Aegion Corp Form 10-Q August 02, 2017

**UNITED STATES** 

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  $^{\rm X}$  1934

For the quarterly period ended June 30, 2017

or

..TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number: 001-35328

**Aegion Corporation** 

(Exact name of registrant as specified in its charter)

Delaware 45-3117900

(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

17988 Edison Avenue, Chesterfield, Missouri 63005-1195 (Address of principal executive offices) (Zip Code)

(636) 530-8000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer x Accelerated filer."

Non-accelerated filer " Smaller reporting company "

Emerging growth company "

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. Yes "No"

Indicate by checkmark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes "No x

There were 33,012,179 shares of common stock, \$.01 par value per share, outstanding at July 26, 2017.

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#### PART I—FINANCIAL INFORMATION

Item 1. Financial Statements
AEGION CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited)
(in thousands, except per share amounts)

	For the Quarters		For the Six Months		
	Ended Jun	e 30,	Ended June 30,		
	2017	2016	2017	2016	
Revenues	\$354,473	\$297,686	\$679,648	\$591,594	4
Cost of revenues	274,705	236,496	532,468	475,990	
Gross profit	79,768	61,190	147,180	115,604	
Operating expenses	58,109	50,806	110,855	101,531	
Acquisition-related expenses	_	704	533	1,735	
Restructuring charges	_	1,535	_	8,332	
Operating income	21,659	8,145	35,792	4,006	
Other income (expense):					
Interest expense	(4,005)	(3,641)	(8,052)	(7,256	)
Interest income	35	128	84	160	
Other	(408)	(498)	(795)	(1,471	)
Total other expense	(4,378)	(4,011)	(8,763)	(8,567	)
Income (loss) before taxes on income	17,281	4,134	27,029	(4,561	)
Taxes (benefit) on income (loss)	5,103	941	7,098	(3,805	)
Net income (loss)	12,178	3,193	19,931	(756	)
Non-controlling interests (income) loss	(1,078)	229	(2,960)	386	
Net income (loss) attributable to Aegion Corporation	\$11,100	\$3,422	\$16,971	\$(370	)
Fornings (loss) nor share attributable to Aggion Comparation:					
Earnings (loss) per share attributable to Aegion Corporation:	¢0.22	¢0.10	¢0.51	¢ (0, 01	`
Basic	\$0.33	\$0.10	\$0.51	\$(0.01	)
Diluted	\$0.33	\$0.10	\$0.50	\$(0.01	)

The accompanying notes are an integral part of the consolidated financial statements.

# AEGION CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Unaudited)

(in thousands)

	For the Quarters		For the S	ix Months
	Ended Jun	ne 30,	Ended Ju	ne 30,
	2017	2016	2017	2016
Net income (loss)	\$12,178	\$3,193	\$19,931	\$(756)
Other comprehensive income (loss):				
Currency translation adjustments	12,569	(399)	16,438	(957)
Deferred gain (loss) on hedging activity, net of tax (1)	(307)	(486)	176	(4,059)
Pension activity, net of tax (2)	(11)	(52)	(16)	(173)
Total comprehensive income (loss)	24,429	2,256	36,529	(5,945)
Comprehensive (income) loss attributable to non-controlling interests	(1,111 )	313	(2,980)	228
Comprehensive income (loss) attributable to Aegion Corporation	\$23,318	\$2,569	\$33,549	\$(5,717)

Amounts presented net of tax of \$(204) and \$(325) for the quarters ended June 30, 2017 and 2016, respectively, and \$117 and \$(2,717) for the six months ended June 30, 2017 and 2016, respectively.

The accompanying notes are an integral part of the consolidated financial statements.

Amounts presented net of tax of \$(3) and \$(13) for the quarters ended June 30, 2017 and 2016, respectively, and \$(4) and \$(43) for the six months ended June 30, 2017 and 2016, respectively.

## AEGION CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

(Unaudited)

(in thousands, except share amounts)

	June 30, 2017	December 31, 2016
Assets		
Current assets		
Cash and cash equivalents	\$105,331	\$ 129,500
Restricted cash	1,625	4,892
Receivables, net of allowances of \$4,661 and \$6,098, respectively	205,125	186,016
Retainage	32,926	33,643
Costs and estimated earnings in excess of billings	85,746	62,401
Inventories	71,332	63,953
Prepaid expenses and other current assets	25,426	51,832
Total current assets	527,511	532,237
Property, plant & equipment, less accumulated depreciation	158,966	156,747
Other assets		
Goodwill	304,357	298,619
Identified intangible assets, less accumulated amortization	188,864	194,911
Deferred income tax assets	1,627	1,848
Other assets	10,612	9,220
Total other assets	505,460	504,598
Total Assets	\$1,191,937	\$ 1,193,582
Liabilities and Equity		
Current liabilities		
Accounts payable	\$63,954	\$ 63,058
Accrued expenses	81,223	85,010
Billings in excess of costs and estimated earnings	32,411	62,698
Current maturities of long-term debt	27,210	19,835
Total current liabilities	204,798	230,601
Long-term debt, less current maturities	352,071	350,785
Deferred income tax liabilities	23,951	23,339
Other non-current liabilities	12,737	12,674
Total liabilities	593,557	617,399
(See Commitments and Contingencies: Note 9)		
Equity		
Preferred stock, undesignated, \$.10 par – shares authorized 2,000,000; none outstanding	_	_
Common stock, \$.01 par – shares authorized 125,000,000; shares issued and outstanding	331	340
33,120,494 and 33,956,304, respectively	331	340
Additional paid-in capital	152,310	166,598
Retained earnings	472,033	455,062
Accumulated other comprehensive loss		(53,500)
Total stockholders' equity	587,752	568,500
Non-controlling interests	10,628	7,683
Total equity	598,380	576,183

Total Liabilities and Equity

\$1,191,937 \$1,193,582

The accompanying notes are an integral part of the consolidated financial statements.

## AEGION CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF EQUITY

(Unaudited)

(in thousands, except number of shares)

(in thousands, except number of s	Common St	ock	Additional	Retained	Accumulated Other	Non-	Total
	Shares	Amoun	Paid-In Capital	Earnings	Comprehensiv Loss	Controlling Interests	Equity
BALANCE, December 31, 2015 Net loss	36,053,499	\$ 361 —	\$199,951 —	\$425,574 (370)	\$ (47,861 )	\$ 16,531 (386 )	\$594,556 (756)
Issuance of common stock upon stock option exercises, including tax benefit	18,193	_	13	_	_	_	13
Issuance of shares pursuant to restricted stock units	12,313	_	_	_	_	_	_
Issuance of shares pursuant to deferred stock unit awards	18,272	_	_	_	_	_	_
Forfeitures of restricted shares Shares repurchased and retired	(16,494 ) (1,365,249 )	— (14 )	— (25,186 )	_	_		— (25,200 )
Equity-based compensation expense	_	_	5,616	_	_	_	5,616
Sale of non-controlling interest	_		_	_		(7,278)	(7,278 )
Distributions to non-controlling interests	_	_	_	_	_	(1,276 )	(1,276 )
Currency translation adjustment and derivative transactions, net	_	_	_	_	(5,347)	158	(5,189 )
BALANCE, June 30, 2016	34,720,534	\$ 347	\$180,394	\$425,204	\$ (53,208)	\$7,749	\$560,486
BALANCE, December 31, 2016 Net income	33,956,304	\$ 340 —	\$166,598 —	\$455,062 16,971	\$ (53,500 ) —	\$ 7,683 2,960	\$576,183 19,931
Issuance of shares pursuant to restricted stock units	64,111	1	_	_	_	_	1
Issuance of shares pursuant to performance units	49,672	_	_	_	_	_	_
Issuance of shares pursuant to deferred stock unit awards	17,028	_	_	_	_	_	_
Forfeitures of restricted shares	(1,084)			_	_	_	
Shares repurchased and retired Equity-based compensation	(965,537)	(10)	(21,024)	_	_		(21,034)
expense	_		6,736	_	_	_	6,736
Distributions to non-controlling interests	_	_	_	_	_	(35)	(35)
Currency translation adjustment and derivative transactions, net	_	_	_	_	16,578	20	16,598
BALANCE, June 30, 2017	33,120,494	\$ 331	\$152,310	\$472,033	\$ (36,922 )	\$ 10,628	\$598,380

The accompanying notes are an integral part of the consolidated financial statements.

## AEGION CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited) (in thousands)

	For the Si Ended	ix N	Months	
	June 30, 2017	2	2016	
Cash flows from operating activities:	2017	_	7010	
Net income (loss)	\$19,931	\$	6(756	)
Adjustments to reconcile to net cash provided by operating activities:				
Depreciation and amortization	23,964	2	23,155	
Gain on sale of fixed assets	(223	) (	1,225	)
Equity-based compensation expense	6,736	5	5,616	
Deferred income taxes	5,353	(	1,054	)
Non-cash restructuring charges	102		276	
Loss on foreign currency transactions	862		,638	
Other	(1,150)	) 8	389	
Changes in operating assets and liabilities (net of acquisitions):				
Restricted cash related to operating activities	1,346		1,693	
Receivables net, retainage and costs and estimated earnings in excess of billings	•	-	6,027	,
Inventories	•			)
Prepaid expenses and other assets	19,062			)
Accounts payable and accrued expenses				)
Billings in excess of costs and estimated earnings	(30,503 310		5,409 512	
Other operating Net cash provided by operating activities	863		9,905	
Net easil provided by operating activities	003	,	,,903	
Cash flows from investing activities:				
Capital expenditures	(12,829	) (	19,445	)
Proceeds from sale of fixed assets	430	2	2,426	
Patent expenditures	(246	) (	911	)
Restricted cash related to investing activities	2,000	(	1,086	)
Purchase of Underground Solutions, Inc., net of cash acquired	_	(	85,167	)
Other acquisition activity, net of cash acquired	(9,045			)
Sale of interest in Bayou Perma-Pipe Canada, Ltd., net of cash disposed			1,599	
Net cash used in investing activities	(19,690	) (	105,619	)
Cash flows from financing activities:				
Proceeds from issuance of common stock upon stock option exercises	_	1	13	
Repurchase of common stock	(21,034			)
Distributions to non-controlling interests	(35			)
Payment of contingent consideration	(500			)
Proceeds from line of credit, net	17,000	, ,	36,000	,
Principal payments on long-term debt	(8,750		0.750	)
Net cash provided by (used in) financing activities	(13,319	) 2		•
Effect of exchange rate changes on cash	7,977	(.	5,477	)
Net decrease in cash and cash equivalents for the period	(24,169		100,904	)
Cash and cash equivalents, beginning of year	129,500	2	211,696	
Cash and cash equivalents, end of period	\$105,331	\$	5110,792	

The accompanying notes are an integral part of the consolidated financial statements.

#### AEGION CORPORATION AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### 1. GENERAL

The accompanying unaudited consolidated financial statements of Aegion Corporation and its subsidiaries (collectively, "Aegion" or the "Company") reflect all adjustments (consisting only of normal recurring adjustments) that are, in the opinion of management, necessary for a fair statement of the Company's financial position, results of operations and cash flows for the dates and periods presented. Results for interim periods are not necessarily indicative of the results to be expected during the remainder of the current year or for any future period. All significant intercompany related accounts and transactions have been eliminated in consolidation.

The consolidated balance sheet as of December 31, 2016, which is derived from the audited consolidated financial statements, and the interim unaudited consolidated financial statements included herein have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP"), the requirements of Form 10-Q and Article 10 of Regulation S-X and, consequently, do not include all information or footnotes required by GAAP for complete financial statements or all the disclosures normally made in an Annual Report on Form 10-K. Accordingly, the unaudited consolidated financial statements included herein should be read in conjunction with the audited consolidated financial statements and footnotes included in the Company's 2016 Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 1, 2017.

## Acquisitions/Strategic Initiatives/Divestitures 2016 Restructuring

On January 4, 2016, the Company's board of directors approved a restructuring plan (the "2016 Restructuring") to reduce the Company's exposure to the upstream oil markets and to reduce consolidated expenses. The 2016 Restructuring repositioned Energy Services' upstream operations in California, reduced Corrosion Protection's upstream exposure by divesting its interest in a Canadian pipe coating joint venture, right-sized Corrosion Protection to compete more effectively and reduced corporate and other operating costs. See Note 3.

Infrastructure Solutions Segment ("Infrastructure Solutions")

On March 1, 2017, the Company acquired Environmental Techniques Limited and its parent holding company, Killeen Trading Limited (collectively "Environmental Techniques"), for a purchase price of £6.5 million, approximately \$8.0 million, which was funded from the Company's international cash balances. The purchase price is subject to post-closing working capital adjustments and included £1.0 million, approximately \$1.2 million, held in escrow as security for any post-closing purchase price adjustments and post-closing indemnification obligations of Environmental Techniques' previous owners. Environmental Techniques provides trenchless drainage inspection, cleaning and rehabilitation services throughout the United Kingdom and the Republic of Ireland.

On July 1, 2016, the Company acquired Concrete Solutions Limited ("CSL") and Building Chemical Supplies Limited

("BCS"), two New Zealand companies (collectively, "Concrete Solutions"), for a purchase price paid at closing of NZD 7.5 million, approximately \$5.5 million, which was funded from the Company's cash balances. The sellers have the ability to earn up to an additional NZD 2.0 million, approximately \$1.4 million, of proceeds based on reaching certain performance targets in 2017, 2018 and 2019. CSL provides structural strengthening, concrete repair and bridge jointing solutions primarily through application of fiber reinforced polymer ("FRP") and injection resins and had served as a Fibrwrap® certified applicator in New Zealand for a number of years. BCS imports and distributes materials, including fiber reinforced polymer, injection resins, repair mortars and protective coatings.

On June 2, 2016, the Company acquired the cured-in-place pipe ("CIPP") contracting operations of Leif M. Jensen A/S ("LMJ"), a Danish company and the Insituform licensee in Denmark since 2011. The purchase price was  $\[ \le \]$ 2.9 million, approximately \$3.2 million, and was funded from the Company's international cash balances.

On May 13, 2016, the Company acquired the operations and territories of Fyfe Europe S.A. and related companies ("Fyfe Europe") for a purchase price of \$3.0 million. The transaction was funded from the Company's cash balances. Fyfe Europe held rights to provide Fibrwrap® product engineering and support to installers and applicators of FRP systems in 72 countries throughout Europe, the Middle East and North Africa. The acquisition of these territories now

provides the Company with worldwide rights to market, manufacture and install the patented Tyfo® Fibrwrap® FRP technology.

On February 18, 2016, the Company acquired Underground Solutions, Inc. and its subsidiary, Underground Solutions Technologies Group, Inc. (collectively, "Underground Solutions"), for an initial purchase price of \$85.0 million plus an additional \$5.0 million for the value of the estimated tax benefits associated with Underground Solutions' net operating loss carry forwards. The transaction was funded partially from the Company's cash balances and partially from borrowings under the Company's revolving credit facility. Underground Solutions provides infrastructure technologies for water, sewer and conduit applications.

On October 6, 2014, the Company's board of directors approved a realignment and restructuring plan (the "2014 Restructuring") which included the decision to exit CIPP contracting markets in France, Switzerland, Hong Kong, Malaysia and Singapore. The Company has substantially completed all of the objectives related to the 2014 Restructuring.

Corrosion Protection Segment ("Corrosion Protection")

On February 1, 2016, the Company sold its fifty-one percent (51%) interest in its Canadian pipe coating joint venture, Bayou Perma-Pipe Canada, Ltd. ("BPPC"), to its joint venture partner, Perma-Pipe, Inc. The sale price was \$9.6 million, which consisted of a \$7.6 million payment at closing and a \$2.0 million promissory note, which was paid on July 28, 2016. BPPC served as the Company's pipe coating and insulation operation in Canada. The sale of its interest in BPPC was part of a broader effort by the Company to reduce its exposure in the North American upstream market in light of expectations for a prolonged low oil price environment.

#### Purchase Price Accounting

During the first six months of 2017, the Company determined its preliminary accounting for Environmental Techniques and finalized its accounting for Underground Solutions, Fyfe Europe and LMJ. The accounting for Concrete Solutions is substantially complete with the exception of final purchase price adjustments. There were no significant adjustments to the purchase price accounting for Underground Solutions, Fyfe Europe, LMJ and Concrete Solutions during the first six months of 2017. As the Company completes its final accounting for the Environmental Techniques and Concrete Solutions acquisitions, future adjustments related to working capital, deferred income taxes, definite-lived intangible assets and goodwill could occur. The goodwill and definite-lived intangible assets associated with the Fyfe Europe and LMJ acquisitions are deductible for tax purposes; whereas, the goodwill and definite-lived intangible assets associated with the Environmental Techniques, Underground Solutions and Concrete Solutions acquisitions are not deductible for tax purposes.

Underground Solutions, Fyfe Europe, LMJ, Concrete Solutions and Environmental Techniques made the following contributions to the Company's revenues and profits (in thousands):

	•			•	
	Quarters Ended June 30,				
	2017		2016		
		Net			
	Davanu	Income	Davanua	Net	
	Revenu	(Loss)	Revenue	Loss <sup>(2)</sup>	
		(1)			
<b>Underground Solutions</b>	\$9,520	\$(356)	\$10,977	\$(1,638	)
Fyfe Europe	102	(86)	8	(98	)
LMJ	1,023	(1,020)	1,333	(87	)
Concrete Solutions	1,332	1	N/A	N/A	
Environmental Technique	es 1,472	(291)	N/A	N/A	

<sup>&</sup>quot;N/A" represents not applicable.

<sup>(1)</sup> The reported net loss for Underground Solutions includes an allocation of corporate expenses of \$0.7 million.

<sup>(2)</sup> The reported net loss for Underground Solutions includes inventory step-up expense of \$2.4 million recognized as part of the accounting for business combinations.

