,603 shares of the Company's common stock in an escrow account to satisfy any working capital adjustments and applicable indemnification claims, pursuant to the terms of the purchase agreement.

The Company has not presented pro forma results of operations for the acquisition because it is not material to the Company's Condensed Consolidated Financial Statements.

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

#### 3. Inventories

Inventories as of March 31, 2013 and December 31, 2012 consisted of the following (in millions):

|  | March 31, | December 31, |  |
|--|-----------|--------------|--|
|  | 2013      | 2012         |  |
| Raw materials                          | \$103     | \$114        |  |
| Work in process                        | 6         | 5            |  |
| Finished goods                         | 173       | 151          |  |
| Inventories at first in first out cost | 282       | 270          |  |
| Reduction to last in first out cost    | (66       | ) (73        |  |
| Inventories                            | \$216     | \$197        |  |

<sup>4.</sup> Goodwill and Other Intangible Assets

Changes in the carrying amount of goodwill for the three months ended March 31, 2013 and the year ended December 31, 2012, by reporting unit, are as follows (in millions):

|                               | Beverage<br>Concentrates | WD Reporting Unit <sup>(1)</sup> | DSD Reporting Unit <sup>(1)</sup> | Latin America<br>Beverages | Total   |   |
|-------------------------------|--------------------------|----------------------------------|-----------------------------------|----------------------------|---------|---|
| Balance as of January 1, 2012 |                          |                                  |                                   |                            |         |   |
| Goodwill                      | \$1,732                  | \$1,220                          | \$180                             | \$28                       | \$3,160 |   |
| Accumulated impairment losses | · —                      |                                  | (180)                             |                            | (180    | ) |
|                               | 1,732                    | 1,220                            |                                   | 28                         | 2,980   |   |
| Foreign currency impact       |                          |                                  |                                   | 3                          | 3       |   |
| Balance as of December 31,    |                          |                                  |                                   |                            |         |   |
| 2012                          |                          |                                  |                                   |                            |         |   |
| Goodwill                      | 1,732                    | 1,220                            | 180                               | 31                         | 3,163   |   |
| Accumulated impairment losses | <del></del>              | _                                | (180)                             | _                          | (180    | ) |
|                               | 1,732                    | 1,220                            | _                                 | 31                         | 2,983   |   |
| Foreign currency impact       | _                        | _                                | _                                 | 1                          | 1       |   |
| Acquisition activity (2)      | _                        | _                                | 6                                 | _                          | 6       |   |
| Balance as of March 31, 2013  |                          |                                  |                                   |                            |         |   |
| Goodwill                      | 1,732                    | 1,220                            | 186                               | 32                         | 3,170   |   |
| Accumulated impairment losses |                          | _                                | (180)                             | _                          | (180    | ) |
|                               | \$1,732                  | \$1,220                          | \$6                               | \$32                       | \$2,990 |   |

<sup>(1)</sup> The Packaged Beverages segment is comprised of two reporting units, the Direct Store Delivery ("DSD") system and the Warehouse Direct ("WD") system.

<sup>(2)</sup> The acquisition activity represents the goodwill associated with the purchase of DP/7UP West. See Note 2 for further information related to the acquisition.

# Table of Contents DR PEPPER SNAPPLE GROUP, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

The net carrying amounts of intangible assets other than goodwill as of March 31, 2013 and December 31, 2012, are as follows (in millions):

|                                       | March 31, 201 | 3            |         | December 31, 2012 |              |         |
|---------------------------------------|---------------|--------------|---------|-------------------|--------------|---------|
|                                       | Gross         | Accumulated  | Net     | Gross             | Accumulated  | Net     |
|                                       | Amount        | Amortization | Amount  | Amount            | Amortization | Amount  |
| Intangible assets with                |               |              |         |                   |              |         |
| indefinite lives:                     |               |              |         |                   |              |         |
| Brands <sup>(1)</sup>                 | \$2,655       | <b>\$</b> —  | \$2,655 | \$2,652           | \$—          | \$2,652 |
| Distribution rights <sup>(2)</sup>    | 24            | _            | 24      | 14                |              | 14      |
| Intangible assets with                |               |              |         |                   |              |         |
| finite lives:                         |               |              |         |                   |              |         |
| Brands                                | 29            | (26          | ) 3     | 29                | (25)         | 4       |
| Distribution rights <sup>(2)(3)</sup> | 12            | (1           | ) 11    | 5                 | (1)          | 4       |
| Customer relationships                | 76            | (67          | ) 9     | 76                | (67)         | 9       |
| Bottler agreements                    | 19            | (18          | ) 1     | 19                | (18)         | 1       |
| Total                                 | \$2,815       | \$(112       | \$2,703 | \$2,795           | \$(111)      | \$2,684 |

<sup>(1)</sup> In 2013, brands with indefinite lives increased due to a \$3 million change in foreign currency translation. In 2013, distribution rights include \$10 million and \$2 million in indefinite lived and finite lived distributions

As of March 31, 2013, the weighted average useful life of intangible assets with finite lives was 10 years in total, consisting of 10 years for distribution rights, brands and customer relationships and 15 years for bottler agreements. Amortization expense for intangible assets was \$1 million for the three months ended March 31, 2013 and 2012. Amortization expense of these intangible assets over the remainder of 2013 and the next four years is expected to be the following (in millions):

|   | Aggregate    |
|---|--------------|
| Year                                    | Amortization |
|   | Expense      |
| April 1, 2013 through December 31, 2013 | \$5          |
| 2014                                    | 7            |
| 2015                                    | 5            |
| 2016                                    | 3            |
| 2017                                    | 1            |

The Company conducts impairment tests on goodwill and all indefinite lived-intangible assets annually, as of December 31, or more frequently if circumstances indicate that the carrying amount of an asset may not be recoverable. DPS did not identify any circumstances that indicated that the carrying amount of any goodwill or any indefinite lived-intangible asset may not be recoverable during the three months ended March 31, 2013.

<sup>(2)</sup> rights, respectively, associated with the purchase of DP/7UP West. See Note 2 for further information related to the acquisition.

<sup>(3)</sup> In 2013, distribution rights also included the reacquired distribution rights for Snapple and several other NCB brands in parts of Asia-Pacific from Mondelēz.

#### **Table of Contents**

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

### 5. Other Current Liabilities

Other current liabilities consisted of the following as of March 31, 2013 and December 31, 2012 (in millions):

|   | March 31, | December 31, |
|---|-----------|--------------|
|   | 2013      | 2012         |
| Customer rebates and incentives                   | \$201     | \$226        |
| Accrued compensation                              | 63        | 105          |
| Insurance liability                               | 46        | 43           |
| Interest accrual and interest rate swap liability | 47        | 27           |
| Dividends payable                                 | 78        | 70           |
| Other   | 109       | 118          |
| Total other current liabilities                   | \$544     | \$589        |

### 6. Long-term Obligations

The following table summarizes the Company's long-term debt obligations as of March 31, 2013 and December 31, 2012 (in millions):

|                                       | March 31, | December 31, |   |
|---------------------------------------|-----------|--------------|---|
|                                       | 2013      | 2012         |   |
| Senior unsecured notes <sup>(1)</sup> | \$2,741   | \$2,748      |   |
| Revolving credit facility             | _         |              |   |
| Less — current portion                | (250)     | (250         | ) |
| Subtotal                              | 2,491     | 2,498        |   |
| Long-term capital lease obligations   | 56        | 56           |   |
| Long-term obligations                 | \$2,547   | \$2,554      |   |

The carrying amount includes the unamortized net discount on debt issuances and adjustments of \$21 million and \$29 million as of March 31, 2013 and December 31, 2012, respectively, related to the change in the fair value of interest rate swaps designated as fair value hedges or the unamortized value of de-designated fair value hedges. See Note 7 for further information regarding derivatives.

As of March 31, 2013, the Company was in compliance with all financial covenant requirements relating to its senior unsecured notes and under its unsecured credit agreement.

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

#### SENIOR UNSECURED NOTES

Senior unsecured notes consisted of the following (in millions):

|            |                   |       | Principal Amount | Carrying Amou | nt           |
|------------|-------------------|-------|------------------|---------------|--------------|
|            |                   |       | March 31,        | March 31,     | December 31, |
| Issuance   | Maturity Date     | Rate  | 2013             | 2013          | 2012         |
| 2013 Notes | May 1, 2013       | 6.12% | \$250            | \$250         | \$250        |
| 2016 Notes | January 15, 2016  | 2.90% | 500              | 500           | 500          |
| 2018 Notes | May 1, 2018       | 6.82% | 724              | 724           | 724          |
| 2019 Notes | January 15, 2019  | 2.60% | 250              | 252           | 253          |
| 2020 Notes | January 15, 2020  | 2.00% | 250              | 246           | 247          |
| 2021 Notes | November 15, 2021 | 3.20% | 250              | 252           | 254          |
| 2022 Notes | November 15, 2022 | 2.70% | 250              | 249           | 249          |
| 2038 Notes | May 1, 2038       | 7.45% | 250              | 268           | 271          |
|            | -                 |       | \$2,724          | \$2,741       | \$2,748      |

#### UNSECURED CREDIT AGREEMENT

The following table provides amounts utilized and available under the \$500 million revolving line of credit (the "Revolver") and each sublimit arrangement type as of March 31, 2013 (in millions):

|                    | Amount Utilized | Balances Available |
|--------------------|-----------------|--------------------|
| Revolver           | <b>\$</b> —     | \$498              |
| Letters of credit  | 2               | 73                 |
| Swingline advances | <del></del>     | 50                 |

An unused commitment fee is payable quarterly to the lenders on the unused portion of the commitments of the Revolver equal to 0.08% to 0.20% per annum, depending upon the Company's debt ratings. There were no significant unused commitment fees incurred during the three months ended March 31, 2013 and 2012.

#### COMMERCIAL PAPER PROGRAM

On December 10, 2010, the Company entered into a commercial paper program under which the Company may issue unsecured commercial paper notes (the "Commercial Paper") on a private placement basis up to a maximum aggregate amount outstanding at any time of \$500 million. The program is supported by the Revolver. Outstanding Commercial Paper reduces the amount of borrowing capacity available under the Revolver and outstanding amounts under the Revolver reduce the Commercial Paper availability. As of March 31, 2013 and December 31, 2012, the Company had no outstanding Commercial Paper.

### **CAPITAL LEASE OBLIGATIONS**

Long-term capital lease obligations, primarily related to manufacturing facilities, totaled \$56 million as of March 31, 2013 and December 31, 2012. Current obligations related to the Company's capital leases were \$1 million as of March 31, 2013 and December 31, 2012 and were included as a component of other current liabilities.

#### INCREMENTAL LETTERS OF CREDIT FACILITY

In addition to the portion of the Revolver reserved for issuance of letters of credit, the Company has an incremental letter of credit facility. Under this incremental letters of credit facility, \$65 million is available for the issuance of letters of credit, \$58 million of which was utilized as of March 31, 2013 and \$7 million remains available for use.

Table of Contents
DR PEPPER SNAPPLE GROUP, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### 7. Derivatives

DPS is exposed to market risks arising from adverse changes in:

interest rates;

foreign exchange rates; and

commodity prices affecting the cost of raw materials and fuels.

The Company manages these risks through a variety of strategies, including the use of interest rate contracts, foreign exchange forward contracts, commodity forward contracts and supplier pricing agreements. DPS does not hold or issue derivative financial instruments for trading or speculative purposes.

The Company formally designates and accounts for certain interest rate contracts and foreign exchange forward contracts that meet established accounting criteria under U.S. GAAP as either fair value or cash flow hedges. For derivative instruments that are designated and qualify as cash flow hedges, the effective portion of the gain or loss on the derivative instruments is recorded, net of applicable taxes, in AOCL, a component of Stockholders' Equity in the unaudited Condensed Consolidated Balance Sheets. When net income is affected by the variability of the underlying transaction, the applicable offsetting amount of the gain or loss from the derivative instrument deferred in AOCL is reclassified to net income and is reported as a component of the unaudited Condensed Consolidated Statements of Income. For derivative instruments that are designated and qualify as fair value hedges, the effective change in the fair value of the instrument, as well as the offsetting gain or loss on the hedged item attributable to the hedged risk, are recognized immediately in current-period earnings. For derivatives that are not designated or are de-designated as a hedging instrument, the gain or loss on the instrument is recognized in earnings in the period of change. Certain interest rate contracts qualify for the "shortcut" method of accounting for hedges under U.S. GAAP. Under the shortcut method, the hedges are assumed to be perfectly effective and no ineffectiveness is recorded in earnings. For all other designated hedges, the Company assesses whether the derivative instrument is effective in offsetting the changes in fair value or variability of cash flows at the inception of the derivative contract. DPS measures hedge ineffectiveness on a quarterly basis throughout the designated period. Changes in the fair value of the derivative instrument that do not effectively offset changes in the fair value of the underlying hedged item throughout the designated hedge period are recorded in earnings each period.

If a fair value or cash flow hedge were to cease to qualify for hedge accounting, or were terminated, the derivatives would continue to be carried on the balance sheet at fair value until settled and hedge accounting would be discontinued prospectively. If the underlying hedged transaction ceases to exist, any associated amounts reported in AOCL would be reclassified to earnings at that time.

#### **INTEREST RATES**

Cash Flow Hedges

During the second and third quarter of 2011, the Company entered into forward starting swap agreements with an aggregate notional value of \$300 million in order to fix the rate for a portion of a future seven and ten year unsecured debt issuance in 2012. These forward starting swaps were unwound during the fourth quarter of 2012 in connection with the Company's issuance of the 2020 and 2022 Notes. Upon termination, the Company paid \$49 million to the counterparties, which is being amortized to interest expense over the term of the issued debt.

The effective portion of changes in the fair value of the derivative that is designated as a cash flow hedge is being recorded in AOCL and will be subsequently reclassified into earnings during the period in which the hedged forecasted transaction affects earnings. Ineffectiveness, if any, related to the Company's changes in estimates about the debt issuance related to the forward starting swap would be recognized directly in earnings as a component of interest expense during the period incurred.

Fair Value Hedges

The Company is exposed to the risk of changes in the fair value of certain fixed-rate debt attributable to changes in interest rates and manages these risks through the use of receive-fixed, pay-variable interest rate swaps.

