

IRWIN FINANCIAL CORP
Form 4
January 04, 2008

FORM 4

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

OMB APPROVAL

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STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934, Section 17(a) of the Public Utility Holding Company Act of 1935 or Section 30(h) of the Investment Company Act of 1940

(Print or Type Responses)

1. Name and Address of Reporting Person *
HOOVER R DAVID

(Last) (First) (Middle)

IRWIN FINANCIAL CORPORATION, 500 WASHINGTON STREET

(Street)

COLUMBUS, IN 47201

(City) (State) (Zip)

2. Issuer Name and Ticker or Trading Symbol
IRWIN FINANCIAL CORP [IFC]

3. Date of Earliest Transaction (Month/Day/Year)
01/02/2008

4. If Amendment, Date Original Filed(Month/Day/Year)

5. Relationship of Reporting Person(s) to Issuer

(Check all applicable)

Director 10% Owner
 Officer (give title below) Other (specify below)

6. Individual or Joint/Group Filing(Check Applicable Line)

Form filed by One Reporting Person
 Form filed by More than One Reporting Person

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

1. Title of Security (Instr. 3)	2. Transaction Date (Month/Day/Year)	2A. Deemed Execution Date, if any (Month/Day/Year)	3. Transaction Code (Instr. 8)	4. Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5)	5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4)	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	7. Nature of Indirect Beneficial Ownership (Instr. 4)
				(A) or (D)	Price		
				Code V	Amount		
COMMON STOCK	01/02/2008		J	680 ⁽¹⁾	A \$ 7.35	10,730	D
COMMON STOCK	01/02/2008		A	4,081 ⁽¹⁾	A \$ 7.35	14,811	D
COMMON STOCK	01/02/2008		A	3,546 ⁽²⁾	A \$ 7.05	18,357	D
COMMON STOCK						8,500	I BY SPOUSE

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

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SEC 1474
(9-02)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., puts, calls, warrants, options, convertible securities)

1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year)	4. Transaction Code (Instr. 8)	5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4, and 5)	6. Date Exercisable and Expiration Date (Month/Day/Year)	7. Title and Amount of Underlying Securities (Instr. 3 and 4)	8. Price of Derivative Security (Instr. 5)	9. Number of Derivative Securities Beneficially Owned (Instr. 5)
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Reporting Owners

Reporting Owner Name / Address	Relationships			
	Director	10% Owner	Officer	Other
HOOVER R DAVID IRWIN FINANCIAL CORPORATION 500 WASHINGTON STREET COLUMBUS, IN 47201		X		

Signatures

/s/ Steven R. Schultz, Attorney-in-Fact for R. David Hoover
01/03/2008

__Signature of Reporting Person

Date

Explanation of Responses:

- * If the form is filed by more than one reporting person, see Instruction 4(b)(v).
 - ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations. See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).
- (1) Shares reported were acquired pursuant to the Irwin Financial Corporation 1999 Outside Director Restricted Stock Compensation Plan in lieu of cash payment for services as a director of the Company. The reporting person has direct voting power with respect to the shares reported but no investment power until ownership of the shares vest pursuant to the Plan and certain holding periods set forth in the Plan expire.
- (2) Shares reported were acquired pursuant to the Irwin Financial Corporation 2001 Stock Plan in lieu of cash payment for services as a director of the Company. The reporting person has direct voting power with respect to the shares but no investment power until ownership of the shares vests pursuant to the Plan and certain holding periods set forth in the Plan expire.

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Potential persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB number. **Other than those reclassifications, the adoption of this standard did not have any impact on our financial position, results of operations or cash flows.**

Accounting Standards Issued But Not Yet Effective

In May 2014, the FASB issued a comprehensive new revenue recognition standard that supersedes nearly all revenue recognition guidance under GAAP and International Financial Reporting Standards and supersedes some cost guidance for construction-type and production-type contracts. The guidance in this standard is principles-based, and consequently, entities will be required to use more judgment and make more estimates than under prior guidance, including identifying contract performance obligations, estimating variable consideration to include in the contract price and allocating the transaction price to separate performance obligations. The guidance in this standard is applicable to all contracts with customers, regardless of industry-specific or transaction-specific fact patterns. Additionally, this standard provides guidance for transactions that were not previously addressed comprehensively (e.g., service revenue, contract modifications and licenses of intellectual property) and modifies guidance for multiple-element arrangements. The core principle of this standard is that entities should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods and services. To help financial statement users better understand the nature, amount, timing and potential uncertainty of the revenue that is recognized, this standard requires significantly more interim and annual disclosures. This standard allows for either “full retrospective” adoption (application to all periods presented) or “modified retrospective” adoption (application to only the most current period presented in the financial statements, as well as certain additional required footnote disclosures). In August 2015, the FASB issued an accounting standards update that defers the effective date of this standard by one year, while permitting entities to elect to adopt one year earlier on the original effective date. As a result, this standard is now effective for fiscal years, and interim reporting periods within those years, beginning after December 15, 2017, which for us is our fiscal 2019. In March 2016 and April 2016, the FASB issued two accounting standards updates that clarify its new revenue recognition guidance on accounting for licenses of intellectual property and identifying performance obligations as well as principal versus agent guidance. We are currently evaluating the impact the new revenue recognition standard will have on our financial position, results of operations and cash flows.

In February 2016, the FASB issued a new lease standard that supersedes existing lease guidance under GAAP. This standard requires lessees to record most leases on their balance sheets but recognize expenses on their income statements in a manner similar to existing lease guidance under GAAP. Entities are required to use a modified retrospective approach for leases that exist or are entered into after the beginning of the earliest comparative period in the financial statements, with the option to use certain relief. Full retrospective application is prohibited. This standard is effective for fiscal years, and interim reporting periods within those years, beginning after December 15, 2018, which for us is our fiscal 2020. We are currently evaluating the impact this standard will have on our financial position, results of operations and cash flows.

In March 2016, the FASB issued an accounting standards update making final targeted amendments to the accounting for employee share-based payments. These amendments will require entities to recognize the income tax effects of awards when the awards vest or are settled, will change an employer's accounting for an employee's use of shares to satisfy the employer's statutory income tax withholding obligation and will require entities to elect whether to account for forfeitures of share-based payments by either recognizing forfeitures of awards as they occur or estimating the number of awards expected to be forfeited as is currently required. The required method of adoption varies by amendment. This accounting standards update is effective for fiscal years, and interim reporting periods within those years, beginning after December 15, 2016, which for us is our fiscal 2018. Early adoption is permitted in any annual or interim period, but all of the guidance is required to be adopted in the same period and any adjustments must be reflected as of the beginning of the fiscal year. We are currently evaluating the impact this accounting standards update will have on our financial position, results of operations and cash flows.

Note B — Discontinued Operations and Divestitures

In the third quarter of fiscal 2016, we entered into a definitive agreement for the divestiture of our composite aerostructures business ("Aerostructures"), which is part of our Electronic Systems segment, for \$187 million in cash at closing and the assumption of a \$23 million capitalized lease, and determined the business met the held for sale criteria under GAAP. Aerostructures had income before income taxes of \$3 million and \$4 million for the quarter and three quarters ended April 1, 2016, respectively, and is not strategic to our business. We acquired Aerostructures as part of our acquisition of Exelis Inc. and its subsidiaries (collectively, "Exelis") in May 2015. We completed the divestiture on April 8, 2016, during the fourth quarter of fiscal 2016.

Summarized balance sheet information for Aerostructures is as follows:

April 1,
2016
(In
millions)
Receivables
Inventories
Other
Current
assets
Total
Current
assets
Property,
plant
and
equipment
Goodwill
Other
Intangible
assets
Other
Non-current
assets
Total
Non-current
assets
Assets
of
disposal
group
held
for
sale

Current
liabilities
Non-current
liabilities
Liabilities
of
disposal

Explanation of Responses:

group
held
for
sale

On February 4, 2013, we completed the sale of Broadcast Communications to an affiliate of The Gores Group, LLC (the “Buyer”) pursuant to a definitive Asset Sale Agreement entered into December 5, 2012 for \$225 million, including \$160 million in cash, subject to customary adjustments (including a post-closing working capital adjustment), a \$15 million subordinated promissory note (which was collected in fiscal 2014) and an earnout of up to \$50 million based on future performance. Broadcast Communications was recorded as discontinued operations in connection with the sale.

Based on a dispute between us and the Buyer over the amount of the post-closing working capital adjustment, we and the Buyer previously appointed a nationally recognized accounting firm to render a final determination of such dispute. On January 29, 2016, the accounting firm rendered its final determination as to the disputed items, in which it concluded substantially in our favor and partly in the Buyer’s favor. As a result of such determination, we recorded a loss in discontinued operations in the second quarter of fiscal 2016 of \$21 million (\$17 million after-tax or \$0.14 per diluted share) and adjusted current liabilities of discontinued operations to \$43 million. In the third quarter of fiscal 2016, discontinued operations consisted of a \$2 million (\$2 million after-tax) increase in the loss on discontinued operations due to third-party costs related to the dispute. We did not restate our historical financial results of operations to account for Broadcast Communications as discontinued operations for the periods prior to the second quarter of fiscal 2016 presented in this Report because the amounts were not material. Unless otherwise specified, the information set forth in these Notes, other than this Note B — Discontinued Operations and Divestitures, relates solely to our continuing operations.

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Note C — Stock Options and Other Share-Based Compensation

During the three quarters ended April 1, 2016, we had options or other share-based compensation outstanding under two shareholder-approved stock incentive plans (“SIPs”), the Harris Corporation 2005 Equity Incentive Plan (As Amended and Restated Effective August 27, 2010) and the Harris Corporation 2015 Equity Incentive Plan. We have granted the following types of share-based awards under these SIPs: stock options, restricted stock awards, restricted stock unit awards, performance share awards, performance share unit awards and awards of immediately vested shares of our common stock. We believe that such awards more closely align the interests of participants with those of shareholders. Certain share-based awards provide for accelerated vesting if there is a change in control (as defined under our SIPs). The compensation cost related to our share-based awards that was charged against income was \$10 million and \$29 million for the quarter and three quarters ended April 1, 2016, respectively. The compensation cost related to our share-based awards that was charged against income was \$9 million and \$26 million for the quarter and three quarters ended April 3, 2015, respectively.

Grants to participants under our SIPs during the third quarter ended April 1, 2016 consisted of 14,000 restricted stock awards. Grants to participants under our SIPs during the three quarters ended April 1, 2016 consisted of 1,658,000 stock options, 114,270 restricted stock awards and 292,665 performance share unit awards. The fair value as of the grant date of each stock option award was determined using the Black-Scholes-Merton option-pricing model, which used the following assumptions: expected dividend yield of 2.50 percent; expected volatility of 23.01 percent; risk-free interest rates averaging 1.52 percent; and expected term in years of 5.05. The fair value as of the grant date of each restricted stock award was based on the closing price of our common stock on the grant date. The fair value as of the grant date of each performance share unit award was determined based on the fair value from a multifactor Monte Carlo valuation model that simulates our stock price and total shareholder return (“TSR”) relative to other companies in our TSR peer group, less a discount to reflect the delay in payments of cash dividend-equivalents that are made only upon vesting.

Note D — Accumulated Other Comprehensive Loss

The components of accumulated other comprehensive loss are summarized below:

	April 1, July 3, 2016	2015
	(1)	(1)
(In millions)		
Foreign currency translation, net of income taxes of \$29 million and \$15 million at April 1, 2016 and July 3, 2015,	\$ (14)	\$ (62)

respectively
 Net
 unrealized
 loss
 on
 hedging
 derivatives,
 net
 of
 income
 taxes
 of
 \$(18) (19)
 million
 and
 \$12
 million
 at
 April 1,
 2016
 and
 July 3,
 2015,
 respectively
 Unrecognized
 postretirement
 obligations,
 net
 of
 income
 taxes
 of
 \$41
 million 62 65
 and
 \$42
 million
 at
 April 1,
 2016
 and
 July 3,
 2015,
 respectively
 \$(70) \$(16)

(1) Reclassifications out of accumulated other comprehensive loss to earnings were not material for the three quarters ended April 1, 2016 or April 3, 2015.

Note E — Receivables

Receivables are summarized below:

Explanation of Responses:

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	April 1, 2016	July 3, 2015
	(In millions)	
Accounts receivable	\$732	\$837
Unbilled costs and accrued earnings on cost-plus contracts	331	343
	1,063	1,180
Less allowances for collection losses	(9)	(12)
	\$1,054	\$1,168

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Note F — Inventories

Inventories are summarized below:

	April 2016	July 3, 2015
	(In millions)	
Unbilled costs and accrued earnings on fixed-price contracts	\$524	\$463
Finished products	119	100
Work in process	154	256
Raw materials and supplies	195	196
	\$992	\$1,015

Unbilled costs and accrued earnings on fixed-price contracts were net of progress payments of \$65 million at April 1, 2016 and \$85 million at July 3, 2015.

Note G — Property, Plant and Equipment

Property, plant and equipment are summarized below:

	April 1, 2016	July 3, 2015
	(In millions)	
Land	\$45	\$45
Software capitalized for internal use	138	155
Buildings	608	587
Machinery and equipment	1,336	1,526
	2,127	2,313
Less accumulated depreciation and amortization	(1,120)	(1,148)
	\$1,007	\$1,165

Depreciation and amortization expense related to property, plant and equipment was \$42 million and \$141 million for the quarter and three quarters ended April 1, 2016, respectively. Depreciation and amortization expense related to property, plant and equipment was \$36 million and \$109 million for the quarter and three quarters ended April 3, 2015, respectively.

Note H — Goodwill

As discussed in Note R — Business Segments, we adjusted our segment reporting in the first quarter of fiscal 2016 to reflect our new organizational structure that was effective at the beginning of fiscal 2016, which resulted in changes to our operating segments, which are also our reportable segments and are referred to as our business segments. In accordance with GAAP, we have reassigned goodwill using a relative fair value approach. Because our accounting for our acquisition of Exelis in the fourth quarter of fiscal 2015 is still preliminary, we assigned the goodwill acquired as a result of the acquisition on a provisional basis. Immediately before and after our goodwill assignments, we completed an assessment of any potential goodwill impairment under our former and new segment reporting structure and determined that no impairment existed.

In addition, we test our goodwill for impairment annually, or under certain circumstances, more frequently, such as when events or circumstances indicate there may be an impairment. See Note N — Impairment of Goodwill and Other Assets in these Notes for information regarding a non-cash charge for impairment of goodwill and other assets related to Harris CapRock Communications recorded in the second quarter of fiscal 2016 in our Critical Networks segment.