	Six Months Ended June 30,				
	2017		2016		
		Net		Net	
	RevenuesIncome		Revenue	S NOT	
		(Loss) (1)		LOSS	
<b>Underground Solutions</b>	\$16,045	\$(1,675)	\$15,643	\$(1,762	2)
Fyfe Europe	361	(144)	8	(98	)
LMJ	2,360	(1,617)	1,333	(87	)
Concrete Solutions	2,715	51	N/A	N/A	
<b>Environmental Techniques</b>	1,923	(393)	N/A	N/A	

<sup>&</sup>quot;N/A" represents not applicable.

The following pro forma summary presents combined information of the Company as if the Environmental Techniques, Underground Solutions, Fyfe Europe, LMJ and Concrete Solutions acquisitions had occurred at the beginning of the year preceding their acquisition (in thousands, except earnings per share):

	Quarters Ended		Six Month	ns Ended
	June 30,		June 30,	
	2017	2016 (1)	2017 (2)	2016 (3)
Revenues	\$354,473	\$302,396	\$680,530	\$605,266
Net income attributable to Aegion Corporation (4)	11,100	3,477	16,798	147
Diluted earnings per share	\$0.33	\$0.10	\$0.49	\$—

<sup>(1)</sup> Includes pro-forma results related to Environmental Techniques, Fyfe Europe, LMJ and Concrete Solutions.

The transaction purchase price to acquire Environmental Techniques was £6.5 million, approximately \$8.0 million, which represented cash consideration paid at closing.

The transaction purchase price to acquire Underground Solutions was \$88.4 million, which included: (i) a payment at closing of \$85.0 million; (ii) a payment of \$5.0 million for the value of the estimated tax benefits associated with Underground Solutions' net operating loss carry forwards; and (iii) working capital adjustments of \$1.6 million payable to the Company.

The transaction purchase price to acquire Fyfe Europe was \$3.0 million, which represented cash consideration paid at closing of \$2.8 million plus \$0.2 million of deferred contingent consideration, which was paid during the first quarter of 2017.

The transaction purchase price to acquire LMJ was €2.9 million, approximately \$3.2 million, which was paid at closing.

The transaction purchase price to acquire Concrete Solutions was NZD 8.9 million, approximately \$6.4 million, which included: (i) a payment at closing of NZD 7.5 million, approximately \$5.5 million; (ii) a preliminary working capital adjustment payable to the sellers of NZD 0.2 million, approximately \$0.1 million; and (iii) the estimated fair value of earnout consideration of NZD 1.2 million, approximately \$0.9 million, which was recorded to "Other non-current liabilities" in the Consolidated Balance Sheet at June 30, 2017. During the second quarter of 2017, the Company reversed \$0.1 million of the earnout consideration due to operating results being below the target amounts in the purchase agreement. The accrual adjustment resulted in an offset to "Operating expense" in the Consolidated Statement

<sup>(1)</sup> The reported net loss for Underground Solutions includes an allocation of corporate expenses of \$1.1 million.

The reported net loss for Underground Solutions includes inventory step-up expense of \$3.6 million recognized as part of the accounting for business combinations, and an allocation of corporate expenses of \$1.3 million.

<sup>(2)</sup> Includes pro-forma results related to Environmental Techniques.

<sup>(3)</sup> Includes pro-forma results related to Environmental Techniques, Underground Solutions, Fyfe Europe, LMJ and Concrete Solutions.

<sup>(4)</sup> Includes pro-forma adjustments for depreciation and amortization associated with acquired tangible and intangible assets, as if those assets were recorded at the beginning of the year preceding the acquisition date.

of Operations. As of June 30, 2017, the Company calculated the fair value of the contingent consideration agreement to be NZD 1.0 million, approximately \$0.8 million. The fair value estimate was determined using observable inputs and significant unobservable inputs, which are based on level 3 inputs as defined in Note 11.

The following table summarizes the fair value of identified assets and liabilities of the Environmental Techniques acquisition at its acquisition date (in thousands):

Receivables and cost and estimated earnings in excess of billings Inventories Prepaid expenses and other current assets Property, plant and equipment Identified intangible assets Deferred income tax assets Accounts payable Accrued expenses Deferred income tax liabilities Total identifiable net assets	Environment Techniques \$ 801 1,281 93 2,147 1,869 124 (1,025 (186 (413 \$ 4,691	
Total consideration recorded Less: total identifiable net assets Goodwill at June 30, 2017	\$ 8,046 4,691 \$ 3,355	

#### 2. ACCOUNTING POLICIES

There were no material changes in accounting policies from those disclosed in the Company's Annual Report on Form 10-K for the year ended December 31, 2016.

Foreign Currency Translation

For the Company's international subsidiaries, the local currency is generally the functional currency. Assets and liabilities of these subsidiaries are translated into U.S. dollars using rates in effect at the balance sheet date while revenues and expenses are translated into U.S. dollars using average exchange rates. The cumulative translation adjustment resulting from changes in exchange rates are included in the Consolidated Balance Sheets as a component of accumulated other comprehensive income (loss) in total stockholders' equity.

The Company's accumulated other comprehensive loss is comprised of three main components: (i) currency translation; (ii) gains and losses associated with the Company's defined benefit plan in the United Kingdom; and (iii) derivatives (in thousands):

	June 30,	December 3	31,
	2017	2016	
Currency translation adjustments (1)	\$(38,598)	\$ (54,863	)
Derivative hedging activity	1,297	1,004	
Pension activity	379	359	
Total accumulated other comprehensive loss	\$(36,922)	\$ (53,500	)

Due to the weakening of the U.S. dollar, there was a substantial increase during the first six months of 2017,

Net foreign exchange transaction losses of \$0.5 million and \$0.5 million in the second quarters of 2017 and 2016, respectively, and \$0.9 million and \$1.6 million for the six months ended June 30, 2017 and 2016, respectively, are included in "Other expense" in the Consolidated Statements of Operations.

Investments in Variable Interest Entities

The Company evaluates all transactions and relationships with variable interest entities ("VIE") to determine whether the Company is the primary beneficiary of the entities in accordance with FASB ASC 810, Consolidation.

<sup>(1)</sup> primarily the second quarter of 2017, with respect to certain functional currencies and their relation to the U.S. dollar, most notably the Canadian dollar, Australian dollar, British pound and euro.

The Company's overall methodology for evaluating transactions and relationships under the VIE requirements includes the following two steps:

determine whether the entity meets the criteria to qualify as a VIE; and

determine whether the Company is the primary beneficiary of the VIE.

In performing the first step, the significant factors and judgments that the Company considers in making the determination as to whether an entity is a VIE include:

the design of the entity, including the nature of its risks and the purpose for which the entity was created, to determine the variability that the entity was designed to create and distribute to its interest holders;

the nature of the Company's involvement with the entity;

whether control of the entity may be achieved through arrangements that do not involve voting

whether there is sufficient equity investment at risk to finance the activities of the entity; and whether parties other than the equity holders have the obligation to absorb expected losses or the right to receive residual returns.

If the Company identifies a VIE based on the above considerations, it then performs the second step and evaluates whether it is the primary beneficiary of the VIE by considering the following significant factors and judgments: whether the entity has the power to direct the activities of a variable interest entity that most significantly impact the entity's economic performance; and

whether the entity has the obligation to absorb losses of the entity that could potentially be significant to the variable interest entity or the right to receive benefits from the entity that could potentially be significant to the variable interest entity.

Based on its evaluation of the above factors and judgments, as of June 30, 2017, the Company consolidated any VIEs in which it was the primary beneficiary.

Financial data for consolidated variable interest entities are summarized in the following table (in thousands):

Balance sheet data (1)	30	December 31,	
Darance sheet data		2016	
	2017		
Current assets	\$34,047	\$ 51,354	
Non-current assets	24,447	25,607	
Current liabilities	11,191	29,324	
Non-current liabilities	23,365	28,849	
			Six Months Ended
			June 30,
Income statement data	a <sup>(1)</sup>		2017 2016
Revenue			\$61,459 \$26,883

June

Gross profit Net income (loss) attributable to Aegion Corporation 1,950 (3,098)

Docombor 21

9.720

1.949

**Newly Issued Accounting Pronouncements** 

In January 2017, the FASB issued guidance that simplifies the subsequent measurement of goodwill by removing the second step of the two-step impairment test. The standard requires an entity to perform its goodwill impairment test by comparing the fair value of a reporting unit with its carrying amount. An impairment charge should be recognized for the amount by which the carrying amount exceeds the reporting unit's fair value. The standard was effective for the Company's fiscal year beginning January 1, 2020, but early adoption is permitted for interim or annual goodwill impairment tests performed after January 1, 2017. The Company's adoption of this standard, effective January 1, 2017, did not have a material impact on its consolidated financial statements.

During the first six months of 2017, changes were primarily driven from our joint venture in Louisiana, which continued its work on a large deepwater pipe coating and insulation project.

In November 2016, the FASB issued guidance requiring that a statement of cash flows explain the change during the period in the total of cash, cash equivalents, and restricted cash. As a result, restricted cash will be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statement of cash flows.

This new guidance is effective for the Company's fiscal year beginning January 1, 2018, including interim periods within that fiscal year. Early adoption is permitted, and the new guidance is to be applied retrospectively. The adoption of this standard is not expected to have a material impact on the Company's consolidated financial statements, other than the classification of restricted cash on the consolidated statement of cash flows. In August 2016, the FASB issued guidance to address diversity in how certain cash receipts and cash payments are presented and classified in the statement of cash flows. The standard is effective for the Company's fiscal year beginning January 1, 2018, including interim periods within that fiscal year. Early adoption is permitted, and the new guidance is to be applied retrospectively. The Company is currently evaluating the effect the guidance will have on its statement of cash flows.

In March 2016, the FASB issued guidance that simplifies several aspects of the accounting for share-based payment awards to employees, including the accounting for income taxes, classification of awards as either equity or liabilities and classification in the statement of cash flows. The standard was effective for the Company's fiscal year beginning January 1, 2017, including interim periods within the year. The Company's adoption of this standard, effective January 1, 2017, did not have a material impact on its consolidated financial statements.

In February 2016, the FASB issued guidance that requires lessees to present right-of-use assets and lease liabilities on the balance sheet for all leases with lease terms longer than twelve months. The standard is effective for the Company's fiscal year beginning January 1, 2019, including interim periods within that fiscal year. Early adoption is permitted. Entities are required to use the modified retrospective approach for all existing leases as of the effective date; however, the standard provides for certain practical expedients. The Company is currently evaluating the effect the guidance will have on its financial condition and results of operations, including an analysis of its current lease contracts as well as other existing arrangements to determine if they qualify for lease accounting under the new standard.

In November 2015, the FASB issued guidance that requires all deferred tax assets and liabilities, along with any related valuation allowance, to be presented as non-current within the Consolidated Balance Sheet. It was effective for the Company's fiscal year beginning January 1, 2017, including interim periods within the year. The Company's adoption of this standard, effective January 1, 2017, did not have a material impact on its consolidated financial statements. Prior period balances were not retrospectively adjusted.

In May 2014, the FASB issued guidance that supersedes revenue recognition requirements regarding contracts with customers to transfer goods or services or for the transfer of non-financial assets. Under the new guidance, entities are required to recognize revenue in order to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The guidance provides a five-step analysis to be performed on transactions to determine when and how revenue is recognized. This new guidance is effective for the Company's fiscal year beginning January 1, 2018. Early adoption is permitted, although the Company does not intend to do so. Entities are allowed to transition to the new standard either on a full retrospective basis or under the cumulative effect method whereby the entity applies the new revenue standard as of the date of initial application without restatement of comparative period amounts.

In early 2016, the Company identified a project manager as well as a cross-functional implementation team responsible for assessing the impact on its contracts. During the second quarter of 2017, the implementation team: (i) finalized the assessment phase, which included the identification of the Company's key revenue streams (fixed fee, time and materials, product sales and royalty fees from license arrangements) and the comparison of historical accounting policies and practices to the requirements of the new revenue standard; (ii) finalized the contract review phase, which included identifying the population of contracts and a deep analysis of the new standard on individual contract terms; and (iii) made substantial progress in the process of identifying potential changes to business processes, systems and controls to support recognition and disclosure under the new standard.

Based on the conclusions of the assessment phase, the Company determined that the majority of its revenues, which are earned from construction, engineering and installation services and currently recognized using the percentage-of-completion method of accounting, are expected to follow a revenue recognition pattern consistent with current practice. The Company also determined that revenues related to time and materials projects and product sales are expected to follow a revenue recognition pattern consistent with current practice. The Company identified required

changes under the new guidance for the recognition of royalty fees and the capitalization of contract fees. Approved change orders and revised cost estimates could result in cumulative catch up adjustments to revenues under certain circumstances.

The Company is implementing changes to its financial reporting process to comply with the disclosure requirements of the new guidance including: (i) changes to balances in contract assets and contract liabilities; and (ii) disaggregation of revenues. The Company plans to finalize the impacts of the new revenue standard on its operations, financial position and disclosures, as well as the determination of its transition method, in the third and fourth quarters of 2017, prior to its adoption in the first quarter of 2018.

#### 3. RESTRUCTURING

On January 4, 2016, the Company's board of directors approved the 2016 Restructuring to reduce its exposure to the upstream oil markets and to reduce consolidated expenses. During 2016, the Company completed its restructuring, which included repositioning Energy Services' upstream operations in California, reducing Corrosion Protection's upstream exposure by divesting its interest in a Canadian pipe coating joint venture, right-sizing Corrosion Protection to compete more effectively and reducing corporate and other operating costs. Cost savings were achieved primarily through office closures and headcount reductions of 964 employees, or 15.5% of the Company's total workforce as of December 31, 2015.

Total pre-tax 2016 Restructuring charges recorded since inception were \$16.1 million (\$10.3 million after tax) and consisted of employee severance, retention, extension of benefits, employment assistance programs and other restructuring costs associated with the restructuring efforts described above. The vast majority of 2016 Restructuring costs were cash charges.

There were no expenses incurred in the first six months of 2017 related to the 2016 Restructuring. During the quarter and six months ended June 30, 2016, the Company recorded pre-tax expenses related to the 2016 Restructuring as follows (in thousands):

	Quarter Ended June 30, 2016				
	Infrastr	u <b>Ctarre</b> sion	Energy	Total	
	Solution	n <b>P</b> rotection	Services	Total	
Severance and benefit related costs	\$344	\$ 714	\$ 94	\$1,152	
Relocation and other moving costs	307	62	14	383	
Other restructuring costs (1)	568	181	1,479	2,228	
Total pre-tax restructuring charges (2)	\$1,219	\$ 957	\$ 1,587	\$3,763	

Includes charges primarily related to downsizing the Company's upstream operations in California, inclusive of wind-down costs, professional fees, fixed asset disposals and certain other restructuring charges.

<sup>(2)</sup> Includes \$0.2 million of corporate-related restructuring charges that have been allocated to the reportable segments.

	Six Months Ended June 30, 2016				
	Infrastr	u <b>Conre</b> sion	Energy	Total	
	Solution	n <b>P</b> rotection	Services	Total	
Severance and benefit related costs	\$2,256	\$ 3,134	\$ 1,403	\$6,793	
Lease termination costs		_	969	969	
Relocation and other moving costs	307	62	134	503	
Other restructuring costs (1)	809	498	3,933	5,240	
Total pre-tax restructuring charges (2)	\$3,372	\$ 3,694	\$6,439	\$13,505	

Includes charges primarily related to downsizing the Company's upstream operations in California, inclusive of wind-down costs, professional fees, fixed asset disposals and certain other restructuring charges.

<sup>(2)</sup> Includes \$1.2 million of corporate-related restructuring charges that have been allocated to the reportable segments.

<sup>2016</sup> Restructuring costs related to severance, other termination benefit costs and early lease termination costs were zero and \$1.5 million for the quarters ended June 30, 2017 and 2016, respectively, and zero and \$8.3 million for the six months ended June 30, 2017 and 2016, respectively, and are reported on a separate line in the Consolidated Statements of Operations in accordance with FASB ASC 420, Exit or Disposal Cost Obligations.

The following tables summarize all charges related to the 2016 Restructuring recognized in the quarter and six months ended June 30, 2016 as presented in their affected line in the Consolidated Statements of Operations (in thousands):

	Quarter Ended June 30,		Six Months Ended June 30,			
	2016		2016			
	Non-Cashh		Non-Ca <b>a</b> hh			
	Restru <b>Rtesting</b> turing Total		RestruRtestingcturing Total			
	Charges (1)		Charg Csharges (1)			
Cost of revenues (2)	<b>\$</b> —	\$ 10	\$10	\$—	\$ 59	\$59
Operating expenses (3)	259	1,710	1,969	259	4,673	4,932
Restructuring charges (4)	_	1,535	1,535	_	8,265	8,265
Other expense (5)	249	_	249	249	_	249
Total pre-tax restructuring charges	\$508	\$ 3,255	\$3,763	\$508	\$ 12,997	\$13,505

<sup>(1)</sup> Cash charges consist of charges incurred during the period that will be settled in cash, either during the current period or future periods.

Includes charges of \$0.6 million and \$2.5 million for the quarter and six-month period ended June 30, 2016, respectively, related to Infrastructure Solutions. Includes charges of \$0.8 million and \$3.2 million for the quarter

<sup>(5)</sup> All charges relate to the release of cumulative currency translation adjustments in Infrastructure Solutions. The following tables summarize the 2016 Restructuring activity during the six months ended June 30, 2017 and 2016 (in thousands):

	Reserves	Cash	Reserves
	at	Utilized	
	December		
	31,	in	June 30,
	2016	2017 (1)	2017
Severance and benefit related costs	\$ 645	\$ 437	\$ 208
Lease termination costs	125	65	60
Relocation and other moving costs	10	10	_
Other restructuring costs	120	66	54
Total pre-tax restructuring charges	\$ 900	\$ 578	\$ 322

<sup>(1)</sup> Refers to cash utilized to settle charges that were reserved at December 31, 2016.