Table of Contents
DR PEPPER SNAPPLE GROUP, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

In December 2010, the Company entered into an interest rate swap having a notional amount of \$100 million and maturing in May 2038 in order to effectively convert a portion of the 2038 Notes from fixed-rate debt to floating-rate debt and designated it as a fair value hedge. The assessment of hedge effectiveness is made by comparing the cumulative change in the fair value of the hedged item attributable to changes in the benchmark interest rate with the cumulative changes in the fair value of the interest rate swap, with any ineffectiveness recorded in earnings as interest expense during the period incurred. As of March 31, 2013 and December 31, 2012, the impact of the fair value hedge on the 2038 Notes increased the carrying value by \$18 million and \$22 million, respectively.

In November 2011, the Company entered into four interest rate swaps having an aggregate notional amount of \$250 million and durations ranging from seven to ten years in order to convert fixed-rate, long-term debt to floating rate debt. These swaps were entered into upon the issuance of the 2019 and 2021 Notes, and were accounted for as fair value hedges and qualified for the shortcut method of accounting under U.S. GAAP. As of March 31, 2013 and December 31, 2012, the impact of the fair value hedge on the 2019 and 2021 Notes increased the carrying value by \$5 million and \$8 million, respectively.

In November 2012, the Company entered into five interest rate swaps having an aggregate notional amount of \$120 million and maturing in January 2020 in order to convert fixed-rate, long-term debt to floating rate debt. These swaps were entered into upon the issuance of the 2020 Notes, and were accounted for as fair value hedges and qualified for the shortcut method of accounting under U.S. GAAP. As of March 31, 2013 and December 31, 2012, the impact of the fair value hedge on the 2020 Notes decreased the carrying value by \$2 million and \$1 million, respectively.

# FOREIGN EXCHANGE

### Cash Flow Hedges

The Company's Canadian business purchases its inventory through transactions denominated and settled in U.S. Dollars, a currency different from the functional currency of the Canadian business. These inventory purchases are subject to exposure from movements in exchange rates. During the three months ended March 31, 2013 and 2012, the Company utilized foreign exchange forward contracts designated as cash flow hedges to manage the exposures resulting from changes in these foreign currency exchange rates. The intent of these foreign exchange contracts is to provide predictability in the Company's overall cost structure. These foreign exchange contracts, carried at fair value, have maturities between one and 21 months as of March 31, 2013. The Company had outstanding foreign exchange forward contracts with notional amounts of \$79 million and \$124 million as of March 31, 2013 and 2012, respectively.

### **COMMODITIES**

# **Economic Hedges**

DPS centrally manages the exposure to volatility in the prices of certain commodities used in its production process through forward contracts. The intent of these contracts is to provide a certain level of predictability in the Company's overall cost structure. During the three months ended March 31, 2013 and 2012, the Company held forward contracts that economically hedged certain of its risks. In these cases, a natural hedging relationship exists in which changes in the fair value of the instruments act as an economic offset to changes in the fair value of the underlying items. Changes in the fair value of these instruments are recorded in net income throughout the term of the derivative instrument and are reported in the same line item of the unaudited Condensed Consolidated Statements of Income as the hedged transaction. Unrealized gains and losses are recognized as a component of unallocated corporate costs until the Company's operating segments are affected by the completion of the underlying transaction, at which time the gain or loss is reflected as a component of the respective segment's operating profit ("SOP").

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

### FAIR VALUE OF DERIVATIVE INSTRUMENTS

The following table summarizes the location of the fair value of the Company's derivative instruments within the unaudited Condensed Consolidated Balance Sheets as of March 31, 2013 and December 31, 2012 (in millions):

|   | Balance Sheet Location                    | March 31,<br>2013 | December 31, 2012 |
|---|---|-------------------|-------------------|
| Assets:   |   |                   |                   |
| Derivative instruments designated as  |   |                   |                   |
| hedging instruments under U.S. GAAP:  |   |                   |                   |
| Interest rate contracts <sup>(1)</sup>  | Prepaid expenses and other current assets | \$12              | \$11              |
| Interest rate contracts   | Other non-current assets                  | 16                | 24                |
| Foreign exchange forward contracts  | Other non-current assets                  | 1                 |                   |
| Derivative instruments not designated as                                      |   |                   |                   |
| hedging instruments under U.S. GAAP:  |   |                   |                   |
| Commodity contracts   | Prepaid expenses and other current assets | 1                 | 3                 |
| Commodity contracts   | Other non-current assets                  | _                 | 2                 |
| Total assets  |   | \$30              | \$40              |
| Liabilities:  |   |                   |                   |
| Derivative instruments designated as  |   |                   |                   |
| hedging instruments under U.S. GAAP:  |   |                   |                   |
| Interest rate contracts   | Other current liabilities                 | <b>\$</b> —       | \$1               |
| Foreign exchange forward contracts  | Other current liabilities                 | _                 | 2                 |
| Interest rate contracts   | Other non-current liabilities             | 3                 | 2                 |
| Derivative instruments not designated as hedging instruments under U.S. GAAP: |   |                   |                   |
| Commodity contracts   | Other current liabilities                 | 4                 | 1                 |
| Total liabilities   |   | \$7               | \$6               |

Interest rate contracts as of March 31, 2013 include gross and offsetting amounts of \$14 million and \$2 million, respectively. Interest rate contracts as of December 31, 2012 include gross and offsetting amounts of \$12 million (1) and \$1 million, respectively. These contracts are subject to a netting provision included within the counterparty agreements whereby the Company pays interest either quarterly or semi-annually and receives interest payments semi-annually. These payables and receivables are netted as appropriate.

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

### IMPACT OF CASH FLOW HEDGES

The following table presents the impact of derivative instruments designated as cash flow hedging instruments under U.S. GAAP to the unaudited Condensed Consolidated Statements of Income and Comprehensive Income for the three months ended March 31, 2013 and 2012 (in millions):

|  | Amount of Gain (Loss)<br>Recognized in<br>Comprehensive Income | Reclassified from |   | Location of Gain<br>(Loss) Reclassified<br>from AOCL into<br>Income |
|--|--|-------------------|---|---|
| For the three months ended March 31, 2013: |  |                   |   |   |
| Interest rate contracts                    | <b>\$</b> —  | \$(2              | ) | Interest expense  |
| Foreign exchange forward contracts         | 2  | _                 |   | Cost of sales   |
| Total                                      | \$2  | \$(2              | ) |   |
| For the three months ended March 31, 2012: |  |                   |   |   |
| Interest rate contracts                    | \$5  | \$(1              | ) | Interest expense  |
| Foreign exchange forward contracts         | (2)  | _                 |   | Cost of sales   |
| Total                                      | \$3  | \$(1              | ) |   |

There was no hedge ineffectiveness recognized in earnings for the three months ended March 31, 2013 and 2012 with respect to derivative instruments designated as cash flow hedges. During the next 12 months, the Company expects to reclassify net losses of \$8 million from AOCL into net income.

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

#### IMPACT OF FAIR VALUE HEDGES

The following table presents the impact of derivative instruments designated as fair value hedging instruments under U.S. GAAP to the unaudited Condensed Consolidated Statements of Income for the three months ended March 31, 2013 and 2012 (in millions):

| ount of Gain      | Location of Gain     |
|-------------------|----------------------|
| ognized in Income | Recognized in Income |
|                   |                      |
|                   | Interest expense     |
|                   |                      |
|                   |                      |
|                   |                      |
|                   | Interest expense     |
|                   |                      |
| _                 |                      |

The gain recognized in interest expense included amortization of the adjustment to the carrying value of the 2012

For the three months ended March 31, 2013, \$1 million of hedge ineffectiveness was recognized in earnings with respect to derivative instruments designated as fair value hedges. For the three months ended March 31, 2012, there was no hedge ineffectiveness recognized in earnings for the period.

### IMPACT OF ECONOMIC HEDGES

The following table presents the impact of derivative instruments not designated as hedging instruments under U.S. GAAP to the unaudited Condensed Consolidated Statements of Income for the three months ended March 31, 2013 and 2012 (in millions):

|  | Amount of Gain (Loss) | Location of Gain (Loss) |
|--|-----------------------|-------------------------|
|  | Recognized in Income  | Recognized in Income    |
| For the three months ended March 31, 2013: |                       |                         |
| Commodity contracts <sup>(1)</sup>         | \$(8)                 | Cost of sales           |
| Commodity contracts <sup>(1)</sup>         | 1                     | SG&A expenses           |
| Total                                      | \$(7)                 | -                       |
| For the three months ended March 31, 2012: |                       |                         |
| Commodity contracts <sup>(1)</sup>         | \$2                   | Cost of sales           |
| Commodity contracts <sup>(1)</sup>         | 2                     | SG&A expenses           |
| Total                                      | \$4                   | _                       |

<sup>(1)</sup> Commodity contracts include both realized and unrealized gains and losses.

Refer to Note 10 for additional information on the valuation of derivative instruments. The Company has exposure to credit losses from derivative instruments in an asset position in the event of nonperformance by the counterparties to the agreements. Historically, DPS has not experienced credit losses as a result of counterparty nonperformance. The Company selects and periodically reviews counterparties based on credit ratings, limits its exposure to a single counterparty under defined guidelines and monitors the market position of the programs at least on a quarterly basis.

<sup>(1)</sup> Notes as a result of the de-designation of those Notes in 2010. For the three months ended March 31, 2012, the amortization of this adjustment was \$1 million.

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

## 8. Other Non-Current Assets and Other Non-Current Liabilities

The table below details the components of other non-current assets and other non-current liabilities as of March 31, 2013 and December 31, 2012 (in millions):

|   | March 31, | December 31, |
|---|-----------|--------------|
|   | 2013      | 2012         |
| Other non-current assets:   |           |              |
| Long-term receivables from Mondelēz                                   | \$441     | \$439        |
| Deferred financing costs, net   | 13        | 13           |
| Customer incentive programs   | 58        | 63           |
| Derivative instruments  | 17        | 26           |
| Other   | 43        | 39           |
| Total other non-current assets  | \$572     | \$580        |
| Other non-current liabilities:  |           |              |
| Long-term payables due to Mondelēz                                    | \$95      | \$98         |
| Liabilities for unrecognized tax benefits and other tax related items | 579       | 574          |
| Long-term pension and post-retirement liability                       | 53        | 55           |
| Insurance liability   | 81        | 77           |
| Other   | 45        | 42           |
| Total other non-current liabilities                                   | \$853     | \$846        |

#### 9. Income Taxes

The effective tax rates for the three months ended March 31, 2013 and 2012 were 36.1% and 37.4%, respectively. In the first quarter of 2013, various federal tax provisions including the alternative fuel tax credit and the research and development credit which had expired at the end of 2011 were retroactively reinstated. As a result, an income tax benefit of \$1 million attributable to the year ended December 31, 2012 was recorded in the first quarter of 2013. Under the Tax Indemnity Agreement, Mondelēz will indemnify DPS for net unrecognized tax benefits and other tax related items of \$441 million. This balance increased by \$2 million during the three months ended March 31, 2013, and was offset by indemnity income recorded as a component of other income in the unaudited Condensed Consolidated Statements of Income. In addition, pursuant to the terms of the Tax Indemnity Agreement, if DPS breaches certain covenants or other obligations or is involved in certain change-in-control transactions, Mondelēz may not be required to indemnify the Company.

#### 10. Fair Value

Under U.S. GAAP, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. U.S. GAAP provides a framework for measuring fair value and establishes a three-level hierarchy for fair value measurements based upon the transparency of inputs to the valuation of an asset or liability. The three-level hierarchy for disclosure of fair value measurements is as follows:

- Level 1 Quoted market prices in active markets for identical assets or liabilities.
- Level 2 Observable inputs such as quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets.
- Level 3 Valuations with one or more unobservable significant inputs that reflect the reporting entity's own assumptions.

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

### RECURRING FAIR VALUE MEASUREMENTS

The following table presents the fair value hierarchy for those assets and liabilities measured at fair value on a recurring basis as of March 31, 2013 (in millions):

|                                    | Fair Value Measurements at March 31, 2013                     |                         |                                       |
|------------------------------------|---|-------------------------|---------------------------------------|
|                                    | Quoted Prices in<br>Active Markets<br>for Identical<br>Assets | Other Observable Inputs | Significant<br>Unobservable<br>Inputs |
|                                    | Level 1   | Level 2                 | Level 3                               |
| Commodity contracts                | \$—   | \$1                     | <b>\$</b> —                           |
| Interest rate contracts            |   | 28                      |                                       |
| Foreign exchange forward contracts |   | 1                       |                                       |
| Total assets                       | \$—   | \$30                    | <b>\$</b> —                           |
| Commodity contracts                | <b>\$</b> —   | \$4                     | <b>\$</b> —                           |
| Interest rate contracts            |   | 3                       |                                       |
| Total liabilities                  | <b>\$</b> —   | \$7                     | \$—                                   |

The following table presents the fair value hierarchy for those assets and liabilities measured at fair value on a recurring basis as of December 31, 2012 (in millions):

|                                    | Fair Value Measurements at December 31, 2012                  |  |                                       |
|------------------------------------|---|--|---------------------------------------|
|                                    | Quoted Prices in<br>Active Markets<br>for Identical<br>Assets | Significant<br>Other<br>Observable<br>Inputs | Significant<br>Unobservable<br>Inputs |
|                                    | Level 1   | Level 2                                      | Level 3                               |
| Commodity contracts                | <b>\$</b> —   | \$5  | <b>\$</b> —                           |
| Interest rate contracts            | _   | 35   |                                       |
| Total assets                       | <b>\$</b> —   | \$40   | <b>\$</b> —                           |
| Commodity contracts                | <b>\$</b> —   | \$1  | <b>\$</b> —                           |
| Interest rate contracts            | _   | 3  |                                       |
| Foreign exchange forward contracts | _   | 2  |                                       |
| Total liabilities                  | <b>\$</b> —   | \$6  | <b>\$</b> —                           |

The fair values of commodity forward contracts, interest rate swap contracts and foreign currency forward contracts are determined based on inputs that are readily available in public markets or can be derived from information available in publicly quoted markets. The fair value of commodity forward contracts are valued using the market approach based on observable market transactions, primarily swap agreements, at the reporting date. Interest rate swap contracts are valued using models based primarily on readily observable market parameters, such as LIBOR forward rates, for all substantial terms of the Company's contracts and credit risk of the counterparties. The fair value of foreign currency forward contracts are valued using quoted forward foreign exchange prices at the reporting date. Therefore, the Company has categorized these contracts as Level 2.

As of March 31, 2013 and December 31, 2012, the Company did not have any assets or liabilities measured on a recurring basis without observable market values that would require a high level of judgment to determine fair value (Level 3).

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

There were no transfers of financial instruments between the three levels of fair value hierarchy during the three months ended March 31, 2013.