The assignment of goodwill by business segment, and changes in the carrying amount of goodwill for the three quarters ended April 1, 2016 by business segment, were as follows:

	Communication Systems	Space and Intelligence Systems	Electronic Systems	Critical Networks	Total
	(In millions)				
Balance at July 3, 2015	\$760	\$ 1,446	\$ 1,718	\$ 2,424	\$6,348
Impairment of goodwill	—	—	—	(290)	(290)
Decrease from reclassification to held for sale asset (1)	—	—	(61)	—	(61)
Currency translation adjustments	—	(7)	(2)	(39)	(48)
Other (including true-ups of previously estimated purchase price allocations) (2)	17	(12)	26	(40)	(9)
Balance at April 1, 2016	\$777	\$ 1,427	\$ 1,681	\$ 2,055	\$5,940

During the third quarter of fiscal 2016, we determined Aerostructures met the held for sale criteria and reclassified Aerostructures' assets to current assets in accordance with GAAP. We included Aerostructures' assets in the (1) "Assets of disposal group held for sale" line item in the accompanying Condensed Consolidated Balance Sheet (Unaudited) as of April 1, 2016. See Note B — Discontinued Operations and Divestitures and Note T — Subsequent Events in these Notes for additional information.

Our accounting for the Exelis acquisition is still preliminary. The fair value estimates for the assets acquired and liabilities assumed were based on preliminary calculations, and our estimates and assumptions are subject to change as we obtain additional information for our estimates during the measurement period (up to one year from the acquisition date). The primary areas of these preliminary estimates that are not yet finalized relate to certain (2) tangible assets, liabilities acquired (including environmental reserves), and tax-related items. During the three quarters ended April 1, 2016, we recorded several purchase price adjustments which impacted goodwill, the largest of which reduced current liabilities by \$82 million related to previously unrecognized tax benefits and to deferred revenue based on the fair value of a customer contract.

Note I — Accrued Warranties

Changes in our liability for standard product warranties, which is included as a component of the “Other accrued items” and “Other long-term liabilities” line items in the accompanying Condensed Consolidated Balance Sheet (Unaudited), during the three quarters ended April 1, 2016 were as follows:

	(In millions)
Balance at July 3, 2015	\$ 36
Warranty provision for sales	15
Settlements	(14)
Other adjustments to warranty liability, including those for foreign currency translation	(2)
Balance at April 1, 2016	\$ 35

We also sell extended product warranties and recognize revenue from these arrangements over the warranty period. Costs of warranty services under these arrangements are recognized as incurred. Deferred revenue associated with extended product warranties was \$28 million at April 1, 2016 and \$36 million at July 3, 2015 and is included as a component of the “Advance payments and unearned income” and “Other long-term liabilities” line items in the accompanying Condensed Consolidated Balance Sheet (Unaudited).

Note J — Long-Term Debt

As disclosed in Note 13: “Long-Term Debt” in our Notes to Consolidated Financial Statements in our Fiscal 2015 Form 10-K, in connection with our acquisition of Exelis, Harris Corporation fully and unconditionally guaranteed all of the long-term fixed-rate debt securities issued by Exelis Inc. outstanding at the time of the acquisition, consisting of \$250 million in aggregate principal amount of 4.25% senior notes due October 1, 2016 and \$400 million in aggregate principal amount of 5.55% senior notes due October 1, 2021 (together, the “Exelis Notes”), as indicated in the table in Note 13: “Long-Term Debt” in our Notes to Consolidated Financial Statements in our Fiscal 2015 Form 10-K. In addition, Exelis Inc. fully and unconditionally guaranteed all of the long-term fixed-rate debt securities issued by Harris Corporation outstanding at the time of the acquisition, consisting of the nine other series of fixed-rate debt securities listed in the “2015” column in the table in Note 13: “Long-Term Debt” in our Notes to Consolidated Financial Statements in our Fiscal 2015 Form 10-K, in an aggregate principal amount of \$3.226 billion. On December 31, 2015, Exelis Inc. merged with and into Harris Corporation, with Harris Corporation being the surviving corporation in the merger, the separate existence of Exelis Inc. ceased, Harris Corporation assumed the obligations of Exelis Inc. under the Exelis Notes, and the cross guarantees of our outstanding long-term fixed-rate debt securities as described above terminated.

Note K — Postretirement Benefit Plans

The following table provides the components of our net periodic benefit cost (income) for our defined benefit plans, including defined benefit pension plans and other postretirement defined benefit plans:

	Quarter Ended April 1, 2016			Three Quarters Ended April 1, 2016		
	Pension	Other Benefits	Total	Pension	Other Benefits	Total
(In millions)						
Net periodic benefit cost (income)						
Service cost	\$ 18	\$ 1	\$ 19	\$ 56	\$ 4	\$ 60
Interest cost	63	3	66	186	10	196
Expected return on plan assets	(87)	(4)	(91)	(258)	(13)	(271)
Amortization of net actuarial loss						
Amortization of prior service cost						
Net periodic benefit cost (income)	\$ (6)	\$ —	\$ (6)	\$ (16)	\$ (4)	\$ (20)

Explanation of Responses:

benefit					
income					
Effect					
of					
curtailments	—	—	(121)	(121)	
or					
settlements					
(1)					
Total					
net					
post-	\$ —	\$(6)	\$(16)	\$(125)	\$(141)
periodic					
benefit					
income					

We discontinued certain significantly underfunded post-employment benefit plans effective December 31, 2015. (1) Under GAAP, this resulted in a negative plan amendment and curtailment during the quarter ended January 1, 2016, a settlement as of December 31, 2015, and a net liability reduction of \$101 million. We contributed \$134 million to our qualified defined benefit pension plans during the three quarters ended April 1, 2016. We currently anticipate making additional contributions to our qualified defined benefit pension plans of approximately \$40 million during the remainder of fiscal 2016.

Note L — Income From Continuing Operations Per Common Share

The computations of income from continuing operations per common share are as follows:

	Quarter Ended		Three Quarters Ended	
	April 1, 2016	April 3, 2015	April 1, 2016	April 3, 2015
	(In millions, except per share amounts)			
Income from continuing operations	\$ 170	\$ 126	\$ 183	\$ 390
Adjustments for participating securities outstanding	—	(1)	(1)	(2)
Income from continuing operations used in per basic and diluted common share calculations (A)	\$ 170	\$ 125	\$ 182	\$ 388
Basic weighted average common shares outstanding (B)	124.0	103.7	123.7	104.1
Impact of dilutive share-based awards	1.1	1.1	1.1	1.1
Diluted weighted average common shares outstanding (C)	125.1	104.8	124.8	105.2
Income from continuing operations per basic common share (A)/(B)	\$ 1.37	\$ 1.21	\$ 1.47	\$ 3.73
Income from continuing operations per diluted common share (A)/(C)	\$ 1.36	\$ 1.20	\$ 1.46	\$ 3.69

Potential dilutive common shares primarily consist of employee stock options and performance share unit awards. Employee stock options to purchase approximately 1,618,558 and 765,438 shares of our common stock were outstanding at April 1, 2016 and April 3, 2015, respectively, but were not included as dilutive stock options in the computations of income from continuing operations per diluted common share because the effect would have been antidilutive.

Note M — Income Taxes

Our effective tax rate (income taxes as a percentage of income from continuing operations before income taxes) was 29.5 percent in the third quarter of fiscal 2016 compared with 29.6 percent in the third quarter of fiscal 2015.

In the third quarter of fiscal 2016, our effective tax rate benefited from the favorable impact of:

Amounts recorded in respect of our expected near-term recognition of a tax loss for the divestiture of Aerostructures, net of valuation allowance, following our classification of Aerostructures as held for sale as of the end of the third quarter of fiscal 2016;

Additional deductions and additional research credits claimed on our fiscal 2015 tax return compared with our recorded estimates at the end of fiscal 2015; and

State tax reductions resulting from our integration of Exelis operations.

This favorable impact was partially offset by the non-deductibility for tax purposes of additional portions of the impairment charge recorded in the second quarter of fiscal 2016 described in Note N — Impairment of Goodwill and Other Assets in these Notes, as that charge was finalized during the third quarter of fiscal 2016.

In the third quarter of fiscal 2015, our effective tax rate benefited from additional deductions (primarily related to manufacturing) and additional research credits claimed on our fiscal 2014 tax return compared with our recorded estimates at the end of fiscal 2014, as well as from finalizing issues with tax authorities.

Our effective tax rate was 50.3 percent in the first three quarters of fiscal 2016 compared with 28.3 percent in the first three quarters of fiscal 2015.

In the first three quarters of fiscal 2016, our effective tax rate was negatively impacted by the non-deductibility for tax purposes of portions of the impairment charge recorded in the second quarter of fiscal 2016 described in Note N — Impairment of Goodwill and Other Assets in these Notes. This negative impact was partially offset by the favorable impact of:

The discrete items noted above favorably impacting the third quarter of fiscal 2016;

The effect of legislation enacted in the second quarter of fiscal 2016 that restored the U.S. Federal income tax credit for qualifying research and development (“R&D”) expenses for calendar year 2015 and made the credit permanent for the periods following December 31, 2015;

¶The settlement of a state tax issue for an amount lower than the previously recorded estimate; and
¶Several differences between GAAP and tax accounting for investments.

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In the first three quarters of fiscal 2015, our effective tax rate benefited from:

- The discrete items noted above favorably impacting the third quarter of fiscal 2015;
- The effect of legislation enacted in the second quarter of fiscal 2015 that restored the U.S. Federal income tax credit for qualifying R&D expenses for calendar year 2014;
- Finalizing issues with Canadian and U.S. tax authorities for amounts lower than previously recorded estimates; and
- The recognition of foreign tax credits resulting from a dividend paid by a foreign subsidiary during fiscal 2013 that exceeded the U.S. tax liability in respect of the dividend.

See Note B — Discontinued Operations and Divestitures and Note T — Subsequent Events in these Notes for additional information.

Note N — Impairment of Goodwill and Other Assets

We test our goodwill and other indefinite-lived intangible assets for impairment annually, or under certain circumstances, more frequently, such as when events or circumstances indicate there may be impairment. Indications of potential impairment of goodwill related to Harris CapRock Communications (which is part of our Critical Networks segment) were present at the end of the quarter ended January 1, 2016 due to the downturn in the energy market and its impact on customer operations, which also resulted in a decrease in the fiscal 2016 outlook for Harris CapRock Communications. Consequently, in connection with the preparation of our financial statements for the quarter ended January 1, 2016, we performed an interim test of Harris CapRock Communications' goodwill for impairment as of the end of the quarter ended January 1, 2016.

To test for potential impairment of goodwill related to Harris CapRock Communications, we prepared an estimate of the fair value of the reporting unit based on projected discounted cash flows. The current carrying value of the Harris CapRock Communications reporting unit exceeded its estimated fair value, and accordingly, we allocated the estimated fair value to the assets and liabilities of the Harris CapRock Communications reporting unit to estimate the implied fair value of goodwill.

In conjunction with the above-described impairment test, we also conducted a test for impairment of other assets related to Harris CapRock Communications, including amortizable intangible assets and fixed assets, and impairment of these assets was considered prior to the conclusion of the goodwill impairment test. The estimated fair value of these other assets related to Harris CapRock Communications was determined based, in part, on an analysis of projected cash flows.

As a result of these impairment tests, we concluded that goodwill and other assets related to Harris CapRock Communications were impaired as of January 1, 2016, and we recorded an estimated non-cash impairment charge of \$367 million, of which \$290 million related to goodwill, in the quarter ended January 1, 2016. Due to the length of time necessary to measure the impairment of goodwill and other assets, our impairment analysis as of January 1, 2016 was preliminary. During the quarter ended April 1, 2016, we completed our impairment analysis which indicated that no adjustment was necessary to the impairment charge recorded during the quarter ended January 1, 2016. Most of the \$367 million impairment charge is not deductible for tax purposes. See Note M — Income Taxes in these Notes for the tax impact related to this impairment charge. The impairment does not cause us to be in noncompliance with the covenants under our credit arrangements, and we do not expect the impairment to impact our ongoing financial performance, although no assurances can be given.

Note O — Fair Value Measurements

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in the principal market (or most advantageous market, in the absence of a principal market) for the asset or liability in an orderly transaction between market participants at the measurement date. Entities are required to maximize the use of observable inputs and minimize the use of unobservable inputs in measuring fair value, and to utilize a three-level fair value hierarchy that prioritizes the inputs used to measure fair value. The three levels of inputs used to measure fair value are as follows:

- Level 1 — Quoted prices in active markets for identical assets or liabilities.
- Level 2 — Observable inputs other than quoted prices included within Level 1, including quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; and inputs other than quoted prices that are observable or are derived principally from, or corroborated by, observable

market data by correlation or other means.

Level 3 — Unobservable inputs that are supported by little or no market activity, are significant to the fair value of the assets or liabilities, and reflect our own assumptions about the assumptions market participants would use in pricing the asset or liability developed using the best information available in the circumstances.

The following table presents the fair value hierarchy of our assets and liabilities measured at fair value on a recurring basis (at least annually) as of April 1, 2016:

	Level 1	Level 2	Level 3	Total
(In millions)				
Assets				
Deferred compensation plan investments:				
(1)				
Corporate-owned life insurance	\$ 17	\$		—\$ 17
Stock fund	36	—		56
Equity security	36	—		36
Fixed income securities	19	—		19
(2)				
Liabilities				
Deferred compensation plans				
(3)				
	42	71	—	113

Represents investments held in a “Rabbi Trust” associated with our non-qualified deferred compensation plans, (1) which we include in the “Deferred compensation plan investments” and “Other non-current assets” line items in the accompanying Condensed Consolidated Balance Sheet (Unaudited).

(2) Represents an investment in sovereign bonds, which we include in the "Other current assets" line item in the accompanying Condensed Consolidated Balance Sheet (Unaudited).

Primarily represents obligations to pay benefits under certain non-qualified deferred compensation plans, which we include in the “Deferred compensation plan liabilities” and “Other long-term liabilities” line items in the accompanying (3) Condensed Consolidated Balance Sheet (Unaudited). Under these plans, participants designate investment options (including money market, stock and fixed-income funds), which serve as the basis for measurement of the notional value of their accounts.

We had certain assets measured and recorded at fair value on a nonrecurring basis using level 3 inputs during the three quarters ended April 1, 2016. Goodwill and other assets held and used related to Harris CapRock Communications with a carrying amount of \$714 million were written down to their fair value of \$347 million, resulting in a \$367 million non-cash impairment charge, which was included in income (loss) from continuing operations for the quarter and two quarters ended January 1, 2016. See Note N — Impairment of Goodwill and Other Assets in these Notes for additional information.