	_			
	2016	Utilized in 2016		Reserves
	Charge			at
	to	Cash <sup>(1)</sup>	Non-Cash	June 30,
	Income			2016
Severance and benefit related costs	\$6,793	\$4,786	\$ —	\$ 2,007
Lease termination costs	969	969		
Relocation and other moving costs	503	322	_	181
Other restructuring costs	5,240	4,642	508	90

<sup>(2)</sup> All charges for the quarter and six-month period ended June 30, 2016 related to Corrosion Protection. Includes charges of \$0.4 million and \$0.6 million for the quarter and six-month period ended June 30, 2016, respectively, related to Infrastructure Solutions. Includes charges of \$0.1 million and \$0.4 million for the quarter

<sup>(3)</sup> and six-month period ended June 30, 2016, respectively, related to Corrosion Protection. Includes charges of \$1.5 million and \$3.9 million for the quarter and six-month period ended June 30, 2016, respectively, related to Energy Services.

<sup>(4)</sup> and six-month period ended June 30, 2016, respectively, related to Corrosion Protection. Includes charges of \$0.1 million and \$2.5 million for the quarter and six-month period ended June 30, 2016, respectively, related to Energy Services.

Total pre-tax restructuring charges \$13,505 \$10,719 \$ 508 \$2,278

(1) Refers to cash utilized to settle charges during the first six months of 2016.

#### 4. SHARE INFORMATION

Earnings per share have been calculated using the following share information:

	Quarters Ended		Six Months	Ended
	June 30,		June 30,	
	2017	2016	2017	2016
Weighted average number of common shares used for basic EPS	33,375,989	34,986,905	33,596,435	35,237,742
Effect of dilutive stock options and restricted and deferred stock unit awards	683,857	479,860	685,937	_
W/-:-14-4				

Weighted average number of common shares and dilutive potential common stock used in dilutive EPS

34,059,846 35,466,765 34,282,372 35,237,742

The Company excluded 435,722 stock options and restricted and deferred stock units for the six months ended June 30, 2016 from the diluted earnings per share calculation for the Company's common stock because of the reported net loss for the period. The Company excluded 77,807 and 160,191 stock options for the quarters ended June 30, 2017 and 2016, respectively, and 77,807 and 160,191 stock options for the six months ended June 30, 2017 and 2016, respectively, from the diluted earnings per share calculations for the Company's common stock because they were anti-dilutive as their exercise prices were greater than the average market price of common shares for each period.

#### 5. GOODWILL AND IDENTIFIED INTANGIBLE ASSETS

#### Goodwill

The following table presents a reconciliation of the beginning and ending balances of the Company's goodwill at January 1, 2017 and June 30, 2017 (in thousands):

	Infrastructure	Corrosion	Energy	Total
	Solutions	Protection	Services	Total
Balance, January 1, 2017:				
Goodwill, gross	\$ 239,494	\$73,875	\$80,246	\$393,615
Accumulated impairment losses	(16,069 )	(45,400 )	(33,527)	(94,996 )
Goodwill, net	223,425	28,475	46,719	298,619
2017 Activity:				
Acquisitions (1)	3,355	_	_	3,355
Foreign currency translation	2,147	236	_	2,383
Balance, June 30, 2017:				
Goodwill, gross	244,996	74,111	80,246	399,353
Accumulated impairment losses	(16,069)	(45,400)	(33,527)	(94,996)
Goodwill, net	\$ 228,927	\$28,711	\$46,719	\$304,357

During the first six months of 2017, the Company recorded goodwill of \$3.4 million related to the acquisition of Environmental Techniques (see Note 1).

#### **Identified Intangible Assets**

Identified intangible assets consisted of the following (in thousands):

		June 30, 2017		December 31, 2016			
	Weighted						
	Average	Gross	A agumulata	, Net	Gross	A agumulatad	Net
	Useful	Carrying	Accumulated Carrying Carryin	Carrying	Accumulated	Carrying	
	Lives	Amount	Amortization	<sup>1</sup> Amount	Amount Amortization		Amount
	(Years)						
License agreements	9.9	\$4,467	\$ (3,529	\$938	\$4,418	\$ (3,438)	\$980
Leases	10.5	2,065	(985	1,080	2,065	(912)	1,153
Trademarks (1)	13.5	24,435	(8,735	15,700	24,185	(7,868)	16,317
Non-competes	1.6	1,313	(1,111	202	1,308	(1,054)	254
Customer relationships (1)	11.0	189,787	(60,036	129,751	187,554	(53,830)	133,724
Patents and acquired technology	10.0	66,923	(25,730	41,193	66,222	(23,739)	42,483
		\$288,990	\$ (100,126	\$188,864	\$285,752	\$ (90,841 )	\$194,911

During the first six months of 2017, the Company recorded trademarks of \$0.1 million and customer relationships of \$1.7 million related to the acquisition of Environmental Techniques (see Note 1).

Amortization expense was \$4.4 million and \$4.2 million for the quarters ended June 30, 2017 and 2016, respectively, and \$8.7 million and \$8.0 million for the six months ended June 30, 2017 and 2016, respectively. Estimated amortization expense by year is as follows (in thousands):

2017 \$17,408

2018 17,343

2019 17,090

2020 16,976

2021 16,820

#### 6. LONG-TERM DEBT AND CREDIT FACILITY

Financing Arrangements

Long-term debt, term note and notes payable consisted of the following (in thousands):

	June 30,	December 31,
	2017	2016
Term note, due October 30, 2020, annualized rates of 3.24% and 3.08%, respectively	\$319,375	\$ 328,125
Line of credit, 3.18% and 2.96%, respectively	53,000	36,000
Other notes with interest rates from 3.26% to 6.50%	9,867	9,901
Subtotal	382,242	374,026
Less – Current maturities of long-term debt	27,210	19,835
Less – Unamortized loan costs	2,961	3,406
Total	\$352,071	\$ 350,785

In October 2015, the Company entered into an amended and restated \$650.0 million senior secured credit facility (the "Credit Facility") with a syndicate of banks. Bank of America, N.A. served as the sole administrative agent and JP Morgan Chase Bank, N.A. and U.S. Bank National Association acted as co-syndication agents. Merrill Lynch Pierce Fenner & Smith Incorporated, JPMorgan Securities LLC and U.S. Bank National Association acted as joint lead arrangers and joint book managers in the syndication of the Credit Facility.

The Credit Facility consists of a \$300.0 million five-year revolving line of credit and a \$350.0 million five-year term loan facility. The Company drew the entire term loan from the Credit Facility to (i) retire \$344.7 million in indebtedness

outstanding under the Company's prior credit facility; (ii) fund expenses associated with the Credit Facility; and (iii) fund general corporate purposes.

Generally, interest is charged on the principal amounts outstanding under the Credit Facility at the British Bankers Association LIBOR rate plus an applicable rate ranging from 1.25% to 2.25% depending on the Company's consolidated leverage ratio. The Company can also opt for an interest rate equal to a base rate (as defined in the credit documents) plus an applicable rate, which also is based on the Company's consolidated leverage ratio. The applicable LIBOR borrowing rate (LIBOR plus Company's applicable rate) as of June 30, 2017 was approximately 3.23%. The Company's indebtedness at June 30, 2017 consisted of \$319.4 million outstanding from the \$350.0 million term loan under the Credit Facility and \$53.0 million on the line of credit under the Credit Facility. Additionally, the Company designated \$9.6 million of debt held by its joint venture partners (representing funds loaned by its joint venture partners) as third-party debt in the consolidated financial statements and held \$0.3 million of third-party notes and bank debt at June 30, 2017. During the first six months of 2017, the Company had net borrowings of \$17.0 million on the line of credit for domestic working capital needs. At June 30, 2017, the Company classified \$3.0 million of its borrowings on the line of credit in "Current maturities of long-term debt" in the Consolidated Balance Sheet based on its intent to repay amounts within the next twelve months.

As of June 30, 2017, the Company had \$33.9 million in letters of credit issued and outstanding under the Credit Facility. Of such amount, \$15.1 million was collateral for the benefit of certain of our insurance carriers and \$18.8 million was for letters of credit or bank guarantees of performance or payment obligations of foreign subsidiaries. The Company's indebtedness at December 31, 2016 consisted of \$328.1 million outstanding from the term loan under the Credit Facility and \$36.0 million on the line of credit under the Credit Facility. Additionally, the Company designated \$9.6 million of debt held by its joint ventures (representing funds loaned by its joint venture partners) as third-party debt in the consolidated financial statements and held \$0.3 million of third-party notes and bank debt at December 31, 2016.

At June 30, 2017 and December 31, 2016, the estimated fair value of the Company's long-term debt was approximately \$380.4 million and \$366.0 million, respectively. Fair value was estimated using market rates for debt of similar risk and maturity and a discounted cash flow model, which are based on Level 3 inputs as defined in Note 11.

In October 2015, the Company entered into an interest rate swap agreement for a notional amount of \$262.5 million, which is set to expire in October 2020. The notional amount of this swap mirrors the amortization of a \$262.5 million portion of the Company's \$350.0 million term loan drawn from the Credit Facility. The swap requires the Company to make a monthly fixed rate payment of 1.46% calculated on the amortizing \$262.5 million notional amount, and provides for the Company to receive a payment based upon a variable monthly LIBOR interest rate calculated on the same amortizing \$262.5 million notional amount. The receipt of the monthly LIBOR-based payment offsets a variable monthly LIBOR-based interest cost on a corresponding \$262.5 million portion of the Company's term loan from the Credit Facility. This interest rate swap is used to partially hedge the interest rate risk associated with the volatility of monthly LIBOR rate movement and is accounted for as a cash flow hedge. See Note 11.

The Credit Facility is subject to certain financial covenants, including a consolidated financial leverage ratio and consolidated fixed charge coverage ratio. Subject to the specifically defined terms and methods of calculation as set forth in the Credit Facility's credit agreement, the financial covenant requirements, as of each quarterly reporting period end, are defined as follows:

Consolidated financial leverage ratio compares consolidated funded indebtedness to Credit Facility defined income. The initial maximum amount was not to initially exceed 3.75 to 1.00, but decreased, as scheduled, to not more than 6.50 to 1.00 beginning with the quarter ending June 30, 2017. At June 30, 2017, the Company's consolidated financial leverage ratio was 2.90 to 1.00 and, using the Credit Facility defined income, the Company had the capacity to borrow up to \$81.1 million of additional debt.

Consolidated fixed charge coverage ratio compares Credit Facility defined income to Credit Facility defined fixed charges with a minimum permitted ratio of not less than 1.25 to 1.00. At June 30, 2017, the Company's fixed charge ratio was 1.83 to 1.00.

At June 30, 2017, the Company was in compliance with all of its debt and financial covenants as required under the Credit Facility.

#### 7. STOCKHOLDERS' EQUITY AND EQUITY COMPENSATION

#### Share Repurchase Plan

Under the terms of its Credit Facility, the Company is authorized to purchase a limited number of shares of its common stock on an annual basis, subject to Board of Director authorization. In October 2016, our Board of Directors authorized the open market repurchase of up to \$40.0 million of our common stock to be made during 2017. The Company began repurchasing shares under this program in January 2017. Once repurchased, the Company promptly retires such shares.

The Company is also authorized to repurchase up to \$10.0 million of the Company's common stock in each calendar year in connection with the Company's equity compensation programs for employees. The participants in the Company's equity plans may surrender shares of common stock in satisfaction of tax obligations arising from the vesting of restricted stock, restricted stock unit awards and performance unit awards under such plans and in connection with the exercise of stock option awards. The deemed price paid is the closing price of the Company's common stock on the Nasdaq Global Select Market on the date that the restricted stock, restricted stock unit or performance unit vests or the shares of the Company's common stock are surrendered in exchange for stock option exercises. The option holder may elect a "net, net" exercise in connection with the exercise of employee stock options such that the option holder receives a number of shares equal to (1) the built-in gain in the option shares divided by the market price of the Company's common stock on the date of exercise, less (2) a number of shares equal to the taxes due upon the exercise of the option divided by the market price of the Company's common stock on the date of exercise. The shares of Company common stock surrendered to the Company for taxes due on the exercise of the option are deemed repurchased by the Company.

During the six months ended June 30, 2017, the Company acquired 868,222 shares of the Company's common stock for \$18.8 million (\$21.72 average price per share) through the open market repurchase programs discussed above and 97,315 shares of the Company's common stock for \$2.2 million (\$22.33 average price per share) in connection with the satisfaction of tax obligations in connection with the vesting of restricted stock, restricted stock units and performance units. Once repurchased, the Company immediately retired all such shares.

During the six months ended June 30, 2016, the Company acquired 1,310,959 shares of the Company's common stock for \$24.1 million (\$18.41 average price per share) through the open market repurchase program discussed above and 54,290 shares of the Company's common stock for \$1.1 million (\$19.62 average price per share) in connection with the vesting of restricted stock and restricted stock units and the exercise of stock options. Once repurchased, the Company immediately retired all such shares.

#### **Equity-Based Compensation Plans**

In April 2016, the Company's stockholders approved the 2016 Employee Equity Incentive Plan (the "2016 Employee Plan"), which replaced the 2013 Employee Equity Incentive Plan. The 2016 Employee Plan provides for equity-based compensation awards, including restricted shares of common stock, performance awards, stock options, stock units and stock appreciation rights. The 2016 Employee Plan is administered by the Compensation Committee of the Board of Directors, which determines eligibility, timing, pricing, amount and other terms or conditions of awards. In April 2017, the Company's stockholders approved the First Amendment to the 2016 Employee Equity Incentive Plan, which increased by 1,000,000 the number of shares of the Company's common stock reserved and available for issuance in connection with awards issued under the 2016 Employee Plan. As of June 30, 2017, 1,304,901 shares of common stock were available for issuance under the 2016 Employee Plan.

In April 2016, the Company's stockholders also approved the 2016 Non-Employee Director Equity Incentive Plan (the "2016 Director Plan"), which replaced the 2011 Non-Employee Director Equity Incentive Plan. The 2016 Director Plan provides for equity-based compensation awards, including non-qualified stock options and stock units. The Board of Directors administers the 2016 Director Plan and has the authority to establish, amend and rescind any rules and regulations related to the 2016 Director Plan. As of June 30, 2017, 121,481 shares of common stock were available for issuance under the 2016 Director Plan.

#### Stock Awards

Stock awards, which include shares of restricted stock, restricted stock units and performance stock units, are awarded from time to time to executive officers and certain key employees of the Company. Stock award compensation is

recorded based on the award date fair value and charged to expense ratably through the requisite service period. The forfeiture of unvested restricted stock, restricted stock units and performance stock units causes the reversal of all previous expense to be recorded as a reduction of current period expense.

A summary of the stock award activity is as follows:

Six Months Ended June 30, 2017

Weighted
Average
Stock Award
Awards Date
Fair
Value

Outstanding at January 1, 2017 1,501,021 \$ 18.78 Restricted stock units awarded 235,655 23.03 Performance stock units awarded 213,436 23.04 Restricted shares distributed (164,675 ) 22.75 Restricted stock units distributed (64,111 ) 22.15 Performance stock units distributed (49,672 ) 21.95 Restricted shares forfeited (1,084)) 23.01 Restricted stock units forfeited (32,266) 19.60 Performance stock units forfeited (66,208) 19.13 Outstanding at June 30, 2017 1,572,096 \$ 19.31

Expense associated with stock awards was \$2.6 million and \$2.4 million for the quarters ended June 30, 2017 and 2016, respectively, and \$5.6 million and \$4.7 million for the six months ended June 30, 2017 and 2016, respectively. Unrecognized pre-tax expense of \$17.0 million related to stock awards is expected to be recognized over the weighted average remaining service period of 2.07 years for awards outstanding at June 30, 2017.

#### Deferred Stock Unit Awards

Deferred stock units are generally awarded to directors of the Company and represent the Company's obligation to transfer one share of the Company's common stock to the grantee at a future date and are generally fully vested on the date of grant. The expense related to the issuance of deferred stock units is recorded as of the date of the award.

A summary of deferred stock unit activity is as follows:

Six Months Ended
June 30, 2017
Weighted
Deferred
Stock
Units
Award
Date
Fair
Value

Outstanding at January 1, 2017 253,445 \$ 19.93 Awarded 42,871 23.59 Distributed (17,028) 23.96 Outstanding at June 30, 2017 279,288 \$ 20.24

Expense associated with awards of deferred stock units was \$0.9 million and \$0.9 million for the quarters ended June 30, 2017 and 2016, respectively, and \$1.0 million and \$0.9 million for the six months ended June 30, 2017 and 2016, respectively.

#### **Stock Options**

Stock options on the Company's common stock are awarded from time to time to executive officers and certain key employees of the Company. Stock options granted generally have a term of seven to ten years and an exercise price equal to the market value of the underlying common stock on the date of grant.

There was no stock option activity during the six months ended June 30, 2017. Stock option shares outstanding and exercisable at June 30, 2017 was 170,253, with a weighted average exercise price of \$21.99 per share.

Expense associated with stock option grants was zero for both the six months ended June 30, 2017 and 2016. There was no unrecognized pre-tax expense related to stock option grants at June 30, 2017.

Financial data for stock option exercises are summarized as follows (in thousands):

Six
Months
Ended
June 30,
202016
Amount collected from stock option exercises
Total intrinsic value of stock option exercises
Tax shortfall of stock option exercises recorded in additional paid-in-capital
Aggregate intrinsic value of outstanding stock options
Aggregate intrinsic value of exercisable stock options
34949
Aggregate intrinsic value of exercisable stock options
34949

The intrinsic value calculations are based on the Company's closing stock price of \$21.88 and \$19.51 on June 30, 2017 and 2016, respectively.

The Company uses a binomial option-pricing model for valuation purposes to reflect the features of stock options granted. Volatility, expected term and dividend yield assumptions are based on the Company's historical experience. The risk-free rate is based on a U.S. treasury note with a maturity similar to the option grant's expected term. There were no stock options awarded during 2017 or 2016.

#### 8. TAXES ON INCOME

The Company's effective tax rate in the quarter and six-month period ended June 30, 2017 was 29.5% and 26.3%, respectively. These effective rates were favorably impacted, as compared to U.S. federal statutory rates, by earnings from foreign jurisdictions, which generally have lower statutory tax rates. The effective tax rate for the first six months of 2017 was also favorably impacted by the reversal of previously recorded valuation allowances due to changes in the realization of future tax benefits, primarily in the United States.