#### ESTIMATED FAIR VALUE OF LONG-TERM OBLIGATIONS

The estimated fair values of long-term obligations as of March 31, 2013 and December 31, 2012, are as follows (in millions):

|  | March 31, 2013     |            | December 31, 2012  |            |
|--|--------------------|------------|--------------------|------------|
|  | Carrying<br>Amount | Fair Value | Carrying<br>Amount | Fair Value |
| Long-term debt – 2013 Notes                | \$250              | \$263      | \$250              | \$255      |
| Long-term debt – 2016 Notes                | 500                | 527        | 500                | 528        |
| Long-term debt – 2018 Notes                | 724                | 904        | 724                | 919        |
| Long-term debt – 2019 Notes <sup>(1)</sup> | 252                | 259        | 253                | 256        |
| Long-term debt – 2020 Notes <sup>1)</sup>  | 246                | 246        | 247                | 245        |
| Long-term debt – 2021 Notes <sup>1)</sup>  | 252                | 250        | 254                | 253        |
| Long-term debt – 2022 Notes <sup>1)</sup>  | 249                | 270        | 249                | 250        |
| Long-term debt – 2038 Note(s)              | 268                | 357        | 271                | 366        |

The carrying amount includes the unamortized discounts on the issuance of debt and adjustments related to the (1)change in the fair value of interest rate swaps designated as fair value hedges on the 2019, 2020, 2021 and 2038 Notes. Refer to Note 7 for additional information regarding derivatives.

Capital leases have been excluded from the calculation of fair value for both 2013 and 2012.

The fair value amounts of long term debt as of March 31, 2013 and December 31, 2012, were based on current market rates available to the Company (Level 2 inputs). The difference between the fair value and the carrying value represents the theoretical net premium or discount that would be paid or received to retire all debt at such date.

## FAIR VALUE OF OTHER FINANCIAL INSTRUMENTS

The fair value amounts for cash and cash equivalents, accounts receivable, net, accounts payable and other current liabilities approximate carrying amounts due to the short maturities of these instruments.

# 11. Employee Benefit Plans

The following table sets forth the components of net periodic benefit costs for the Company's pensions plans for the three months ended March 31, 2013 and 2012 (in millions):

|                               | Tof the Three Months Ended |      |   |  |
|-------------------------------|----------------------------|------|---|--|
|                               | March 31,                  |      |   |  |
|                               | 2013                       | 2012 |   |  |
| Service cost                  | \$1                        | \$1  |   |  |
| Interest cost                 | 3                          | 4    |   |  |
| Expected return on assets     | (4                         | ) (4 | ) |  |
| Recognition of actuarial loss | 1                          | 1    |   |  |
| Net periodic benefit costs    | \$1                        | \$2  |   |  |
|                               |                            |      |   |  |

The Company did not make any contributions to its pension plans during the three months ended March 31, 2013. The Company contributed \$1 million to its pension plans during the three months ended March 31, 2012.

20

For the Three Months Ended

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

### 12. Stock-Based Compensation

The Company's Omnibus Stock Incentive Plans of 2008 and 2009 (collectively, the "DPS Stock Plans") provide for various long-term incentive awards, including stock options, restricted stock units ("RSUs") and performance share units ("PSUs").

Stock-based compensation expense is recorded in SG&A expenses in the unaudited Condensed Consolidated Statements of Income. The components of stock-based compensation expense for the three months ended March 31, 2013 and 2012 are presented below (in millions):

|   | For the Three Months Ended March 31, |      |   |
|---|--------------------------------------|------|---|
|   | 2013                                 | 2012 |   |
| Total stock-based compensation expense                | \$9                                  | \$8  |   |
| Income tax benefit recognized in the income statement | (3                                   | ) (2 | ) |
| Stock-based compensation expense, net of tax          | \$6                                  | \$6  |   |
|   |                                      |      |   |

# STOCK OPTIONS

The table below summarizes stock option activity for the three months ended March 31, 2013:

|                                   | Stock Options | Weighted<br>Average<br>Exercise Price | Average Remaining Contractual Term (Years) | Aggregate<br>Intrinsic Value<br>(in millions) |
|-----------------------------------|---------------|---------------------------------------|--|---|
| Outstanding as of January 1, 2013 | 2,001,908     | \$34.07                               | 7.95                                       | \$20  |
| Granted                           | 580,184       | 43.82                                 |  |   |
| Exercised                         | (118,638      | 31.40                                 |  | 1   |
| Forfeited or expired              | _             | _                                     |  |   |
| Outstanding as of March 31, 2013  | 2,463,454     | 36.50                                 | 8.24                                       | 26  |
| Exercisable as of March 31, 2013  | 1.107.731     | 32.25                                 | 7.25                                       | 16  |

As of March 31, 2013, there was \$9 million of unrecognized compensation cost related to unvested stock options granted under the DPS Stock Plans that is expected to be recognized over a weighted average period of 1.48 years. RESTRICTED STOCK UNITS AND PERFORMANCE SHARE UNITS

The table below summarizes RSU and PSU activity for the three months ended March 31, 2013. The fair value of restricted stock units is determined based on the number of units granted and the grant date price of common stock.

|                                   | RSUs/PSUs | Weighted<br>Average Grant<br>Date Fair Value | Average Remaining Contractual Term (Years) | Aggregate<br>Intrinsic Value<br>(in millions) |
|-----------------------------------|-----------|--|--|---|
| Outstanding as of January 1, 2013 | 2,685,116 | \$35.52                                      | 1.23                                       | \$119   |
| Granted                           | 868,445   | 43.82  |  |   |
| Vested and released               | (752,743  | 31.55  |  |   |
| Forfeited                         | (26,908   | 36.30  |  |   |
| Outstanding as of March 31, 2013  | 2,773,910 | 39.19  | 1.86                                       | 130   |
|                                   |           |  |  |   |

As of March 31, 2013, there was \$71 million of unrecognized compensation cost related to unvested RSUs and PSUs granted under the DPS Stock Plans that is expected to be recognized over a weighted average period of 1.87 years.

#### **Table of Contents**

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

During the three months ended March 31, 2013, 752,743 shares subject to previously granted RSUs vested. A majority of these vested stock awards were net share settled. The Company withheld 235,182 shares based upon the Company's closing stock price on the vesting date to settle the employees' minimum statutory obligation for the applicable income and other employment taxes. Subsequently, the Company remitted the required funds to the appropriate taxing authorities.

Total payments for the employees' tax obligations to the relevant taxing authorities were \$11 million for the three months ended March 31, 2013 and are reflected as a financing activity within the consolidated statements of cash flows. The payments were used for tax withholdings related to the net share settlements of RSUs, PSUs and dividend equivalent units. The payments had the effect of share repurchases by the Company as they reduced the number of shares that would have otherwise been issued on the vesting date and were recorded as a reduction of additional paid-in capital.

# 13. Earnings Per Share

Basic earnings per share ("EPS") is computed by dividing net income by the weighted average number of common shares outstanding for the period. Diluted EPS reflects the assumed conversion of all dilutive securities. The following table presents the basic and diluted EPS and the Company's basic and diluted shares outstanding (in millions, except per share data):

| 1 of the Time | C IVIOIIIII   |
|---------------|---|
| Ended Marcl   | n 31,   |
| 2013          | 2012  |
|               |   |
| \$106         | \$102   |
| 204.6         | 212.6   |
| \$0.52        | \$0.48  |
|               |   |
| \$106         | \$102   |
| 204.6         | 212.6   |
|               |   |
| 1.7           | 1.3   |
| 206.3         | 213.9   |
| \$0.51        | \$0.48  |
|               | Ended Marcl<br>2013<br>\$106<br>204.6<br>\$0.52<br>\$106<br>204.6<br>1.7<br>206.3 |

Stock options, RSUs, PSUs and dividend equivalent units totaling 0.6 million and 0.1 million shares were excluded from the diluted weighted average shares outstanding for the three months ended March 31, 2013 and 2012, respectively, as they were not dilutive.

Under the terms of our RSU agreements, unvested RSU awards contain forfeitable rights to dividends and dividend equivalent units. Because the dividend equivalent units are forfeitable, they are defined as non-participating securities. As of March 31, 2013, there were 92,151 dividend equivalent units, which will vest at the time that the underlying RSU vests.

During 2010 and 2011, the Board authorized a total aggregate share repurchase plan of \$2 billion. The Company repurchased and retired 2.3 million shares of common stock valued at approximately \$101 million and 2.2 million shares of common stock valued at approximately \$85 million for the three months ended March 31, 2013 and 2012, respectively. These amounts were recorded as a reduction of equity, primarily additional paid-in capital. As of March 31, 2013, \$871 million remains available for share repurchase under the Board authorization.

14. Commitments and Contingencies

#### LEGAL MATTERS

For the Three Months

The Company is occasionally subject to litigation or other legal proceedings as set forth below. The Company does not believe that the outcome of these, or any other, pending legal matters, individually or collectively, will have a material adverse effect on the results of operations, financial condition or liquidity of the Company.

Table of Contents
DR PEPPER SNAPPLE GROUP, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### Robert M. Ward, et al. v. The American Bottling Company

In March 2009, Robert M. Ward, et al., as plaintiffs, commenced litigation in the U.S. District Court, Central District of California, Western Division alleging age discrimination against Cadbury Schweppes Bottling Group, Inc. (now The American Bottling Company), et al., as defendants. The defendants are subsidiaries of the Company. The complaint related to activities which principally occurred before the Company's spin off from Cadbury in 2008. On December 7, 2011, the jury returned a verdict in favor of the six plaintiffs and awarded damages of approximately \$18 million, which was accrued as of March 31, 2013. On June 25, 2012, the Company filed a notice of appeal with the U.S. Court of Appeals for the Ninth Circuit regarding the judgment and denial of defendants' motions. Escheat Audit

The State of Delaware, Department of Finance, Division of Revenue (Unclaimed Property) is in the process of examining the books and records of wholly-owned subsidiaries of DPSG to determine compliance with the Delaware Escheat Laws. The scope of its examination will be for the period 1981 through the present.

#### ENVIRONMENTAL, HEALTH AND SAFETY MATTERS

The Company operates many manufacturing, bottling and distribution facilities. In these and other aspects of the Company's business, it is subject to a variety of federal, state and local environmental, health and safety laws and regulations. The Company maintains environmental, health and safety policies and a quality, environmental, health and safety program designed to ensure compliance with applicable laws and regulations. However, the nature of the Company's business exposes it to the risk of claims with respect to environmental, health and safety matters, and there can be no assurance that material costs or liabilities will not be incurred in connection with such claims. The federal Comprehensive Environmental Response, Compensation and Liability Act of 1980, also known as the Superfund law, as well as similar state laws, generally impose joint and several liability for cleanup and enforcement costs on current and former owners and operators of a site without regard to fault or the legality of the original conduct. In October 2008, DPS was notified by the Environmental Protection Agency that it is a potentially responsible party for study and cleanup costs at a Superfund site in New Jersey. Investigation and remediation costs are yet to be determined, therefore no reasonable estimate exists in which to base a loss accrual. Through March 31, 2013, the Company has paid approximately \$500,000 since the notification for DPS' allocation of costs related to the study for this site.

#### 15. Accumulated Other Comprehensive Loss

The following table provides a summary of changes in the balances of each component of AOCL, net of taxes, for the three months ended March 31, 2013 and the year ended December 31, 2012 (in millions):

|                                 | Foreign<br>Currency<br>Translation |   | Change in<br>Pension<br>Liability |   | Cash Flow<br>Hedges |   | Accumulated<br>Other<br>Comprehensive<br>Loss |   |
|---------------------------------|------------------------------------|---|-----------------------------------|---|---------------------|---|---|---|
| Balance as of January 1, 2012   | \$(27                              | ) | \$(48                             | ) | \$(35               | ) | \$(110  | ) |
| Current year OCI                | 19                                 |   | (8                                | ) | (11                 | ) |   |   |
| Balance as of December 31, 2012 | (8                                 | ) | (56                               | ) | (46                 | ) | (110  | ) |
| OCI before reclassifications    | 9                                  |   | _                                 |   | 2                   |   | 11  |   |
| Amounts reclassified from AOCL  | _                                  |   | 1                                 |   | 1                   |   | 2   |   |
| Net current year OCI            | 9                                  |   | 1                                 |   | 3                   |   | 13  |   |
| Balance as of March 31, 2013    | \$1                                |   | \$(55                             | ) | \$(43               | ) | \$(97   | ) |
|                                 |                                    |   |                                   |   |                     |   |   |   |

# **Table of Contents**

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

24

The following table presents the amount of loss reclassified from AOCL into the unaudited Condensed Consolidated Statements of Income for the three months ended March 31, 2013 (in millions):

|  |  |          | Three Mor<br>Ended       | nths    |
|--|--|----------|--------------------------|---------|
|  | Location of Loss Reclassified from A into Income | 4OCL     | March 31,                | 2013    |
| Loss on cash flow hedges:  | _  |          | *                        |         |
| Interest rate contracts  | Interest expense                                 |          | \$(2                     | )       |
| Foreign exchange forward contracts   | Cost of sales                                    |          |                          | `       |
| Total  |  |          | (2                       | )       |
| Income tax expense   |  |          | (1                       | )       |
| Total  |  |          | \$(1                     | )       |
| Defined benefit pension and postretirement plan iten   | ns:  |          |                          |         |
| Amortization of prior service costs  | Selling, General and Administrative Expenses     |          | \$—                      |         |
| Amortization of actuarial gains/(losses)   | Selling, General and Administrative Expenses     |          | (1                       | )       |
| Total  | _  |          | (1                       | )       |
| Income tax expense   |  |          | _                        |         |
| Total  |  |          | \$(1                     | )       |
| Total Reclassifications 16. Supplemental Cash Flow Information The following table details supplemental cash flow of |  | and liał | \$(2<br>pilities for the | )<br>he |
| three months ended March 31, 2013 and 2012 (in mi  | · · · · · · · · · · · · · · · · · · ·            |          |                          |         |
|  |  |          | ree Months               | ;       |
|  |  | ded Ma   | -                        |         |
|  | 20   | 13       | 2012                     |         |
| Supplemental cash flow disclosures of changes in op  | •  |          |                          |         |
| Trade accounts receivable  | \$()   | 29       | ) \$24                   |         |
| Other accounts receivable  | (1   | -        | ) 15                     |         |
| Inventories  | (18  |          | ) (11                    | )       |
| Other current and non-current assets   | (53  |          | ) (45                    | )       |
| Other current and non-current liabilities  | (40  |          | ) (44                    | )       |
| Trade accounts payable   | 32   |          | 46                       | ,       |
| Income taxes payable   | (5   | 116      | ) (476                   | )       |
| Net change in operating assets and liabilities   | \$(  | 116      | ) \$(491                 | )       |

For the

# Table of Contents DR PEPPER SNAPPLE GROUP, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### 17. Segments

As of March 31, 2013 and 2012, the Company's operating structure consisted of the following three operating segments:

• The Beverage Concentrates segment reflects sales of the Company's branded concentrates and syrup to third party bottlers primarily in the U.S. and Canada. Most of the brands in this segment are CSD brands.