The following table presents the carrying amounts and estimated fair values of our significant financial instruments that were not measured at fair value (carrying amounts of other financial instruments not listed in the table below approximate fair value due to the short-term nature of those items):

April 1, 2016	July 3, 2015
Carrying	Carrying
Fair	Fair

Amount	Value	Amount	Value
(In millions)			
Financial			
Liabilities			
Long-term			
debt			
(including			
\$4,702	\$4,940	\$5,183	\$5,230
current			
portion)			
(1)			

The fair value was estimated using a market approach based on quoted market prices for our debt traded in the (1) secondary market. If our long-term debt in our balance sheet were measured at fair value, it would be categorized in Level 2 of the fair value hierarchy.

Note P — Derivative Instruments and Hedging Activities

In the normal course of doing business, we are exposed to global market risks, including the effect of changes in foreign currency exchange rates. We use derivative instruments to manage our exposure to such risks and formally document all relationships between hedging instruments and hedged items, as well as the risk-management objective and strategy for undertaking hedge transactions. We recognize all derivatives in the accompanying Condensed Consolidated Balance Sheet (Unaudited) at fair value. We do not hold or issue derivatives for speculative trading purposes.

At April 1, 2016, we had open foreign currency forward contracts with an aggregate notional amount of \$72 million, of which \$68 million were classified as fair value hedges and \$4 million were classified as cash flow hedges. This compares with open foreign currency forward contracts with an aggregate notional amount of \$74 million at July 3, 2015, of which \$73 million were classified as fair value hedges and \$1 million were classified as cash flow hedges. At April 1, 2016, contract expiration dates ranged from less than 1 month to 23 months with a weighted average contract life of 1 month.

Exchange-Rate Risk — Balance Sheet Hedges

To manage the exposure in our balance sheet to risks from changes in foreign currency exchange rates, we implement fair value hedges. More specifically, we use foreign currency forward contracts and options to hedge certain balance sheet items, including foreign currency denominated accounts receivable and inventory. Changes in the value of the derivatives and the related hedged items are reflected in earnings in the “Cost of product sales and services” line item in the accompanying Condensed Consolidated Statement of Income (Unaudited). As of April 1, 2016, we had outstanding foreign currency forward contracts denominated in the British Pound, Australian Dollar, Singapore Dollar, Norwegian Krone, Brazilian Real, Mexican Peso and Canadian Dollar to hedge certain balance sheet items. The net gains or losses on foreign currency forward contracts designated as fair value hedges were not material in the quarter and three quarters ended April 1, 2016 or in the quarter and three quarters ended April 3, 2015. In addition, no amounts were recognized in earnings in the quarter and three quarters ended April 1, 2016 or in the quarter and three quarters ended April 3, 2015 related to hedged firm commitments that no longer qualify as fair value hedges.

Exchange-Rate Risk — Cash Flow Hedges

To manage our exposure to currency risk and market fluctuation risk associated with anticipated cash flows that are probable of occurring in the future, we implement cash flow hedges. More specifically, we use foreign currency forward contracts and options to hedge off-balance sheet future foreign currency commitments, including purchase commitments to suppliers, future committed sales to customers and intersegment transactions. These derivatives are being used to hedge currency exposures from cash flows anticipated across our business segments. We also have hedged U.S. Dollar payments to suppliers to maintain our anticipated profit margins in our international operations. As of April 1, 2016, we had outstanding foreign currency forward contracts denominated in the British Pound and Australian Dollar to hedge certain forecasted transactions.

These derivatives have only nominal intrinsic value at the time of purchase and have a high degree of correlation to the anticipated cash flows they are designated to hedge. Hedge effectiveness is determined by the correlation of the anticipated cash flows from the hedging instruments and the anticipated cash flows from the future foreign currency commitments through the maturity dates of the derivatives used to hedge these cash flows. These financial instruments are marked-to-market using forward prices and fair value quotes with the offset to accumulated other comprehensive loss, net of hedge ineffectiveness. Gains and losses from other comprehensive loss are reclassified to earnings when the related hedged item is recognized in earnings. The ineffective portion of a derivative’s change in fair value is immediately recognized in earnings. The cash flow impact of our derivatives is included in the same category in the accompanying Condensed Consolidated Statement of Cash Flows (Unaudited) as the cash flows of the related hedged items.

The net gains or losses from cash flow hedges recognized in earnings or recorded in other comprehensive loss, including gains or losses related to hedge ineffectiveness, were not material in the quarter and three quarters ended April 1, 2016 or in the quarter and three quarters ended April 3, 2015. We do not expect the net gains or losses included in the “Accumulated other comprehensive loss” line item in the accompanying Condensed Consolidated Balance Sheet (Unaudited) as of April 1, 2016 that will be reclassified to earnings within the next 12 months to be material.

Credit Risk

We are exposed to the risk of credit losses from non-performance by counterparties to the financial instruments discussed above, but we do not expect any of the counterparties to fail to meet their obligations. To manage credit risks, we select counterparties based on credit ratings, limit our exposure to any single counterparty under defined guidelines and monitor the market position with each counterparty.

The amount of assets and liabilities related to foreign currency forward contracts in the accompanying Condensed Consolidated Balance Sheet (Unaudited) as of April 1, 2016 was not material.

Note Q — Changes in Estimates

Estimates and assumptions, and changes therein, are important in connection with, among others, our segments’ revenue recognition policies related to development and production contracts. Revenue and profits related to development and production contracts are recognized using the percentage-of-completion method, generally based on the ratio of costs incurred to estimated total costs at completion (i.e., the “cost-to-cost” method) or the ratio of actual units delivered to estimated total units to be delivered under the contract (i.e., the “units-of-delivery” method) with

consideration given for risk of performance and estimated profit.

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Development and production contracts are combined when specific aggregation criteria are met. Criteria generally include closely interrelated activities performed for a single customer within the same economic environment. Development and production contracts are generally not segmented. If development and production contracts are segmented, we have determined that they meet specific segmenting criteria. Change orders, claims or other items that may change the scope of a development and production contract are included in contract value only when the value can be reliably estimated and realization is probable. Possible incentives or penalties and award fees applicable to performance on development and production contracts are considered in estimating contract value and profit rates and are recorded when there is sufficient information to assess anticipated contract performance. Incentive provisions that increase earnings based solely on a single significant event are generally not recognized until the event occurs. Under the percentage-of-completion method of accounting, a single estimated total profit margin is used to recognize profit for each development and production contract over its period of performance. Recognition of profit on development and production fixed-price contracts requires estimates of the total cost at completion and the measurement of progress toward completion. The estimated profit or loss on a development and production contract is equal to the difference between the estimated contract value and the estimated total cost at completion. Due to the long-term nature of many of our programs, developing the estimated total cost at completion often requires judgment. Factors that must be considered in estimating the cost of the work to be completed include the nature and complexity of the work to be performed, subcontractor performance, the risk and impact of delayed performance, availability and timing of funding from the customer and the recoverability of any claims outside the original development and production contract included in the estimate to complete. At the outset of each contract, we gauge its complexity and perceived risks and establish an estimated total cost at completion in line with these expectations. After establishing the estimated total cost at completion, we follow a standard estimate at completion (“EAC”) process in which management reviews the progress and performance on our ongoing development and production contracts at least quarterly and, in many cases, more frequently. If we successfully retire risks associated with the technical, schedule and cost aspects of a contract, we may lower our estimated total cost at completion commensurate with the retirement of these risks. Conversely, if we are not successful in retiring these risks, we may increase our estimated total cost at completion. Additionally, at the outset of a cost-reimbursable contract (for example, contracts containing award or incentive fees), we establish an estimated total contract value, or revenue, based on our expectation of performance on the contract. As the cost-reimbursable contract progresses, our estimated total contract value may increase or decrease if, for example, we receive higher or lower than expected award fees. When adjustments in estimated total costs at completion or in estimated total contract value are determined, the related impact to operating income is recognized using the cumulative catch-up method, which recognizes in the current period the cumulative effect of such adjustments for all prior periods. Anticipated losses on development and production contracts or programs in progress are charged to operating income when identified. Net EAC adjustments resulting from changes in estimates favorably impacted our operating income by \$11 million (\$0.05 per diluted share) and \$52 million (\$0.25 per diluted share) in the quarter and three quarters ended April 1, 2016, respectively, and by \$11 million (\$0.07 per diluted share) and \$49 million (\$0.33 per diluted share) in the quarter and three quarters ended April 3, 2015, respectively.

Note R — Business Segments

We adjusted our segment reporting in the first quarter of fiscal 2016 to reflect our new organizational structure that was effective at the beginning of fiscal 2016. We structure our operations primarily around the products and services we sell and the markets we serve, and commencing with the first quarter of fiscal 2016, we report the financial results of our operations in the following four operating segments, which are also our reportable segments and are referred to as our business segments:

- Communication Systems, serving markets in tactical and airborne radios, night vision technology, and defense and public safety networks;

- Space and Intelligence Systems, providing complete earth observation, environmental, geospatial, space protection, and intelligence solutions from advanced sensors and payloads, as well as ground processing and information analytics;

- Electronic Systems, offering an extensive portfolio of solutions in electronic warfare, avionics, wireless technology, command, control, communications, computers and intelligence (“C4I”), undersea systems and aerostructures (this business was classified as held for sale as of the end of the third quarter of fiscal 2016); and

Critical Networks, providing managed services supporting air traffic management, energy and maritime communications, and ground network operation and sustainment, as well as high-value information technology (“IT”) and engineering services.

The historical results, discussion and presentation of our business segments as set forth in this Report reflect the impact of these adjustments for all periods presented. There is no impact on our previously reported consolidated statements of income, balance sheets or statements of cash flows resulting from these adjustments.

The accounting policies of our business segments are the same as those described in Note 1: “Significant Accounting Policies” in our Notes to Consolidated Financial Statements in our Fiscal 2015 Form 10-K. We evaluate each segment’s

performance based on its operating income or loss, which we define as profit or loss from operations before income taxes excluding interest income and expense, royalties and related intellectual property expenses, equity method investment income or loss and gains or losses from securities and other investments. Intersegment sales are generally transferred at cost to the buying segment, and the sourcing segment recognizes a profit that is eliminated. The “Corporate eliminations” line items in the tables below represent the elimination of intersegment sales and their related profits. The “Unallocated corporate expense” line item in the tables below represents the portion of corporate expenses not allocated to our business segments.

Total assets by business segment are summarized below:

	April 1, 2016	July 3, 2015
(In millions)		
Total		
Assets		
Communication	\$1,757	\$1,906
Systems		
Space		
and		
Intelligence	2,114	2,096
Systems		
Electronic	2,549	2,513
Systems		
Critical	2,972	3,492
Networks		
Corporate	(1,508)	3,120
(1)		
	\$11,900	\$13,127

Identifiable intangible assets acquired in connection with acquisition of Exelis in the fourth quarter of fiscal 2015 were recorded as Corporate assets because they benefit the entire Company as opposed to any individual segments.

(1) Exelis identifiable intangible asset balances recorded as Corporate assets were \$1.5 billion and \$1.6 billion as of April 1, 2016 and July 3, 2015, respectively.

Segment revenue, segment operating income and a reconciliation of segment operating income to total income from continuing operations before income taxes follow:

Quarter Ended	Three Quarters Ended			
	April 1, 2016	April 3, 2015	April 1, 2016	April 3, 2015
(In millions)				
Revenue				
Communication Systems	\$485	\$458	\$1,428	\$1,282
Space and Intelligence Systems	489	228	1,370	702
Electronic Systems	393	126	1,149	363
Critical Networks	551	379	1,658	1,209
Corporate eliminations	(9)	(4)	(42)	(8)
	\$1,909	\$1,187	\$5,563	\$3,548
Income From Continuing Operations Before Income Taxes Segment Operating Income (Loss):				
Communication Systems (1)	\$154	\$153	\$413	\$395
Space and Intelligence Systems	76	36	211	107
Electronic Systems	75	26	207	72
Critical Networks (2)	50	29	(186)	121
Unallocated corporate expense (3)	(75)	(29)	(136)	(67)
	(1)	(2)	(3)	(7)

Explanation of Responses:

Corporate eliminations				
Non-operating loss	—	—		
Net interest expense	(34)	(138)	(77)	
	\$241	\$179	\$368	\$544

Communication Systems operating income in the three quarters ended April 1, 2016 included \$17 million of charges recorded in the quarter ended January 1, 2016, primarily related to workforce reductions, facility consolidation and other items. We recorded \$14 million of these charges in the “Cost of product sales and services” line item and the remaining \$3 million of these charges in the “Engineering, selling and administrative expenses” line item in the accompanying Condensed Consolidated Statement of Income (Unaudited).

Critical Networks operating loss in the three quarters ended April 1, 2016 was primarily due to a \$367 million non-cash impairment charge recorded in the quarter ended January 1, 2016 to write down goodwill and other assets related to Harris CapRock Communications. We recorded this charge in the “Impairment of goodwill and other assets” line item in the accompanying Condensed Consolidated Statement of Income (Unaudited). Additionally, operating loss in the three quarters ended April 1, 2016 included \$12 million of charges in the quarter ended January 1, 2016, primarily related to workforce reductions and facility consolidation. We recorded these charges in the “Engineering, selling and administrative expenses” line item in the accompanying Condensed Consolidated Statement of Income (Unaudited).

Unallocated corporate expense included: (i) the impact of a net liability reduction of \$101 million in the three quarters ended April 1, 2016 for certain post-employment benefit plans, (ii) charges of \$23 million and \$92 million in the quarter and three quarters ended April 1, 2016, respectively, for integration and other costs associated with our acquisition of Exelis in the fourth quarter of fiscal 2015 (which included charges of \$3 million and \$8 million in the quarter and three quarters ended April 1, 2016, respectively, for amortization of a step up in inventory), and (iii) \$33 million and \$99 million of expense in the quarter and three quarters ended April 1, 2016, respectively, for amortization of intangible assets acquired as a result of our acquisition of Exelis. Because the acquisition of Exelis benefited the entire Company as opposed to any individual segments, the amortization of identifiable intangible assets acquired in the Exelis acquisition was recorded as unallocated corporate expense.

Note S — Legal Proceedings and Contingencies

From time to time, as a normal incident of the nature and kind of businesses in which we are, and were, engaged, various claims or charges are asserted and litigation or arbitration is commenced by or against us arising from or related to matters, including but not limited to: product liability; personal injury; patents, trademarks, trade secrets or other intellectual property; labor and employee disputes; commercial or contractual disputes; strategic acquisitions or divestitures; the prior sale or use of former products allegedly containing asbestos or other restricted materials; breach of warranty; or environmental matters. Claimed amounts against us may be substantial but may not bear any reasonable relationship to the merits of the claim or the extent of any real risk of court or arbitral awards. We record accruals for losses related to those matters against us that we consider to be probable and that can be reasonably estimated. Gain contingencies, if any, are recognized when they are realized and legal costs generally are expensed when incurred. At April 1, 2016, our accrual for the potential resolution of lawsuits, claims or proceedings that we consider probable of being decided unfavorably to us is not material. Although it is not feasible to predict the outcome of these matters with certainty, it is reasonably possible that some lawsuits, claims or proceedings may be disposed of or decided unfavorably to us and in excess of the amounts currently accrued. Based on available information, in the opinion of management, settlements, arbitration awards and final judgments, if any, which are considered probable of being rendered against us in litigation or arbitration in existence at April 1, 2016 are reserved against or would not have a material adverse effect on our financial condition, results of operations or cash flows.