For the quarter and six-month period ended June 30, 2016, the Company's effective tax rate was 22.8% and a benefit of 83.4% on a pre-tax loss, respectively. These effective rates were favorably impacted by a higher mix of earnings towards foreign jurisdictions, which generally have lower statutory tax rates, and the impact of certain discrete tax items relating to the 2016 Restructuring. The effective tax rate for the first six months of 2016 was also favorably impacted by a \$1.9 million benefit, or 42.0% benefit to the effective tax rate, related to the reversal of a previously recorded valuation allowance due to changes in the realization of future tax benefits.

#### 9. COMMITMENTS AND CONTINGENCIES

#### Litigation

The Company is involved in certain litigation incidental to the conduct of its business and affairs. Management, after consultation with legal counsel, does not believe that the outcome of any such litigation, individually or in the aggregate, will have a material adverse effect on the Company's consolidated financial condition, results of operations or cash flows.

#### Contingencies

In connection with the Brinderson acquisition, certain pre-acquisition matters were identified in 2014 whereby a loss is both probable and reasonably estimable. The Company establishes liabilities in accordance with FASB ASC Subtopic No. 450-20, Contingencies - Loss Contingencies, and accordingly, recorded an accrual related to various legal, tax, employee benefit and employment matters. At December 31, 2016, the accrual relating to these matters was \$6.0 million. During the first quarter of 2017, the Company reassessed its reserve, as certain payroll tax statutory limitation periods lapsed, and lowered its accrual for such matters by \$0.7 million. The accrual adjustments resulted in an offset to "Operating expense" in the Consolidated Statement of Operations. As of June 30, 2017, the remaining accrual relating to these matters was \$5.3 million.

#### **Purchase Commitments**

The Company had no material purchase commitments at June 30, 2017.

#### Guarantees

The Company has many contracts that require the Company to indemnify the other party against loss from claims, including claims of patent or trademark infringement or other third party claims for injuries, damages or losses. The Company has agreed to indemnify its surety against losses from third-party claims of subcontractors. The Company has not previously experienced material losses under these provisions and, while there can be no assurances, currently does not anticipate any future material adverse impact on its consolidated financial position, results of operations or cash flows.

The Company regularly reviews its exposure under all its engagements, including performance guarantees by contractual joint ventures and indemnification of its surety. As a result of the most recent review, the Company has determined that the risk of material loss is remote under these arrangements and has not recorded a liability for these risks at June 30, 2017 on its consolidated balance sheet.

#### 10. SEGMENT REPORTING

The Company has three operating segments, which are also its reportable segments: Infrastructure Solutions; Corrosion Protection; and Energy Services. The Company's operating segments correspond to its management organizational structure. Each operating segment has a president who reports to the Company's chief executive officer, who is also the chief operating decision manager ("CODM"). The operating results and financial information reported by each of the segments are evaluated separately, regularly reviewed and used by the CODM to evaluate segment performance, allocate resources and determine management incentive compensation.

The following disaggregated financial results have been prepared using a management approach that is consistent with the basis and manner with which management internally disaggregates financial information for the purpose of making internal operating decisions. The Company evaluates performance based on stand-alone operating income (loss), which includes acquisition-related expenses, restructuring charges and an allocation of corporate-related expenses.

Financial information by segment was as follows (in thousands):

	Quarters Ended				Six Months Ended			
	June 30,				June 30,			
	2017		2016 (1)		2017 (2)		2016 (3)	
Revenues:								
Infrastructure Solutions	\$148,311		\$150,199	)	\$277,179	)	\$275,961	1
Corrosion Protection	127,715		94,410		251,105		186,856	
Energy Services	78,447		53,077		151,364		128,777	
Total revenues	\$354,473	,	\$297,686	6	\$679,648	3	\$591,594	1
Gross profit:								
Infrastructure Solutions	\$34,364		\$39,175		\$65,615		\$68,919	
Corrosion Protection	35,636		17,103		63,599		34,302	
Energy Services	9,768		4,912		17,966		12,383	
Total gross profit	\$79,768		\$61,190		\$147,180	)	\$115,604	1
Operating income (loss):								
Infrastructure Solutions (4)	\$8,391		\$13,067		\$14,001		\$18,875	
Corrosion Protection (5)	11,239		(2,469	)	18,451		(8,139	)
Energy Services (6)	2,029		(2,453	)	3,340		(6,730	)
Total operating income	21,659		8,145		35,792		4,006	
Other income (expense):								
Interest expense	(4,005	)	(3,641	)	(8,052	)	(7,256	)
Interest income	35	•	128	•	84		160	
Other <sup>(7)</sup>	(408	)	(498	)	(795	)	(1,471	)

Total other expense (4,378 ) (4,011 ) (8,763 ) (8,567 ) Income (loss) before taxes on income \$17,281 \$4,134 \$27,029 \$(4,561 )

- Results include: (i) \$13.3 million of 2016 Restructuring charges (see Note 3); (ii) \$1.7 million of costs incurred related to the acquisition of Underground Solutions and other acquisition targets; and (iii) inventory step up expense of \$3.6 million recognized as part of the accounting for business combinations (see Note 1).

  Operating income in the second quarter of 2016 includes: (i) \$1.0 million of 2016 Restructuring charges (see Note
- (4) 3); (ii) \$0.7 million of costs incurred related to the acquisitions of Underground Solutions, Fyfe Europe, LMJ and other acquisition targets; and (iii) inventory step up expense of \$2.4 million recognized as part of the accounting for business combinations (see Note 1).

Operating income in the six months ended June 30, 2017 includes \$0.5 million of costs incurred related to the acquisition of Environmental Techniques and other acquisition targets. Operating income in the six months ended June 30, 2016 includes: (i) \$3.1 million of 2016 Restructuring charges (see Note 3); (ii) \$1.7 million of costs incurred related to the acquisitions of Underground Solutions, Fyfe Europe, LMJ and other acquisition targets; and (iii) inventory step up expense of \$3.6 million recognized as part of the accounting for business combinations (see Note 1).

- Operating loss in the quarter and six months ended June 30, 2016 includes \$1.0 million and \$3.7 million of 2016 Restructuring charges, respectively (see Note 3).
- Operating loss in the quarter and six months ended June 30, 2016 includes \$1.6 million and \$6.4 million of 2016 Restructuring charges, respectively (see Note 3).
- Other expenses for the second quarter and six months ended June 30, 2016 includes \$0.3 million of 2016 Restructuring charges in both periods (see Note 3).

The following table summarizes revenues, gross profit and operating income by geographic region (in thousands):

	Quarters E	nded	Six Months Ended		
	June 30,		June 30,		
	2017	2016	2017	2016	
Revenues (1):					
United States	\$278,507	\$227,784	\$536,231	\$451,353	
Canada	29,287	27,333	56,114	54,952	
Europe	18,144	16,101	34,289	29,922	
Other foreign	28,535	26,468	53,014	55,367	
Total revenues	\$354,473	\$297,686	\$679,648	\$591,594	
Gross profit:					
United States	\$66,703	\$47,791	\$122,734	\$87,652	
Canada	6,090	5,856	10,604	11,271	
Europe	3,266	3,309	6,425	6,099	
Other foreign	3,709	4,234	7,417	10,582	
Total gross profit	\$79,768	\$61,190	\$147,180	\$115,604	
Operating income (loss):					
United States	\$19,614	\$5,145	\$32,131	\$145	
Canada	2,478	3,147	3,938	4,798	
Europe	(220)	616	188	756	
Other foreign	(213)	(763)	(465)	(1,693)	
Total operating income	\$21,659	\$8,145	\$35,792	\$4,006	

Results include: (i) \$3.8 million of 2016 Restructuring charges (see Note 3); (ii) \$0.7 million of costs incurred related to the acquisition of Underground Solutions, Fyfe Europe, LMJ and other acquisition targets; and (iii) inventory step up expense of \$2.4 million recognized as part of the accounting for business combinations (see Note

<sup>(2)</sup> Results include \$0.5 million of costs incurred related to the acquisitions of Environmental Techniques and other acquisition targets.

Revenues are attributed to the country of origin for the Company's legal entities. For a significant majority of its legal entities, the country of origin relates to the country or geographic area that it services.

#### 11. DERIVATIVE FINANCIAL INSTRUMENTS

As a matter of policy, the Company uses derivatives for risk management purposes, and does not use derivatives for speculative purposes. From time to time, the Company may enter into foreign currency forward contracts to hedge foreign currency cash flow transactions. For cash flow hedges, a gain or loss is recorded in the Consolidated Statements of Operations upon settlement of the hedge. All of the Company's hedges that are designated as hedges for accounting purposes were highly effective; therefore, no notable amounts of hedge ineffectiveness were recorded in the Company's Consolidated Statements of Operations for the outstanding hedged balance. During the first six months of 2017 and 2016, the Company recorded less than \$0.1 million as a gain on the consolidated statements of operations in the other income (expense) line item upon settlement of cash flow hedges. At June 30, 2017, the Company's cash flow hedges were in a net deferred loss position of \$0.1 million due to unfavorable movements in short-term interest rates relative to the hedged position. The loss was recorded in accrued expenses and other comprehensive income on the Consolidated Balance Sheets and on the foreign currency translation adjustment and derivative transactions line of the Consolidated Statements of Equity. The Company presents derivative instruments in the consolidated financial statements on a gross basis. The gross and net difference of derivative instruments are considered to be immaterial to the financial position presented in the financial statements.

The Company engages in regular inter-company trade activities and receives royalty payments from its wholly-owned Canadian entities, paid in Canadian dollars, rather than the Company's functional currency, U.S. dollars. The Company utilizes foreign currency forward exchange contracts to mitigate the currency risk associated with the anticipated future payments from its Canadian entities.

In October 2015, the Company entered into an interest rate swap agreement for a notional amount of \$262.5 million, which is set to expire in October 2020. The notional amount of this swap mirrored the amortization of a \$262.5 million portion of the Company's \$350.0 million term loan drawn from the Credit Facility. The swap requires the Company to make a monthly fixed rate payment of 1.46% calculated on the amortizing \$262.5 million notional amount and provides for the Company to receive a payment based upon a variable monthly LIBOR interest rate calculated by amortizing the \$262.5 million same notional amount. The receipt of the monthly LIBOR-based payment offsets a variable monthly LIBOR-based interest cost on a corresponding \$262.5 million portion of the Company's term loan from the Credit Facility. This interest rate swap is used to partially hedge the interest rate risk associated with the volatility of monthly LIBOR rate movement and is accounted for as a cash flow hedge.

The following table provides a summary of the fair value amounts of our derivative instruments, all of which are Level 2 inputs as defined below (in thousands):

Designation of Derivatives	Balance Sheet Location	June 30, 2017		ecember 31, 016
Derivatives Designated as He				
Interest Rate Swaps	Other non-current assets	\$1,346	\$	1,061
	Total Assets	\$1,346	\$	1,061
Forward Currency Contracts	Accrued expenses	\$50	\$	57
	Total Liabilities	\$50	\$	57
Derivatives Not Designated a	s Hedging Instruments:			
Forward Currency Contracts	Prepaid expenses and other current assets	\$26	\$	26
	Total Assets	\$26	\$	26
Forward Currency Contracts	Accrued expenses	<b>\$</b> —	\$	_
·	Total Liabilities	<b>\$</b> —	\$	_
	Total Derivative Assets Total Derivative Liabilities	\$1,372 50	\$ 57	•

Total Net Derivative Asset

\$1,322 \$ 1,030

FASB ASC 820, Fair Value Measurements ("FASB ASC 820"), defines fair value, establishes a framework for measuring fair value and expands disclosure requirements about fair value measurements for interim and annual reporting periods. The guidance establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. These tiers include: Level 1 – defined as quoted prices in active markets for identical instruments; Level 2 – defined as inputs other than quoted prices in active markets that are either directly or indirectly observable; and Level 3 – defined as unobservable inputs in which little or no market data exists, therefore requiring an entity to develop its own assumptions. In accordance with FASB ASC 820, the Company determined that the instruments summarized below are derived from significant observable inputs, referred to as Level 2 inputs.

The following tables represent assets and liabilities measured at fair value on a recurring basis and the basis for that measurement (in thousands):

In Years

	Tr. 4 1	Quoted				
	Total	Prices in		a		
	Fair	Active	Significant	_	ificant	
	Value	Markets				
	at	for	Inputs		Inputs	
	June 30,	Identica	l (Level 2)	(Leve	el 3)	
	2017	Assets				
		(Level 1	)			
Assets:						
Forward Currency Contracts	s \$ 26	\$	<b>-\$</b> 26	\$		
Interest Rate Swap	1,346		1,346			
Total	\$1,372	\$	_\$ 1,372	\$		
2 0 000	+ -,	т	+ -,	-		
Liabilities:						
Forward Currency Contracts	\$ \$ 50	\$	<b>-\$</b> 50	\$		
Total	\$50		_\$ 50	\$		
Total	Ψ30	Ψ	Ψ 50	Ψ		
		Or	oted			
		_	ces in			
	Total Fa			icant	Significant	
					Unobserval	.1.
	Value at					ne
		er 31, for	_		Inputs	
	2016		entical (Leve	12)	(Level 3)	
			sets			
		(L	evel 1)			
Assets:						
Forward Currency Contracts		\$	<b>-\$</b> 26		\$	
Interest Rate Swap	1,061	_	1,061		_	
Total	\$ 1,087	\$	<b>-\$</b> 1,0	87	\$	
Liabilities:						
Forward Currency Contracts	s \$ 57	\$	<b>-\$</b> 57		\$	
Total	\$ 57	\$	<b>—</b> \$ 57		\$	_
The following table summar	rizes the C	Company'	s derivative p	osition	s at June 30	, 2017:
2		1 3	_	ghted		
			Ave	_	Average	
	Positio	on Notio	nal	_	Exchange	
	1 05111	Amou	int Mati	_	Rate	
			iviati	arrey	raic	

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Canadian Dollar/USD	Sell	\$1,662,500	0.3	1.30
Canadian Dollar/British Pound	Sell	£2,700,000	0.3	1.69
USD/EURO	Sell	€3,400,000	0.3	1.15
USD/British Pound	Sell	£4,595,000	0.3	1.31
EURO/British Pound	Sell	£4,700,000	0.3	0.88
Interest Rate Swap		\$239,531,250	3.3	

The Company had no transfers between Level 1, 2 or 3 inputs during the quarter ended June 30, 2017. Certain financial instruments are required to be recorded at fair value. Changes in assumptions or estimation methods could affect the fair value estimates; however, the Company does not believe any such changes would have a material impact on its financial condition, results of operations or cash flows. Other financial instruments including cash and cash equivalents and short-term borrowings, including notes payable, are recorded at cost, which approximates fair value, which is based on Level 2 inputs as previously defined.

#### 12. SUBSEQUENT EVENT

On July 28, 2017, the Company's board of directors approved a realignment and restructuring plan (the "2017 Restructuring") to: (i) divest the Company's pipe coating and insulation businesses in Louisiana, The Bayou Companies, LLC and Bayou Wasco Insulation, LLC (collectively "Bayou"); (ii) exit all non-pipe related contract applications for the Tyfo® Fibrwrap® system in North America; (iii) right-size the Company's cathodic protection services operations in Canada; and (iv) reduce corporate and other operating costs. These decisions reflect the Company's (i) desire to reduce further its exposure in the North American upstream oil and gas markets; (ii) assessment of its ability to drive sustainable, profitable growth in the non-pipe FRP contracting market in North America; and (iii) assessment of continuing weak conditions in the Canadian oil and gas markets. To date, the Company has identified certain initial actions to achieve cost savings. With respect to the initially identified actions, the Company expects to incur cash charges of \$9 million to \$11 million, most of which are expected to be incurred in the second half of 2017 and consist primarily of employee severance, extension of benefits, employment assistance programs, early lease termination and other restructuring related costs. These currently identified charges are mainly in the Infrastructure Solutions segment and, to a lesser extent, the Corrosion Protection segment. The Company expects to reduce headcount by approximately 180 employees as a result of these initial actions. The Company will finalize additional actions to be taken as part of the 2017 Restructuring over the coming months, which could result in additional charges and headcount reductions.

As part of the repositioning of the Tyfo® Fibrwrap® business in North America, the Company will evaluate the long-lived assets and goodwill of its Fyfe reporting unit for impairment during the third quarter of 2017. As of June 30, 2017, the Fyfe reporting unit had \$55.7 million of long-lived assets and \$56.0 million of goodwill. In conjunction with the above action to divest Bayou, the Company will classify Bayou's assets and liabilities, which were \$98.8 million and \$26.3 million at June 30, 2017, respectively, as held for sale beginning in the third quarter of 2017.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
The following is management's discussion and analysis of certain significant factors that have affected our financial condition, results of operations and cash flows during the periods included in the accompanying unaudited consolidated financial statements. This discussion should be read in conjunction with the consolidated financial statements and notes included in our Annual Report on Form 10-K for the year ended December 31, 2016.
We believe that certain accounting policies could potentially have a more significant impact on our consolidated financial statements, either because of the significance of the consolidated financial statements to which they relate or because they involve a higher degree of judgment and complexity. A summary of such critical accounting policies can be found in the "Management's Discussion and Analysis of Financial Condition and Results of Operations" section of our Annual Report on Form 10-K for the year ended December 31, 2016 and in Note 2 to the consolidated financial statements contained in this report.