The Packaged Beverages segment reflects sales in the U.S. and Canada from the manufacture and distribution of finished beverages and other products, including sales of the Company's own brands and third party brands, through both DSD and WD.

The Latin America Beverages segment reflects sales in the Mexico and Caribbean markets from the manufacture and distribution of concentrates, syrup and finished beverages.

Segment results are based on management reports. Net sales and SOP are the significant financial measures used to assess the operating performance of the Company's operating segments.

Information about the Company's operations by operating segment for the three months ended March 31, 2013 and 2012 is as follows (in millions):

|  | For the Three N | Months Ended |   |
|--|-----------------|--------------|---|
|  | March 31,       |              |   |
|  | 2013            | 2012         |   |
| Segment Results – Net sales  |                 |              |   |
| Beverage Concentrates  | \$263           | \$254        |   |
| Packaged Beverages   | 1,018           | 1,017        |   |
| Latin America Beverages  | 99              | 91           |   |
| Net sales  | \$1,380         | \$1,362      |   |
|  | For the Three N | Months Ended |   |
|  | March 31,       |              |   |
|  | 2013            | 2012         |   |
| Segment Results – SOP  |                 |              |   |
| Beverage Concentrates  | \$154           | \$140        |   |
| Packaged Beverages   | 114             | 111          |   |
| Latin America Beverages  | 10              | 8            |   |
| Total SOP  | 278             | 259          |   |
| Unallocated corporate costs  | 80              | 65           |   |
| Other operating expense, net   | 1               | 2            |   |
| Income from operations   | 197             | 192          |   |
| Interest expense, net  | 34              | 32           |   |
| Other income, net  | (3              | ) (3         | ) |
| Income before provision for income taxes and equity in earnings of unconsolidated subsidiaries | \$166           | \$163        |   |

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

26

The Company presents segment information in accordance with U.S. GAAP, which established reporting and disclosure standards for an enterprise's operating segments. Operating segments are defined as components of an enterprise that are businesses, for which separate financial information is available, and for which the financial information is regularly reviewed by the Company's leadership team.

### 18. Guarantor and Non-Guarantor Financial Information

The Company's 2013, 2016, 2018, 2019, 2020, 2021, 2022 and 2038 Notes (collectively, the "Notes") are fully and unconditionally guaranteed by substantially all of the Company's existing and future direct and indirect domestic subsidiaries (except two immaterial subsidiaries associated with charitable purposes) (the "Guarantors"), as defined in the indentures governing the Notes. The Guarantors are wholly-owned either directly or indirectly by the Company and jointly and severally guarantee the Company's obligations under the Notes. None of the Company's subsidiaries organized outside of the U.S. (collectively, the "Non-Guarantors") guarantee the Notes.

The following schedules present the financial information for the three months ended March 31, 2013 and 2012, and as of March 31, 2013 and December 31, 2012, for Dr Pepper Snapple Group, Inc. (the "Parent"), Guarantors and Non-Guarantors. The consolidating schedules are provided in accordance with the reporting requirements for guarantor subsidiaries (in millions).

|  | Condensed Consolidating Statements of Income<br>For the Three Months Ended March 31, 2013 |   |            |                |              |   |         |   |
|--|---|---|------------|----------------|--------------|---|---------|---|
|  | Parent  |   | Guarantors | Non-Guarantors | Eliminations |   | Total   |   |
| Net sales  | <b>\$</b> —   |   | \$1,256    | \$131          | \$(7         | ) | \$1,380 |   |
| Cost of sales  |   |   | 534        | 63             | (7           | ) | 590     |   |
| Gross profit   |   |   | 722        | 68             |              |   | 790     |   |
| Selling, general and administrative expenses   | _   |   | 513        | 50             | _            |   | 563     |   |
| Depreciation and amortization  | _   |   | 27         | 2              |              |   | 29      |   |
| Other operating expense, net   |   |   | 1          | _              | _            |   | 1       |   |
| Income from operations   |   |   | 181        | 16             |              |   | 197     |   |
| Interest expense   | 34  |   | 21         | _              | (21          | ) | 34      |   |
| Interest income  | (19   | ) |            | (2)            | 21           |   |         |   |
| Other (income) expense, net  | (4  | ) | (1)        | 2              |              |   | (3      | ) |
| Income (loss) before provision for income taxes and equity in earnings of subsidiaries | 111   | ) | 161        | 16             | _            |   | 166     |   |
| Provision for income taxes   | (5  | ) | 61         | 4              |              |   | 60      |   |
| Income (loss) before equity in earnings of subsidiaries                                | (6  | ) | 100        | 12             | _            |   | 106     |   |
| Equity in earnings of consolidated subsidiaries  | 112   |   | 12         | _              | (124         | ) | _       |   |
| Equity in earnings of unconsolidated subsidiaries, net of tax                          | _   |   | _          | _              | _            |   | _       |   |
| Net income   | \$106   |   | \$112      | \$12           | \$(124       | ) | \$106   |   |
|  |   |   |            |                |              |   |         |   |

# Table of Contents DR PEPPER SNAPPLE GROUP, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

|  | Condensed Consolidating Statements of Income<br>For the Three Months Ended March 31, 2012 |   |            |   |                |              |   |         |   |
|--|---|---|------------|---|----------------|--------------|---|---------|---|
|  | Parent  |   | Guarantors |   | Non-Guarantors | Eliminations |   | Total   |   |
| Net sales  | \$—   |   | \$1,243    |   | \$121          | \$(2         | ) | \$1,362 |   |
| Cost of sales  | _   |   | 533        |   | 53             | (2           | ) | 584     |   |
| Gross profit   | _   |   | 710        |   | 68             | _            |   | 778     |   |
| Selling, general and administrative expenses   | _   |   | 506        |   | 47             | _            |   | 553     |   |
| Depreciation and amortization  |   |   | 29         |   | 2              | _            |   | 31      |   |
| Other operating expense, net   |   |   | 2          |   | _              | _            |   | 2       |   |
| Income from operations   |   |   | 173        |   | 19             | _            |   | 192     |   |
| Interest expense   | 32  |   | 22         |   | _              | (22          | ) | 32      |   |
| Interest income  | (20   | ) |            |   | (2)            | 22           |   | _       |   |
| Other (income) expense, net  | (3  | ) | (4         | ) | 4              |              |   | (3      | ) |
| Income (loss) before provision for income taxes and equity in earnings of subsidiaries | 19  | ) | 155        |   | 17             | _            |   | 163     |   |
| Provision for income taxes   | (3  | ) | 61         |   | 3              | _            |   | 61      |   |
| Income (loss) before equity in earnings of subsidiaries                                | (6  | ) | 94         |   | 14             | _            |   | 102     |   |
| Equity in earnings of consolidated subsidiaries  | 108   |   | 14         |   | _              | (122         | ) | _       |   |
| Equity in earnings of unconsolidated subsidiaries, net of tax                          | _   |   | _          |   | _              | _            |   | _       |   |
| Net income   | \$102   |   | \$108      |   | \$14           | \$(122       | ) | \$102   |   |
|  |   |   |            |   |                |              |   |         |   |

# **Table of Contents**

Comprehensive income

Comprehensive income

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Condensed Consolidating Statements of Comprehensive Income

For the Three Months Ended March 31, 2013

Parent Guarantors Non-Guarantors Eliminations Total \$119 \$122 \$17 \$(139) \$119

Condensed Consolidating Statements of Comprehensive Income

For the Three Months Ended March 31, 2012

Parent Guarantors Non-Guarantors Eliminations Total \$126 \$130 \$39 \$(169 ) \$126

# Table of Contents DR PEPPER SNAPPLE GROUP, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

|                           | Condensed Consolidating Balance Sheets |            |              |  |  |  |
|---------------------------|--|------------|--------------|--|--|--|
|                           | As of March 31, 2013                   |            |              |  |  |  |
|                           | Parent                                 | Guarantors | Non-Guaranto |  |  |  |
| Current assets:           |  |            |              |  |  |  |
| Cash and cash equivalents | <b>\$</b> —                            | \$135      | \$73         |  |  |  |

|  | Parent      | Guarantors | Non-Guarantors | Eliminations | Total   |
|--|-------------|------------|----------------|--------------|---------|
| Current assets:                            |             |            |                |              |         |
| Cash and cash equivalents                  | <b>\$</b> — | \$135      | \$73           | <b>\$</b> —  | \$208   |
| Accounts receivable:                       |             |            |                |              |         |
| Trade, net                                 |             | 521        | 62             |              | 583     |
| Other                                      | 4           | 33         | 14             |              | 51      |
| Related party receivable                   | 12          | 12         | _              | (24          | ) —     |
| Inventories                                |             | 182        | 34             |              | 216     |
| Deferred tax assets                        |             | 63         | 4              |              | 67      |
| Prepaid expenses and other current assets  | 167         | 121        | 26             | (159         | ) 155   |
| Total current assets                       | 183         | 1,067      | 213            | (183         | ) 1,280 |
| Property, plant and equipment, net         |             | 1,096      | 90             | _            | 1,186   |
| Investments in consolidated subsidiaries   | 4,473       | 627        | _              | (5,100       | ) —     |
| Investments in unconsolidated subsidiarie  | s 1         |            | 14             | _            | 15      |
| Goodwill                                   |             | 2,967      | 23             |              | 2,990   |
| Other intangible assets, net               |             | 2,621      | 82             |              | 2,703   |
| Long-term receivable, related parties      | 3,019       | 2,961      | 239            | (6,219       | ) —     |
| Other non-current assets                   | 469         | 95         | 8              |              | 572     |
| Non-current deferred tax assets            | 26          |            | 126            | (26          | ) 126   |
| Total assets                               | \$8,171     | \$11,434   | \$795          | \$(11,528    | \$8,872 |
| Current liabilities:                       |             |            |                |              |         |
| Accounts payable                           | <b>\$</b> — | \$284      | \$33           | <b>\$</b> —  | \$317   |
| Related party payable                      | _           | 11         | 13             | (24          | ) —     |
| Deferred revenue                           |             | 63         | 2              |              | 65      |
| Current portion of long-term obligations   | 250         | _          | _              | _            | 250     |
| Income taxes payable                       |             | 194        | 1              | (159         | ) 36    |
| Other current liabilities                  | 132         | 357        | 55             |              | 544     |
| Total current liabilities                  | 382         | 909        | 104            | (183         | ) 1,212 |
| Long-term obligations to third parties     | 2,491       | 56         | _              |              | 2,547   |
| Long-term obligations to related parties   | 2,961       | 3,258      | _              | (6,219       | ) —     |
| Non-current deferred tax liabilities       | _           | 675        | 3              | (26          | ) 652   |
| Non-current deferred revenue               | _           | 1,326      | 43             |              | 1,369   |
| Other non-current liabilities              | 98          | 737        | 18             |              | 853     |
| Total liabilities                          | 5,932       | 6,961      | 168            | (6,428       | 6,633   |
| Total stockholders' equity                 | 2,239       | 4,473      | 627            | (5,100       | ) 2,239 |
| Total liabilities and stockholders' equity | \$8,171     | \$11,434   | \$795          | \$(11,528    | \$8,872 |
|  |             |            |                |              |         |

## Table of Contents DR PEPPER SNAPPLE GROUP, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

Condensed Consolidating Balance Sheets As of December 31, 2012 Parent Guarantors Non-Guarantors Eliminations Total Current assets: Cash and cash equivalents \$---\$257 \$109 \$--\$366 Accounts receivable: Trade, net 498 54 552 Other 3 36 11 50 Related party receivable 12 8 (20 ) — Inventories 197 171 26 Deferred tax assets (1 ) 63 4 66 Prepaid and other current assets 162 75 21 (154 ) 104 Total current assets 225 176 1.108 ) 1,335 (174 Property, plant and equipment, net 85 1,202 1,117 Investments in consolidated subsidiaries 4,334 611 (4,945)Investments in unconsolidated subsidiaries 1 13 14 2,961 Goodwill 22 2,983 79 Other intangible assets, net 2,605 2,684 Long-term receivable, related parties 2,999 2,779 204 (5,982)) — Other non-current assets 476 97 7 580 Non-current deferred tax assets 130 (26 ) 130 26 Total assets \$8,012 \$11,278 \$765 \$(11,127 ) \$8,928 Current liabilities: Accounts payable \$---\$253 \$30 \$-\$283 Related party payable 12 10 (22 ) — Deferred revenue 63 2 65 Current portion of long-term obligations 250 250 Income taxes payable 198 1 (154 ) 45 Other current liabilities 105 436 46 589 2 Total current liabilities 355 962 89 ) 1,232 (174 Long-term obligations to third parties 2,498 2,554 56 Long-term obligations to related parties (5.982 2,779 3,203 ) — Non-current deferred tax liabilities 3 ) 630 653 (26 Non-current deferred revenue 1,342 44 1,386 Other non-current liabilities 100 728 18 846 Total liabilities 5,732 6,944 154 (6,182 ) 6,648 2,280 Total stockholders' equity 4,334 611 (4,945 ) 2,280