Legal Proceedings

On February 4, 2013, we completed the sale of Broadcast Communications to the Buyer pursuant to a definitive Asset Sale Agreement entered into December 5, 2012 for \$225 million, including \$160 million in cash, subject to customary adjustments (including a post-closing working capital adjustment), a \$15 million subordinated promissory note (which was collected in fiscal 2014) and an earnout of up to \$50 million based on future performance. Based on a dispute between us and the Buyer over the amount of the post-closing working capital adjustment, we and the Buyer previously appointed a nationally recognized accounting firm to render a final determination of such dispute. On January 29, 2016, the accounting firm rendered its final determination as to the disputed items, in which it concluded substantially in our favor and partly in the Buyer's favor. As further discussed in Note B — Discontinued Operations and Divestitures in these Notes, as a result of such determination we recorded a loss in discontinued operations of \$21 million (\$17 million after-tax) in the second quarter of fiscal 2016.

International

As an international company, we are, from time to time, the subject of investigations relating to our international operations, including under U.S. export control laws and the Foreign Corrupt Practices Act ("FCPA") and other similar U.S. and international laws. On April 4, 2011, we completed the acquisition of Carefx Corporation ("Carefx") and thereby also acquired its subsidiaries, including in China ("Carefx China"). Following the closing, we became aware that certain entertainment, travel and other expenses in connection with the Carefx China operations may have been incurred or recorded improperly. In response, we initiated an internal investigation and learned that certain employees of the Carefx China operations had provided pre-paid gift cards and other gifts and payments to certain customers, potential customers, consultants, and government regulators, after which we took certain remedial actions. The results of the investigation have been disclosed to our Audit Committee, Board of Directors and auditors, and voluntarily to the U.S. Department of Justice ("DOJ") and the SEC. The SEC and DOJ initiated investigations with respect to this matter. During the second quarter of fiscal 2016, the DOJ advised us that they have determined not to take any action against us related to this matter. The DOJ further advised us that its decision was based on its overall view of the evidence as to our level of acquisition due diligence and integration efforts, our voluntary disclosure to the DOJ and SEC, our remediation efforts and our cooperation throughout the investigation, which is continuing. At this time we also are continuing to cooperate with the SEC regarding its investigation. We cannot predict at this time the duration or scope of, developments in, results of, or any regulatory action or other potential consequences from, such investigation or otherwise in connection with this matter. However, based on the information available to date, we do not believe that this matter will have a material adverse effect on our financial condition, results of operations or cash flows.

Environmental Matters

We are subject to numerous U.S. Federal, state, local and international environmental laws and regulatory requirements and are involved from time to time in investigations or litigation of various potential environmental issues. We are responsible, or are alleged to be responsible, for ongoing environmental investigation and remediation of multiple sites, including as a result of our acquisition of Exelis. These sites are in various stages of investigation and/or remediation and in some of these proceedings our liability is considered de minimis. We have received notices from the U.S. Environmental Protection Agency (the "EPA") or equivalent state or international environmental agencies that a number of sites formerly or currently owned and/or operated by us or companies we have acquired, and other properties or water supplies that may be or have been impacted from those operations, contain disposed or recycled materials or wastes and require environmental investigation and/or remediation. These sites include instances where we have been identified as a potentially responsible party under the Comprehensive Environmental Response, Compensation and Liability Act (commonly known as the "Superfund Act") and/or equivalent state and international laws. For example, Exelis received notice in June 2014 from the Department of Justice, Environment and Natural Resources Division, that it may be potentially responsible for contribution to the environmental investigation and remediation of multiple locations in Alaska. In addition, the EPA issued on March 4, 2016, a record of decision selecting a remedy for the lower 8.3 miles stretch of the Lower Passaic River. The EPA's selected remedy includes dredging the river bank to bank, installing an engineered cap and long-term monitoring. The EPA estimates the cost of the cleanup project will be \$1.38 billion. On March 31, 2016, the EPA notified over 100 potentially responsible parties, including Exelis, of their potential liability for the cost of the cleanup project but their respective allocations have not been determined. We have found no evidence that Exelis contributed any of the primary contaminants of concern to the Passaic River. We intend to vigorously defend ourselves in this matter and we believe our ultimate costs will not be material. Although it is not feasible to predict the outcome of these environmental claims, based on available information, in the opinion of our management, any payments we may be required to make as a result of environmental claims in existence at April 1, 2016 are reserved against, covered by insurance or would not have a material adverse effect on our financial condition, results of operations or cash flows.

Note T — Subsequent Events

As further discussed in Note B - Discontinued Operations and Divestitures in these Notes, we completed the divestiture of Aerostructures on April 8, 2016 for \$187 million in cash at closing and the assumption of a \$23 million capitalized lease. Aerostructures was classified as held for sale as of the end of the third quarter of fiscal 2016.

REVIEW REPORT OF INDEPENDENT REGISTERED CERTIFIED PUBLIC ACCOUNTING FIRM

The Board of Directors and Shareholders of Harris Corporation

We have reviewed the unaudited condensed consolidated balance sheet of Harris Corporation as of April 1, 2016, and the related unaudited condensed consolidated statements of income and comprehensive income for the quarter and three quarters ended April 1, 2016 and April 3, 2015, and the unaudited condensed consolidated statements of cash flows for the three quarters ended April 1, 2016 and April 3, 2015. These financial statements are the responsibility of the Company's management.

We conducted our review in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole.

Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the unaudited condensed consolidated financial statements referred to above for them to be in conformity with U.S. generally accepted accounting principles.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of Harris Corporation as of July 3, 2015, and the related consolidated statements of income, comprehensive income, cash flows, and equity for the year then ended (not presented herein) and expressed an unqualified audit opinion on those consolidated financial statements in our report dated August 31, 2015. In our opinion, the accompanying condensed consolidated balance sheet of Harris Corporation as of July 3, 2015, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

/s/ Ernst & Young LLP
Orlando, Florida
May 4, 2016

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

OVERVIEW

The following Management's Discussion and Analysis ("MD&A") is intended to assist in an understanding of our financial condition and results of operations. This MD&A is provided as a supplement to, should be read in conjunction with, and is qualified in its entirety by reference to, our Condensed Consolidated Financial Statements (Unaudited) and accompanying Notes appearing elsewhere in this Report. In addition, reference should be made to our audited Consolidated Financial Statements and accompanying Notes to Consolidated Financial Statements and Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations" included in our Fiscal 2015 Form 10-K. Except for the historical information contained herein, the discussions in this MD&A contain forward-looking statements that involve risks and uncertainties. Our future results could differ materially from those discussed herein. Factors that could cause or contribute to such differences include, but are not limited to, those discussed below in this MD&A under "Forward-Looking Statements and Factors that May Affect Future Results." The following is a list of the sections of this MD&A, together with our perspective on their contents, which we hope will assist in reading these pages:

- Results of Operations — an analysis of our consolidated results of operations and of the results in each of our four business segments, to the extent the segment operating results are helpful to an understanding of our business as a whole, for the periods presented in our Condensed Consolidated Financial Statements (Unaudited).

Liquidity and Capital Resources — an analysis of cash flows, funding of pension plans, common stock repurchases, dividends, capital structure and resources, off-balance sheet arrangements and commercial commitments and contractual obligations.

Critical Accounting Policies and Estimates — information about accounting policies that require critical judgments and estimates and about accounting standards that have been issued, but are not yet effective for us, and their potential impact on our financial position, results of operations and cash flows.

Forward-Looking Statements and Factors that May Affect Future Results — cautionary information about forward-looking statements and a description of certain risks and uncertainties that could cause our actual results to differ materially from our historical results or our current expectations or projections.

As discussed in Note R — Business Segments in the Notes, we adjusted our segment reporting in the first quarter of fiscal 2016 to reflect our new organizational structure that was effective at the beginning of fiscal 2016, which resulted in changes to our operating segments, which are also our reportable segments and are referred to as our business segments. As a result of these adjustments, we report the financial results of our operations in the following four business segments:

- Communication Systems, serving markets in tactical and airborne radios, night vision technology, and defense and public safety networks;

- Space and Intelligence Systems, providing complete earth observation, environmental, geospatial, space protection, and intelligence solutions from advanced sensors and payloads, as well as ground processing and information analytics;

- Electronic Systems, offering an extensive portfolio of solutions in electronic warfare, avionics, wireless technology, C4I, undersea systems and aerostructures (this business was classified as held for sale as of the end of the third quarter of fiscal 2016); and

- Critical Networks, providing managed services supporting air traffic management, energy and maritime communications, and ground network operation and sustainment, as well as high-value IT and engineering services.

The historical results, discussion and presentation of our business segments as set forth in this Report reflect the impact of these adjustments for all periods presented. There is no impact on our previously reported consolidated statements of income, balance sheets or statements of cash flows resulting from these adjustments.

Unless otherwise specified, disclosures in this MD&A relate solely to our continuing operations.

RESULTS OF OPERATIONS

Highlights

Our acquisition of Exelis on May 29, 2015 significantly impacted our operating results, as further discussed in the remaining sections of this MD&A. Operations results for the third quarter of fiscal 2016 included:

Revenue increased 60.8 percent to \$1.909 billion in the third quarter of fiscal 2016 from \$1.187 billion in the third quarter of fiscal 2015;

Income from continuing operations increased 34.9 percent to \$170 million in the third quarter of fiscal 2016 from \$126 million in the third quarter of fiscal 2015;

- Income from continuing operations per diluted share increased 13.3 percent to \$1.36 in the third quarter of fiscal 2016 from \$1.20 in the third quarter of fiscal 2015;
- Communication Systems revenue increased 5.9 percent to \$485 million and operating income increased 0.7 percent to \$154 million in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015;
- Space and Intelligence Systems revenue increased 114.5 percent to \$489 million and operating income increased 111.1 percent to \$76 million in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015;
- Electronic Systems revenue increased 211.9 percent to \$393 million and operating income increased 188.5 percent to \$75 million in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015;
- Critical Networks revenue increased 45.4 percent to \$551 million and operating income increased 103.4 percent to \$59 million in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015; and
- Net cash provided by operating activities increased 28.4 percent to \$507 million in the first three quarters of fiscal 2016 from \$395 million in the first three quarters of fiscal 2015.

Consolidated Results of Operations

	Quarter Ended		%	%	Three Quarters Ended		%	%
	April 1, 2016	April 3, 2015			April 1, 2016	April 3, 2015		
			Inc/	(Dec)			Inc/	(Dec)
	(Dollars in millions, except per share amounts)							
Revenue:								
Communication Systems	\$485	\$458	5.9	%	\$1,428	\$1,282	11.4	%
Space and Intelligence Systems	489	228	114.5	%	1,370	702	95.2	%
Electronic Systems	393	126	211.9	%	1,149	363	216.5	%
Critical Networks	551	379	45.4	%	1,658	1,209	37.1	%
Corporate eliminations	(9)	(4)	125.0	%	(42)	(8)	425.0	%
Total revenue	1,909	1,187	60.8	%	5,563	3,548	56.8	%
Cost of product sales and services								
	(1,312)	(754)	74.0	%	(3,813)	(2,324)	64.1	%
Gross margin	597	433	37.9	%	1,750	1,224	43.0	%
% of total revenue	31.3	%	36.5	%	31.5	%	34.5	%
Engineering, selling and	(306)	(220)	40.5	%	(877)	(603)	45.4	%

Explanation of Responses:

administrative expenses
of 16.2 % 18.5 % 15.8 % 17.0 %
total revenue

Impairment of goodwill and other assets
Non-operating loss (1) * — — *

Net interest expense (46) (34) 35.3 % (138) (77) 79.2 %

Income from continuing operations before income taxes
per share 179 34.6 % 368 544 (32.4)%

Income taxes (71) (53) 34.0 % (185) (154) 20.1 %

Effective tax rate 29.5 % 29.6 % 50.3 % 28.3 %

Income from continuing operations
\$170 \$126 34.9 % \$183 \$390 (53.1)%

of 8.9 % 10.6 % 3.3 % 11.0 %
total revenue

Income from continuing operations per diluted common share
\$1.36 \$1.20 13.3 % \$1.46 \$3.69 (60.4)%

* Not meaningful

Revenue

Third Quarter 2016 Compared With Third Quarter 2015: The increase in revenue in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to the inclusion in our operating results of revenue from Exelis operations as a result of our acquisition of Exelis in the fourth quarter of fiscal 2015. Revenue in the third quarter of fiscal 2016 also reflected revenue weakness in our Communication Systems segment due to lower tactical radio revenue in the Middle East and lower IT services revenue in our Critical Networks segment.

First Three Quarters 2016 Compared With First Three Quarters 2015: The increase in revenue in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 was primarily due to the same reasons as noted above regarding the third quarters of fiscal 2016 and 2015. Segment revenue in the first three quarters of fiscal 2016 also reflected revenue softness in electronic warfare in our Electronic Systems segment.

See the “Discussion of Business Segment Results of Operations” discussion below in this MD&A for further information.

Gross Margin

Third Quarter 2016 Compared With Third Quarter 2015: The increase in gross margin in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to the inclusion in our operating results of gross margin from Exelis operations as a result of our acquisition of Exelis in the fourth quarter of fiscal 2015. The decrease in gross margin as a percentage of total revenue (“gross margin percentage”) in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to a shift in the mix of contract types, toward an increased percentage of lower-margin cost-plus contracts.

First Three Quarters 2016 Compared With First Three Quarters 2015: The increase in gross margin and decrease in gross margin percentage in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 were primarily due to the same reasons as noted above regarding the third quarters of fiscal 2016 and 2015.

Additionally, the decrease in gross margin percentage in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 reflects a lower gross margin percentage in Exelis legacy tactical radio and night vision product lines and write-downs, recorded in the second quarter of fiscal 2016, of certain assets related to restructuring programs.

See the “Discussion of Business Segment Results of Operations” discussion below in this MD&A for further information.

