

PATTERSON COMPANIES, INC.

Form 10-Q

September 05, 2018

Table of Contents

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

---

FORM 10-Q

---

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF  
<sup>x</sup> 1934

FOR THE QUARTERLY PERIOD ENDED JULY 28, 2018.

.. TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF  
1934

Commission File No. 0-20572

---

PATTERSON COMPANIES, INC.

(Exact Name of Registrant as Specified in Its Charter)

---

Minnesota

41-0886515

(State or Other Jurisdiction of  
Incorporation or Organization)

(I.R.S. Employer  
Identification Number)

1031 Mendota Heights Road

55120

St. Paul, Minnesota

(Address of Principal Executive Offices) (Zip Code)

(651) 686-1600

(Registrant's Telephone Number, Including Area Code)

---

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☐ Accelerated filer ☒ Non-accelerated filer ☐

Smaller reporting company ☐ Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of August 31, 2018, there were 94,852,000 shares of Common Stock of the registrant issued and outstanding.

---

Table of Contents

PATTERSON COMPANIES, INC.  
INDEX

|   | Page      |
|---|-----------|
| <u>PART I - FINANCIAL INFORMATION</u>   |           |
| <u>Item 1 - Financial Statements</u>  | <u>3</u>  |
| <u>Condensed Consolidated Balance Sheets</u>  | <u>3</u>  |
| <u>Condensed Consolidated Statements of Income and Other Comprehensive Income</u>                     | <u>4</u>  |
| <u>Condensed Consolidated Statements of Changes in Stockholders' Equity</u>                           | <u>5</u>  |
| <u>Condensed Consolidated Statements of Cash Flows</u>  | <u>6</u>  |
| <u>Notes to Condensed Consolidated Financial Statements</u>   | <u>7</u>  |
| <u>Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>18</u> |
| <u>Item 3 - Quantitative and Qualitative Disclosures about Market Risk</u>                            | <u>21</u> |
| <u>Item 4 - Controls and Procedures</u>   | <u>21</u> |
| <u>PART II - OTHER INFORMATION</u>  |           |
| <u>Item 1 - Legal Proceedings</u>   | <u>22</u> |
| <u>Item 2 - Unregistered Sales of Equity Securities and Use of Proceeds</u>                           | <u>24</u> |
| <u>Item 6 - Exhibits</u>  | <u>25</u> |
| <u>Signatures</u>   | <u>26</u> |

Table of Contents

## PART I—FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

## PATTERSON COMPANIES, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, except per share amounts)

(Unaudited)

|   | July 28,<br>2018 | April 28,<br>2018 |
|---|------------------|-------------------|
| <b>ASSETS</b>   |                  |                   |
| Current assets:   |                  |                   |
| Cash and cash equivalents   | \$91,476         | \$62,984          |
| Receivables, net of allowance for doubtful accounts   | 520,578          | 826,877           |
| Inventory   | 845,507          | 779,834           |
| Prepaid expenses and other current assets   | 183,963          | 103,029           |
| Total current assets  | 1,641,524        | 1,772,724         |
| Property and equipment, net   | 289,658          | 290,590           |
| Long-term receivables, net  | 90,953           | 135,175           |
| Goodwill  | 814,800          | 815,977           |
| Identifiable intangibles, net   | 378,293          | 389,424           |
| Other   | 72,530           | 67,774            |
| Total assets  | \$3,287,758      | \$3,471,664       |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>   |                  |                   |
| Current liabilities:  |                  |                   |
| Accounts payable  | \$588,041        | \$610,368         |
| Accrued payroll expense   | 53,572           | 69,099            |
| Other accrued liabilities   | 165,275          | 136,316           |
| Current maturities of long-term debt  | 78,442           | 76,598            |
| Borrowings on revolving credit  | 32,000           | 16,000            |
| Total current liabilities   | 917,330          | 908,381           |
| Long-term debt  | 743,706          | 922,030           |
| Other non-current liabilities   | 179,626          | 179,463           |
| Total liabilities   | 1,840,662        | 2,009,874         |
| Stockholders' equity:   |                  |                   |
| Common stock, \$.01 par value: 600,000 shares authorized; 94,846 and 94,756 shares issued and outstanding | 949              | 948               |
| Additional paid-in capital  | 108,684          | 103,776           |
| Accumulated other comprehensive loss  | (83,745)         | (74,974)          |
| Retained earnings   | 1,468,983        | 1,497,766         |
| Unearned ESOP shares  | (51,722)         | (65,726)          |
| Total Patterson Companies, Inc. stockholders' equity  | 1,443,149        | 1,461,790         |
| Noncontrolling interests  | 3,947            | —                 |
| Total stockholders' equity  | 1,447,096        | 1,461,790         |
| Total liabilities and stockholders' equity  | \$3,287,758      | \$3,471,664       |
| See accompanying notes  |                  |                   |