#### Forward-Looking Information

The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for forward-looking statements. We make forward-looking statements in the "Management's Discussion and Analysis of Financial Condition and Results of Operations" section of this Quarterly Report on Form 10-Q that represent our beliefs or expectations about future events or financial performance. These forward-looking statements are based on information currently available to us and on management's beliefs, assumptions, estimates and projections and are not guarantees of future events or results. When used in this report, the words "anticipate," "estimate," "believe," "plan," "intend," "may," "will" and similar expressions intended to identify forward-looking statements, but are not the exclusive means of identifying such statements. Such statements are subject to known and unknown risks, uncertainties and assumptions, including those referred to in the "Risk Factors" section of our Annual Report on Form 10-K for the year ended December 31, 2016, as filed with the Securities and Exchange Commission on March 1, 2017, and in our subsequent filed reports, including this report. In light of these risks, uncertainties and assumptions, the forward-looking events discussed may not occur. In addition, our actual results may vary materially from those anticipated, estimated, suggested or projected. Except as required by law, we do not assume a duty to update forward-looking statements, whether as a result of new information, future events or otherwise. Investors should, however, review additional disclosures made by us from time to time in our filings with the Securities and Exchange Commission. Please use caution and do not place reliance on forward-looking statements. All forward-looking statements made by us in this report are qualified by these cautionary statements.

#### **Executive Summary**

Aegion combines innovative technologies with market leading expertise to maintain, rehabilitate and strengthen infrastructure around the world. Since 1971, we have played a pioneering role in finding innovative solutions to rehabilitate aging infrastructure, primarily pipelines in the wastewater, water, energy, mining and refining industries. We also maintain the efficient operation of refineries and other industrial facilities. We are committed to Stronger. Safer. Infrastructure<sup>®</sup>. Our products and services are currently utilized in approximately 80 countries across six continents. We believe the depth and breadth of our products and services make us a leading provider for the world's infrastructure rehabilitation and protection needs.

# Our Segments

We have three operating segments, which are also our reportable segments: Infrastructure Solutions, Corrosion Protection and Energy Services. Our operating segments correspond to the Company's management organizational structure.

Infrastructure Solutions – The majority of our work is performed in the municipal water and wastewater pipeline sector and, while the pace of growth is primarily driven by government funding, we believe the overall market needs result in a long-term stable growth opportunity for our market leading product brands, Insituform® CIPP, Tyfo® Fibrwrap® and Fusible PVC®.

Corrosion Protection – Investment in North America's pipeline infrastructure is required to transport product from onshore and offshore oil and gas fields to its proper end markets. Corrosion Protection has a broad portfolio of

technologies and services to protect and monitor pipelines from the effects of corrosion, including cathodic protection, interior pipe linings, interior and exterior pipe coatings as well as an increasing offering of inspection and repair capabilities. We provide solutions to customers to enhance the safety, environmental integrity, reliability and compliance of their pipelines in the oil and gas market.

Energy Services – We offer a unique value proposition based on our world class safety and labor productivity programs, which allows us to provide cost effective maintenance, turnaround and construction services at our customers' refineries and petrochemical and other industrial facilities.

Strategic Initiatives

We are committed to being a valued partner to our customers. We are focused on expanding those relationships by improving execution while also developing or acquiring innovative technologies and comprehensive services to enhance our capabilities to solve complex infrastructure problems. We are pursuing three strategic initiatives: Municipal Pipeline Rehabilitation – The fundamental driver in the global municipal pipeline rehabilitation market is the growing gap between the need and current spend. While we do not expect the spending gap to close any time soon, the increasing need for pipeline rehabilitation supports a long-term sustainable market for the technologies and services offered by our Infrastructure Solutions segment. We are committed to maintaining our market leadership position in the rehabilitation of wastewater pipelines in North America using our cured-in-place pipe technology, the largest source of Aegion's consolidated revenues. We have a diverse portfolio of trenchless technologies to rehabilitate aging and damaged municipal pipelines. The focus today is growing our presence in the rehabilitation of pressure pipelines in North America through both internal development and acquisitions, In 2016, we acquired Underground Solutions, Inc. and its subsidiary, Underground Solutions Technologies Group, Inc. (collectively, "Underground Solutions"), adding its patented Fusible PVC® pipe technology to our pressure pipe portfolio, which includes Insituform® CIPP, Tyfo® Fibrwrap® fiber-reinforce polymer ("FRP") and Tite Linerhigh-density polyethylene liner. Our international strategy is to use a blend of third-party product sales as well as CIPP and FRP contract installation operations primarily in Northwest Europe. A key to the success of this strategy is a continuing focus on improving productivity to reduce costs and increase efficiencies across the entire value chain from engineering, manufacturing and installation of our technology-based solutions.

Midstream Pipeline Integrity Management – There are over one million miles of regulated pipelines in North America, which remains the safest and most cost effective mode of oil and gas transmission. Within our Corrosion Protection segment, we design and install cathodic protection systems to help prevent pipeline corrosion, which represents a majority of the revenues and profits for the segment. We also provide inspection services to monitor these systems and detect early signs of corrosion. In 2017, we launched a new asset integrity management program designed to increase the efficiency and accuracy of the pipeline corrosion assessment data we collect and upgrade how we share this valuable information with customers. We seek to improve customer regulatory compliance and provide services in areas such as data validation, advanced analytics and predictive maintenance.

Downstream Refining and Industrial Facility Maintenance – Through our Energy Services segment, we have long-term relationships with refinery and industrial customers on the United States West Coast. Our objective is to leverage those relationships to expand the services we provide in mechanical maintenance, electrical and instrumentation services, small capital construction and shutdown (or "turnaround") maintenance activity. There are opportunities in other industries on the West Coast such as pipelines and terminals, chemicals, industrial gas and power to leverage our experience in maintenance and construction services.

### **Business Outlook**

Favorable end markets and the progress made over the last two years to advance our long-term strategy positioned us to grow revenue and operating income across all three platforms during the first half of 2017. However, the financial performance in the first half of 2017 fell short of expectations because of isolated market challenges and performance issues. Management expects corrective actions underway will improve performance in these affected areas during the second half of the year. As a result of the shortfall to plan in the first half of the year, full year earnings per share (after non-recurring charges) will be moderately above the result in 2016.

**Infrastructure Solutions** 

We have made investments in 2017 to expand the use of Insituform® CIPP in several regions previously underserved by Insituform in the North American wastewater pipeline market. Our objective is to maintain growth and our leading share in a large and mature market. Outside North America, we are selectively targeting markets in Northwest Europe for contract installation of Insituform® CIPP to complement a strategy to grow third-party product sales across the

continent and in several countries in Asia. Limited contract backlog in Denmark and performance issues in Australia for contract installation of Insituform® CIPP resulted in negative impacts to gross profit of \$1.7 million and \$2.7 million in the second quarter and first six months of 2017, respectively. New leadership was recently brought in to improve sales and project management in Denmark. An assessment is underway to review our CIPP operation in Australia and the market it serves.

One of the most attractive areas for growth is in the rehabilitation of municipal pressure pipelines, primarily in North America. We have a diverse portfolio of solutions in a highly fragmented and growing North American market. We also have an attractive market in Asia-Pacific for large-diameter pressure pipe strengthening. We completed a research and development effort in 2016 to significantly reduce material and installation costs for Tyfo® Fibrwrap® technology while maintaining the superior material properties and quality of the technology. We also improved our InsituMain® CIPP technology to give customers a more robust solution. Although gross profit was negatively impacted by \$3.3 million in the second quarter of 2017 compared to the second quarter of 2016 due to short-term softness in workable backlog for CIPP activity in certain regions of North America, the enhancements noted above and favorable market conditions support our expectations for revenue and gross profit growth for our portfolio in 2017.

We believe there is a growing acceptance and increasing market opportunity for the Tyfo® Fibrwrap® technology in the rehabilitation and strengthening of buildings, bridges and other civil structures in North America, Asia-Pacific and Europe over the long-term. While we have had success in Asia-Pacific in this market segment, efforts to date to grow in North America proved to be more challenging, which resulted in gross profit declines of \$0.9 million and \$2.3 million in the second quarter and the first six months of 2017, respectively, compared to the prior year periods. For this reason, we will execute a plan in the second half of 2017 to exit all non-pipe contract applications of the Tyfo® Fibrwrap® technology in North America in favor of leveraging our position as a technology provider through manufacturing of Tyfo® Fibrwrap® materials as well as expertise in engineering, material science and technical support.

Although the above challenges negatively impacted the first half of 2017, favorable end markets, strategic investments for growth and technology enhancements support expectations for Infrastructure Solutions to grow revenues in 2017 ahead of the three-year target rate of low-to-mid-single digits. A strong backlog position also supports our expectation for improved operating margins in the second half of 2017.

#### **Corrosion Protection**

Historically, over 50 percent of Corrosion Protection's revenues comes from cathodic protection services for midstream oil and gas pipelines in North America, an attractive and growing market that we believe justifies further investment to outpace market growth. To that end, we are commercializing a new asset integrity management system in 2017 for pipeline corrosion inspections. The new service is expected to improve data accuracy and processing efficiency, customize the data transfer format (including geospatial mapping) and provide faster access to the information by customers. Corrosion Protection's pipeline inspection services typically create a multiplier effect for our other capabilities in direct pipeline inspections, engineering, cathodic protection system installation and pipeline corrosion remediation. Our objective is to expand the relationships with our top customers, who are the leading pipeline owners in North America, to accelerate revenue growth. Asset integrity management is an important element of that strategy and we expect to transition a number of those customers to the new system in 2017. Despite these favorable market conditions, gross profit for our U.S. cathodic protection services operation was negatively impacted by \$4.3 million in the second quarter of 2017 compared to the second quarter of 2016 due to a unfavorable mix of lower margin activity and performance issues on several large projects.

With oil prices trading in a more stable range since the fall of 2016, we are seeing signs of a modest market recovery in 2017. We were awarded sizable international contracts for our Tite Liner® pipeline protection system and robotic internal field pipe weld coatings in the Middle East. The activity in the Middle East pertains to an onshore and offshore gas field development. The project consists of two related contracts valued at approximately \$35 million, with over 75% of the value related to offshore pipeline weld coatings at expected gross margins consistent with past offshore projects.

We substantially completed the \$134 million deepwater pipe coating and insulation project during the second quarter at our pipe coating and insulation business in Louisiana. The execution of the project has exceeded expectations and was a primary driver of Corrosion Protection's and Aegion's revenues and gross profit in the first half of 2017. We expect performance in the second half of 2017 to exceed the results in the second half of 2016 when excluding the contribution from the deepwater project in the fourth quarter of 2016. Despite the challenges in the U.S. cathodic protection services business in the first half of the year, the contribution from the deepwater project, expected improvements in the market for cathodic protection services in the U.S. and increased project activity for pipe linings

and field weld coatings supports our expectations for the platform to grow revenues by mid-teens with mid-single digit operating margins in 2017.

**Energy Services** 

Energy Services has been building momentum since the second half of 2016 after completing the downsizing of its upstream operations in Central California and the Permian Basin as part of the 2016 Restructuring. The outlook for day-to-day downstream refinery maintenance remains strong based on long-term contracts and our position as the lead maintenance provider in 14 out of the 18 refineries on the United States West Coast. We have an effort underway to expand our services over time to those customers in mechanical maintenance, turnaround support, electrical and instrumentation maintenance and small capital construction activities. We have been successful securing new contract awards as part of this strategy. As

expected, we have seen increased activity in 2017, for turnaround, or refinery shutdown, maintenance services. A preliminary assessment indicates 2018 should be another good year for turnarounds. Finally, we are making progress improving operating efficiencies through several initiatives designed to maximize margins and cash generation. Strong results in the first half of 2017 and a favorable outlook for the remainder of the year now supports low double-digit revenue growth in 2017, ahead of our three-year financial objectives, and operating margins above the results achieved in the fourth quarter of 2016.

### Acquisitions/Strategic Initiatives/Divestitures Strategic Actions

On July 28, 2017, our board of directors approved a realignment and restructuring plan (the "2017 Restructuring") to: (i) divest our pipe coating and insulation businesses in Louisiana, The Bayou Companies, LLC and Bayou Wasco Insulation, LLC (collectively "Bayou"); (ii) exit all non-pipe related contract applications for the TvfoFibrwrap® system in North America; (iii) right-size our cathodic protection services operations in Canada; and (iv) reduce corporate and other operating costs. These decisions reflect our (i) desire to reduce further our exposure in the North American upstream oil and gas markets; (ii) assessment of our ability to drive sustainable, profitable growth in the non-pipe FRP contracting market in North America; and (iii) assessment of continuing weak conditions in the Canadian oil and gas markets. We expect the 2017 Restructuring to generate over \$15 million in annualized savings, which savings should be fully realized in 2018. To date, we have identified certain initial actions that represent approximately \$9 million in annualized savings. With respect to the initially identified actions, we expect to incur cash charges of \$9 million to \$11 million, most of which are expected to be incurred in the second half of 2017 and consist primarily of employee severance, extension of benefits, employment assistance programs, early lease termination and other restructuring related costs. These currently identified charges are mainly in the Infrastructure Solutions segment and, to a lesser extent, the Corrosion Protection segment. We expect to reduce headcount by approximately 180 employees as a result of these initial actions. We will finalize additional actions to be taken as part of the 2017 Restructuring over the coming months, which could result in additional charges and headcount reductions. As part of the repositioning of the Tyfo® Fibrwrap® business in North America, we will evaluate the long-lived assets and goodwill of our Fyfe reporting unit for impairment during the third quarter of 2017. As of June 30, 2017, the Fyfe reporting unit had \$55.7 million of long-lived assets and \$56.0 million of goodwill.

We are also assessing our CIPP business in Australia, and, should we determine that restructuring actions are needed, we would incur additional cash and non-cash charges. We expect to conclude our assessment of our Australian business during the third quarter of 2017.

In conjunction with the above action to divest Bayou, we will classify Bayou's assets and liabilities, which were \$98.8 million and \$26.3 million at June 30, 2017, respectively, as held for sale beginning in the third quarter of 2017. Acquisitions

Our recent acquisition strategy has focused on the world's aging infrastructure and the investment needed to maintain infrastructure in North America and overseas. During 2017 and 2016, we targeted strategic acquisitions in the infrastructure sector by:

- i. adding patented Fusible PVC® pipe technology to our pressure pipe rehabilitation portfolio through the acquisition of Underground Solutions;
  - expanding our CIPP presence in Europe by acquiring the CIPP contracting operations of Leif M. Jensen A/S ("LMJ"), a Danish company and the Insituform licensee in Denmark since 2011, and acquiring Environmental Techniques
- ii. Limited and its parent holding company, Killeen Trading Limited (collectively "Environmental Techniques"), a Northern Ireland-based provider of trenchless drainage inspection, cleaning and rehabilitation services throughout the United Kingdom and the Republic of Ireland;
- acquiring the remaining worldwide rights that we did not already own to market, manufacture and install the iii. patented Tyfo® Fibrwrap® FRP technology by acquiring the operations and territories of Fyfe Europe S.A. and
- iii.patented Tyfo® Fibrwrap® FRP technology by acquiring the operations and territories of Fyfe Europe S.A. and related companies ("Fyfe Europe"); and
- iv. expanding our FRP presence in Asia through the acquisition of Concrete Solutions Limited ("CSL") and Building Chemical Supplies Limited ("BCS"), two New Zealand-based companies that operated as a Fibrwrapcertified

applicator in New Zealand for a number of years (collectively, "Concrete Solutions"). See Note 1 to the consolidated financial statements contained in this report for additional information and disclosures regarding our acquisitions.

#### 2016 Restructuring

On January 4, 2016, our board of directors approved a restructuring plan (the "2016 Restructuring") to reduce our exposure to the upstream oil markets and to reduce consolidated expenses, During 2016, we completed the restructuring, which: (i) repositioned Energy Services' upstream operations in California; (ii) reduced Corrosion Protection's upstream exposure by divesting our interest in Bayou Perma-Pipe Canada, Ltd. ("BPPC"), our Canadian pipe coating joint venture; (iii) right-sized Corrosion Protection to compete more effectively; and (iv) reduced corporate and other operating costs. The 2016 Restructuring reduced consolidated annual costs by approximately \$17.4 million, of which approximately \$1.2 million, \$6.6 million and \$5.6 million related to recognized savings within Infrastructure Solutions, Corrosion Protection and Energy Services, respectively, and \$4.0 million related to reduced corporate costs. Cost savings were achieved primarily through office closures and headcount reductions of 964 employees, or 15.5% of our total workforce as of December 31, 2015.

There were no expenses incurred in the first six months of 2017 related to the 2016 Restructuring. Total pre-tax 2016 Restructuring charges recorded during 2016 were \$16.1 million (\$10.3 million after tax), most of which were cash charges, consisting primarily of employee severance and benefits, early lease terminations and other costs associated with the restructuring efforts as described above. We do not expect to incur any future charges related to the 2016 Restructuring.

### 2014 Restructuring

On October 6, 2014, our board of directors approved a realignment and restructuring plan (the "2014 Restructuring") which included the decision to exit Insituform's contracting markets in France, Switzerland, Hong Kong, Malaysia and Singapore. We have substantially completed all of the objectives related to the 2014 Restructuring. See Notes 1 and 3 to the consolidated financial statements contained in this Report for a detailed discussion regarding

Results of Operations – Quarters Ended June 30, 2017 and 2016 Overview - Consolidated Results

strategic initiatives and restructuring efforts.

Key financial data for consolidated operations was as follows:

(dollars in thousands)	Quarters En	ded June 30,	Increase (Decrease)		
	2017	2016	\$	%	
Revenues	\$354,473	\$297,686	\$56,787	19.1 %	
Gross profit	79,768	61,190	18,578	30.4	
Gross profit margin	22.5 %	20.6 %	N/A	190 bp	
Operating expenses	58,109	50,806	7,303	14.4	
Acquisition-related expenses		704	(704)	(100.0)	
Restructuring charges		1,535	(1,535)	(100.0)	
Operating income	21,659	8,145	13,514	165.9	
Operating margin	6.1 %	2.7 %	N/A	340 bp	
Net income attributable to Aegion Corporation	11,100	3,422	7,678	224.4	

(dollars in thousands)	Six Months 30,	Ended June	Increase (Decrease		
	2017	2016	\$	%	
Revenues	\$679,648	\$591,594	\$88,054	14.9 %	
Gross profit	147,180	115,604	31,576	27.3	
Gross profit margin	21.7 %	19.5 %	N/A	220 bp	
Operating expenses	110,855	101,531	9,324	9.2	
Acquisition-related expenses	533	1,735	(1,202)	(69.3)	
Restructuring charges		8,332	(8,332)	(100.0)	
Operating income	35,792	4,006	31,786	793.5	
Operating margin	5.3 %	0.7 %	N/A	460 bp	

Net income (loss) attributable to Aegion Corporation 16,971 (370 ) 17,341 4,686.8

"N/A" represents not applicable.