\$8,012

\$11,278

\$765

Total liabilities and stockholders' equity

) \$8,928

\$(11,127

## Table of Contents DR PEPPER SNAPPLE GROUP, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

|  | Condensed Consolidating Statements of Cash Flows For the Three Months Ended March 31, 2013 Parent Guarantors Non-Guarantors Eliminations To |   |       |   |       |             | Total |       |   |
|--|---|---|-------|---|-------|-------------|-------|-------|---|
| Operating activities:  |   |   |       |   |       |             |       |       |   |
| Net cash (used in) provided by operating activities              | \$(3  | ) | \$56  |   | \$7   | <b>\$</b> — | :     | \$60  |   |
| Investing activities:  |   |   |       |   |       |             |       |       |   |
| Acquisition of business  |   |   | (10   | ) | _     |             | (     | (10   | ) |
| Purchase of property, plant and equipment                        | _   |   | (25   | ) | (4)   |             | (     | (29   | ) |
| Return of capital  |   |   | 40    |   | (40)  |             | -     |       |   |
| Purchase of intangible assets                                    |   |   | (5    | ) | _     |             | (     | (5    | ) |
| Issuance of related party notes receivable                       |   |   | (182  | ) | _     | 182         | -     |       |   |
| Net cash (used in) provided by investing activities              | _   |   | (182  | ) | (44 ) | 182         |       | (44   | ) |
| Financing activities:  |   |   |       |   |       |             |       |       |   |
| Proceeds from issuance of related party long-term debt           | 182   |   | _     |   | _     | (182        | ) -   |       |   |
| Repurchase of shares of common stock                             | (101  | ) |       |   |       | _           |       | (101  | ) |
| Tax withholdings related to net share                            |   |   |       |   |       |             |       | `     |   |
| settlements of certain stock awards                              | (11   | ) | _     |   | _     | _           | (     | (11   | ) |
| Dividends paid   | (70   | ) |       |   | _     |             |       | (70   | ) |
| Proceeds from stock options exercised                            | 3   | , |       |   | _     |             |       | 3     | , |
| Excess tax benefit on stock-based                                | _   |   | 4     |   | _     | _           |       | 4     |   |
| compensation Net cash (used in) provided by financing activities | 3   |   | 4     |   | _     | (182        | ) (   | (175  | ) |
| Cash and cash equivalents — net change from:                     |   |   |       |   |       |             |       |       |   |
| Operating, investing and financing activities                    | _   |   | (122  | ) | (37)  | _           | (     | (159  | ) |
| Effect of exchange rate changes on cash and cash equivalents     |   |   | _     |   | 1     |             |       | 1     |   |
| Cash and cash equivalents at beginning of year                   | _   |   | 257   |   | 109   | _           |       | 366   |   |
| Cash and cash equivalents at end of year                         | <b>\$</b> —   |   | \$135 |   | \$73  | <b>\$</b> — |       | \$208 |   |

# Table of Contents DR PEPPER SNAPPLE GROUP, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

|   | Condensed Consolidating Statements of Cash Flows For the Three Months Ended March 31, 2012 Parent Guarantors Non-Guarantors Eliminations Total |   |        |   |      |   | Total       |   |        |   |
|---|--|---|--------|---|------|---|-------------|---|--------|---|
| Operating activities: Net cash (used in) provided by operating activities | \$(14  | ) | \$(337 | ) | \$26 |   | <b>\$</b> — |   | \$(325 | ) |
| Investing activities:   |  |   |        |   |      |   |             |   |        |   |
| Purchase of property, plant and equipment                                 | _  |   | (46    | ) | (5   | ) | _           |   | (51    | ) |
| Purchase of intangible assets   | _  |   | (6     | ) |      |   | _           |   | (6     | ) |
| Proceeds from disposals of property, plant and equipment                  | _  |   | 4      |   | _    |   | _           |   | 4      |   |
| Issuance of related party notes receivable                                |  |   | (161   | ) | (25  | ) | 186         |   |        |   |
| Net cash (used in) provided by investing activities                       | _  |   | (209   | ) | (30  | ) | 186         |   | (53    | ) |
| Financing activities:   |  |   |        |   |      |   |             |   |        |   |
| Proceeds from issuance of related party long-term debt                    | 161  |   | 25     |   | _    |   | (186        | ) | _      |   |
| Repurchase of shares of common stock                                      | (85  | ) | _      |   |      |   | _           |   | (85    | ) |
| Dividends paid  | (68  | ) | _      |   |      |   | _           |   | (68    | ) |
| Proceeds from stock options exercised                                     | 6  |   |        |   |      |   | _           |   | 6      |   |
| Excess tax benefit on stock-based compensation                            | _  |   | 13     |   | _    |   | _           |   | 13     |   |
| Net cash (used in) provided by financing activities                       | 14   |   | 38     |   | _    |   | (186        | ) | (134   | ) |
| Cash and cash equivalents — net change from:                              |  |   |        |   |      |   |             |   |        |   |
| Operating, investing and financing activities                             | _  |   | (508   | ) | (4   | ) | _           |   | (512   | ) |
| Effect of exchange rate changes on cash and cash equivalents              | _  |   | _      |   | 3    |   | _           |   | 3      |   |
| Cash and cash equivalents at beginning of year                            | _  |   | 641    |   | 60   |   | _           |   | 701    |   |
| Cash and cash equivalents at end of year                                  | <b>\$</b> —  |   | \$133  |   | \$59 |   | <b>\$</b> — |   | \$192  |   |

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

You should read the following discussion in conjunction with our audited consolidated financial statements and notes thereto in our Annual Report on Form 10-K for the year ended December 31, 2012.

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), including, in particular, statements about future events, future financial performance, plans, strategies, expectations, prospects, competitive environment, regulation, labor matters and availability of raw materials. Forward-looking statements include all statements that are not historical facts and can be identified by the use of forward-looking terminology such as the words "may," "will," "expect," "anticipate," "believe," "estimate," "plan," "intend" or the negative of these terms or similar expressions in this Quarterly Report on Form 10-Q. We have based these forward-looking statements on our current views with respect to future events and financial performance. Our actual financial performance could differ materially from those projected in the forward-looking statements due to the inherent uncertainty of estimates, forecasts and projections, and our financial performance may be better or worse than anticipated. Given these uncertainties, you should not put undue reliance on any forward-looking statements. All of the forward-looking statements are qualified in their entirety by reference to the factors discussed under "Risk Factors" in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2012.

Forward-looking statements represent our estimates and assumptions only as of the date that they were made. We do not undertake any duty to update the forward-looking statements, and the estimates and assumptions associated with them, after the date of this Quarterly Report on Form 10-Q, except to the extent required by applicable securities laws. This Quarterly Report on Form 10-Q contains the names of some of our owned or licensed trademarks, trade names and service marks, which we refer to as our brands. All of the product names included in this Quarterly Report on Form 10-Q are either our registered trademarks or those of our licensors.

Cadbury plc and Cadbury Schweppes plc are hereafter collectively referred to as "Cadbury", unless otherwise indicated. Kraft Foods Inc. acquired Cadbury on February 2, 2010.

On October 1, 2012, Kraft Foods, Inc. spun-off its North American grocery business to its shareholders and changed its name to Mondelēz International, Inc. ("Mondelēz").

#### **OVERVIEW**

We are a leading integrated brand owner, manufacturer and distributor of non-alcoholic beverages in the United States ("U.S."), Canada and Mexico with a diverse portfolio of flavored carbonated soft drinks ("CSDs") and non-carbonated beverages ("NCBs"), including ready-to-drink teas, juices, juice drinks and mixers. Our brand portfolio includes popular CSD brands such as Dr Pepper, Sunkist soda, 7UP, A&W, Canada Dry, Crush, Squirt, Peñafiel and Schweppes, and NCB brands such as Snapple, Mott's, Hawaiian Punch, Clamato, Rose's and Mr & Mrs T mixers. Our largest brand, Dr Pepper, is a leading flavored CSD in the U.S. according to The Nielsen Company. We have some of the most recognized beverage brands in North America, with significant consumer awareness levels and long histories that evoke strong emotional connections with consumers.

We operate as an integrated brand owner, manufacturer and distributor through our three segments. We believe our integrated business model strengthens our route-to-market and provides opportunities for net sales and profit growth through the alignment of the economic interests of our brand ownership and our manufacturing and distribution businesses through both our Direct Store Delivery ("DSD") system and our Warehouse Direct ("WD") delivery system. Our integrated business model enables us to be more flexible and responsive to the changing needs of our large retail customers and allows us to more fully leverage our scale and reduce costs by creating greater geographic manufacturing and distribution coverage.

The beverage market is subject to some seasonal variations. Our beverage sales are generally higher during the warmer months and also can be influenced by the timing of holidays and religious festivals as well as weather fluctuations.

#### BEVERAGE CONCENTRATES

Our Beverage Concentrates segment is principally a brand ownership business. In this segment we manufacture and sell beverage concentrates in the U.S. and Canada. Most of the brands in this segment are CSD brands. Key brands include Dr Pepper, Canada Dry, Crush, Schweppes, 7UP, Sunkist soda, A&W, Sun Drop, RC Cola, Diet Rite, Squirt, Welch's, Country Time, Vernors and the concentrate form of Hawaiian Punch.

Almost all of our beverage concentrates are manufactured at our plant in St. Louis, Missouri.

The beverage concentrates are shipped to third party bottlers, as well as to our own manufacturing systems, who combine them with carbonation, water, sweeteners and other ingredients, package it in PET containers, glass bottles and aluminum cans, and sell it as a finished beverage to retailers. Beverage concentrates are also manufactured into syrup, which is shipped to fountain customers, such as fast food restaurants, who mix the syrup with water and carbonation to create a finished beverage at the point of sale to consumers. Dr Pepper represents most of our fountain channel volume. Concentrate prices historically have been reviewed and adjusted at least on an annual basis. Our Beverage Concentrates brands are sold by bottlers, including our own Packaged Beverages segment, through all major retail channels including supermarkets, fountains, mass merchandisers, club stores, vending machines, convenience stores, gas stations, small groceries, drug chains and dollar stores.

## PACKAGED BEVERAGES

Our Packaged Beverages segment is principally a brand ownership, manufacturing and distribution business. In this segment, we primarily manufacture and distribute packaged beverages and other products, including our brands, third party owned brands and certain private label beverages, in the U.S. and Canada. Key NCB brands in this segment include Snapple, Hawaiian Punch, Mott's, Yoo-Hoo, Clamato, Deja Blue, AriZona, FIJI, Mistic, Nantucket Nectars, ReaLemon, Mr and Mrs T mixers, Rose's and Country Time. Key CSD brands in this segment include 7UP, Dr Pepper, A&W, Sunkist soda, Canada Dry, Squirt, RC Cola, Sun Drop, Diet Rite, IBC and Vernors. Additionally, we distribute third party brands such as Big Red, AriZona tea, FIJI mineral water, Neuro beverages, Vita Coco coconut water and Hydrive energy drinks. We also derive a portion of our sales from bottling beverages and other products for private label owners or others for a fee. Although the majority of our Packaged Beverages' net sales relate to our brands, we also provide a route-to-market for third party brand owners seeking effective distribution for their new and emerging brands. These brands give us exposure in certain markets to fast growing segments of the beverage industry with minimal capital investment.

Our Packaged Beverages' products are manufactured in multiple facilities across the U.S. and are sold or distributed to retailers and their warehouses by our own distribution network or by third party distributors. The raw materials used to manufacture our products include aluminum cans and ends, glass bottles, PET bottles and caps, paper products, sweeteners, juices, water and other ingredients.

We sell our Packaged Beverages' products both through our DSD system, supported by a fleet of approximately 6,000 trucks and 12,000 employees, including sales representatives, merchandisers, drivers and warehouse workers, as well as through our WD system, both of which include the sales to all major retail channels, including supermarkets, fountain, mass merchandisers, club stores, vending machines, convenience stores, gas stations, small groceries, drug chains and dollar stores.

#### LATIN AMERICA BEVERAGES

Our Latin America Beverages segment is a brand ownership, manufacturing and distribution business. This segment participates mainly in the carbonated mineral water, flavored CSD, bottled water and vegetable juice categories, with particular strength in carbonated mineral water and grapefruit flavored CSDs. Key brands include Peñafiel, Squirt, Clamato and Aguafiel.

In Mexico, we manufacture and distribute our products through our bottling operations and third party bottlers and distributors. In the Caribbean, we distribute our products through third party bottlers and distributors. In Mexico, we also participate in a joint venture to manufacture Aguafiel brand water with Acqua Minerale San Benedetto. We provide expertise in the Mexican beverage market and Acqua Minerale San Benedetto provides expertise in water production and new packaging technologies.

We sell our finished beverages through all major Mexican retail channels, including the "mom and pop" stores, supermarkets, hypermarkets, and on premise channels.

## Edgar Filing: Dr Pepper Snapple Group, Inc. - Form 10-Q

## **VOLUME**

In evaluating our performance, we consider different volume measures depending on whether we sell beverage concentrates or finished beverages.

#### Beverage Concentrates Sales Volume

In our Beverage Concentrates segment, we measure our sales volume in two ways: (1) "concentrate case sales" and (2) "bottler case sales." The unit of measurement for both concentrate case sales and bottler case sales equals 288 fluid ounces of finished beverage, the equivalent of 24 twelve ounce servings.

Concentrate case sales represent units of measurement for concentrates sold by us to our bottlers and distributors. A concentrate case is the amount of concentrate needed to make one case of 288 fluid ounces of finished beverage. It does not include any other component of the finished beverage other than concentrate. Our net sales in our concentrate businesses are based on our sales of concentrate cases.

Although net sales in our concentrate businesses are based on concentrate case sales, we believe that bottler case sales are also a significant measure of our performance because they measure sales of packaged beverages into retail channels.

## Packaged Beverages Sales Volume

In our Packaged Beverages segment, we measure volume as case sales to customers. A case sale represents a unit of measurement equal to 288 fluid ounces of packaged beverage sold by us. Case sales include both our owned brands and certain brands licensed to and/or distributed by us.

#### Volume in Bottler Case Sales

In addition to sales volume, we measure volume in bottler case sales ("volume (BCS)") as sales of packaged beverages, in equivalent 288 fluid ounce cases, sold by us and our bottling partners to retailers and independent distributors. Our contract manufacturing sales are not included or reported as part of volume (BCS).

Bottler case sales and concentrates and packaged beverage sales volumes are not equal during any given period due to changes in bottler concentrates inventory levels, which can be affected by seasonality, bottler inventory and manufacturing practices, and the timing of price increases and new product introductions.

## EXECUTIVE SUMMARY - FINANCIAL OVERVIEW AND RECENT DEVELOPMENTS

Net sales totaled \$1,380 million for the three months ended March 31, 2013, an increase of \$18 million, or 1%, from the three months ended March 31, 2012.

Net income for the three months ended March 31, 2013 was \$106 million, compared to \$102 million for the three months ended March 31, 2012, an increase of \$4 million, or 4%.

Diluted earnings per share was \$0.51 for the year ended March 31, 2013 and \$0.48 for the year ago period, an increase of \$0.03, or approximately 6%.

During the first quarter of 2013, our Board of Directors (our "Board") declared dividends of \$0.38 per share on outstanding common stock, as compared to \$0.34 per share on outstanding common stock during 2012. Dividends declared per share for the three months ended ended March 31, 2013 increased by 12% and were paid on April 5, 2013.

During the three months ended March 31, 2013 and 2012, we repurchased 2.3 million shares and 2.2 million shares, respectively, of our common stock valued at approximately \$101 million and \$85 million, respectively.