Table of Contents

PATTERSON COMPANIES, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF INCOME  
 AND OTHER COMPREHENSIVE INCOME

(In thousands, except per share amounts)

(Unaudited)

|  | Three Months Ended |                  |
|--|--------------------|------------------|
|  | July 28,<br>2018   | July 29,<br>2017 |
| Net sales  | \$1,336,320        | \$1,304,115      |
| Cost of sales  | 1,052,657          | 1,005,067        |
| Gross profit   | 283,663            | 299,048          |
| Operating expenses   | 279,149            | 242,215          |
| Operating income   | 4,514              | 56,833           |
| Other income (expense):  |                    |                  |
| Other income, net  | 1,253              | 1,512            |
| Interest expense   | (11,221)           | ) (11,203)       |
| Income (loss) before taxes   | (5,454)            | ) 47,142         |
| Income tax expense (benefit)   | (945)              | ) 16,295         |
| Net income (loss)  | (4,509)            | ) 30,847         |
| Net loss attributable to noncontrolling interests                    | (53)               | ) —              |
| Net income (loss) attributable to Patterson Companies, Inc.          | \$(4,456)          | ) \$30,847       |
| Earnings (loss) per share attributable to Patterson Companies, Inc.: |                    |                  |
| Basic  | \$(0.05)           | ) \$0.33         |
| Diluted  | \$(0.05)           | ) \$0.33         |
| Weighted average shares:   |                    |                  |
| Basic  | 92,529             | 93,350           |
| Diluted  | 92,529             | 94,019           |
| Dividends declared per common share                                  | \$0.26             | \$0.26           |
| Comprehensive income (loss)  |                    |                  |
| Net income (loss)  | \$(4,509)          | ) \$30,847       |
| Foreign currency translation gain (loss)                             | (9,320)            | ) 12,084         |
| Cash flow hedges, net of tax   | 549                | 437              |
| Comprehensive income (loss)  | \$(13,280)         | ) \$43,368       |
| See accompanying notes   |                    |                  |

Table of Contents

## PATTERSON COMPANIES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

(In thousands)

(Unaudited)