#### Revenues

Revenues increased \$56.8 million, or 19.1%, in the second quarter of 2017 compared to the second quarter of 2016. The increase in revenues was due to a \$33.3 million increase in Corrosion Protection, driven by \$42.1 million in revenues from a large deepwater project in our pipe coating and insulation operation, and a \$25.4 million increase in Energy Services primarily due to an increase in turnaround services activity. Revenues in Infrastructure Solutions decreased \$1.9 million primarily due to a decline in project activities in our North American operations, most notably from lower FRP project activity, partially offset by increased CIPP contracting installation services activity in our European and Asia-Pacific operations.

Revenues increased \$88.1 million, or 14.9%, in the first six months of 2017 compared to the first six months of 2016. The increase in revenues was primarily due to a \$64.2 million increase in Corrosion Protection, driven by \$87.3 million in revenues from a large deepwater project in our pipe coating and insulation operation, and a \$22.6 million increase in Energy Services primarily due to increased turnaround and maintenance services activities. Gross Profit and Gross Profit Margin

Gross profit increased \$18.6 million, or 30.4%, and gross profit margin improved 190 basis points in the second quarter of 2017 compared to the second quarter of 2016. The increase in gross profit was substantially due to an \$18.5 million increase in Corrosion Protection primarily from higher revenues and favorable project performance on a large deepwater project in our pipe coating and insulation operation, partially offset by reduced project performance in our cathodic protection operation. Also contributing to the increase in gross profit was a \$4.9 million increase in Energy Services primarily due to increased revenues and improved efficiencies associated with turnaround and construction services activities. Gross profit decreased \$4.8 million in Infrastructure Solutions primarily due to a decline in project performance in our international CIPP operations, mostly in Australia and Denmark, coupled with a decline in FRP activity in our North American operation, partially offset by an increase due to a \$2.4 million expense in the second quarter of 2016 related to the recognition of inventory step up expense associated with the acquisition of Underground Solutions. Gross profit margin increased mainly due to the contribution from Corrosion Protection, which experienced higher margins generated primarily from a large deepwater project, as noted above. Also contributing to the improvement in gross profit margin were improved efficiencies and elimination of upstream, lump sum cost overruns in 2016 in Energy Services. The improvement in gross profit margin was partially offset by a decline in project performance from the operations described above in Infrastructure Solutions.

Gross profit increased \$31.6 million, or 27.3%, and gross profit margin improved 220 basis points in the first six months of 2017 compared to the first six months of 2016. The increase in gross profit was due to: (i) a \$29.3 million increase in Corrosion Protection driven by significantly higher revenues and performance on a large deepwater project, noted above, partially offset by project inefficiencies in our cathodic protection operation; and (ii) a \$5.6 million increase in Energy Services primarily from increased revenues and improved efficiencies, as noted above. Gross profit decreased \$3.3 million in Infrastructure Solutions primarily due to a decrease in FRP activity in North America and project performance issues in our international CIPP operations, most notably in Australia and Denmark, partially offset by an increase due to a \$3.6 million expense in the first half of 2016 related to the recognition of inventory step up expense associated with the acquisition of Underground Solutions. Gross profit margin improved primarily due to the same factors impacting the changes in gross profit margin in the second quarter of 2017 compared to the second quarter of 2016.

#### **Operating Expenses**

Operating expenses increased \$7.3 million, or 14.4%, in the second quarter of 2017 compared to the second quarter of 2016. As part of our restructuring efforts, we recognized charges of \$0.3 million and \$2.0 million in the second quarters of 2017 and 2016, respectively. Excluding restructuring charges, operating expenses increased \$9.0 million, or 18.5%, in the second quarter of 2017 compared to the second quarter of 2016. The increase in operating expenses was mainly due to: (i) a \$5.7 million increase in Corrosion Protection primarily due to added sales and administrative support costs; (ii) a \$2.0 million increase in Energy Services primarily due to a \$1.8 million offset to operating expenses related to a decrease in a reserve for Brinderson pre-acquisition matters in the second quarter of 2016; and (iii) a \$1.4 million increase in Infrastructure Solutions primarily from business acquisitions in 2016, which resulted in

a full quarter of operating expenses recognized in the second quarter of 2017, and added sales and business development costs as part of our growth initiatives.

Operating expenses as a percentage of revenues were 16.4% in the second quarter of 2017 compared to 17.1% in the second quarter of 2016. Excluding restructuring charges, operating expenses as a percentage of revenues were 16.3% in the second quarter of 2017 compared to 16.4% in the second quarter of 2016.

Operating expenses increased \$9.3 million, or 9.2%, in the first six months of 2017 compared to the first six months of 2016. As part of our restructuring efforts, we recognized charges of less than \$0.1 million and \$4.8 million in the first six months of 2017 and 2016, respectively. Excluding restructuring charges, operating expenses increased \$14.0 million, or 14.5%, in the first six months of 2017 compared to the first six months of 2016. The changes in operating expenses in the first

six months of 2017 compared to the first six months of 2016 were primarily due to the same factors impacting the changes in operating expenses in the second quarter of 2017 compared to the second quarter of 2016.

Operating expenses as a percentage of revenues were 16.3% in the first six months of 2017 compared to 17.2% in the first six months of 2016. Excluding restructuring charges, operating expenses as a percentage of revenues were 16.3% in the first six months of 2017 compared to 16.4% in the first six months of 2016.

Consolidated Net Income (Loss)

Consolidated net income was \$11.1 million in the second quarter of 2017, an increase of \$7.7 million, or 224.4%, from consolidated net income of \$3.4 million in the second quarter of 2016.

Included in consolidated net income were the following pre-tax items: (i) charges related to the 2014 Restructuring of \$0.3 million in the second quarter of 2017 and \$3.8 million in charges related to the 2014 Restructuring and 2016 Restructuring in the second quarter of 2016; (ii) acquisition-related expenses of \$0.7 million in the second quarter of 2016; and (iii) inventory step up costs of \$2.4 million in the second quarter of 2016 related to purchase accounting adjustments for Underground Solutions.

Excluding the above items, consolidated net income was \$11.3 million in the second quarter of 2017, an increase of \$3.3 million, or 41.1%, from \$8.0 million in the second quarter of 2016. The increase was primarily due to higher revenues, gross profit and operating income in Corrosion Protection related to production on a large deepwater project in our pipe coating and insulation operation and Energy Services primarily related to increased turnaround services activity and improved efficiencies. Partially offsetting the increase in consolidated net income was a decrease from lower operating income in Infrastructure Solutions primarily due to a decline in project performance in international operations, a decline in FRP activity in our North American operation and added sales and business development costs as part of our growth initiatives. Consolidated net income in the second quarter of 2017, as compared to the second quarter of 2016, was also negatively impacted by: (i) an increase in interest expense due to higher prevailing interest rates; (ii) a higher effective income tax rate due to a higher mix of earnings towards the United States; and (iii) increased non-controlling interest income primarily driven from our joint venture in Louisiana, which continued production on its large deepwater pipe coating and insulation project.

Consolidated net income was \$17.0 million in the first six months of 2017, an improvement of \$17.3 million from a net loss of \$0.4 million in the first six months of 2016.

Included in consolidated net income (loss) were the following pre-tax items: (i) charges related to the 2014 Restructuring of \$0.2 million in the first six months of 2017 and \$13.4 million in charges related to the 2014 Restructuring and 2016 Restructuring in the first six months of 2016; (ii) inventory step up costs related to purchase accounting adjustments for Underground Solutions of \$3.6 million in the first six months of 2016; and (iii) acquisition-related expenses of \$0.5 million and \$1.7 million in the first six months of 2017 and 2016, respectively. Excluding the above items, consolidated net income was \$17.4 million in the first six months of 2017, an increase of \$5.0 million, or 40.9%, from consolidated net income of \$12.3 million in the first six months of 2016. The changes in consolidated net income in the first six months of 2016 were due primarily to the same factors as noted above for the changes in consolidated net income in the second quarter of 2016 was favorably impacted by the reversal of previously recorded valuation allowances due to changes in the realization of future tax benefits, primarily in the United States; whereas, consolidated net income in the first six months of 2016 was favorably impacted by a \$1.9 million benefit recorded in the first quarter of 2016 related to the reversal of a previously recorded valuation allowance due to changes in the realization of future tax benefits.

#### Contract Backlog

Contract backlog is our expectation of revenues to be generated from received, signed and uncompleted contracts, the cancellation of which is not anticipated at the time of reporting. We assume that these signed contracts are funded. For government or municipal contracts, our customers generally obtain funding through local budgets or pre-approved bond financing. We have not undertaken a process to verify funding status of these contracts and, therefore, cannot reasonably estimate what portion, if any, of our contracts in backlog have not been funded. However, we have little history of signed contracts being canceled due to the lack of funding. Contract backlog excludes any term contract

amounts for which there are not specific and determinable work releases or values beyond a renewal date in the forward 12-month period. Projects whereby we have been advised that we are the low bidder, but have not formally been awarded the contract, are not included. Although backlog represents only those contracts and Master Service Agreements ("MSAs") that are considered to be firm, there can be no assurance that cancellation or scope adjustments will not occur with respect to such contracts.

The following table sets forth our consolidated backlog by segment (in millions):

	June	March	December	June
	30,	31,	31,	30,
	2017	2017	2016	2016
Infrastructure Solutions	\$379.0	\$317.1	\$ 283.4	\$313.9
Corrosion Protection (1)	198.6	188.9	213.4	259.6
Energy Services (2)	196.8	206.3	192.8	178.4
Total backlog (1)	\$774.4	\$712.3	\$ 689.6	\$751.9

June 30, 2017, March 31, 2017, December 31, 2016 and June 30, 2016 included backlog from our large, domestic deepwater pipe coating and insulation contract of \$9.6 million, \$51.7 million, \$96.8 million and \$133.7 million, respectively.

Within our Infrastructure Solutions and Corrosion Protection segments, certain contracts are performed through our variable interest entities, in which we own a controlling portion of the entity. As of June 30, 2017, 0.9% and 17.6% of our Infrastructure Solutions backlog and Corrosion Protection backlog, respectively, related to these variable interest entities. A substantial majority of our contracts in these two segments are fixed price contracts with individual private businesses and municipal and federal government entities across the world. Energy Services generally enters into cost reimbursable contracts that are based on costs incurred at agreed upon contractual rates.

Consolidated customer orders, net of cancellations ("New Orders"), increased \$123.7 million, or 42.2%, to \$416.6 million in the quarter ended June 30, 2017 compared to \$292.9 million in the quarter ended June 30, 2016. New Orders increased \$197.6 million, or 34.9%, to \$764.5 million in the six months ended June 30, 2017 compared to \$566.9 million in the six months ended June 30, 2016.

### Infrastructure Solutions Segment

Key financial data for Infrastructure Solutions was as follows:

(dollars in thousands)	Quarters E	'n	ded June 3	30,	Increase	: (	Decre	ase)
	2017		2016		\$		%	
Revenues	\$148,311		\$150,199	)	\$(1,888	)	(1.3	)%
Gross profit	34,364		39,175		(4,811	)	(12.3	)
Gross profit margin	23.2	%	26.1	%	N/A		(290	)bp
Operating expenses	25,973		24,776		1,197		4.8	
Acquisition-related expenses	s—		704		(704	)	(100.0	))
Restructuring charges			628		(628	)	(100.0	))
Operating income	8,391		13,067		(4,676	)	(35.8)	)
Operating margin	5.7	%	8.7	%	N/A		(300	)bp

<sup>&</sup>quot;N/A" represents not applicable.

Represents expected unrecognized revenues to be realized under long-term MSAs and other signed contracts. If the remaining term of these arrangements exceeds 12 months, the unrecognized revenues attributable to such arrangements included in backlog are limited to only the next 12 months of expected revenues.

(dollars in thousands)	Six Months Ended June				Increase			
(dollars ili tilousalius)	30,				(Decrease)			
	2017		2016		\$	%		
Revenues	\$277,179		\$275,961		\$1,218	0.4	%	
Gross profit	65,615		68,919		(3,304)	(4.8	)	
Gross profit margin	23.7	%	25.0	%	N/A	(130	)bp	
Operating expenses	51,081		45,702		5,379	11.8		
Acquisition-related expenses	533		1,735		(1,202)	(69.3	)	
Restructuring charges			2,607		(2,607)	(100.0)	)	
Operating income	14,001		18,875		(4,874)	(25.8	)	
Operating margin	5.1	%	6.8	%	N/A	(170	)bp	

<sup>&</sup>quot;N/A" represents not applicable.

#### Revenues

Revenues in Infrastructure Solutions decreased \$1.9 million, or 1.3%, in the second quarter of 2017 compared to the second quarter of 2016. The decrease in revenues was primarily due to a decline in project activities in certain regions of our North American operation, most notably from lower FRP project activity. Partially offsetting the decrease in revenues in our North American operations was an increase in CIPP contracting installation services activity in our European and Asia-Pacific operations. The increase in revenues was also due to contributions from business acquisitions in the CIPP market in Europe and the FRP market in Asia-Pacific made during the second and third quarters of 2016.

Revenues increased \$1.2 million, or 0.4%, in the first six months of 2017 compared to the first six months of 2016. The increase in revenues was primarily due to an increase in CIPP contracting installation services activity in our European and Asia-Pacific operations as well as contributions from business acquisitions, as noted above. Mostly offsetting the increase in revenues was a decrease specifically related to a decline in FRP project activity in our North American operation.

#### Gross Profit and Gross Profit Margin

Gross profit in Infrastructure Solutions decreased \$4.8 million, or 12.3%, and gross profit margin declined 290 basis points in the second quarter of 2017 compared to the second quarter of 2016. The decrease in gross profit was primarily due to lower project performance in our North American and Asia-Pacific operations, specifically in Australia for our Asia-Pacific operation, and declining revenues associated with FRP project activity in our North American operation. Partially offsetting the decrease in gross profit was an increase related to a \$2.4 million expense in the second quarter of 2016 related to the recognition of inventory step up required in the accounting for business combinations related to the Underground Solutions acquisition. Gross profit margin declined mainly due to lower, overall project performance in our international CIPP operations.

Gross profit decreased \$3.3 million, or 4.8%, and gross profit margin declined 130 basis points in the first six months of 2017 compared to the first six months of 2016. The decrease in gross profit was primarily due to lower CIPP project performance in our European and Asia-Pacific operations, specifically Denmark and Australia, and declining revenues associated with FRP project activity in our North American operation. Partially offsetting the decrease in gross profit was an increase related to a \$3.6 million expense in the first half of 2016 related to the recognition of inventory step up, as noted above. Gross profit margin declined mainly due to lower CIPP project performance in our European and Asia-Pacific operations.

#### **Operating Expenses**

Operating expenses in Infrastructure Solutions increased \$1.2 million, or 4.8%, in the second quarter of 2017 compared to the second quarter of 2016. The increase was primarily due to incremental operating expense contributions from acquisitions made in the European CIPP market and the Asia-Pacific FRP market during the second and third quarters of 2016, and investments made to hire experienced sales and business development professionals in our North American operation to facilitate growth. Operating expenses as a percentage of revenues

were 17.5% in the second quarter of 2017 compared to 16.5% in the second quarter of 2016. Operating expenses increased \$5.4 million, or 11.8%, in the first six months of 2017 compared to the first six months of 2016. The increase was primarily due to the same factors impacting the changes in operating expenses in second quarter of 2017 compared to the second quarter of 2016 as well as the operating expense contribution from the acquisition of Underground Solutions in the first quarter of 2016. Operating expenses as a percentage of revenues were 18.4% for the first six months of 2017 compared to 16.6% in the first six months of 2016.

### Operating Income and Operating Margin

Operating income in Infrastructure Solutions decreased \$4.7 million, or 35.8%, to \$8.4 million in the second quarter of 2017 compared to \$13.1 million in the second quarter of 2016. Operating margin declined 300 basis points to 5.7% in the second quarter of 2017 compared to 8.7% in the second quarter of 2016. Included in operating income are the following items: (i) charges related to the 2014 Restructuring of \$0.3 million in the second quarter of 2017 and charges related to the 2016 Restructuring and 2014 Restructuring of \$1.0 million in the second quarter of 2016; (ii) \$0.7 million in acquisition-related expenses in the second quarter of 2016; and (iii) inventory step up costs related to purchase accounting adjustments for Underground Solutions of \$2.4 million in the second quarter of 2016. Excluding these items, operating income decreased \$8.5 million, or 49.5%, in the second quarter of 2017 compared to the second quarter of 2016 and operating margin declined 560 basis points to 5.8% in the second quarter of 2017 compared to 11.4% in the second quarter of 2016. Operating income and operating margin decreased primarily due to lower international CIPP project performance, declining FRP project activity in our North American operation, and incremental operating expenses from acquisitions made in 2016 and added sales and business development costs as part of our growth initiatives.

Operating income decreased \$4.9 million, or 25.8%, to \$14.0 million in the first six months of 2017 compared to \$18.9 million in the first six months of 2016. Operating margin declined 170 basis points to 5.1% in the first six months of 2017 compared to 6.8% in the first six months of 2016. Included in operating income are the following items: (i) charges related to the 2014 Restructuring of \$0.2 million in the first six months of 2017 and charges related to the 2016 Restructuring and 2014 Restructuring of \$3.0 million in the first six months of 2016; (ii) an expense of \$3.6 million in the first six months of 2016 related to the recognition of inventory step up for Underground Solutions; and (iii) acquisition related expenses of \$0.5 million and \$1.7 million in the first six months of 2017 and 2016, respectively.