Engineering, Selling and Administrative Expenses

Third Quarter 2016 Compared With Third Quarter 2015: The increase in engineering, selling and administrative (“ESA”) expenses in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to the inclusion in our operating results of ESA expenses from Exelis operations as a result of our acquisition of Exelis in the fourth quarter of fiscal 2015, as well as \$33 million of amortization of intangible assets acquired and \$23 million of integration and other costs associated with the acquisition (including charges of \$3 million for amortization of a step up in inventory). The decrease in ESA expenses as a percentage of total revenue (“ESA percentage”) in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to cost savings realized after our acquisition of Exelis, partially offset by the amortization and integration and other costs noted in the preceding sentence.

First Three Quarters 2016 Compared With First Three Quarters 2015: The increase in ESA expenses in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 was primarily due to the inclusion in our operating results of ESA expenses from Exelis operations as a result of our acquisition of Exelis, \$99 million of amortization of intangible assets acquired, \$92 million of integration and other costs associated with the acquisition (including charges of \$8 million for amortization of a step up in inventory) and \$18 million of charges, recorded in the second quarter of fiscal 2016, for restructuring and other items. These drivers of the increase in the ESA expenses were partially offset by a net liability reduction of \$101 million, recorded in the second quarter of fiscal 2016, for certain post-employment benefit plans. The decrease in ESA percentage in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 was primarily due to the net liability reduction of \$101 million noted in the preceding sentence and cost savings realized after our acquisition of Exelis, partially offset by the amortization, integration and other costs and charges for restructuring and other items noted in this paragraph. ESA percentage in the first three quarters of fiscal 2015 also benefited from our collection of payment on a promissory note

in the first quarter of fiscal 2015 related to the sale of our Cyber Integration Center.
See the “Discussion of Business Segment Results of Operations” discussion below in this MD&A for further information.

Impairment of Goodwill and Other Assets

First Three Quarters 2016 Compared With First Three Quarters 2015: Impairment of goodwill and other assets in the first three quarters of fiscal 2016 reflects a \$367 million non-cash charge recorded in the second quarter of fiscal 2016 in our Critical Networks segment for impairment of goodwill and other assets related to Harris CapRock Communications due to the downturn in the energy market and its impact on customer operations. See Note N — Impairment of Goodwill and Other Assets in the Notes and the “Discussion of Business Segment Results of Operations” discussion below in this MD&A for further information.

Net Interest Expense

Third Quarter 2016 Compared With Third Quarter 2015: The increase in net interest expense in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to higher overall debt levels as a result of our issuance of \$2.4 billion of new debt securities and our borrowing of \$1.3 billion under a new term loan agreement to finance our acquisition of Exelis in the fourth quarter of fiscal 2015.

First Three Quarters 2016 Compared With First Three Quarters 2015: The increase in net interest expense in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 was primarily due to the same reason as noted above regarding the third quarters of fiscal 2016 and 2015.

Income Taxes

Third Quarter 2016 Compared With Third Quarter 2015: In the third quarter of fiscal 2016, our effective tax rate (income taxes as a percentage of income from continuing operations before income taxes) benefited from the favorable impact of:

Amounts recorded in respect of our expected near-term recognition of a tax loss for the divestiture of Aerostructures, net of valuation allowance, following our classification of Aerostructures as held for sale as of the end of the third quarter of fiscal 2016;

Additional deductions and additional research credits claimed on our fiscal 2015 tax return compared with our recorded estimates at the end of fiscal 2015; and

State tax reductions resulting from our integration of Exelis operations.

This favorable impact was partially offset by the non-deductibility for tax purposes of additional portions of the impairment charge recorded in the second quarter of fiscal 2016 described in Note N — Impairment of Goodwill and Other Assets in the Notes, as that charge was finalized during the third quarter of fiscal 2016.

In the third quarter of fiscal 2015, our effective tax rate benefited from additional deductions (primarily related to manufacturing) and additional research credits claimed on our fiscal 2014 tax return compared with our recorded estimates at the end of fiscal 2014, as well as from finalizing issues with tax authorities.

First Three Quarters 2016 Compared With First Three Quarters 2015: In the first three quarters of fiscal 2016, our effective tax rate was negatively impacted by the non-deductibility for tax purposes of portions of the impairment charge recorded in the second quarter of fiscal 2016 described in Note N — Impairment of Goodwill and Other Assets in the Notes. This negative impact was partially offset by the favorable impact of:

The discrete items noted above favorably impacting the third quarter of fiscal 2016;

The effect of legislation enacted in the second quarter of fiscal 2016 that restored the U.S. Federal income tax credit for qualifying research and development (“R&D”) expenses for calendar year 2015 and made the credit permanent for the periods following December 31, 2015;

The settlement of a state tax issue for an amount lower than the previously recorded estimate; and

Several differences between GAAP and tax accounting for investments.

In the first three quarters of fiscal 2015, our effective tax rate benefited from:

The discrete items noted above favorably impacting the third quarter of fiscal 2015;

The effect of legislation enacted in the second quarter of fiscal 2015 that restored the U.S. Federal income tax credit for qualifying R&D expenses for calendar year 2014;

Finalizing issues with Canadian and U.S. tax authorities for amounts lower than previously recorded estimates; and

The recognition of foreign tax credits resulting from a dividend paid by a foreign subsidiary during fiscal 2013 that exceeded the U.S. tax liability in respect of the dividend.

See Note B — Discontinued Operations and Divestitures and Note T — Subsequent Events in the Notes for additional information.

Income From Continuing Operations

Third Quarter 2016 Compared With Third Quarter 2015: The increase in income from continuing operations in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to the inclusion in our operating results of income from Exelis operations as a result of our acquisition of Exelis in the fourth quarter of fiscal 2015.

First Three Quarters 2016 Compared With First Three Quarters 2015: The decrease in income from continuing operations in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 was primarily due to recording in the second quarter of fiscal 2016 the non-cash impairment charge related to Harris CapRock Communications noted above in this MD&A under "Impairment of Goodwill and Other Assets," partially offset by the net impact of the other items described above in this MD&A regarding the first three quarters of fiscal 2016 and 2015.

See Note N— Impairment of Goodwill and Other Assets in the Notes and the "Discussion of Business Segment Results of Operations" discussion below in this MD&A for further information.

Income From Continuing Operations Per Diluted Common Share

Third Quarter 2016 Compared With Third Quarter 2015: The increase in income from continuing operations per diluted common share in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to the inclusion in our operating results of income from Exelis operations as a result of our acquisition of Exelis in the fourth quarter of fiscal 2015, partially offset by the net impact of the other items described above in this MD&A regarding the third quarters of fiscal 2016 and 2015. We also had an increase in our average common shares outstanding as a result of approximately 19 million shares issued in connection with our acquisition of Exelis.

First Three Quarters 2016 Compared With First Three Quarters 2015: The decrease in income from continuing operations per diluted common share in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 was primarily due to recording in the second quarter of fiscal 2016 the non-cash impairment charge related to Harris CapRock Communications noted above in this MD&A under "Impairment of Goodwill and Other Assets," partially offset by the net impact of the other items described above in this MD&A regarding the first three quarters of fiscal 2016 and 2015. We also had an increase in our average common shares outstanding as a result of approximately 19 million shares issued in connection with our acquisition of Exelis.

See Note N — Impairment of Goodwill and Other Assets in the Notes and the "Discussion of Business Segment Results of Operations" discussion below in this MD&A for further information.

Discussion of Business Segment Results of Operations
Communication Systems Segment

	Quarter Ended			Three Quarters Ended		
	April 1, 2016	April 3, 2015	% Inc/ (Dec)	April 1, 2016	April 3, 2015	% Inc/ (Dec)
	(Dollars in millions)					
Revenue	\$485	\$458	5.9 %	\$1,428	\$1,282	11.4 %
Cost of product sales and services	(233)	(207)	12.6 %	(713)	(612)	16.5 %
Gross margin	252	251	0.4 %	715	670	6.7 %
% of revenue	52.0 %	54.8 %		50.1 %	52.3 %	
ESA expenses	(98)	(98)	— %	(302)	(275)	9.8 %
% of revenue	20.2 %	21.4 %		21.1 %	21.5 %	
Segment operating income	\$154	\$153	0.7 %	\$413	\$395	4.6 %
% of revenue	31.8 %	33.4 %		28.9 %	30.8 %	

Third Quarter 2016 Compared With Third Quarter 2015: The increase in segment revenue in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to the inclusion in segment operating results of Exelis operations (principally ground and airborne tactical radio and night vision operations) as a result of our acquisition of Exelis in the fourth quarter of fiscal 2015.

Segment revenue in the third quarter of fiscal 2016 also reflected lower tactical radio revenue in the Middle East and from completion of a modernization program in Australia, partially offset by higher tactical radio revenue in Europe and Central Asia. The decrease in segment gross margin percentage in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to a less favorable mix among products and programs and lower gross margin percentage in Exelis legacy tactical radio and night vision product lines. The decrease in segment ESA percentage in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to cost savings realized after our acquisition of Exelis. The decrease in segment operating income as a percentage of revenue (“operating margin percentage”) in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 reflected the items discussed above regarding this segment.

First Three Quarters 2016 Compared With First Three Quarters 2015: The increases in segment revenue, gross margin, ESA expenses and operating income in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 were primarily due to the inclusion in segment operating results of Exelis operations. Segment revenue also reflected revenue weakness from tactical radio product lines, as noted above regarding this segment for the third quarters of fiscal 2016 and 2015. The decrease in segment gross margin percentage in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 was primarily due to the same reasons as noted above regarding this segment for the third quarters of fiscal 2016 and 2015 and charges recorded in the second quarter of fiscal 2016 for write-downs of certain assets related to restructuring programs. The decrease in segment ESA percentage in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 was primarily due to the same reasons as noted above regarding this segment for the third quarters of fiscal 2016 and 2015, partially offset by restructuring charges recorded in the second quarter of fiscal 2016 to consolidate certain facilities and reduce future costs. The decrease in segment operating margin percentage in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 reflected the items discussed above in this paragraph.

Space and Intelligence Systems Segment

	Quarter Ended			Three Quarters Ended		
	April 1, 2016	April 3, 2015	% Inc/ (Dec)	April 1, 2016	April 3, 2015	% Inc/ (Dec)
	(Dollars in millions)					
Revenue	\$489	\$228	114.5%	\$1,370	\$702	95.2 %
Cost of product sales and services	(362)	(157)	130.6%	(1,006)	(496)	102.8%
Gross margin	127	71	78.9 %	364	206	76.7 %
% of revenue	26.0 %	31.1 %		26.6 %	29.3 %	
ESA expenses	(51)	(35)	45.7 %	(153)	(99)	54.5 %
% of revenue	10.4 %	15.4 %		11.2 %	14.1 %	
Segment operating income	\$76	\$36	111.1%	\$211	\$107	97.2 %
% of revenue	15.5 %	15.8 %		15.4 %	15.2 %	

Third Quarter 2016 Compared With Third Quarter 2015: The increases in segment revenue, gross margin, ESA expenses and operating income in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 were primarily due to the inclusion in segment operating results of Exelis operations (principally geospatial intelligence solutions; integrated sensing and information systems; environmental intelligence; precision instruments and position, navigation and timing; and command, control and communication systems operations) as a result of our acquisition of Exelis in the fourth quarter of fiscal 2015.

Segment revenue also reflected higher revenue from a number of new classified programs, including programs in space superiority, partially offset by the completion of several other classified programs. The decrease in segment gross margin percentage in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was due to a less favorable mix of cost-plus intelligence and space payload programs, as well as the retirement of risk on certain space programs in the third quarter of fiscal 2015. The decrease in segment ESA percentage in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to cost savings realized after our acquisition of Exelis. The slight decrease in segment operating margin percentage in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 reflected the items discussed above regarding this segment.

First Three Quarters 2016 Compared With First Three Quarters 2015: The increases in segment revenue, gross margin, ESA expenses and operating income, and the decreases in segment gross margin percentage and ESA percentage, in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 were primarily due to the same reasons as noted above regarding this segment for the third quarters of fiscal 2016 and 2015. The slight increase in segment operating margin percentage in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 was primarily due to cost savings after our acquisition of Exelis.

Electronic Systems Segment

	Quarter Ended			Three Quarters Ended		
	April 1, 2016	April 3, 2015	% Inc/ (Dec)	April 1, 2016	April 3, 2015	% Inc/ (Dec)
	(Dollars in millions)					
Revenue	\$393	\$126	211.9%	\$1,149	\$363	216.5%
Cost of product sales and services	(283)	(88)	221.6%	(826)	(258)	220.2%
Gross margin	110	38	189.5%	323	105	207.6%
% of revenue	28.0 %	30.2 %		28.1 %	28.9 %	
ESA expenses	(35)	(12)	191.7%	(116)	(33)	251.5%
% of revenue	8.9 %	9.5 %		10.1 %	9.1 %	

Explanation of Responses:

Segment operating income	\$75	\$26	188.5%	\$207	\$72	187.5%
% of revenue	19.1 %	20.6 %		18.0 %	19.8 %	

Third Quarter 2016 Compared With Third Quarter 2015: The increases in segment revenue, gross margin, ESA expenses and operating income in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 were primarily due to the

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inclusion in segment operating results of Exelis operations (principally integrated electronic warfare systems; radar, reconnaissance and undersea systems; electronic attack and release systems; specialty applications; and composites operations) as a result of our acquisition of Exelis in the fourth quarter of fiscal 2015.

Segment revenue also reflected higher revenue from the F-35 Joint Strike Fighter program and counter improvised explosive device systems, partially offset by lower revenue from Commercial Broadband Satellite Program terminals. The decrease in segment gross margin percentage in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was due to a less favorable mix of programs. The decrease in segment ESA percentage in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to cost savings realized after our acquisition of Exelis. The decrease in segment operating margin percentage in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 reflected the items discussed above regarding this segment.

First Three Quarters 2016 Compared With First Three Quarters 2015: The increases in segment revenue, gross margin, ESA expenses and operating income, and the decrease in segment gross margin percentage, in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 were primarily due to the same reasons as noted above regarding this segment for the third quarters of fiscal 2016 and 2015. Segment revenue in the first three quarters of fiscal 2016 also reflected revenue softness in electronic warfare. The increase in segment ESA percentage in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 was primarily due to the mix of programs requiring higher ESA expenses, as well as charges for restructuring and other items recorded in the second quarter of fiscal 2016. The decrease in segment operating margin percentage in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 reflected the items discussed above in this paragraph.

As further discussed in Note B - Discontinued Operations and Divestitures in the Notes, we completed the divestiture of Aerostructures on April 8, 2016 for \$187 million in cash at closing and the assumption of a \$23 million capitalized lease. Aerostructures was classified as held for sale as of the end of the third quarter of fiscal 2016.