|   | Common Stock |        | Additional<br>Paid-in<br>Capital | Accumulated                                |                      | Unearned<br>ESOP<br>Shares | Non-controlling<br>Interests | Total        |
|---|--------------|--------|----------------------------------|--|----------------------|----------------------------|------------------------------|--------------|
|   | Shares       | Amount |                                  | Other<br>Comprehensive<br>Income<br>(Loss) | Retained<br>Earnings |                            |                              |              |
| Balance at April 29,<br>2017                    | 96,534       | \$ 966 | \$ 72,973                        | \$ (92,669                                 | ) \$ 1,481,234       | \$(68,071)                 | \$ —                         | \$ 1,394,433 |
| Foreign currency<br>translation                 | —            | —      | —                                | 15,824                                     | —                    | —                          | —                            | 15,824       |
| Cash flow hedges                                | —            | —      | —                                | 1,871                                      | —                    | —                          | —                            | 1,871        |
| Net income (loss)                               | —            | —      | —                                | —  | 200,974              | —                          | —                            | 200,974      |
| Dividends declared                              | —            | —      | —                                | —  | (96,964              | ) —                        | —                            | (96,964 )    |
| Common stock issued<br>and related tax benefits | 369          | 4      | 12,403                           | —  | —                    | —                          | —                            | 12,407       |
| Repurchases of common<br>stock                  | (2,147       | ) (22  | ) —                              | —  | (87,478              | ) —                        | —                            | (87,500 )    |
| Stock based<br>compensation                     | —            | —      | 18,400                           | —  | —                    | —                          | —                            | 18,400       |
| ESOP activity                                   | —            | —      | —                                | —  | —                    | 2,345                      | —                            | 2,345        |
| Balance at April 28,<br>2018                    | 94,756       | 948    | 103,776                          | (74,974                                    | ) 1,497,766          | (65,726                    | ) —                          | 1,461,790    |
| Foreign currency<br>translation                 | —            | —      | —                                | (9,320                                     | ) —                  | —                          | —                            | (9,320 )     |
| Cash flow hedges                                | —            | —      | —                                | 549  | —                    | —                          | —                            | 549          |
| Net income (loss)                               | —            | —      | —                                | —  | (4,456               | ) —                        | (53                          | ) (4,509 )   |
| Dividends declared                              | —            | —      | —                                | —  | (24,327              | ) —                        | —                            | (24,327 )    |
| Common stock issued<br>and related tax benefits | 90           | 1      | 1,676                            | —  | —                    | —                          | —                            | 1,677        |
| Stock based<br>compensation                     | —            | —      | 3,232                            | —  | —                    | —                          | —                            | 3,232        |
| ESOP activity                                   | —            | —      | —                                | —  | —                    | 14,004                     | —                            | 14,004       |
| Increase from business<br>combination           | —            | —      | —                                | —  | —                    | —                          | 4,000                        | 4,000        |
| Balance at July 28, 2018                        | 94,846       | \$ 949 | \$ 108,684                       | \$ (83,745                                 | ) \$ 1,468,983       | \$(51,722)                 | \$ 3,947                     | \$ 1,447,096 |

Table of Contents

PATTERSON COMPANIES, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
 (In thousands)  
 (Unaudited)

|  | Three Months<br>Ended |                  |
|--|-----------------------|------------------|
|  | July 28,<br>2018      | July 29,<br>2017 |
| Operating activities:  |                       |                  |
| Net income (loss)  | \$(4,509 )            | \$30,847         |
| Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities: |                       |                  |
| Depreciation   | 10,840                | 11,433           |
| Amortization   | 10,017                | 9,671            |
| Bad debt expense   | 1,705                 | 1,419            |
| Non-cash employee compensation   | 6,357                 | 8,656            |
| Deferred income taxes  | 862                   | —                |
| Change in assets and liabilities, net of acquired  | 180,189               | (108,054)        |
| Net cash provided by (used in) operating activities  | 205,461               | (46,028 )        |
| Investing activities:  |                       |                  |
| Additions to property and equipment  | (10,184 )             | (6,674 )         |
| Collection of deferred purchase price receivables  | 15,509                | 12,191           |
| Other investing activities   | 2,244                 | —                |
| Net cash provided by investing activities  | 7,569                 | 5,517            |
| Financing activities:  |                       |                  |
| Dividends paid   | (25,289 )             | (25,210 )        |
| Repurchases of common stock  | —                     | (37,500 )        |
| Retirement of long-term debt   | (176,633)             | —                |
| Draw on revolving credit   | 16,000                | 104,000          |
| Other financing activities   | 2,117                 | 1,916            |
| Net cash provided by (used in) financing activities  | (183,805)             | 43,206           |
| Effect of exchange rate changes on cash  | (733 )                | 2,125            |
| Net change in cash and cash equivalents  | 28,492                | 4,820            |
| Cash and cash equivalents at beginning of period   | 62,984                | 94,959           |
| Cash and cash equivalents at end of period   | \$91,476              | \$99,779         |
| See accompanying notes   |                       |                  |