On January 1, 2013, we launched five new additions (7UP, Sunkist soda, A&W, Canada Dry and RC Cola) to our ¶TEN platform, which uses a unique blend of sweeteners developed by us to achieve a low-calorie option with the full flavor of the regular option.

On February 25, 2013, the Company acquired certain assets of Dr. Pepper/7-Up Bottling Company of the West ("DP/7UP West") to strengthen the Company's route to market in the U.S. and support efforts to build and enhance our leading brands. The fair value of the consideration paid for this acquisition was \$23 million.

During the first quarter of 2013, the Company also reacquired the distribution rights for Snapple and several other NCB brands in parts of Asia-Pacific from Mondelēz.

#### **RESULTS OF OPERATIONS**

We eliminate from our financial results all intercompany transactions between entities included in our consolidated financial statements and the intercompany transactions with our equity method investees.

References in the financial tables to percentage changes that are not meaningful are denoted by "NM."

Three Months Ended March 31, 2013 Compared to Three Months Ended March 31, 2012 Consolidated Operations

The following table sets forth our unaudited consolidated results of operations for the three months ended March 31, 2013 and 2012 (dollars in millions, except per share data):

|  | For the Three Months Ended March 31, |   |         |   |         |   |         |   |           |    |
|--|--------------------------------------|---|---------|---|---------|---|---------|---|-----------|----|
|  | 2013                                 |   |         |   | 2012    |   |         |   | Percentag | ge |
|  | Dollars                              |   | Percent |   | Dollars |   | Percent |   | Change    |    |
| Net sales  | \$1,380                              |   | 100.0   | % | \$1,362 |   | 100.0   | % | 1         | %  |
| Cost of sales  | 590                                  |   | 42.8    |   | 584     |   | 42.9    |   |           |    |
| Gross profit   | 790                                  |   | 57.2    |   | 778     |   | 57.1    |   | 2         |    |
| Selling, general and administrative expenses   | 563                                  |   | 40.8    |   | 553     |   | 40.6    |   |           |    |
| Depreciation and amortization  | 29                                   |   | 2.1     |   | 31      |   | 2.3     |   |           |    |
| Other operating expense, net   | 1                                    |   | _       |   | 2       |   | 0.1     |   |           |    |
| Income from operations   | 197                                  |   | 14.3    |   | 192     |   | 14.1    |   | 3         |    |
| Interest expense   | 34                                   |   | 2.5     |   | 32      |   | 2.3     |   |           |    |
| Other income, net  | (3                                   | ) | (0.2)   | ) | (3      | ) | (0.2    | ) |           |    |
| Income before provision for income taxes and equity in earnings of unconsolidated subsidiaries | 166                                  |   | 12.0    |   | 163     |   | 12.0    |   | 2         |    |
| Provision for income taxes   | 60                                   |   | 4.3     |   | 61      |   | 4.5     |   |           |    |
| Income before equity in earnings of unconsolidated subsidiaries                                | 106                                  |   | 7.7     |   | 102     |   | 7.5     |   |           |    |
| Equity in earnings of unconsolidated subsidiaries, net of tax                                  | _                                    |   |         |   |         |   | _       |   |           |    |
| Net income   | \$106                                |   | 7.7     | % | \$102   |   | 7.5     | % | 4         | %  |
| Earnings per common share:   |                                      |   |         |   |         |   |         |   |           |    |
| Basic  | \$0.52                               |   | NM      |   | \$0.48  |   | NM      |   | 8         | %  |
| Diluted  | \$0.51                               |   | NM      |   | \$0.48  |   | NM      |   | 6         | %  |

Volume (BCS). Volume (BCS) decreased 2% for the three months ended March 31, 2013, compared with the three months ended March 31, 2012. In the U.S. and Canada, volume declined 2%, and in Mexico and the Caribbean, volume increased 1%, compared with the year ago period. CSD volume declined 2%, while NCB volume decreased 4%.

In CSDs, Dr Pepper volume declined 3% driven by declines in our base business and Dr Pepper TEN. Canada Dry, 7UP, A&W, and Sunkist soda (our "Core 4 brands") brands, which included the impact of the launch of our Core 4 TEN products, were flat compared to the year ago period. This result was driven by an 8% increase in Canada Dry and a 1% increase in A&W, which was offset by a 7% decrease in Sunkist soda and a 2% decrease in 7UP. Crush, Sun Drop, Squirt and RC Cola declined 7%, 15%, 4% and 3%, respectively. Peñafiel increased 5% as a result of package and product innovations. Schweppes grew 7% reflecting growth in the ginger ale category.

In NCBs, decreases were driven by a 14% decrease in Hawaiian Punch as a result of lower display activity and a 2% decrease in Snapple driven by net pricing increases and lower promotional activity. These decreases were partially offset by a 11% increase in Mott's due to distribution gains in our juice and sauce categories.

## Edgar Filing: Dr Pepper Snapple Group, Inc. - Form 10-Q

#### **Table of Contents**

Although volume (BCS) for Snapple decreased 2% for the three months ended March 31, 2013, sales volume for Snapple within our Packaged Beverages segment declined 7% for the same period. These measures are not equal during any given period due to bottler inventory levels, which can be affected by seasonality, the timing of price increases and new product introductions.

Net Sales. Net sales increased \$18 million, or approximately 1%, for the three months ended March 31, 2013, compared with the three months ended March 31, 2012. The increase was attributable to price increases, favorable mix and lower discounts, partially offset by lower sales volumes.

Gross Profit. Gross profit increased \$12 million, or approximately 2%, for the three months ended March 31, 2013, compared with the three months ended March 31, 2012. Gross margin of 57.2% for the three months ended March 31, 2013 was slightly higher than the 57.1% gross margin for the three months ended March 31, 2012.

Income from Operations and Selling, General and Administrative Expenses. Income from operations increased \$5 million to \$197 million for the three months ended March 31, 2013, principally due to the increase in our gross profit partially offset by the increase in selling, general and administrative ("SG&A") expenses. SG&A expenses increased \$10 million for the three months ended March 31, 2013 compared with the prior period. The increase was the result of higher labor and benefit costs, an increase in marketing investments and the unfavorable comparison in the mark-to-market on commodity derivative contracts related to our transportation costs, as we incurred \$1 million of unrealized losses during three months ended March 31, 2013 versus \$1 million of unrealized gains for the three months ended March 31, 2012.

Interest Expense and Other Income, Net. Interest expense increased \$2 million for the three months ended March 31, 2013, compared with the year ago period primarily due to the \$1 million of hedge ineffectiveness recognized in earnings with respect to derivative instruments designated as fair value hedges. Other income, net was \$3 million for the three months ended March 31, 2013, which related primarily to indemnity income associated with the Tax Sharing and Indemnification Agreement ("Tax Indemnity Agreement") with Mondelēz.

Provision for Income Taxes. The effective tax rates for the three months ended March 31, 2013 and 2012 were 36.1% and 37.4%, respectively. In the first quarter of 2013, various federal tax provisions including the alternative fuel tax credit and the research and development credit which had expired at the end of 2011 were retroactively reinstated. As a result, an income tax benefit of \$1 million attributable to the year ended December 31, 2012 was recorded in the first quarter of 2013.

## Results of Operations by Segment

We report our business in three segments: Beverage Concentrates, Packaged Beverages and Latin America Beverages. The key financial measures management uses to assess the performance of our segments are net sales and SOP. The following tables set forth net sales and SOP for our segments for March 31, 2013 and 2012, as well as the other amounts necessary to reconcile our total segment results to our consolidated results presented in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") (in millions):

|   | For the Three Months Ended |                 |   |  |  |
|---|----------------------------|-----------------|---|--|--|
|   | March 31,                  |                 |   |  |  |
|   | 2013                       | 2012            |   |  |  |
| Segment Results — Net sales   |                            |                 |   |  |  |
| Beverage Concentrates   | \$263                      | \$254           |   |  |  |
| Packaged Beverages  | 1,018                      | 1,017           |   |  |  |
| Latin America Beverages   | 99                         | 91              |   |  |  |
| Net sales   | \$1,380                    | \$1,362         |   |  |  |
|   | For the Three M            | Months Ended    |   |  |  |
|   | March 31,                  | violitis Eliaca |   |  |  |
|   | 2013                       | 2012            |   |  |  |
| Segment Results — SOP   | 2013                       | 2012            |   |  |  |
| Beverage Concentrates   | \$154                      | \$140           |   |  |  |
| Packaged Beverages  | 114                        | 111             |   |  |  |
| Latin America Beverages   | 10                         | 8               |   |  |  |
| Total SOP   | 278                        | 259             |   |  |  |
| Unallocated corporate costs   | 80                         | 65              |   |  |  |
| Other operating expense, net  | 1                          | 2               |   |  |  |
| Income from operations  | 197                        | 192             |   |  |  |
| Interest expense, net   | 34                         | 32              |   |  |  |
| Other income, net   | (3                         | ) (3            | ) |  |  |
| Income before provision for income taxes and equity in earnings of unconsolidated | 1                          |                 | , |  |  |
| subsidiaries  | \$166                      | \$163           |   |  |  |

#### **BEVERAGE CONCENTRATES**

The following table details our Beverage Concentrates segment's net sales and SOP for the three months ended March 31, 2013 and 2012 (in millions):

|           | For the Three Months Ended |       |        |  |  |
|-----------|----------------------------|-------|--------|--|--|
|           | March 31,                  |       |        |  |  |
|           | 2013                       | 2012  | Change |  |  |
| Net sales | \$263                      | \$254 | \$9    |  |  |
| SOP       | 154                        | 140   | 14     |  |  |

Net Sales. Net sales increased \$9 million, for the three months ended March 31, 2013, compared with the three months ended March 31, 2012. The increase was due to an increase in concentrate prices, lower discounts and favorable mix, which were partially offset by a 1% decline in concentrate case sales.

SOP. SOP increased \$14 million, or approximately 10%, for the three months ended March 31, 2013, as compared with the year ago period, due primarily to the benefit of higher net sales and lower marketing investments. Volume (BCS). Volume (BCS) decreased 3% for the three months ended March 31, 2013, as compared with the year ago period. Dr Pepper declined 3% driven by declines in our base business and Dr Pepper TEN, as we cycled inventory builds from the national launch. Other drivers of the decline include a high single-digit decline in Crush, a double-digit decrease in RC Cola and a mid single-digit decline in Sun Drop. Schweppes had a mid single-digit increase reflecting growth in the ginger ale category. Our Core 4 brands, which included the impact of the launch of our Core 4 TEN products, increased 1% compared to the prior year as a result of mid single-digit increase in Canada Dry, partially offset by high single-digit decline in Sunkist soda and a low single-digit decrease in 7UP. PACKAGED BEVERAGES

The following table details our Packaged Beverages segment's net sales and SOP for the three months ended March 31, 2013 and 2012 (in millions):

|           | For the Three Months Ended |         |        |  |  |  |
|-----------|----------------------------|---------|--------|--|--|--|
|           | March 31,                  |         |        |  |  |  |
|           | 2013                       | 2012    | Change |  |  |  |
| Net sales | \$1,018                    | \$1,017 | \$1    |  |  |  |
| SOP       | 114                        | 111     | 3      |  |  |  |

Volume. Total sales volume decreased 4% for the three months ended March 31, 2013, compared with the three months ended March 31, 2012, driven by lower NCB volumes and contract manufacturing.

Within CSDs, volume was flat for the three months ended March 31, 2013, compared with the three months ended March 31, 2012. Volume for our Core 4 brands, which include the impact of the launch of our Core 4 TEN products, increased 2% driven by a double-digit increase in Canada Dry and a 1% increase in A&W, partially offset by a 7% decline in Sunkist soda. Sun Drop declined by double-digits. Dr Pepper volumes were also flat for the three months ended March 31, 2013. Our other brands, which include Welch's and RC Cola, decreased 4% for the three months ended March 31, 2013.

Within NCBs, volume decreased 5%. Hawaiian Punch declined 14% as a result of lower display activity while Snapple decreased 7% as a result of net pricing increases and lower promotional activity associated with the launch of Diet Half 'n Half Lemonade Iced Tea. These decreases were partially offset by an 11% increase in Mott's as a result of distribution gains in our juice and sauce categories.

Net Sales. Net sales increased \$1 million for the three months ended March 31, 2013, compared with the three months ended March 31, 2012. Net sales increased due to favorable mix, net pricing increases for Mott's and lower discounts. These increases were partially offset by a decrease in our sales volumes.

SOP. SOP increased \$3 million for the three months ended March 31, 2013, compared with the three months ended March 31, 2012, driven by a \$7 million decrease in our last in first out provision, ongoing productivity improvements and the gross margin benefit of higher net sales. These increases were partially offset by the impact of higher costs for our commodities, led by apples, and higher labor and benefit costs.

#### LATIN AMERICA BEVERAGES

The following table details our Latin America Beverages segment's net sales and SOP for the three months ended March 31, 2013 and 2012 (in millions):

|           | For the Three Months Ended |      |        |  |  |
|-----------|----------------------------|------|--------|--|--|
|           | March 31,                  |      |        |  |  |
|           | 2013                       | 2012 | Change |  |  |
| Net sales | \$99                       | \$91 | \$8    |  |  |
| SOP       | 10                         | 8    | 2      |  |  |

Volume. Sales volume increased 1% for the three months ended March 31, 2013, as compared with the three months ended March 31, 2012, as volume increased in virtually all of our brands. The increase in volume was led by 6% increases in both Peñafiel and Aguafiel as a result of package and product innovations, 8% increases in both Crush and Clamato and a double-digit increase in Dr Pepper due to targeted marketing programs. These increases in sales volume were partially offset by a 4% decrease in Squirt as a result of higher pricing and inventory reductions by third party bottlers and a double-digit decline in 7UP.

Net Sales. Net sales increased \$8 million for the three months ended March 31, 2013, compared with the three months ended March 31, 2012. Net sales increased as a result of favorable product mix, \$2 million of favorable foreign currency translation, price increases and increased sales volumes.

SOP. SOP increased \$2 million, or approximately 25%, for the three months ended March 31, 2013, compared with the three months ended March 31, 2012, primarily due to price increases, approximately \$2 million of favorable foreign currency effects and the impact of favorable product mix. These increases were partially offset by an increase in higher marketing investments and other manufacturing costs.