Critical Networks Segment

Quarter Ended				Three Quarters Ended		
April 1, 2016	April 3, 2015	% Inc/ (Dec)	April 1, 2016	April 3, 2015	% Inc/ (Dec)	
(Dollars in millions)						
Revenue	\$379	45.4 %	\$1,658	\$1,209	37.1 %	
Cost of product sales and services	(444)	45.1 %	(1,310)	(968)	35.3 %	
Gross margin	73	46.6 %	348	241	44.4 %	
% of revenue	19.4 %	19.3 %	21.0 %	19.9 %		
ESA expenses	(48)	9.1 %	(167)	(120)	39.2 %	
% of revenue	12.7 %	11.6 %	10.1 %	9.9 %		
Impairment of		*	(367)	—	*	

Explanation of Responses:

goodwill
and
other
assets
Segment
operating
income
(loss)
%
of revenue

\$59	\$29	103.4%	\$(186)	\$121	*
10.7%	7.7%		(11.2)%	10.0%	

* Not meaningful

Third Quarter 2016 Compared With Third Quarter 2015: The increases in segment revenue, gross margin, ESA expenses and operating income in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 were primarily due to the inclusion in segment operating results of Exelis operations (principally civil and aerospace systems; command, control and communication systems; and advanced information solutions operations) as a result of our acquisition of Exelis in the fourth quarter of fiscal 2015.

Segment revenue also reflected lower revenue in IT services from the wind-down of two major programs and lower revenue in Harris CapRock Communication's energy market, partially offset by higher revenue from the Federal Aviation Administration Next Generation Air Transportation modernization programs. The increase in segment gross margin percentage in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to improved program execution. The decrease in segment ESA percentage in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to cost savings realized after our acquisition of Exelis. The increase in segment operating margin

percentage in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 reflected the items discussed above regarding this segment.

First Three Quarters 2016 Compared With First Three Quarters 2015: The increases in segment revenue, gross margin, gross margin percentage and ESA expenses in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 were primarily due to the same reasons as noted above regarding this segment for the third quarters of fiscal 2016 and 2015. The increase in segment ESA percentage in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 was primarily due to recording \$12 million of charges in the second quarter of fiscal 2016, primarily related to workforce reductions and facility consolidation, mostly offset by cost savings realized after our acquisition of Exelis. Additionally, a \$367 million non-cash charge was recorded in the segment in the second quarter of fiscal 2016 for impairment of goodwill and other assets related to Harris CapRock Communications due to the downturn in the energy market and its impact on customer operations. The segment operating loss and operating margin percentage in the first three quarters of fiscal 2016 compared with the operating income and operating margin percentage in the first three quarters of fiscal 2015 reflected the items discussed above in this paragraph.

Unallocated Corporate Expense

Quarter Ended	Three Quarters Ended	
April April %	April April %	
1, 3, Inc/	1, 3, Inc/	
20162015 (Dec)	2016 2015 (Dec)	
(Dollars in millions)		
Unallocated		
corporate	\$40 \$29 44.8 %	\$37 \$ 67 (44.8)%
expense		
Amortization		
of		
intangible		
assets	33 — *	99 — *
from		
Exelis		
Inc.		
acquisition		
Total		
unallocated	\$75 \$ 29 158.6%	\$136 \$ 67 103.0 %
corporate		
expense		

* Not meaningful

Third Quarter 2016 Compared With Third Quarter 2015: The increase in total unallocated corporate expense in the third quarter of fiscal 2016 compared with the third quarter of fiscal 2015 was primarily due to \$33 million of amortization of intangible assets acquired as a result of our acquisition of Exelis in the fourth quarter of fiscal 2015 and charges of \$23 million for integration and other costs associated with the acquisition (including charges of \$3 million for amortization of a step up in inventory), partially offset by cost savings realized after our acquisition of Exelis. In connection with our acquisition of Exelis, we identified approximately \$1.6 billion of intangible assets. Because the acquisition benefited our entire Company as opposed to any individual segments, we recorded these intangible assets as Corporate assets and the related amortization expense as unallocated corporate expense.

First Three Quarters 2016 Compared With First Three Quarters 2015: The increase in total unallocated corporate expense in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 was primarily due to \$99 million of amortization of intangible assets acquired as a result of our acquisition of Exelis and charges of \$92

million for integration and other costs associated with the acquisition (including charges of \$8 million for amortization of a step up in inventory), partially offset by a net liability reduction of \$101 million for certain post-employment benefit plans and cost savings realized after our acquisition of Exelis.

Discontinued Operations

As further discussed in Note B — Discontinued Operations and Divestitures in the Notes, we recorded a loss in discontinued operations in the second quarter of fiscal 2016 of \$21 million (\$17 million after-tax) based on a final determination rendered on January 29, 2016 in a dispute over the amount of the post-closing working capital adjustment to the purchase price for Broadcast Communications, which we sold on February 4, 2013. Discontinued operations in the third quarter of fiscal 2016 primarily consisted of third-party costs related to the dispute. We did not restate our historical financial results of operations to account for Broadcast Communications as discontinued operations for the periods prior to the second quarter of fiscal 2016 presented in this Report because the amounts were not material.

LIQUIDITY AND CAPITAL RESOURCES

Cash Flows

	Three Quarters Ended	
	April 1, 2016	April 3, 2015
	(In millions)	
Net cash provided by operating activities	\$507	\$395
Net cash used in investing activities	(112)	(95)
Net cash used in financing activities	(560)	(336)
Effect of exchange rate changes on cash and cash equivalents	(14)	(37)
Net decrease in cash and cash equivalents	(179)	(73)
Cash and cash equivalents, beginning of year	481	561
Cash and cash equivalents, end of quarter	\$302	\$488

Cash and cash equivalents: The \$179 million net decrease in cash and cash equivalents from the end of fiscal 2015 to April 1, 2016 (the end of the third quarter of fiscal 2016) was primarily due to \$510 million used for repayments of borrowings, which included \$450 million of cash used to repay principal on our term loans (\$353 million of voluntary prepayments of principal and \$97 million of scheduled principal repayments), \$189 million used to pay cash dividends, and \$82 million used for net additions of property, plant and equipment, partially offset by \$507 million of net cash provided by operating activities, \$118 million of proceeds from borrowings and \$36 million of proceeds from exercises of employee stock options. The \$73 million net decrease in cash and cash equivalents from the end of fiscal 2014 to April 3, 2015 (the end of the third quarter of fiscal 2015) was primarily due to \$150 million used to repurchase shares of our common stock, \$149 million used to pay cash dividends, \$102 million used for additions of property, plant and equipment and \$37 million from the impact of exchange rate changes (primarily reflecting the strength of the U.S. dollar relative to the Canadian Dollar), \$32 million used for net repayments of borrowings and \$24 million used for payments of debt and equity issuance costs related to the Exelis acquisition, partially offset by \$395 million of net cash provided by operating activities, \$34 million of proceeds from exercises of employee stock options and \$7 million of proceeds from our collection of a promissory note received as part of the sale of our Cyber Integration Center.

At April 1, 2016, we had cash and cash equivalents of \$302 million, and we have a senior unsecured \$1 billion revolving credit facility that expires in July 2020 (all of which was available to us as of April 1, 2016). Additionally, we had \$4.7 billion of long-term debt outstanding at April 1, 2016, the majority of which we incurred in connection with our acquisition of Exelis in the fourth quarter of fiscal 2015. For further information regarding our long-term debt, see Note 13: "Long-Term Debt" in our Notes to Consolidated Financial Statements in our Fiscal 2015 Form 10-K and Note J — Long-Term Debt in the Notes. Additionally, we had defined benefit plan obligations of \$1.7 billion at April 1, 2016, primarily as a result of the Exelis acquisition. Our \$302 million of cash and cash equivalents at April 1, 2016 included \$95 million held by our foreign subsidiaries, of which \$82 million was considered permanently reinvested. Of the \$82 million considered permanently reinvested, \$51 million was available for use in the U.S. without incurring additional U.S. income taxes, and we would be required to recognize U.S. income taxes of \$12 million on the remaining \$31 million if we were to repatriate such funds to the U.S., but we have no current plans to repatriate such funds.

Given our current cash position, outlook for funds generated from operations, credit ratings, available credit facility, cash needs and debt structure, we have not experienced, and do not expect to experience, any material issues with liquidity, although we can give no assurances concerning our future liquidity, particularly in light of our overall level of indebtedness and unfunded pension liability, U.S. Government budget uncertainties and the state of global commerce and financial uncertainty.

We also currently believe that existing cash, funds generated from operations, our credit facility and access to the public and private debt and equity markets will be sufficient to provide for our anticipated working capital requirements, capital expenditures, dividend payments, repayment of our term loans and pension contributions for the

next 12 months and reasonably foreseeable future thereafter. Our total capital expenditures in fiscal 2016 are expected to be approximately \$175 million. We anticipate tax payments over the next three years to be approximately equal to our tax expense for the same period. Other than those cash outlays noted in the “Commercial Commitments and Contractual Obligations” discussion below in this MD&A, capital expenditures, dividend payments, payments under our term loans and pension contributions, no other significant cash outlays are anticipated during the remainder of fiscal 2016.

There can be no assurance, however, that our business will continue to generate cash flows at current levels or that the cost or availability of future borrowings, if any, under our commercial paper program or our credit facility or in the debt

markets will not be impacted by any potential future credit and capital markets disruptions. If we are unable to maintain cash balances or generate sufficient cash flow from operations to service our obligations, we may be required to sell assets, reduce capital expenditures, reduce or eliminate strategic acquisitions, reduce or terminate our share repurchases, reduce or eliminate dividends, refinance all or a portion of our existing debt or obtain additional financing. Our ability to make principal payments or pay interest on or refinance our indebtedness depends on our future performance and financial results, which, to a certain extent, are subject to general conditions in or affecting the defense, government and other markets we serve and to general economic, political, financial, competitive, legislative and regulatory factors beyond our control.

Net cash provided by operating activities: The increase in net cash provided by operating activities in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 was primarily due to the impact of a decrease in accounts receivable, partially offset by pension contributions and lower accrued expenses.

Net cash used in investing activities: The increase in net cash used in investing activities in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 was primarily due to \$19 million of cash paid for fixed income securities and a net \$11 million reduction in previously received proceeds from sales of businesses, partially offset by \$18 million less used for additions of property, plant and equipment in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015.

Net cash used in financing activities: The increase in net cash used in financing activities in the first three quarters of fiscal 2016 compared with the first three quarters of fiscal 2015 was primarily due to \$464 million more used for repayments of borrowings, which included \$450 million of cash used to repay principal on our term loans (\$353 million of voluntary prepayments of principal and \$97 million of scheduled principal repayments), as noted above, and \$40 million more used to pay cash dividends, partially offset by \$104 million more of proceeds from borrowings and \$150 million less of repurchases of our common stock under our repurchase program (there were no repurchases of our common stock under our repurchase program in the first three quarters of fiscal 2016).

Funding of Pension Plans

Funding requirements under applicable laws and regulations are a major consideration in making contributions to our U.S. pension plans. Although we have significant discretion in making voluntary contributions, the Employee Retirement Income Security Act of 1974, as amended by the Pension Protection Act of 2006 and further amended by the Worker, Retiree, and Employer Recovery Act of 2008, the Moving Ahead for Progress in the 21st Century Act (“MAP-21”) and applicable Internal Revenue Code regulations mandate minimum funding thresholds. Failure to satisfy the minimum funding thresholds could result in restrictions on our ability to amend the plans or make benefit payments. With respect to U.S. qualified pension plans, we intend to contribute annually not less than the required minimum funding thresholds.

The Highway and Transportation Funding Act of 2014 (“HATFA”), which was signed into law on August 8, 2014, modified the interest rate stabilization provision of MAP-21. We made total contributions of \$134 million to our U.S. qualified defined benefit pension plans during the three quarters ended April 1, 2016. We currently anticipate making additional contributions to our U.S. qualified defined benefit pension plans of approximately \$40 million during the remainder of fiscal 2016.

Future required contributions will depend primarily on the actual annual return on assets and the discount rate used to measure the benefit obligation at the end of each year. Depending on these factors, and the resulting funded status of our pension plans, the level of future statutory minimum contributions could be material. See Note 14: “Pension and Other Postretirement Benefits” in our Notes to Consolidated Financial Statements in our Fiscal 2015 Form 10-K and Note K — Postretirement Benefit Plans in the Notes for further information regarding our pension plans.

Common Stock Repurchases

During the first three quarters of fiscal 2016, we did not repurchase any shares of our common stock under our repurchase program. During the third quarter of fiscal 2015, we did not repurchase any shares of our common stock under our repurchase program. During the first three quarters of fiscal 2015, we used \$150 million to repurchase 2,136,362 shares of our common stock under our repurchase program at an average share price of \$70.21, including commissions. Shares repurchased by us are cancelled and retired.

As of April 1, 2016, we had a remaining, unused authorization of approximately \$684 million under our repurchase program, which does not have a stated expiration date. The level of our repurchases depends on a number of factors,

including our financial condition, capital requirements, cash flows, results of operations, future business prospects and other factors our Board of Directors may deem relevant. Repurchases are expected to be funded with available cash and commercial paper and may be made through open market purchases, private transactions, transactions structured through investment banking

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institutions or any combination thereof. The timing, volume and nature of repurchases are subject to market conditions, applicable securities laws and other factors and are at our discretion and may be suspended or discontinued at any time. Additional information regarding our repurchase program is set forth in this Report under Part II. Item 2. “Unregistered Sales of Equity Securities and Use of Proceeds.”

Dividends

On August 28, 2015, our Board of Directors increased the quarterly cash dividend rate on our common stock from \$.47 per share to \$.50 per share, for an annualized cash dividend rate of \$2.00 per share, which was our fourteenth consecutive annual increase in our quarterly cash dividend rate. Our annualized cash dividend rate was \$1.88 per share in fiscal 2015. There can be no assurances that our annualized cash dividend rate will continue to increase. Quarterly cash dividends are typically paid in March, June, September and December. We currently expect that cash dividends will continue to be paid in the near future, but we can give no assurances concerning payment of future dividends. The declaration of dividends and the amount thereof will depend on a number of factors, including our financial condition, capital requirements, cash flows, results of operations, future business prospects and other factors that our Board of Directors may deem relevant.

Capital Structure and Resources

2015 Credit Agreement: We have a \$1 billion 5-year senior unsecured revolving credit facility (the “2015 Credit Facility”) under a Revolving Credit Agreement (the “2015 Credit Agreement”) entered into on July 1, 2015 with a syndicate of lenders. For a description of the 2015 Credit Facility and the 2015 Credit Agreement, see Note 11: “Credit Arrangements” in our Notes to Consolidated Financial Statements in our Fiscal 2015 Form 10-K.