Table of Contents

PATTERSON COMPANIES, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Dollars, except per share amounts, and shares in thousands)

(Unaudited)

Note 1. General

Basis of Presentation

In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments necessary to present fairly the financial position of Patterson Companies, Inc. (referred to herein as "Patterson" or in the first person notations "we," "our," and "us") as of July 28, 2018, and our results of operations and cash flows for the periods ended July 28, 2018 and July 29, 2017. Such adjustments are of a normal recurring nature. The results of operations for the periods ended July 28, 2018 and July 29, 2017 are not necessarily indicative of the results to be expected for the full year. These financial statements should be read in conjunction with the financial statements included in our 2018 Annual Report on Form 10-K filed on June 27, 2018.

The unaudited condensed consolidated financial statements include the assets and liabilities of PDC Funding Company, LLC ("PDC Funding"), PDC Funding Company II, LLC ("PDC Funding II") and PDC Funding Company III, LLC ("PDC Funding III"), which are our wholly owned subsidiaries and separate legal entities formed under Minnesota law. PDC Funding and PDC Funding II are fully consolidated special purpose entities established to sell customer installment sale contracts to outside financial institutions in the normal course of their business. PDC Funding III is a fully consolidated special purpose entity established to sell certain receivables to unaffiliated financial institutions. The assets of PDC Funding, PDC Funding II and PDC Funding III would be available first and foremost to satisfy the claims of its creditors. There are no known creditors of PDC Funding, PDC Funding II or PDC Funding III. The unaudited condensed consolidated financial statements also include the assets and liabilities of Technology Partner Innovations, LLC, which is further described in Note 7.

Fiscal Year End

We operate with a 52-53 week accounting convention with our fiscal year ending on the last Saturday in April. The first quarter of fiscal 2019 and 2018 represents the 13 weeks ended July 28, 2018 and the 13 weeks ended July 29, 2017, respectively. Fiscal 2019 will include 52 weeks and fiscal 2018 included 52 weeks.

Comprehensive Income

Comprehensive income is computed as net income including certain other items that are recorded directly to stockholders' equity. Significant items included in comprehensive income are foreign currency translation adjustments and the effective portion of cash flow hedges, net of tax. Foreign currency translation adjustments do not include a provision for income tax because earnings from foreign operations are considered to be indefinitely reinvested outside the U.S. The income tax expense related to cash flow hedges was \$184 and \$265 for the three months ended July 28, 2018 and July 29, 2017, respectively.

Earnings (Loss) Per Share

The following table sets forth the computation of the weighted average shares outstanding used to calculate basic and diluted earnings (loss) per share ("EPS"):

|  | Three Months<br>Ended<br>July 28, July 29,<br>2018 2017 |        |
|--|---|--------|
| Denominator for basic EPS – weighted average shares                                      | 92,529  | 93,350 |
| Effect of dilutive securities – stock options, restricted stock and stock purchase plans | —   | 669    |
| Denominator for diluted EPS – weighted average shares                                    | 92,529  | 94,019 |



## Table of Contents

For the three months ended July 28, 2018, 479 incremental shares related to dilutive securities were not included in the diluted EPS calculation because we reported a loss for this period. Shares related to dilutive securities have an anti-dilutive impact on EPS when a net loss is reported and therefore are not included in the calculation.

Potentially dilutive securities representing 1,580 shares for the three months ended July 28, 2018, and 1,165 shares for the three months ended July 29, 2017, were excluded from the calculation of diluted EPS because their effects were anti-dilutive using the treasury stock method.

### Revenue Recognition

Revenues are generated from the sale of consumable products, equipment and support, software and support, technical service parts and labor, and other sources. Revenues are recognized when or as performance obligations are satisfied. Performance obligations are satisfied when the customer obtains control of the goods or services.