## CRITICAL ACCOUNTING ESTIMATES

The process of preparing our consolidated financial statements in conformity with U.S. GAAP requires the use of estimates and judgments that affect the reported amounts of assets, liabilities, revenue, and expenses. Critical accounting estimates are both fundamental to the portrayal of a company's financial condition and results and require difficult, subjective or complex estimates and assessments. These estimates and judgments are based on historical experience, future expectations and other factors and assumptions we believe to be reasonable under the circumstances. The most significant estimates and judgments are reviewed on an ongoing basis and revised when necessary.

We have identified the items described below as our critical accounting estimates:

goodwill and other indefinite-lived intangible assets;

customer marketing programs and incentives;

revenue recognition;

pension and post-retirement benefits;

risk management programs; and

income taxes.

These critical accounting estimates are discussed in greater detail in our Annual Report on Form 10-K for the year ended December 31, 2012.

## LIQUIDITY AND CAPITAL RESOURCES

Trends and Uncertainties Affecting Liquidity

Customer and consumer demand for the Company's products may be impacted by various risk factors discussed under "Risk Factors"in Part I, Item 1A, of our Annual Report on Form 10-K for the year ended December 31, 2012, including recession or other economic downturn in the U.S., Canada, Mexico or the Caribbean, which could result in a reduction in our sales volume. Similarly, disruptions in financial and credit markets may impact the Company's ability to manage normal commercial relationships with its customers, suppliers and creditors. These disruptions could have a negative impact on the ability of our customers to timely pay their obligations to us, thus reducing our cash flow, or the ability of our vendors to timely supply materials.

We believe that the following trends and uncertainties may also impact liquidity:

continued capital expenditures to upgrade our existing plants and fleet of distribution trucks, replace and expand our cold drink equipment and make investments in IT systems;

continued payment of dividends;

seasonality of our operating cash flows could impact short-term liquidity;

our continued repurchases of our outstanding common stock pursuant to our repurchase programs;

acquisitions of regional bottling companies, distributors and distribution rights to further extend our geographic coverage;

our ability to issue unsecured commercial paper notes (the "Commercial Paper") on a private placement basis up to a maximum aggregate amount outstanding at any time of \$500 million; and

our ability to refinance \$250 million of our outstanding 6.12% senior notes due May 1, 2013 (the "2013 Notes"). We intend to issue Commercial Paper to refinance the 2013 Notes during the second quarter of 2013.

Financing Arrangements

The following descriptions represent our available financing arrangements as of March 31, 2013. As of March 31, 2013, we were in compliance with all covenant requirements for our senior unsecured notes and the unsecured credit agreement.

**Unsecured Credit Agreement** 

On September 25, 2012, the Company entered into a new five-year unsecured credit agreement (the "Credit Agreement"), which provides for a \$500 million revolving line of credit (the "Revolver"). Borrowings under the Revolver bear interest at a floating rate per annum based upon the alternate base rate ("ABR") or the Eurodollar rate, in each case plus an applicable margin which varies based upon the Company's debt ratings. Rates range from 0.000% to 0.300% for ABR loans and from 0.795% to 1.300% for Eurodollar loans. The ABR is defined as the greater of (a) JPMorgan Chase Bank's prime rate, (b) the federal funds effective rate plus 0.500% and (c) the adjusted LIBOR for a one month interest period. The adjusted LIBOR is the London interbank offered rate for dollars adjusted for a statutory reserve rate set by the Board of Governors of the U.S. Federal Reserve System.

Additionally, the Revolver is available for the issuance of letters of credit and swingline advances not to exceed \$75 million and \$50 million, respectively. Swingline advances will accrue interest at a rate equal to the ABR plus the applicable margin. Letters of credit and swingline advances will reduce, on a dollar for dollar basis, the amount available under the Revolver.

The following table provides amounts utilized and available under the Revolver and each sublimit arrangement type as of March 31, 2013 (in millions):

Amount Utilized Pelenges Available

|                    | Amount Utilized | Balances Available |
|--------------------|-----------------|--------------------|
| Revolver           | <b>\$</b> —     | \$498              |
| Letters of credit  | 2               | 73                 |
| Swingline advances | _               | 50                 |

The Credit Agreement further provides that the Company may request at any time, subject to the satisfaction of certain conditions, that the aggregate commitments under the facility be increased by a total amount not to exceed \$250 million.

The Credit Agreement's representations, warranties, covenants and events of default are generally customary for investment grade credit and includes a covenant that requires the Company to maintain a ratio of consolidated total debt (as defined in the Credit Agreement) to annualized consolidated EBITDA (as defined in the Credit Agreement) of no more than 3.00 to 1.00, tested quarterly. Upon the occurrence of an event of default, among other things, amounts outstanding under the Credit Agreement may be accelerated and the commitments may be terminated. The Company's obligations under the Credit Agreement are guaranteed by certain of the Company's direct and indirect domestic subsidiaries on the terms set forth in the Credit Agreement. The Credit Agreement has a maturity date of September 25, 2017; however, the Company, with the consent of lenders holding more than 50% of the total commitments under the Credit Agreement and subject to the satisfaction of certain conditions, may extend the maturity date for up to two additional one-year terms.

An unused commitment fee is payable quarterly to the lenders on the unused portion of the commitments available under the Revolver equal to 0.08% to 0.20% per annum, depending upon the Company's debt ratings. There were no significant unused commitment fees incurred during the three months ended March 31, 2013 and 2012.

## Commercial Paper Program

On December 10, 2010, we entered into a commercial paper program under which we may issue Commercial Paper on a private placement basis up to a maximum aggregate amount outstanding at any time of \$500 million. The maturities of the Commercial Paper will vary, but may not exceed 364 days from the date of issue. We may issue Commercial Paper from time to time for general corporate purposes and to refinance our senior unsecured notes maturing within the next twelve months. The program is supported by the Revolver. Outstanding Commercial Paper reduces the amount of borrowing capacity available under the Revolver and outstanding amounts under the Revolver reduce the Commercial Paper availability. As of March 31, 2013 and December 31, 2012, we had no outstanding Commercial Paper.

## Letters of Credit Facility

The Company currently has a letter of credit facility available in addition to the portion of the Revolver reserved for issuance of letters of credit. Under this letter of credit facility, \$65 million is available for the issuance of letters of credit, \$58 million of which was utilized as of March 31, 2013 and \$7 million remains available for use.

## **Debt Ratings**

As of March 31, 2013, our debt ratings were Baa1 with a stable outlook from Moody's and BBB with a positive outlook from S&P. Our commercial paper ratings were P-2/A-2 from Moody's and S&P.

These debt and commercial paper ratings impact the interest we pay on our financing arrangements. A downgrade of one or both of our debt and commercial paper ratings could increase our interest expense and decrease the cash available to fund anticipated obligations.

## Cash Management

We fund our liquidity needs from cash flow from operations, cash on hand or amounts available under our financing arrangements, if necessary.

## Capital Expenditures

Cash paid for capital expenditures was \$29 million for the three months ended March 31, 2013. Capital expenditures primarily related to machinery and equipment, plant improvements, expansion and replacement of existing cold drink equipment and IT investments and our distribution fleet. In 2013, we expect to incur annual capital expenditures, net of proceeds from disposals, in an amount equal to approximately 3.50% of our net sales, which we expect to fund through cash provided by operating activities.

## Acquisitions

On February 25, 2013, the Company acquired certain assets of Dr. Pepper/7-UP Bottling Company of the West ("DP/7UP West") to strengthen the Company's route to market in the U.S. and support efforts to build and enhance our leading brands. The fair value of the consideration paid for this acquisition was \$23 million and paid through the issuance of 313,105 shares of common stock and the assumption of liabilities of DP/7UP West, which were paid within the three months ended March 31, 2013.

During the first quarter of 2013, the Company also reacquired the distribution rights for Snapple and several other NCB brands in parts of Asia-Pacific from Mondelēz.

We may continue to make future acquisitions, such as the acquisitions of regional bottling companies, distributors and distribution rights to further extend our geographic coverage. Any acquisitions may require additional funding for future capital expenditures and possibly restructuring expenses.

#### Liquidity

Based on our current and anticipated level of operations, we believe that our operating cash flows will be sufficient to meet our anticipated obligations for the next twelve months. To the extent that our operating cash flows are not sufficient to meet our liquidity needs, we may utilize cash on hand or amounts available under our financing arrangements, if necessary.

## Edgar Filing: Dr Pepper Snapple Group, Inc. - Form 10-Q

#### **Table of Contents**

The following table summarizes our cash activity for the three months ended March 31, 2013 and 2012 (in millions):

| For the Three Months |   |   |
|----------------------|---|---|
| Ended                |   |   |
| March 31,            |   |   |
| 2013                 | 2012                                      |   |
| \$60                 | \$(325                                    | )   |
| (44                  | ) (53                                     | )   |
| (175                 | ) (134                                    | )   |
|                      | Ended<br>March 31,<br>2013<br>\$60<br>(44 | March 31,<br>2013 2012<br>\$60 \$(325)<br>(44) (53) |

#### NET CASH PROVIDED BY OPERATING ACTIVITIES

Net cash provided by operating activities increased \$385 million for the three months ended March 31, 2013, as compared to the three months ended March 31, 2012, primarily due to 2012 tax payments of \$508 million resulting from the licensing agreements with PepsiCo and Coca-Cola. The impact of the tax payments was partially offset by higher trade accounts receivable driven by timing of collections.

## NET CASH USED IN INVESTING ACTIVITIES

Cash used in investing activities for the three months ended March 31, 2013, consisted primarily of capital expenditures of \$29 million and cash paid to liquidate the liabilities assumed and expenses incurred in connection with the acquisition of DP/7UP West of \$10 million. Cash used in investing activities for the three months ended March 31, 2012, consisted primarily of capital expenditures of \$51 million.

## NET CASH USED IN FINANCING ACTIVITIES

Net cash used in financing activities for the three months ended March 31, 2013, primarily consisted of stock repurchases of \$101 million and dividend payments of \$70 million. Cash used in financing activities for the three months ended March 31, 2012, consisted of stock repurchases of \$85 million and dividend payments of \$68 million. Cash and Cash Equivalents

As a result of the above items, cash and cash equivalents decreased \$158 million since December 31, 2012 to \$208 million as of March 31, 2013.

Our cash balances are used to fund working capital requirements, scheduled debt and interest payments, capital expenditures, income tax obligations, dividend payments and repurchases of our common stock. Cash available in our foreign operations may not be immediately available for these purposes. Foreign cash balances constituted approximately 35% of our total cash position as of March 31, 2013 as compared to 31% in the prior year. Dividends

On February 13, 2013, our Board declared a dividend of \$0.38 per share on outstanding common stock, which represented a 12% increase over the dividend declared during the three months ended March 31, 2012. This dividend was paid on April 5, 2013 to the stockholders of record as of close of business on March 15, 2013.

## Common Stock Repurchases

As previously disclosed, the Board has authorized the Company to purchase an aggregate amount of up to \$3,000 million of the Company's outstanding common stock. For the three months ended March 31, 2013 and 2012, the Company repurchased and retired 2.3 million and 2.2 million shares of common stock, respectively, valued at approximately \$101 million and \$85 million, respectively. Refer to Part II, Item 2 of this Quarterly Report on Form 10-Q for additional information regarding these repurchases.

#### **Contractual Commitments and Obligations**

We enter into various contractual obligations that impact, or could impact, our liquidity. Based on our current and anticipated level of operations, we believe that our proceeds from operating cash flows will be sufficient to meet our anticipated obligations. To the extent that our operating cash flows are not sufficient to meet our liquidity needs, we may utilize cash on hand or amounts available under our financing arrangements, if necessary.

The following table summarizes our contractual obligations and contingencies as of March 31, 2013 (in millions):

|                                     |       | Payments Due in Year |       |      |      |      |            |  |  |
|-------------------------------------|-------|----------------------|-------|------|------|------|------------|--|--|
|                                     | Total | 2013                 | 2014  | 2015 | 2016 | 2017 | After 2017 |  |  |
| Purchase obligations <sup>(1)</sup> | \$761 | \$557                | \$104 | \$39 | \$22 | \$21 | \$18       |  |  |
| Total                               | \$761 | \$557                | \$104 | \$39 | \$22 | \$21 | \$18       |  |  |

Amounts represent payments under agreements to purchase goods or services that are legally binding and that specify all significant terms, including capital obligations and long-term contractual obligations.

Through March 31, 2013, there have been no other material changes to the amounts disclosed in our Annual Report on Form 10-K for the year ended December 31, 2012.

## **OFF-BALANCE SHEET ARRANGEMENTS**

We currently participate in four multiemployer pension plans. We recognized an expense of \$1 million related to contributions to our multiemployer pension plans for the three months ended March 31, 2013. In the event that we withdraw from participation in one of these plans, then applicable law could require us to incur a withdrawal liability to the plan, and we would have to reflect that as an expense in our condensed consolidated statements of income and as a liability on our condensed consolidated balance sheets. We presently have no intention of withdrawing from any of these multiemployer pension plans.

There are no other off-balance sheet arrangements that have or are reasonably likely to have a current or future material effect on our results of operations, financial condition, liquidity, capital expenditures or capital resources other than letters of credit outstanding. Refer to Note 6 of the Notes to our Unaudited Condensed Consolidated Financial Statements for additional information regarding outstanding letters of credit.

## EFFECT OF RECENT ACCOUNTING PRONOUNCEMENTS

Refer to Note 1 of the Notes to our Unaudited Condensed Consolidated Financial Statements for a discussion of recent accounting standards and pronouncements.

## OTHER MATTERS

## Potential Canadian Tax Law Change

As of March 31, 2013, our Canadian deferred tax assets included a separation related balance of \$113 million that was offset by a liability due to Mondelēz of \$102 million driven by the Tax Indemnity Agreement. A bill was introduced in the Canadian Parliament in late 2012 which will reduce amounts amortized for income tax purposes. Should this bill be enacted, we anticipate reduction of our tax assets, primarily non-current deferred tax assets, which will increase our provision for income taxes. Additionally, we anticipate a partial reduction of our long-term liability to Mondelēz, which will increase our other income. In total, these adjustments are expected to increase our effective tax rate and reduce net income.

#### ITEM 3. Quantitative and Qualitative Disclosures About Market Risk.

We are exposed to market risks arising from changes in market rates and prices, including movements in foreign currency exchange rates, interest rates and commodity prices. From time to time, we may enter into derivatives or other financial instruments to hedge or mitigate commercial risks. We do not enter into derivative instruments for speculation, investing or trading or used to hedge another derivative instrument.