We were in compliance with the covenants in the 2015 Credit Agreement at April 1, 2016, including the covenant requiring that we not permit our ratio of consolidated total indebtedness to total capital, each as defined in the 2015 Credit Agreement, to be greater than 0.675 to 1.00 from and including May 29, 2015 until and including February 29, 2016 and 0.65 to 1.00 thereafter. At April 1, 2016, we had no borrowings outstanding under the 2015 Credit Agreement.

Long-Term Debt: For a description of our long-term variable-rate and fixed-rate debt, see Note 13: “Long-Term Debt” in our Notes to Consolidated Financial Statements in our Fiscal 2015 Form 10-K and Note J — Long-Term Debt in the Notes.

Short-Term Debt: Our short-term debt at April 1, 2016 and July 3, 2015 was \$91 million and \$33 million, respectively, and consisted of local borrowing by international subsidiaries for working capital needs and commercial paper at April 1, 2016, and local borrowing by international subsidiaries for working capital needs at July 3, 2015. Our commercial paper program was supported at April 1, 2016 by the 2015 Credit Facility.

Off-Balance Sheet Arrangements

In accordance with the definition under SEC rules, any of the following qualify as off-balance sheet arrangements:

- Any obligation under certain guarantee contracts;
- A retained or contingent interest in assets transferred to an unconsolidated entity or similar arrangement that serves as credit, liquidity or market risk support to that entity for such assets;
- Any obligation, including a contingent obligation, under certain derivative instruments; and
- Any obligation, including a contingent obligation, under a material variable interest held by the registrant in an unconsolidated entity that provides financing, liquidity, market risk or credit risk support to the registrant, or engages in leasing, hedging or research and development services with the registrant.

As of April 1, 2016, we were not participating in any material transactions that generate relationships with unconsolidated entities or financial partnerships, including variable interest entities, and we did not have any material retained or contingent interest in assets as defined above. As of April 1, 2016, we did not have any such material financial guarantees or other contractual commitments that are reasonably likely to adversely affect our results of operations, financial condition or cash flows. In addition, we are not currently a party to any related party transactions that materially affect our results of operations, financial condition or cash flows.

We have, from time to time, divested certain of our businesses and assets. In connection with these divestitures, we often provide representations, warranties and/or indemnities to cover various risks and unknown liabilities, such as environmental liabilities and tax liabilities. We cannot estimate the potential liability from such representations, warranties and indemnities because they relate to unknown conditions. We do not believe, however, that the liabilities

relating to these representations, warranties and indemnities will have a material adverse effect on our results of operations, financial condition or cash flows.

Due to our downsizing of certain operations pursuant to acquisitions, restructuring plans or otherwise, certain properties leased by us have been sublet to third parties. In the event any of these third parties vacates any of these premises, we would be

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legally obligated under master lease arrangements. We believe that the financial risk of default by such sublessees is individually and in the aggregate not material to our results of operations, financial condition or cash flows.

Commercial Commitments and Contractual Obligations

The amounts disclosed in our Fiscal 2015 Form 10-K include our contractual obligations and commercial commitments. During the third quarter of fiscal 2016, no material changes occurred in our contractual cash obligations to repay debt, to purchase goods and services and to make payments under operating leases or our commercial commitments and contingent liabilities on outstanding surety bonds, standby letters of credit and other arrangements as disclosed in our Fiscal 2015 Form 10-K.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Our Condensed Consolidated Financial Statements (Unaudited) and accompanying Notes are prepared in accordance with GAAP. Preparing financial statements requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses as well as disclosures of contingent assets and liabilities. Actual results may differ from our estimates. These estimates and assumptions are affected by the application of our accounting policies. Our significant accounting policies are described in Note 1: "Significant Accounting Policies" in our Notes to Consolidated Financial Statements included in our Fiscal 2015 Form 10-K. Critical accounting policies and estimates are those that require application of management's most difficult, subjective or complex judgments, often as a result of matters that are inherently uncertain and may change in subsequent periods. Critical accounting policies and estimates for us include: (i) revenue recognition on contracts and contract estimates (discussed in greater detail in the following paragraphs), (ii) postretirement benefit plans, (iii) provisions for excess and obsolete inventory losses, (iv) impairment testing of goodwill, and (v) income taxes and tax valuation allowances. For additional discussion of our critical accounting policies and estimates, see the "Critical Accounting Policies and Estimates" discussion in Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Fiscal 2015 Form 10-K.

Revenue Recognition

A significant portion of our business is derived from development and production contracts. Revenue and profits related to development and production contracts are recognized using the percentage-of-completion method, generally based on the ratio of costs incurred to estimated total costs at completion (i.e., the "cost-to-cost" method) or the ratio of actual units delivered to estimated total units to be delivered under the contract (i.e., the "units-of-delivery" method) with consideration given for risk of performance and estimated profit. The majority of the revenue in our Space and Intelligence Systems and Electronic Systems segments (and to a lesser extent, revenue in our Critical Networks and Communication Systems segments) relates to development and production contracts, and the percentage-of-completion method of revenue recognition is primarily used for these contracts. Change orders, claims or other items that may change the scope of a development and production contract are included in contract value only when the value can be reliably estimated and realization is probable. Possible incentives or penalties and award fees applicable to performance on development and production contracts are considered in estimating contract value and profit rates and are recorded when there is sufficient information to assess anticipated contract performance. Incentive provisions that increase earnings based solely on a single significant event generally are not recognized until the event occurs.

Under the percentage-of-completion method of accounting, a single estimated total profit margin is used to recognize profit for each development and production contract over its period of performance. Recognition of profit on development and production fixed-price contracts requires estimates of the total cost at completion and the measurement of progress toward completion. The estimated profit or loss on a development and production contract is equal to the difference between the estimated contract value and the estimated total cost at completion. Due to the long-term nature of many of our programs, developing the estimated total cost at completion often requires judgment. Factors that must be considered in estimating the cost of the work to be completed include the nature and complexity of the work to be performed, subcontractor performance, the risk and impact of delayed performance, availability and timing of funding from the customer and the recoverability of any claims outside the original development and production contract included in the estimate to complete. At the outset of each contract, we gauge its complexity and perceived risks and establish an estimated total cost at completion in line with these expectations. After establishing the estimated total cost at completion, we follow a standard estimate at completion process in which management

reviews the progress and performance on our ongoing development and production contracts at least quarterly and, in many cases, more frequently. If we successfully retire risks associated with the technical, schedule and cost aspects of a contract, we may lower our estimated total cost at completion commensurate with the retirement of these risks. Conversely, if we are not successful in retiring these risks, we may increase our estimated total cost at completion. Additionally, at the outset of a cost-reimbursable contract (for example, contracts containing award or incentive fees), we establish an estimated total contract value, or revenue, based on our expectation of performance on the contract. As the cost-reimbursable

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contract progresses, our estimated total contract value may increase or decrease if, for example, we receive higher or lower than expected award fees. When adjustments in estimated total costs at completion or in estimated total contract value are determined, the related impact to operating income is recognized using the cumulative catch-up method, which recognizes in the current period the cumulative effect of such adjustments for all prior periods. Anticipated losses on development and production contracts or programs in progress are charged to operating income when identified. We have not made any material changes in the methodologies used to recognize revenue on development and production contracts or to estimate our costs related to development and production contracts in the past three fiscal years.

Estimate at completion adjustments had the following impacts to operating income for the periods presented:

	Quarter Ended		Three Quarters Ended	
	April 2016	April 2015	April 2016	April 2015
	(In millions)			
Favorable adjustments	\$52	\$ 30	\$148	\$ 94
Unfavorable adjustments	(41)	(19)	(96)	(45)
Net operating income adjustments	\$11	\$ 11	\$52	\$ 49

The increase in the favorable and unfavorable impacts to operating income due to estimate at completion adjustments in the quarter and three quarters ended April 1, 2016 compared with the quarter and three quarters ended April 3, 2015 reflected the inclusion of adjustments in respect of Exelis operations as a result of our acquisition of Exelis in the fourth quarter of fiscal 2015. Additionally, favorable impacts to operating income due to estimate at completion adjustments in the quarter and three quarters ended April 1, 2016 reflected overall strong program execution and realization of cost efficiencies on a large government program in our Critical Networks segment. There were no individual impacts to operating income due to estimate at completion adjustments in the quarter and three quarters ended April 1, 2016 or the quarter and three quarters ended April 3, 2015 that were material to our results of operations on a consolidated basis for such periods.

We also recognize revenue from arrangements requiring the delivery or performance of multiple deliverables or elements under a bundled sale. In these arrangements, judgment is required to determine the appropriate accounting, including whether the individual deliverables represent separate units of accounting for revenue recognition purposes, and the timing of revenue recognition for each deliverable. If we determine that individual deliverables represent separate units of accounting, we recognize the revenue associated with each unit of accounting separately, and contract revenue is allocated among the separate units of accounting at the inception of the arrangement based on relative selling price. If options or change orders materially change the scope of work or price of the contract subsequent to inception, we reevaluate and adjust our prior conclusions regarding units of accounting and allocation of contract revenue as necessary. The allocation of selling price among the separate units of accounting may impact the timing of revenue recognition, but will not change the total revenue recognized on the arrangement. We establish the selling price used for each deliverable based on the vendor-specific objective evidence (“VSOE”) of selling price, or third-party evidence (“TPE”) of selling price if VSOE of selling price is not available, or best estimate of selling price (“BESP”) if neither VSOE of selling price nor TPE of selling price is available. In determining VSOE of selling price, a substantial majority of the recent standalone sales of the deliverable must be priced within a relatively narrow range. In determining TPE of selling price, we evaluate competitor prices for similar deliverables when sold separately. Generally, comparable pricing of our products to those of our competitors with similar functionality cannot be obtained. In determining BESP, we consider both market data and entity-specific factors, including market conditions, the geographies in which our products are sold, our competitive position and strategy, and our profit objectives.

Impact of Recently Issued Accounting Standards

Accounting standards that have been recently issued, but are not yet effective for us, are described in Note A — Significant Accounting Policies and Recent Accounting Standards in the Notes, which describes the potential impact that these standards are expected to have on our financial position, results of operations and cash flows.

FORWARD-LOOKING STATEMENTS AND FACTORS THAT MAY AFFECT FUTURE RESULTS

This Report contains forward-looking statements that involve risks and uncertainties, as well as assumptions that, if they do not materialize or prove to be correct, could cause our results to differ materially from those expressed in or implied by such forward-looking statements. All statements other than statements of historical fact are statements that could be deemed forward-looking statements, including, but not limited to, statements concerning: our plans, strategies and objectives for future operations; new products, systems, technologies, services or developments; future economic conditions, performance or outlook; the outcome of contingencies; the potential level of share repurchases or dividends; potential acquisitions or divestitures; the value of our contract awards and programs; expected cash flows or capital expenditures; our beliefs or expectations; activities, events or developments that we intend, expect, project, believe or anticipate will or may occur in the future; and assumptions underlying any of the foregoing. Forward-looking statements may be identified by their use of forward-looking terminology, such as “believes,” “expects,” “may,” “should,” “would,” “will,” “intends,” “plans,” “estimates,” “anticipates,” “projects” and similar words or expressions. You should not place undue reliance on these forward-looking statements, which reflect our management’s opinions only as of the date of the filing of this Report and are not guarantees of future performance or actual results. Forward-looking statements are made in reliance on the safe harbor provisions of Section 27A of the Securities Act of 1933, as amended (the “Securities Act”), and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). The following are some of the factors we believe could cause our actual results to differ materially from our historical results or our current expectations or projections:

- We depend on U.S. Government customers for a significant portion of our revenue, and the loss of these relationships, a reduction in U.S. Government funding or a change in U.S. Government spending priorities could have an adverse impact on our business, financial condition, results of operations and cash flows.

- We depend significantly on U.S. Government contracts, which often are only partially funded, subject to immediate termination, and heavily regulated and audited. The termination or failure to fund, or negative audit findings for, one or more of these contracts could have an adverse impact on our business, financial condition, results of operations and cash flows.

- We could be negatively impacted by a security breach, through cyber attack, cyber intrusion or otherwise, or other significant disruption of our IT networks and related systems or of those we operate for certain of our customers.

- The level of returns on defined benefit plan assets, changes in interest rates and other factors could affect our earnings and cash flows in future periods.

- We enter into fixed-price contracts that could subject us to losses in the event of cost overruns or a significant increase in inflation.

- We use estimates in accounting for many of our programs and changes in our estimates could adversely affect our future financial results.

- We derive a significant portion of our revenue from international operations and are subject to the risks of doing business internationally, including fluctuations in currency exchange rates.

- Our reputation and ability to do business may be impacted by the improper conduct of our employees, agents or business partners.

- We may not be successful in obtaining the necessary export licenses to conduct certain operations abroad, and Congress may prevent proposed sales to certain foreign governments.

- The continued effects of the general weakness in the global economy and the U.S. Government’s budget deficits and national debt and sequestration could have an adverse impact on our business, financial condition, results of operations and cash flows.

- Our future success will depend on our ability to develop new products, systems, services and technologies that achieve market acceptance in our current and future markets.

- We participate in markets that are often subject to uncertain economic conditions, which makes it difficult to estimate growth in our markets and, as a result, future income and expenditures.

- We cannot predict the consequences of future geo-political events, but they may adversely affect the markets in which we operate, our ability to insure against risks, our operations or our profitability.

- We have made, and may continue to make, strategic acquisitions and divestitures that involve significant risks and uncertainties.

Disputes with our subcontractors and the inability of our subcontractors to perform, or our key suppliers to timely deliver our components, parts or services, could cause our products or services to be produced or delivered in an untimely or unsatisfactory manner.

Third parties have claimed in the past and may claim in the future that we are infringing directly or indirectly upon their intellectual property rights, and third parties may infringe upon our intellectual property rights.

The outcome of litigation or arbitration in which we are involved is unpredictable and an adverse decision in any such matter could have a material adverse effect on our financial condition, results of operations and cash flows.

We face certain significant risk exposures and potential liabilities that may not be covered adequately by insurance or indemnity.

Changes in our effective tax rate may have an adverse effect on our results of operations.

Our level of indebtedness and our ability to make payments on or service our indebtedness and our unfunded pension liability may adversely affect our financial and operating activities or our ability to incur additional debt.

A downgrade in our credit ratings could materially adversely affect our business.

Unforeseen environmental issues could have a material adverse effect on our business, financial condition, results of operations and cash flows.

We have significant operations in locations that could be materially and adversely impacted in the event of a natural disaster or other significant disruption.

Sustained weakness or volatility in oil or natural gas prices, or negative expectations about future prices or volatility, could adversely affect demand for our managed satellite and terrestrial communications solutions or other products, which could adversely affect our business, financial condition, results of operations and cash flows.