Excluding restructuring charges, inventory step up and acquisition-related expenses, operating income decreased \$12.5 million, or 45.8%, to \$14.7 million in the first six months of 2017 compared to \$27.2 million in the first six months of 2016. Operating margin, excluding restructuring charges, inventory step up and acquisition-related expenses, declined 460 basis points to 5.3% in the first six months of 2017 compared to 9.9% in the first six months of 2016. Operating income and operating margin decreased primarily due to a decrease in FRP project activity in our North American operation, lower CIPP project performance in our international operations, and incremental operating expense contribution from acquisitions made in 2016 and added sales and business development costs, as discussed above.

#### **Corrosion Protection Segment**

Key financial data for Corrosion Protection was as follows:

(dollars in thousands)	Quarters	En	ded June	30,	Increase	2)	
					(Decreas		
	2017		2016		\$	%	
Revenues	\$127,715	5	\$94,410	)	\$33,305	35.3	%
Gross profit	35,636		17,103		18,533	108.4	
Gross profit margin	27.9	%	18.1	%	N/A	980	bp
Operating expenses	24,397		18,767		5,630	30.0	
Restructuring charges	_		805		805	(100.0	))
Operating income (loss)	11,239		(2,469	)	13,708	555.2	
Operating margin	8.8	%	(2.6	)%	N/A	1,140	bp

<sup>&</sup>quot;N/A" represents not applicable.

(dollars in thousands)	Six Months Ended June				Increase			
(donais in diousands)	30,	30,			(Decrease)			
	2017		2016		\$	%		
Revenues	\$251,105	5	\$186,856	Ó	\$64,249	34.4	%	
Gross profit	63,599		34,302		29,297	85.4		
Gross profit margin	25.3	%	18.4	%	N/A	690	bp	
Operating expenses	45,148		39,216		5,932	15.1		
Restructuring charges	_		3,225		(3,225)	N/M		
Operating income (loss)	18,451		(8,139	)	26,590	326.7	7	
Operating margin	7.3	%	(4.4	)%	N/A	1,170	)bp	

<sup>&</sup>quot;N/A" represents not applicable.

#### Revenues

Revenues in Corrosion Protection increased \$33.3 million, or 35.3%, in the second quarter of 2017 compared to the second quarter of 2016. The increase was due to a \$35.6 million increase in revenues in our pipe coating and insulation operation driven by \$42.1 million in revenues from a large deepwater project. Partially offsetting the increase in revenues was a small decrease in project activities in our cathodic protection operation, primarily in the United States and Europe, and our coating services operation due to lower international project activity. Revenues increased \$64.2 million, or 34.4%, in the first six months of 2017 compared to the first six months of 2016. The increase was due to a \$67.7 million increase in revenues in our pipe coating and insulation operation driven by \$87.3 million in revenues from the large deepwater project. Also contributing to the increase in revenues was an increase in project activities in our cathodic protection operation operation primarily in the United States, partially offset by a decline in our cathodic protection operation in Europe. Partially offsetting the increase in revenues was a decline in project activities in our industrial linings operation, which benefited from a large project in South America in the first quarter of 2016, and our coating services operation, which completed a large project in the Middle East in the first half of 2016.

#### Gross Profit and Gross Profit Margin

Gross profit in Corrosion Protection increased \$18.5 million, or 108.4%, and gross profit margin improved 980 basis points in the second quarter of 2017 compared to the second quarter of 2016. Gross profit increased substantially due to production on a large deepwater project in our pipe coating and insulation operation. To a lesser extent, project performance improved in our industrial linings operation and our coating services operation. Partially offsetting the increases in gross profit was a decrease in our cathodic protection operation as a result of project mix and isolated project performance issues in the United States. Gross profit margin improved primarily due to higher margins generated from the large deepwater project in our pipe coating and insulation operation and improved margin performance in our coating services and industrial linings operations. Partially offsetting the increase in gross profit margin was a decline resulting from isolated project performance issues in our cathodic protection operation in the United States.

Gross profit increased \$29.3 million, or 85.4%, and gross profit margin improved 690 basis points in the first six months of 2017 compared to the first six months of 2016. The increase in gross profit was substantially due to production on a large deepwater project in our pipe coating and insulation operation and, to a lesser extent, improved gross profit from our coating services operation, which incurred added costs on certain projects in the Middle East in the first half of 2016. Partially offsetting the increase in gross profit were decreases mainly due to lower project performance and project mix primarily in the United States within our cathodic protection operation and lower gross profit generation in our industrial linings operation, which benefited from a large project in South America in the first quarter of 2016. The changes in gross profit margin in the first six months of 2017 compared to the first six months of 2017 compared to the same factors impacting the changes in gross profit margin in the second quarter of 2016 compared to the second quarter of 2016.

**Operating Expenses** 

Operating expenses in Corrosion Protection increased \$5.6 million, or 30.0%, in the second quarter of 2017 compared to the second quarter of 2016 primarily due to added sales and administrative support costs. Operating expenses as a percentage of revenues were 19.1% in the second quarter of 2017 compared to 19.9% in the second quarter of 2016. The decrease in operating expenses as a percentage of revenues was due to the growth in revenues, as noted above. Operating expenses increased \$5.9 million, or 15.1%, in the first six months of 2017 compared to the first six months of 2016 primarily due to the same factors impacting the changes in operating expenses in the second quarter of 2017 compared to the second quarter of 2016. Operating expenses as a percentage of revenues were 18.0% in the first six months of 2017

compared to 21.0% in the first six months of 2016. The decrease in operating expenses as a percentage of revenues was due to the growth in revenues, as noted above.

Operating Income (Loss) and Operating Margin

Operating income in Corrosion Protection increased \$13.7 million, or 555.2%, to \$11.2 million in the second quarter of 2017 compared to an operating loss of \$2.5 million in the second quarter of 2016. Operating margin improved to 8.8% in the second quarter of 2017 compared to (2.6)% in the second quarter of 2016.

Included in operating income are restructuring charges of \$1.0 million in the second quarter of 2016 for severance and employee-related benefits and other restructuring costs related to our 2016 Restructuring. Excluding 2016 Restructuring charges, operating income increased \$12.8 million, or 843.3%, to \$11.2 million in the second quarter of 2017 compared to an operating loss of \$1.5 million in the second quarter of 2016 and operating margin improved to 8.8% in the second quarter of 2017 compared to (1.6)% in the second quarter of 2016. The increases in operating income and operating margin were primarily the result of increased gross profit and related gross profit margin contribution from the large deepwater project in our pipe coating and insulation operation, partially offset by lower contributions from our cathodic protection operation, as discussed above.

Operating income increased \$26.6 million, or 326.7%, to \$18.5 million in the first six months of 2017 compared to an operating loss of \$8.1 million in the first six months of 2016. Operating margin improved to 7.3% in the first six months of 2017 compared to (4.4)% in the first six months of 2016.

Included in operating loss are charges of \$3.7 million in the first six months of 2016 for severance and employee-related benefits and other restructuring costs related to our 2016 Restructuring. Excluding 2016 Restructuring charges, operating income increased \$22.9 million, or 515.1%, to \$18.5 million in the first six months of 2017 compared to an operating loss of \$4.4 million in the first six months of 2016 and operating margin improved to 7.3% in the first six months of 2017 compared to (2.4)% in the first six months of 2016. The increase in operating income and operating margin were primarily due to the same factors impacting the changes in operating income and operating margin in the second quarter of 2017 compared to the second quarter of 2016.

#### **Energy Services Segment**

Key financial data for Energy Services was as follows:

(dollars in thousands)	Quarters Ended June 30,				Increase (Decrease)				
	2017		2016		\$	%	)		
Revenues	\$78,447		\$53,077		\$25,370	4	7.8	%	
Gross profit	9,768		4,912		4,856	98	8.9		
Gross profit margin	12.5	%	9.3	%	N/A	32	20	bp	
Operating expenses	7,739		7,263		476	6.	.6		
Restructuring charges	_		102		(102)	(1	0.00	)	
Operating income (loss)	2,029		(2,453)		4,482	18	82.7		
Operating margin	2.6	%			N/A	72	20	bp	
(dollars in thousands)	Six Mont 30, 2017	hs	Ended Ju	ne	Increas (Decre \$		e) %		
(dollars in thousands) Revenues	30,				(Decre	ase	-	5 %	
	30, 2017		2016		(Decre \$	ase	%		
Revenues	30, 2017 \$151,364		2016 \$128,77	7	(Decre \$ \$22,58	ase	% 17.5	l	
Revenues Gross profit	30, 2017 \$151,364 17,966		2016 \$128,77 12,383	7	(Decre \$ \$22,58 5,583	ase	% 17.5 45.1	l bp	
Revenues Gross profit Gross profit margin	30, 2017 \$151,364 17,966 11.9		2016 \$128,77' 12,383 9.6	7	(Decre \$ \$22,58 5,583 % N/A	ase	% 17.5 45.1 230 (12.	bp .0)	
Revenues Gross profit Gross profit margin Operating expenses	30, 2017 \$151,364 17,966 11.9 14,626		2016 \$128,77' 12,383 9.6 16,613	7	(Decre \$ \$22,58 5,583 % N/A (1,987	ase ()	% 17.5 45.1 230 (12.	bp (0) (1	
Revenues Gross profit Gross profit margin Operating expenses Restructuring charges	30, 2017 \$151,364 17,966 11.9 14,626	%	2016 \$128,777 12,383 9.6 16,613 2,500	7 %	(Decre \$ \$22,58 5,583 % N/A (1,987 (2,500	ase ()	% 17.5 45.1 230 (12. N/M	bp 0) 1 .6	

"N/A" represents not applicable.

#### Revenues

Revenues in Energy Services increased \$25.4 million, or 47.8%, in the second quarter of 2017 compared to the second quarter of 2016. The increase was primarily due to an increase in turnaround services activity and, to a lesser extent, increased maintenance and construction services activities. These increases were a direct result of increased demand from customers, coupled with expanded market share with various customers on the west coast of the United States. Revenues increased \$22.6 million, or 17.5%, in the first six months of 2017 compared to the first six months of 2016. The increase was primarily due to an increase in turnaround and maintenance services activities. Partially offsetting the increase in revenues was a decrease resulting from a decline in construction services activity attributable to upstream construction projects that were performed and completed in the first half of 2016. As part of our 2016 Restructuring, we downsized our upstream operation in 2016, which lowered revenues primarily generated from construction services activity in the first six months of 2017 compared to the first six months of 2016.

### Gross Profit and Gross Profit Margin

Gross profit in Energy Services increased \$4.9 million, or 98.9%, and gross profit margin improved 320 basis points in the second quarter of 2017 compared to the second quarter of 2016. The increase in gross profit was primarily due to an increase in revenues from turnaround services activity, as noted above, and improved performance associated with turnaround and construction services activities as a result of significant management focus on controlling costs and driving higher labor utilization. The improvement in project performance associated with construction services activity was mainly due to the elimination of cost overruns on certain upstream, lump sum construction projects recognized in the second quarter of 2016. Gross profit margin improved mainly as a result of higher utilization rates, as mentioned earlier, and the completion of restructuring activities during 2016, including the completion of certain under-performing, upstream construction projects. Gross profit margin also improved due to increases in revenues related to turnaround services.

Gross profit increased \$5.6 million, or 45.1%, and gross profit margin improved 230 basis points in the first six months of 2017 compared to the first six months of 2016. The increase in gross profit was primarily due to an increase in revenues from turnaround and maintenance services activities. As noted above, cost control efforts resulted in higher utilization and associated improvement in gross profit for our turnaround, maintenance and construction services. Gross profit margin increased primarily due to cost control and higher utilization achievements from focused management efforts and from actions taken in 2016 as part of our 2016 Restructuring.

#### **Operating Expenses**

Operating expenses in Energy Services increased \$0.5 million, or 6.6%, in the second quarter of 2017 compared to the second quarter of 2016. As part of the 2016 Restructuring, we recognized charges of \$1.5 million in the second quarter of 2016 primarily related to wind-down and other restructuring-related costs to downsize our upstream operation. Excluding 2016 Restructuring charges, operating expenses increased \$2.0 million, or 33.9%. The increase in operating expenses was primarily due to a \$1.8 million offset to operating expenses in the second quarter of 2016 related to a decrease in a reserve for Brinderson pre-acquisition matters as well as higher employee medical self-insurance costs and other general and administrative expenses in the second quarter of 2017.

Operating expenses as a percentage of revenues were 9.9% in the second quarter of 2017 compared to 13.7% in the second quarter of 2016. Excluding 2016 Restructuring charges, operating expenses as a percentage of revenues were 9.9% in the second quarter of 2017 compared to 10.9% in the second quarter of 2016, and resulted from management's focus on driving efficiencies in the business.

Operating expenses in the first six months of 2017 decreased \$2.0 million, or 12.0%, compared to the first six months of 2016. As part of the 2016 Restructuring, we recognized charges of \$3.9 million in the first six months of 2016 primarily related to wind-down and other restructuring-related costs to downsize our upstream operation. Excluding 2016 Restructuring charges, operating expenses increased \$2.0 million, or 15.4%, primarily due to the same factors impacting the changes in operating expenses in the second quarter of 2017 compared to the second quarter of 2016. Operating expenses as a percentage of revenues were 9.7% in the first six months of 2016 Excluding 2016 Restructuring charges, operating expenses as a percentage of revenues were 9.7% in the first six months of 2016.

Operating Income (Loss) and Operating Margin

Operating income in Energy Services increased \$4.5 million, or 182.7%, to \$2.0 million in the second quarter of 2017 compared to an operating loss of \$2.5 million in the second quarter of 2016. Operating margin improved to 2.6% in the second quarter of 2017 compared to (4.6)% in the second quarter of 2016.

Included in operating loss are 2016 Restructuring charges of \$1.6 million in the second quarter of 2016 primarily related to severance and employee-related benefits, early lease termination, wind-down and other restructuring costs. Excluding 2016 Restructuring charges, operating income increased \$2.9 million, or 334.3%, to \$2.0 million in the second quarter of 2017 compared to an operating loss of \$0.9 million million in the second quarter of 2016 and operating margin improved to 2.6% in the second quarter of 2017 compared to (1.6)% in the second quarter of 2016. The increases in operating income and operating margin were primarily due to increased revenues and gross profit contributions associated with turnaround, maintenance and construction services activities, partially offset by an increase in operating expenses driven by the \$1.8 million decrease in a reserve related to Brinderson pre-acquisition matters in the second quarter of 2016, as noted above.

Operating income increased \$10.1 million, or 149.6%, to \$3.3 million in the first six months of 2017 compared to an operating loss of \$6.7 million in the first six months of 2016. Operating margin improved to 2.2% in the first six months of 2017 compared to (5.2)% in the first six months of 2016.

Included in operating loss are 2016 Restructuring charges of \$6.4 million in the first six months of 2016 primarily related to severance and employee-related benefits, early lease termination and other restructuring costs. Excluding 2016 Restructuring charges, operating income increased \$3.6 million, or 1,247.8%, to \$3.3 million in the first six months of 2017 compared to an operating loss of \$0.3 million in the first six months of 2016 and operating margin improved to 2.2% in the first six months of 2017 compared to (0.2)% in the first six months of 2016. The increases in operating income and operating margin were due primarily to the same factors as noted above for the changes in operating income and operating margin in the second quarter of 2017 compared to the second quarter of 2016.

#### Other Income (Expense)

Interest Income and Expense

Interest income decreased \$0.1 million in the second quarter of 2017 compared to the prior year quarter. Interest expense increased \$0.4 million in the second quarter of 2017 compared to the prior year quarter due to higher LIBOR-based borrowing costs under our Credit Facility, partially offset by lower average debt balances in the current year period.

Interest income decreased \$0.1 million in the first six months of 2017 compared to the prior year period. Interest expense increased \$0.8 million in the first six months of 2017 compared to the same period in the prior year due to higher LIBOR-based borrowing costs under our Credit Facility.

Other Income (Expense)

Other expense was \$0.4 million in the quarter ended June 30, 2017 and \$0.5 million in the quarter ended June 30, 2016 and primarily consisted of foreign currency transaction losses in both periods.

Other expense was \$0.8 million in the six months ended June 30, 2017 and \$1.5 million in the six months ended June 30, 2016 and primarily consisted of foreign currency transaction losses in both periods.

#### Taxes (Benefit) on Income (Loss)

Taxes on income increased \$4.2 million during the second quarter of 2017 compared to the second quarter of 2016. Our effective tax rate was 29.5% in the quarter ended June 30, 2017 compared to 22.8% in the quarter ended June 30, 2016. The increase in the effective tax rate in the second quarter of 2017 as compared to the prior year period was due to a higher mix of earnings in the United States, primarily from income generated on a large deepwater project in our pipe coating and insulation operation, and the positive impact in the second quarter of 2016 of certain discrete tax items relating to the 2016 Restructuring.

Taxes on income increased \$10.9 million during the first six months of 2017 compared to the first six months of 2016. Our effective tax rate was 26.3% in the six months ended June 30, 2017 and a benefit of 83.4% in the six months ended June 30, 2016. The effective tax rate in the six months ended June 30, 2017 was impacted by the same factors impacting the effective tax rate in the second quarter of 2017, and a benefit related to the reversal of previously recorded valuation allowances due to changes in the realization of future tax benefits, primarily in the United States, recorded in the first quarter of 2017. The effective tax rate in the six months ended June 30, 2016 was impacted by the same factors impacting the effective tax rate in the second quarter of 2016, and a \$1.9 million benefit, or 42.0%

benefit to the effective tax rate, related to the reversal of a previously recorded valuation allowance due to changes in the realization of future tax benefits recorded in the first quarter of 2016.

# Non-controlling Interests

Income attributable to non-controlling interests was \$1.1 million in the quarter ended June 30, 2017 compared to a loss attributable to non-controlling interests of \$0.2 million in the quarter ended June 30, 2016. In the second quarter of 2017,

income was primarily driven from our joint venture in Louisiana, which continued its work on a large deepwater project in our pipe coating and insulation operation, and our joint venture in Oman. In the second quarter of 2016, losses from our joint ventures in Mexico, Louisiana and Saudi Arabia were partially offset by profitability from our joint venture in Oman.