#### Foreign Exchange Risk

The majority of our net sales, expenses and capital purchases are transacted in U.S. dollars. However, we have some exposure with respect to foreign exchange rate fluctuations. Our primary exposure to foreign exchange rates is the Canadian dollar and Mexican peso against the U.S. dollar. Exchange rate gains or losses related to foreign currency transactions are recognized as transaction gains or losses in our income statement as incurred. As of March 31, 2013, the impact to our income from operations of a 10% change (up or down) in exchange rates is estimated to be an increase or decrease of approximately \$20 million on an annual basis.

We use derivative instruments such as foreign exchange forward contracts to manage a portion of our exposure to changes in foreign exchange rates. For the year ended March 31, 2013, we had derivative contracts outstanding with a notional value of \$79 million maturing at various dates through December 15, 2014.

#### **Interest Rate Risk**

We centrally manage our debt portfolio through the use of interest rate swaps and monitor our mix of fixed-rate and variable rate debt. At March 31, 2013, the carrying value of our debt, excluding capital leases, was \$2,741 million, \$470 million of which is designated as fair value hedges and exposed to variability in interest rates.

The following table is an estimate of the impact to the fair value hedges that could result from hypothetical interest rate changes during the term of the financial instruments, based on debt levels as of March 31, 2013: Sensitivity Analysis

| 2   | -                                    | Change in Fair Value                    |                                  |                       |
|---|--------------------------------------|---|----------------------------------|-----------------------|
| Hypothetical<br>Change in Interest<br>Rates | Annual Impact to<br>Interest Expense | Other Current and<br>Non-current Assets | Other Non-current<br>Liabilities | Total Debt            |
| 1-percent decrease <sup>(1)</sup>           | \$1 million decrease                 | \$51 million increase                   | _                                | \$51 million increase |
| 1-percent increase                          | \$5 million increase                 | \$33 million decrease                   | \$23 million increase            | \$56 million decrease |

We pay an average floating rate, which fluctuates periodically, based on LIBOR and a credit spread, as a result of designated fair value hedges on certain debt instruments. See Note 6 of the Notes to our Audited Unaudited

## Commodity Risks

We are subject to market risks with respect to commodities because our ability to recover increased costs through higher pricing may be limited by the competitive environment in which we operate. Our principal commodities risks relate to our purchases of PET, diesel fuel, corn (for high fructose corn syrup), aluminum, sucrose, apple juice concentrate, apple and natural gas (for use in processing and packaging).

We utilize commodities forward contracts and supplier pricing agreements to hedge the risk of adverse movements in commodity prices for limited time periods for certain commodities. The fair market value of these contracts as of March 31, 2013 was a net liability of \$3 million.

As of March 31, 2013, the impact of a 10% change (up or down) in market prices for these commodities where the risk of adverse movements has not been hedged is estimated to be an increase or decrease of approximately \$19 million to our income from operations for the three months ended March 31, 2013.

<sup>(1)</sup> Condensed Consolidated Financial Statements for further information. Our weighted average LIBOR rate as of March 31, 2013 was 0.38%. As LIBOR has not historically fallen below 0.25%, our estimate of the annual impact to interest expense reflects this assumption if our hypothetical change in the interest rate fell below the historical threshold.

## ITEM 4. CONTROLS AND PROCEDURES

Based on evaluation of the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) of the Exchange Act) our management, including our Chief Executive Officer and Chief Financial Officer, has concluded that, as of March 31, 2013, our disclosure controls and procedures are effective to (i) provide reasonable assurance that information required to be disclosed in the Exchange Act filings is recorded, processed, summarized and reported within the time periods specified by the Securities and Exchange Commission's rules and forms, and (ii) ensure that information required to be disclosed by us in the reports we file or submit under the Exchange Act are accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

No change in our internal control over financial reporting (as defined in Rule 13a-15(f) of the Exchange Act) occurred during the quarter that materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## PART II - OTHER INFORMATION

## Item 1. Legal Proceedings.

Information regarding legal proceedings is incorporated by reference from Note 14 of the Notes to our Audited Consolidated Financial Statements.

#### Item 1A. Risk Factors.

There have been no material changes that we are aware of from the risk factors set forth in Part I, Item 1A in our Annual Report on Form 10-K for the year ended December 31, 2012.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

We repurchased approximately 2.3 million shares of our common stock, valued at approximately \$101 million in the first quarter of 2013. Our share repurchase activity, on a monthly basis, for the quarter ended March 31, 2013 was as follows (in thousands, except per share data):

| Period                               | Number of<br>Shares<br>Purchased | Average Price<br>Paid per Share | Total Number<br>of Shares<br>Purchased as<br>Part of Publicly<br>Announced<br>Plans or<br>Programs (1) | Maximum Dollar Value of Shares that May Yet be Purchased Under Publicly Announced Plans or Programs |
|--------------------------------------|----------------------------------|---------------------------------|--|---|
| January 1, 2013 – January 31, 2013   | _                                | <b>\$</b> —                     | _  | \$972,220   |
| February 1, 2013 – February 28, 2013 | 2,216                            | 44.49                           | 2,216  | 873,630   |
| March 1, 2013 – March 31, 2013       | 55                               | 42.81                           | 55   | 871,283   |
| For the quarter ended March 31, 2013 | 2,271                            | 44.45                           | 2,271  |   |

As previously disclosed, the Board has authorized the Company to purchase an aggregate amount of up to \$3,000 million of the Company's outstanding common stock. This column discloses the number of shares purchased pursuant to these programs during the indicated time periods. As of March 31, 2013, there was a remaining balance of \$871 million authorized for repurchase that had not been utilized.

#### Item 6. Exhibits.

- Separation and Distribution Agreement between Cadbury Schweppes plc and Dr Pepper Snapple Group, Inc.
- and, solely for certain provisions set forth therein, Cadbury plc, dated as of May 1, 2008 (filed as Exhibit 2.1 to the Company's Current Report on Form 8-K (filed on May 5, 2008) and incorporated herein by reference).
- Amended and Restated Certificate of Incorporation of Dr Pepper Snapple Group, Inc. (filed as Exhibit 3.1 to the Company's Current Report on Form 8-K (filed on May 12, 2008) and incorporated herein by reference). Certificate of Amendment to Amended and Restated Certificate of Incorporation of Dr Pepper Snapple
- 3.2 Group, Inc. effective as of May 17, 2012 (filed as Exhibit 3.2 to the Company's Quarterly Report on Form 10-Q (filed July 26, 2012) and incorporated herein by reference).

  Amended and Restated By-Laws of Dr Pepper Snapple Group, Inc. effective as of May 17, 2012 (filed as
- 3.3 Exhibit 3.3 to the Company's Quarterly Report on Form 10-Q (filed July 26, 2012) and incorporated herein by reference).

  Indenture, dated April 30, 2008, between Dr Pepper Snapple Group, Inc. and Wells Fargo Bank, N.A. (filed
- 4.1 as Exhibit 4.1 to the Company's Current Report on Form 8-K (filed on May 1, 2008) and incorporated herein by reference).
- Form of 6.12% Senior Notes due 2013 (filed as Exhibit 4.2 to the Company's Current Report on Form 8-K (filed on May 1, 2008) and incorporated herein by reference).
- Form of 6.82% Senior Notes due 2018 (filed as Exhibit 4.3 to the Company's Current Report on Form 8-K (filed on May 1, 2008) and incorporated herein by reference).
- Form of 7.45% Senior Notes due 2038 (filed as Exhibit 4.4 to the Company's Current Report on Form 8-K (filed on May 1, 2008) and incorporated herein by reference).

  Registration Rights Agreement, dated April 30, 2008, between Dr Pepper Snapple Group, Inc., J.P. Morgan Securities Inc., Banc of America Securities LLC, Goldman, Sachs & Co., Morgan Stanley & Co.
- Incorporated, UBS Securities LLC, BNP Paribas Securities Corp., Mitsubishi UFJ Securities International plc, Scotia Capital (USA) Inc., SunTrust Robinson Humphrey, Inc., Wachovia Capital Markets, LLC and TD Securities (USA) LLC (filed as Exhibit 4.5 to the Company's Current Report on Form 8-K (filed on May 1, 2008) and incorporated herein by reference).

  Registration Rights Agreement Joinder, dated May 7, 2008, by the subsidiary guarantors named therein (filed
- 4.6 as Exhibit 4.2 to the Company's Current Report on Form 8-K (filed on May 12, 2008) and incorporated herein by reference).
- Supplemental Indenture, dated May 7, 2008, among Dr Pepper Snapple Group, Inc., the subsidiary guarantors named therein and Wells Fargo Bank, N.A., as trustee (filed as Exhibit 4.1 to the Company's Current Report on Form 8-K (filed on May 12, 2008) and incorporated herein by reference).

  Second Supplemental Indenture dated March 17, 2009, to be effective as of December 31, 2008, among
- Splash Transport, Inc., as a subsidiary guarantor, Dr Pepper Snapple Group, Inc., and Wells Fargo Bank, N.A., as trustee (filed as Exhibit 4.8 to the Company's Annual Report on Form 10-K (filed on March 26, 2009) and incorporated herein by reference).
  - Third Supplemental Indenture, dated October 19, 2009, among 234DP Aviation, LLC, as a subsidiary
- 4.9 guarantor; Dr Pepper Snapple Group, Inc., and Wells Fargo Bank, N.A., as trustee (filed as Exhibit 4.9 to the Company's Quarterly Report on Form 10-Q (filed November 5, 2009) and incorporated herein by reference). Indenture, dated as of December 15, 2009, between Dr Pepper Snapple Group, Inc. and Wells Fargo Bank,
- N.A., as trustee (filed as Exhibit 4.1 to the Company's Current Report on Form 8-K (filed on December 23, 2009) and incorporated herein by reference).
   First Supplemental Indenture, dated as of December 21, 2009, among Dr Pepper Snapple Group, Inc., the
- 4.11 guarantors party thereto and Wells Fargo Bank, N.A., as trustee (filed as Exhibit 4.2 to the Company's Current Report on Form 8-K (filed on December 23, 2009) and incorporated herein by reference).

  2.35% Senior Notes due 2012 (in global form), dated December 21, 2009, in the principal amount of \$450
- 4.12 million(filed as Exhibit 4.4 to the Company's Current Report on Form 8-K (filed on December 23, 2009) and incorporated herein by reference).

## Edgar Filing: Dr Pepper Snapple Group, Inc. - Form 10-Q

- Second Supplemental Indenture, dated as of January 11, 2011, among Dr Pepper Snapple Group, Inc., the guarantors party thereto and Wells Fargo Bank, N.A., as trustee (filed as Exhibit 4.1 to the Company's Current Report on Form 8-K (filed on January 11, 2011) and incorporated herein by reference).
  - 2.90% Senior Note due 2016 (in global form), dated January 11, 2011, in the principal amount of
- 4.14 \$500 million (filed as Exhibit 4.2 to the Company's Current Report on Form 8-K (filed on January 11, 2011) and incorporated herein by reference).
- Third Supplemental Indenture, dated as of November 15, 2011, among Dr Pepper Snapple Group, Inc., the guarantors party thereto and Wells Fargo Bank, N.A., as trustee (filed as Exhibit 4.1 to the Company's Current Report on Form 8-K (filed on November 15, 2011) and incorporated herein by reference).

- 2.60% Senior Note due 2019 (in global form), dated November 15, 2011, in the principal amount of
- 4.16 \$250 million (filed as Exhibit 4.2 to the Company's Current Report on Form 8-K (filed on November 15, 2011) and incorporated herein by reference).
  - 3.20% Senior Note due 2021 (in global form), dated November 15, 2011, in the principal amount of
- 4.17 \$250 million (filed as Exhibit 4.3 to the Company's Current Report on Form 8-K (filed on November 15, 2011) and incorporated herein by reference).
  - Fourth Supplemental Indenture, dated as of November 20, 2012, among Dr Pepper Snapple Group, Inc., the
- 4.18 guarantors party thereto and Wells Fargo Bank, N.A., as trustee (filed as Exhibit 4.1 to the Company's Current Report on Form 8-K (filed on November 20, 2012) and incorporated herein by reference).
  2.000% Senior Note due 2020 (in global form), dated November 20, 2012, in the principal amount of
- 4.19 \$250,000,000 (filed as Exhibit 4.2 to the Company's Current Report on Form 8-K (filed on November 20, 2012) and incorporated herein by reference).
  - 2.700% Senior Note due 2022 (in global form), dated November 20, 2012, in the principal amount of
- 4.20 \$250,000,000 (filed as Exhibit 4.3 to the Company's Current Report on Form 8-K (filed on November 20, 2012) and incorporated herein by reference).
- 12.1\* Computation of Ratio of Earnings to Fixed Charges.
- 31.1\* Certification of Chief Executive Officer of Dr Pepper Snapple Group, Inc. pursuant to Rule 13a-14(a) or 15d-14(a) promulgated under the Exchange Act.
- Certification of Chief Financial Officer of Dr Pepper Snapple Group, Inc. pursuant to Rule 13a-14(a) or 15d-14(a) promulgated under the Exchange Act.
  - Certification of Chief Executive Officer of Dr Pepper Snapple Group, Inc. pursuant to Rule 13a-14(b) or
- 32.1\*\* 15d-14(b) promulgated under the Exchange Act, and Section 1350 of Chapter 63 of Title 18 of the United States Code.
  - Certification of Chief Financial Officer of Dr Pepper Snapple Group, Inc. pursuant to Rule 13a-14(b) or
- 32.2\*\* 15d-14(b) promulgated under the Exchange Act, and Section 1350 of Chapter 63 of Title 18 of the United States Code.
  - The following financial information from Dr Pepper Snapple Group, Inc.'s Annual Report on Form 10-K for the year ended December 31, 2012, formatted in XBRL (eXtensible Business Reporting Language): (i) Consolidated Statements of Income for the years ended December 31, 2012, 2011 and 2010, (ii) Consolidated Statements of Comprehensive Income for the years ended December 31, 2012, 2011 and 2010, (iii)
- Consolidated Balance Sheets as of December 31, 2012 and 2011, (iv) Consolidated Statements of Cash Flows for the years ended December 31, 2012, 2011 and 2010, (v) Consolidated Statements of Changes in Stockholders' Equity for the years ended December 31, 2012, 2011 and 2010, and (vi) the Notes to Audited Consolidated Financial Statements.

<sup>\*</sup> Filed herewith.

<sup>\*\*</sup> Furnished herewith.

## **SIGNATURES**

Pursuant to the requirements of Section 12 of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dr Pepper Snapple Group, Inc.

By: /s/ Martin M. Ellen

Name: Martin M. Ellen

Title: Executive Vice President and Chief Financial

Officer of Dr Pepper Snapple Group, Inc.

Date: April 24, 2013