Changes in the regulatory framework under which our managed satellite and terrestrial communications solutions operations are operated could adversely affect our business, financial condition, results of operations and cash flows.

We rely on third parties to provide satellite bandwidth for our managed satellite and terrestrial communications solutions, and any bandwidth constraints could harm our business, financial condition, results of operations and cash flows.

Changes in future business or other market conditions could cause business investments and/or recorded goodwill or other long-term assets to become impaired, resulting in substantial losses and write-downs that would adversely affect our results of operations.

Some of our workforce is represented by labor unions, so our business could be harmed in the event of a prolonged work stoppage.

We must attract and retain key employees, and failure to do so could seriously harm us.

We may be responsible for U.S. Federal income tax liabilities that relate to the spin-off of Vectrus, Inc. ("Vectrus") completed by Exelis.

In connection with the Vectrus spin-off, Vectrus indemnified Exelis for certain liabilities and Exelis indemnified

Vectrus for certain liabilities. This indemnity may not be sufficient to insure us against the full amount of the liabilities assumed by Vectrus and Vectrus may be unable to satisfy its indemnification obligations to us in the future.

The Vectrus spin-off may expose us to potential liabilities arising out of state and Federal fraudulent conveyance laws and legal distribution requirements.

The ITT Corporation ("ITT") spin-off of Exelis may expose us to potential liabilities arising out of state and Federal fraudulent conveyance laws and legal distribution requirements.

If we are required to indemnify ITT or Xylem, Inc. ("Xylem") in connection with the ITT spin-off of Exelis, we may need to divert cash to meet those obligations and our financial results could be negatively impacted.

Additional details and discussions concerning some of the factors that could affect our forward-looking statements or future results are set forth in our Fiscal 2015 Form 10-K under Item 1A. "Risk Factors" and in Part II. Item 1A. "Risk Factors" in this Report. The foregoing list of factors and the factors set forth in Item 1A. "Risk Factors" included in our Fiscal 2015 Form 10-K and in Part II. Item 1A. "Risk Factors" in this Report are not exhaustive. Additional risks and uncertainties not known to us or that we currently believe not to be material also may adversely impact our business, financial condition, results of operations and cash flows. Should any risks or uncertainties develop into actual events, these developments could have a material adverse effect on our business, financial condition, results of operations and cash flows. The forward-looking statements contained in this Report are made as of the date hereof and we disclaim any intention or obligation, other than imposed by law, to update or revise any forward-looking statements or to update the reasons actual results could differ materially from those projected in the forward-looking statements, whether as a result of new information, future events or developments or otherwise.

Item 3. Quantitative and Qualitative Disclosures about Market Risk.

In the normal course of doing business, we are exposed to risks associated with foreign currency exchange rates and changes in interest rates. We employ established policies and procedures governing the use of financial instruments to manage our exposure to such risks.

Foreign Exchange and Currency: We use foreign currency forward contracts and options to hedge both balance sheet and off-balance sheet future foreign currency commitments. Factors that could impact the effectiveness of our hedging programs for foreign currency include accuracy of sales estimates, volatility of currency markets and the cost and availability of hedging instruments. A 10 percent change in currency exchange rates for our foreign currency derivatives held at April 1, 2016 would not have had a material impact on the fair value of such instruments or our results of operations or cash flows. This quantification of exposure to the market risk associated with foreign currency financial instruments does not take into account the offsetting impact of changes in the fair value of our foreign denominated assets, liabilities and firm commitments. See Note P — Derivative Instruments and Hedging Activities in the Notes for additional information.

Interest Rates: As of April 1, 2016, we had long-term fixed-rate debt obligations. The fair value of these obligations is impacted by changes in interest rates; however, a 10 percent change in interest rates for our long-term fixed-rate debt obligations at April 1, 2016 would not have had a material impact on the fair value of these obligations. Additionally, there is no interest-rate risk associated with these obligations on our results of operations and cash flows, because the interest rates are fixed, and because our long-term fixed-rate debt is not putable to us (required to be redeemed by us prior to maturity). We can give no assurances, however, that interest rates will not change significantly or have a material effect on the fair value of our long-term debt obligations over the next twelve months.

As of April 1, 2016, we also had long-term variable-rate debt obligations of \$817 million under our senior unsecured term loan facility in connection with our acquisition of Exelis, comprised of term loans of \$300 million in a 3-year tranche and \$517 million in a 5-year tranche. These term loans bear interest that is variable based on certain short-term indices, thus exposing us to interest-rate risk; however, a 10 percent change in interest rates for these term loans would not have had a material impact on our results of operations or cash flows. For each tranche of term loans, we are required to make quarterly principal amortization payments equal to 2.50 percent of the \$650 million initial principal amount of such tranche of the term loans. We have the ability at any time or from time to time, to voluntarily prepay term loans of either tranche in whole or in part without premium or penalty. We made \$68 million and \$353 million of voluntary repayments of principal on our term loans during the quarter and three quarters ended April 1, 2016, respectively.

Item 4. Controls and Procedures.

(a) Evaluation of Disclosure Controls and Procedures: We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms. Our disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in our reports filed or submitted under the Exchange Act is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosures. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can provide only reasonable assurance of achieving their control objectives, and management necessarily is required to use its judgment in evaluating the cost-benefit relationship of possible controls and procedures. As required by Rule 13a-15 under the Exchange Act, as of the end of the third quarter of fiscal 2016, we carried out an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures. This evaluation was carried out under the supervision and with the participation of our management, including our Chief Executive Officer and our Chief Financial Officer. Based on this work and other evaluation procedures, our management, including our Chief Executive Officer and our Chief Financial Officer, has concluded that as of the end of the third quarter of fiscal 2016 our disclosure controls and procedures were effective.

(b) Changes in Internal Control: We periodically review our internal control over financial reporting as part of our efforts to ensure compliance with the requirements of Section 404 of the Sarbanes-Oxley Act of 2002. In addition, we routinely review our system of internal control over financial reporting to identify potential changes to our processes and systems that may improve controls and increase efficiency, while ensuring that we maintain an effective internal control environment. Changes may include such activities as implementing new, more efficient systems, consolidating the activities of business units, migrating certain processes to our shared services organizations, formalizing policies and procedures, improving segregation of duties and increasing monitoring controls. In addition, when we acquire new businesses, we incorporate our controls and procedures into the acquired business as part of our integration activities. As part of our integration of Exelis, we are in the process of incorporating our controls and procedures with respect to Exelis operations, and we will include internal controls with respect to Exelis operations in our assessment of the effectiveness of our internal control over financial reporting as of the end of fiscal 2016. Other than incorporating our controls and procedures with respect to Exelis operations, there have been no changes in our internal control over financial reporting that occurred during the third quarter of fiscal 2016 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings.

General. From time to time, as a normal incident of the nature and kind of business in which we are, and were, engaged, various claims or charges are asserted and litigation or arbitration is commenced by or against us arising from or related to matters, including but not limited to: product liability; personal injury; patents, trademarks, trade secrets or other intellectual property; labor and employee disputes; commercial or contractual disputes; strategic acquisitions or divestitures; the prior sale or use of former products allegedly containing asbestos or other restricted materials; breach of warranty; or environmental matters. Claimed amounts against us may be substantial, but may not bear any reasonable relationship to the merits of the claim or the extent of any real risk of court or arbitral awards. We record accruals for losses related to those matters against us that we consider to be probable and that can be reasonably estimated. Gain contingencies, if any, are recognized when they are realized and legal costs generally are expensed when incurred. Although it is not feasible to predict the outcome of these matters with certainty, it is reasonably possible that some lawsuits, claims or proceedings may be disposed of or decided unfavorably to us and in excess of the amounts currently accrued. Based on available information, in the opinion of management, settlements, arbitration awards and final judgments, if any, which are considered probable of being rendered against us in litigation or arbitration in existence at April 1, 2016 are reserved against or would not have a material adverse effect on our financial condition, results of operations or cash flows.

Tax Audits. Our tax filings are subject to audit by taxing authorities in jurisdictions where we conduct business. These audits may result in assessments of additional taxes that are subsequently resolved with the authorities or ultimately through legal proceedings. We believe we have adequately accrued for any ultimate amounts that are likely to result from these audits; however, final assessments, if any, could be different from the amounts recorded in our Condensed Consolidated Financial Statements (Unaudited).

Item 1A. Risk Factors.

Investors should carefully review and consider the information regarding certain factors which could materially affect our business, results of operations, financial condition and cash flows as set forth under Item 1A. "Risk Factors" in our Fiscal 2015 Form 10-K. Other than the risk factor below, we do not believe that there have been any material changes to the risk factors previously disclosed in our Fiscal 2015 Form 10-K. We may disclose changes to such risk factors or disclose additional risk factors from time to time in our future filings with the SEC. Additional risks and uncertainties not presently known to us or that we currently believe not to be material may also adversely impact our business, results of operations, financial condition and cash flows.

Sustained weakness or volatility in oil or natural gas prices, or negative expectations about future prices or volatility, could adversely affect demand for our managed satellite and terrestrial communications solutions or other products, which could adversely affect our business, financial condition, results of operations and cash flows.

Prices in oil and natural gas markets may be influenced by numerous factors, including general economic conditions, industry inventory levels, production quotas or other actions imposed by the Organization of Petroleum Exporting Countries ("OPEC"), weather-related disruptions, competing fuel prices and geopolitical risks. Sustained weakness or volatility in oil or natural gas prices, or negative expectations about future prices or volatility, could adversely affect our customers in energy and related industries, which could adversely affect demand for our managed satellite and terrestrial communications solutions. Such weakness or volatility also could adversely affect demand for our tactical communications or other products from customers in the Middle East or other oil or natural gas-producing countries. Any decrease in demand for our managed satellite and terrestrial communications solutions or other products could adversely affect our business, financial condition, results of operations and cash flows.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

Issuer Purchases of Equity Securities

During the third quarters of fiscal 2016 and fiscal 2015, we did not repurchase any shares of our common stock under our repurchase program. The level of our repurchases depends on a number of factors, including our financial condition, capital requirements, cash flows, results of operations, future business prospects and other factors our Board of Directors may deem relevant. The timing, volume and nature of repurchases are subject to market conditions, applicable securities laws and other factors and are at our discretion and may be suspended or discontinued

at any time. Shares repurchased by us are cancelled and retired. The following table sets forth information with respect to repurchases by us of our common stock during the third quarter of fiscal 2016:

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Period*	Total number of shares purchased	Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs (1)	Maximum approximate dollar value of shares that may yet be purchased under the plans or programs (1)
Month No. 1 (January 2, 2016-January 29, 2016) Repurchase Programs (1)	—	—	—	\$ 683,544,295
Employee Transactions (2)	\$ 86.78	—	—	—
Month No. 2 (January 30, 2016-February 26, 2016) Repurchase Programs (1)	—	—	—	\$ 683,544,295
Employee Transactions (2)	\$ 72.62	—	—	—
Month No. 3 (February 27, 2016-April 1, 2016) Repurchase Programs (1)	—	—	—	\$ 683,544,295
Employee Transactions (2)	\$ 79.02	—	—	—
Total	170	\$ 74.08	—	\$ 683,544,295

* Periods represent our fiscal months.

(1) On August 26, 2013, we announced that on August 23, 2013, our Board of Directors approved a new share repurchase program (our “2013 Repurchase Program”) authorizing us to repurchase up to \$1 billion in shares of our common stock through open-market transactions, private transactions, transactions structured through investment

banking institutions or any combination thereof. As of April 1, 2016, \$683,544,295 (as reflected in the table above) was the approximate dollar amount of our common stock that may yet be purchased under our 2013 Repurchase Program, which does not have a stated expiration date. The level of our repurchases depends on a number of factors, including our financial condition, capital requirements, cash flows, results of operations, future business prospects and other factors our Board of Directors may deem relevant. The timing, volume and nature of repurchases are subject to market conditions, applicable securities laws and other factors and are at our discretion and may be suspended or discontinued at any time.

(2) Represents a combination of (a) shares of our common stock delivered to us in satisfaction of the tax withholding obligation of holders of performance share units, restricted stock units or restricted shares that vested during the quarter or (b) performance share units, restricted stock units or restricted shares returned to us upon retirement or employment termination of employees. Our equity incentive plans provide that the value of shares delivered to us to pay the exercise price of options or to cover tax withholding obligations shall be the closing price of our common stock on the date the relevant transaction occurs.

Sales of Unregistered Equity Securities

During the third quarter of fiscal 2016, we did not issue or sell any unregistered equity securities.

Item 3. Defaults Upon Senior Securities.

Not Applicable.

Item 4. Mine Safety Disclosures.

Not Applicable.

Item 5. Other Information.

Not Applicable.

Item 6. Exhibits.

The following exhibits are filed herewith or incorporated by reference to exhibits previously filed with the SEC:

- (3) (a) Restated Certificate of Incorporation of Harris Corporation (1995), as amended, incorporated herein by reference to Exhibit 3(a) to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended September 28, 2012. (Commission File Number 1-3863)
- (b) By-Laws of Harris Corporation, as amended and restated effective December 5, 2014, incorporated herein by reference to Exhibit 3.1 to the Company's Current Report on Form 8-K filed with the SEC on December 8, 2014. (Commission File Number 1-3863)
- (10) *(a) Offer Letter Agreement, dated December 17, 2014, between Harris Corporation and Rahul Ghai.
- *(b) Amendment to Offer Letter Agreement, dated January 29, 2016, between Harris Corporation and Rahul Ghai.
- *(c) Separation Agreement and Release of All Claims, dated January 29, 2016, between Harris Corporation and Miguel A. Lopez.
- (12)) Computation of Ratio of Earnings to Fixed Charges.
- (15)) Letter Regarding Unaudited Interim Financial Information.
- (31.1)) Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer.
- (31.2)) Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer.
- (32.1)) Section 1350 Certification of Chief Executive Officer.
- (32.2)) Section 1350 Certification of Chief Financial Officer.
- (101.INS) XBRL Instance Document.
- (101.SCH) XBRL Taxonomy Extension Schema Document.
- (101.CAL) XBRL Taxonomy Extension Calculation Linkbase Document.
- (101.LAB) XBRL Taxonomy Extension Label Linkbase Document.
- (101.PRE) XBRL Taxonomy Extension Presentation Linkbase Document.
- (101.DEF) XBRL Taxonomy Extension Definition Linkbase Document.

*Management contract or compensatory plan or arrangement

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HARRIS CORPORATION
(Registrant)

Date: May 4, 2016 By: /s/ Rahul Ghai
Rahul Ghai
Senior Vice President and Chief Financial Officer
(principal financial officer and duly authorized officer)

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EXHIBIT INDEX

Exhibit No.

Under Reg. S-K, Description

Item 601

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