Income attributable to non-controlling interests was \$3.0 million in the six months ended June 30, 2017 compared to a loss attributable to non-controlling interests of \$0.4 million in the six months ended June 30, 2016. In the first six months of 2017, income was primarily driven from our joint venture in Louisiana, which performed a majority of its work on a large deepwater project in our pipe coating and insulation operation. Our joint ventures in Oman and Mexico also contributed positive earnings in the first six months of 2017. In the six months ended June 30, 2016, losses from our joint ventures in Mexico, Louisiana and Saudi Arabia were partially offset by profitability from our joint venture in Oman.

Liquidity and Capital Resources Cash and Cash Equivalents

(in thousands) June 30, December 31,

2017 2016

Cash and cash equivalents \$105,331 \$ 129,500

Restricted cash 1,625 4,892

Restricted cash held in escrow primarily relates to funds reserved for legal requirements, deposits made in lieu of retention on specific projects performed for municipalities and state agencies, or advance customer payments and compensating balances for bank undertakings in Europe. Changes in restricted cash flows are reported in the consolidated statements of cash flows based on the nature of the restriction.

Sources and Uses of Cash

We expect the principal operational use of funds for the foreseeable future will be for capital expenditures, working capital, debt service, share repurchases and potential acquisitions.

During the first half of 2017, capital expenditures were primarily related to growth and maintenance capital related to the CIPP operations in Infrastructure Solutions, primarily in the United States and Europe. For 2017, we expect a similar overall level of capital expenditures as was made in 2016, with slightly increased capital expenditures to support anticipated growth in Infrastructure Solutions, partially offset by the 2016 completion of the pipe coating and insulation plant in Corrosion Protection.

Under the terms of our Credit Facility, we are authorized to annually purchase up to \$40 million of our common stock in open market transactions, subject to Board of Director authorization. The shares are repurchased from time to time in the open market, subject to cash availability, market conditions and other factors, and in accordance with applicable regulatory requirements. We are not obligated to acquire any particular amount of common stock and, subject to applicable regulatory requirements, may commence, suspend or discontinue purchases at any time without notice or authorization. In October 2016, our Board of Directors authorized the open market repurchase of up to \$40.0 million of our common stock to be made during 2017. Any shares repurchased during 2017 are expected to be funded primarily through cash balances. During the six months ended June 30, 2017, we acquired 868,222 shares of our common stock for \$18.8 million (\$21.72 average price per share) through the open market repurchase program discussed above. In addition, we repurchased 97,315 shares of our common stock for \$2.2 million (\$22.33 average price per share) in connection with the satisfaction of tax obligations in connection with the vesting of restricted stock, restricted stock units and performance units. Once repurchased, we promptly retired such shares.

At June 30, 2017, our cash balances were located worldwide for working capital, potential acquisitions and support needs. Given the breadth of our international operations, approximately \$50.8 million, or 48.2%, of our cash was denominated in currencies other than the United States dollar as of June 30, 2017. We manage our worldwide cash requirements by reviewing available funds among the many subsidiaries through which we conduct business and the cost effectiveness with which those funds can be accessed. The repatriation of cash balances from certain of our subsidiaries could have adverse tax consequences or be subject to regulatory capital requirements; however, those balances are generally available without legal restrictions to fund ordinary business operations. With few exceptions,

U.S. income taxes, net of applicable foreign tax credits, have not been provided on undistributed earnings of international subsidiaries. Our intention is to permanently reinvest these earnings.

Our primary source of cash is operating activities. We occasionally borrow under our line of credit's available capacity to fund operating activities, including working capital investments. Our operating activities include the collection of accounts receivable as well as the ultimate billing and collection of costs and estimated earnings in excess of billings. At June 30, 2017, we believed our net accounts receivable and our costs and estimated earnings in excess of billings, as reported on our

consolidated balance sheet, were fully collectible and a significant portion of the receivables will be collected within the next twelve months. From time to time, we have net receivables recorded that we believe will be collected but are being disputed by the customer in some manner. Disputes of this nature could meaningfully impact the timing of receivable collection or require us to invoke our contractual or legal rights in a lawsuit or alternative dispute resolution proceeding. If in a future period we determine that any of these receivables are no longer collectible, we will increase our allowance for bad debts through a charge to earnings.

### Cash Flows from Operations

Cash flows from operating activities provided \$0.9 million in the first six months of 2017 compared to \$9.9 million provided in the first six months of 2016. The decrease in operating cash flow from the prior year period was primarily due to lower cash flows related to working capital as a result of the timing of customer payments. Working capital used \$56.4 million of cash during the first six months of 2017 compared to \$20.8 million used in the first six months of 2016, primarily due to the timing of customer payments on certain large projects, including the domestic deepwater pipe coating and insulation project in Corrosion Protection, which increased days sales outstanding approximately five days at June 30, 2017. We expect the working capital outflows experienced during the first six months to reverse in the third and fourth quarters of 2017 as we collect currently outstanding receivables on larger projects.

### Cash Flows from Investing Activities

Cash flows from investing activities used \$19.7 million during the first six months of 2017 compared to \$105.6 million used during the first six months of 2016. During the first six months of 2017, we used £6.5 million, approximately \$8.0 million, to acquire Environmental Techniques. During the first six months of 2016, we used \$91.2 million to acquire Underground Solutions, Fyfe Europe and the CIPP business of LMJ. During the first six months of 2016, we received proceeds of \$4.6 million, net of cash disposed, from the sale of our interest in our Canadian pipe coating operation. We used \$12.8 million in cash for capital expenditures in the first six months of 2017 compared to \$19.4 million in the prior year period. In the first six months of 2017 and 2016, \$1.0 million and \$1.1 million, respectively, of non-cash capital expenditures were included in accounts payable and accrued expenses. Capital expenditures in the first six months of 2017 and 2016 were partially offset by \$0.4 million and \$2.4 million, respectively, in proceeds received from asset disposals.

We anticipate approximately \$30.0 million to \$35.0 million to be spent in 2017 on capital expenditures to support our global operations.

#### Cash Flows from Financing Activities

Cash flows from financing activities used \$13.3 million during the first six months of 2017 compared to \$0.3 million provided in the first six months of 2016. During the first six months of 2017 and 2016, we used net cash of \$21.0 million and \$25.2 million, respectively, to repurchase 965,537 and 1,365,249 shares, respectively, of our common stock through open market purchases and in connection with our equity compensation programs as discussed in Note 7 to the consolidated financial statements contained in this report. During the first six months of 2017, we had net borrowings of \$17.0 million from our line of credit to fund domestic working capital needs, and we used cash of \$8.8 million to pay down the principal balance of our term loan. During the first six months of 2016, we had net borrowings of \$36.0 million from our line of credit primarily to fund our acquisition activity, and we used cash of \$8.8 million to pay down the principal balance of our term loan.

### Long-Term Debt

In October 2015, we entered into an amended and restated \$650.0 million senior secured credit facility (the "Credit Facility") with a syndicate of banks. The Credit Facility consists of a \$300.0 million five-year revolving line of credit and a \$350.0 million five-year term loan facility, each with an original maturity date in October 2020. Our indebtedness at June 30, 2017 consisted of \$319.4 million outstanding from the \$350.0 million term loan under the Credit Facility and \$53.0 million on the line of credit under the Credit Facility. Additionally, we designated \$9.6 million of debt held by our joint venture partners (representing funds loaned by our joint venture partners) as third-party debt in the consolidated financial statements and held \$0.3 million of third-party notes and bank debt at June 30, 2017. During the first six months of 2017, we had net borrowings of \$17.0 million on the line of credit for domestic working capital needs. At June 30, 2017, we classified \$3.0 million of our borrowings on the line of credit in "Current maturities of long-term debt" in the Consolidated Balance Sheet based on our intent to repay amounts within

the next twelve months.

As of June 30, 2017, we had \$33.9 million in letters of credit issued and outstanding under the Credit Facility. Of such amount, \$15.1 million was collateral for the benefit of certain of our insurance carriers and \$18.8 million was for letters of credit or bank guarantees of performance or payment obligations of foreign subsidiaries.

In October 2015, we entered into an interest rate swap agreement for a notional amount of \$262.5 million, which is set to expire in October 2020. The notional amount of this swap mirrors the amortization of a \$262.5 million portion of our \$350.0 million term loan drawn from the Credit Facility. The swap requires us to make a monthly fixed rate payment of 1.46% calculated on the amortizing \$262.5 million notional amount, and provides for us to receive a payment based upon a variable monthly LIBOR interest rate calculated on the same amortizing \$262.5 million notional amount. The receipt of the monthly LIBOR-based payment offsets a variable monthly LIBOR-based interest cost on a corresponding \$262.5 million portion of our term loan from the Credit Facility. This interest rate swap is used to partially hedge the interest rate risk associated with the volatility of monthly LIBOR rate movement and is accounted for as a cash flow hedge.

The Credit Facility is subject to certain financial covenants including a consolidated financial leverage ratio and consolidated fixed charge coverage ratio. We were in compliance with all covenants at June 30, 2017 and expect continued compliance for the foreseeable future.

We believe that we have adequate resources and liquidity to fund future cash requirements and debt repayments with cash generated from operations, existing cash balances and additional short- and long-term borrowing capacity for the next 12 months. We expect cash generated from operations to increase in 2017 due to improved earnings, working capital management initiatives and the cost savings generated through our restructuring efforts.

See Note 6 to the consolidated financial statements contained in this report for additional information and disclosures regarding our long-term debt.

### Disclosure of Contractual Obligations and Commercial Commitments

There were no material changes in contractual obligations and commercial commitments from those disclosed in our Annual Report on Form 10-K for the year ended December 31, 2016. See Note 9 to the consolidated financial statements contained in this report for further discussion regarding our commitments and contingencies.

# Item 3. Quantitative and Qualitative Disclosures About Market Risk Market Risk

We are exposed to the effect of interest rate changes and of foreign currency and commodity price fluctuations. We currently do not use derivative contracts to manage commodity risks. From time to time, we may enter into foreign currency forward contracts to fix exchange rates for net investments in foreign operations to hedge our foreign exchange risk.

#### Interest Rate Risk

The fair value of our cash and short-term investment portfolio at June 30, 2017 approximated carrying value. Given the short-term nature of these instruments, market risk, as measured by the change in fair value resulting from a hypothetical 100 basis point change in interest rates, would not be material.

Our objectives in managing exposure to interest rate changes are to limit the impact of interest rate changes on earnings and cash flows and to lower overall borrowing costs. To achieve these objectives, we maintain fixed rate debt whenever favorable; however, the majority of our debt at June 30, 2017 was variable rate debt. We substantially mitigate our interest rate risk through interest rate swap agreements, which are used to hedge the volatility of monthly LIBOR rate movement of our debt. We currently utilize interest rate swap agreements with a notional amount that mirrors approximately 75% of our outstanding borrowings from the term loan under our Credit Facility. At June 30, 2017, the estimated fair value of our long-term debt was approximately \$380.4 million. Fair value was estimated using market rates for debt of similar risk and maturity and a discounted cash flow model. Market risk related to the potential increase in fair value resulting from a hypothetical 100 basis point increase in our debt specific borrowing rates at June 30, 2017 would result in a \$1.1 million increase in interest expense.

# Foreign Exchange Risk

We operate subsidiaries and are associated with licensees and affiliated companies operating solely outside of the United States and in foreign currencies. Consequently, we are inherently exposed to risks associated with the fluctuation in the value of the local currencies compared to the U.S. dollar. At June 30, 2017, a substantial portion of our cash and cash equivalents was denominated in foreign currencies, and a hypothetical 10.0% change in currency

exchange rates could result in an approximate \$11.1 million impact to our equity through accumulated other comprehensive income (loss).

In order to help mitigate this risk, we may enter into foreign exchange forward contracts to minimize the short-term impact of foreign currency fluctuations. We do not engage in hedging transactions for speculative investment reasons. There can be no assurance that our hedging operations will eliminate or substantially reduce risks associated with fluctuating currencies. At

June 30, 2017, there were no material foreign currency hedge instruments outstanding. See Note 11 to the consolidated financial statements contained in this report for additional information and disclosures regarding our derivative financial instruments.

### Commodity Risk

We have exposure to the effect of limitations on supply and changes in commodity pricing relative to a variety of raw materials that we purchase and use in our operating activities, most notably resin, iron ore, chemicals, staple fiber, fuel, metals and pipe. We manage this risk by entering into agreements with certain suppliers utilizing a request for proposal, or RFP, format and purchasing in bulk, and advantageous buying on the spot market for certain metals, when possible. We also manage this risk by continuously updating our estimation systems for bidding contracts so that we are able to price our products and services appropriately to our customers. However, we face exposure on contracts in process that have already been priced and are not subject to any cost adjustments in the contract. This exposure is potentially more significant on our longer-term projects.

We obtain a majority of our global resin requirements, one of our primary raw materials, from multiple suppliers in order to diversify our supplier base and thus reduce the risks inherent in concentrated supply streams. We have qualified a number of vendors in North America, Europe and Asia that can deliver, and are currently delivering, proprietary resins that meet our specifications.

The primary products and raw materials used by our infrastructure rehabilitation operations in the manufacture of fiber reinforced polymer composite systems are carbon, glass, resins, fabric and epoxy raw materials. Fabric and epoxies are the largest materials purchased, which are currently purchased through a select group of suppliers, although we believe these and the other materials are available from a number of vendors. The price of epoxy historically is affected by the price of oil. In addition, a number of factors such as worldwide demand, labor costs, energy costs, import duties and other trade restrictions may influence the price of these raw materials.

We rely on a select group of third-party extruders to manufacture our Fusible PVC® pipe products. Iron ore inventory balances are managed according to our anticipated volume of concrete weight coating projects. We obtain the majority of our iron ore from a limited number of suppliers, and pricing can be volatile. Iron ore is typically purchased near the start of each project. Concrete weight coating revenue accounts for a small percentage of our overall revenues.

#### Item 4. Controls and Procedures

Our management, under the supervision and with the participation of our Chief Executive Officer (our principal executive officer) and Chief Financial Officer (our principal financial officer), has conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the "Exchange Act")), as of June 30, 2017. Based upon and as of the date of this evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures were effective to ensure that the information required to be disclosed by us in the reports that we file or submit under the Exchange Act (a) is recorded, processed, summarized and reported within the time period specified in the Securities and Exchange Commission's rules and forms and (b) is accumulated and communicated to our management, including our principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure.

There were no changes in our internal control over financial reporting that occurred during the quarter ended June 30, 2017 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### PART II—OTHER INFORMATION

#### Item 1. Legal Proceedings

We are involved in certain actions incidental to the conduct of our business and affairs. Management, after consultation with legal counsel, does not believe that the outcome of any such actions, individually and in the aggregate, will have a material adverse effect on our consolidated financial condition, results of operations or cash flows.

#### Item 1A. Risk Factors

There have been no material changes to the risk factors described in Item 1A in our Annual Report on Form 10-K for the year ended December 31, 2016.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds Issuer Purchases of Equity Securities

	Total Number of Shares (or Units) Purchased		Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs	Maximum Number (or Approximate Dollar Value) of Shares (or Units) that May Yet Be Purchased Under the Plans or Programs
January 2017 (1) (2)	117,029	\$22.92	107,647	\$37,540,031
February 2017 (1) (2)	125,211	22.95	108,355	35,054,935
March 2017 (1) (2)	220,077	22.49	150,912	31,627,784
April 2017 (1) (2)	126,448	22.76	126,400	28,751,326
May 2017 (1) (2)	205,735	19.99	205,200	24,649,082
June 2017 (1) (2)	171,037	20.67	169,708	21,140,282
Total	965,537	\$21.78	868,222	

In October 2016, our board of directors authorized the open market repurchase of up to \$40.0 million of our common stock to be made during 2017. We began repurchasing shares under this program in January 2017. Once repurchased, we promptly retire the shares.

#### Item 6. Exhibits

The exhibits required to be filed as part of this Quarterly Report on Form 10-Q are listed on the Index to Exhibits attached hereto.

In connection with approval of our credit facility, our board of directors approved the purchase of up to \$10.0 million of our common stock in each calendar year in connection with our equity compensation programs for employees and directors. The number of shares purchased includes shares surrendered to us to pay the exercise price and/or to satisfy tax withholding obligations in connection with "net, net" exercises of employee stock options

<sup>(2)</sup> and/or the vesting of restricted stock, restricted stock units or performance units issued to employees. For the six months ended June 30, 2017, 97,315 shares were surrendered in connection with restricted stock, restricted stock unit and performance unit transactions. The deemed price paid was the closing price of our common stock on the Nasdaq Global Select Market on the date that the restricted stock, restricted stock units or performance units vested. Once repurchased, we promptly retire the shares.

### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**AEGION CORPORATION** 

Date: August 2, 2017 /s/ David A. Martin David A. Martin

Executive Vice President and Chief Financial Officer

(Principal Financial Officer)

#### **INDEX TO EXHIBITS**

These exhibits are numbered in accordance with the Exhibit Table of Item 601 of Regulation S-K.

- Certification of Charles R. Gordon pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, filed herewith.
- 31.2 Certification of David A. Martin pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, filed herewith.
- Certification of Charles R. Gordon pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, filed herewith.
- Certification of David A. Martin pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, filed herewith.
- 101.INS XBRL Instance Document\*
- 101.SCH XBRL Taxonomy Extension Schema Document\*
- 101.CALXBRL Taxonomy Extension Calculation Linkbase Document\*
- 101.DEF XBRL Taxonomy Extension Definition Linkbase Document\*
- 101.LAB XBRL Taxonomy Extension Label Linkbase Document\*
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase Document\*
- \*In accordance with Rule 406T under Regulation S-T, the XBRL-related information in Exhibit 101 shall be deemed "furnished" and not "filed".