Consumable, equipment, software and parts sales are recorded upon delivery, except in those circumstances where terms of the sale are FOB shipping point, in which case sales are recorded upon shipment. Technical service labor is recognized as it is provided. Revenue derived from equipment and software support is recognized ratably over the period in which the support is provided.

In addition to revenues generated from the distribution of consumable products under arrangements (buy/sell agreements) where the full market value of the product is recorded as revenue, we earn commissions for services provided under agency agreements. The agency agreement contrasts to a buy/sell agreement in that we do not have control over the transaction, as we do not have the primary responsibility of fulfilling the promise of the good or service and we do not bill or collect from the customer in an agency relationship. Commissions under agency agreements are recorded when the services are provided.

Estimates for returns, damaged goods, rebates, loyalty programs and other revenue allowances are made at the time the revenue is recognized based on the historical experience for such items. The receivables that result from the recognition of revenue are reported net of related allowances. We maintain a valuation allowance based upon the expected collectability of receivables held. Estimates are used to determine the valuation allowance and are based on several factors, including historical collection data, economic trends and credit worthiness of customers. Receivables are written off when we determine the amounts to be uncollectible, typically upon customer bankruptcy or non-response to continuous collection efforts. The portions of receivable amounts that are not expected to be collected during the next twelve months are classified as long-term.

Net sales do not include sales tax as we are considered a pass-through conduit for collecting and remitting sales tax.

### Recently Issued Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2014-09, "Revenue from Contracts with Customers (Topic 606)". ASU No. 2014-09 supersedes the revenue recognition requirements in "Revenue Recognition (Topic 605)," and requires entities to recognize revenue in a way that depicts the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. We adopted the new guidance as of April 29, 2018 using the modified retrospective method, and the adoption had no impact on our consolidated net earnings, financial position, or cash flows.

In February 2016, the FASB issued ASU No. 2016-02, "Leases (Topic 842)," which requires lessees to recognize assets and liabilities on the balance sheet for the rights and obligations created by most leases, as well as requires additional qualitative and quantitative disclosures. We are required to adopt ASU 2016-02 in the first quarter of fiscal 2020, with early adoption permitted. We plan to adopt the new guidance in the first quarter of fiscal 2020 and are currently evaluating the impact of adopting this pronouncement.

In February 2018, the FASB issued ASU No. 2018-02, "Income Statement-Reporting Comprehensive Income (Topic 220) Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income," which will allow a reclassification from accumulated other comprehensive income to retained earnings for the tax effects that are stranded in accumulated other comprehensive income as a result of tax reform. This standard also requires certain disclosures about stranded tax effects. We are required to adopt ASU No. 2018-02 in the first quarter of fiscal 2020, with early adoption permitted and apply it either in the period of adoption or retrospectively to each period in which the income tax effects of the tax reform related to items in accumulated other comprehensive income are recognized.

We are currently evaluating the impact of adopting this pronouncement.

## Table of Contents

### Note 2. Receivables Securitization Program

On July 24, 2018, we entered into a Receivables Purchase Agreement (the "Receivables Purchase Agreement") with MUFG Bank, Ltd. Under this agreement, MUFG Bank, Ltd. acts as an agent to facilitate the sale of certain Patterson receivables (the "Receivables") to certain unaffiliated financial institutions (the "Purchasers"). The sale of these receivables is accounted for as a sale of assets under the provisions of ASC 860, Transfers and Servicing. We utilize PDC Funding III to facilitate the sale to fulfill requirements within the agreement.

Sales of Receivables occur daily and are settled with the Purchasers on a monthly basis. The proceeds from the sale of these Receivables comprise a combination of cash and a deferred purchase price ("DPP") receivable. The DPP receivable is ultimately realized by Patterson following the collection of the underlying Receivables sold to the Purchasers. The amount available under the Receivables Purchase Agreement fluctuates over time based on the total amount of eligible Receivables generated during the normal course of business, with maximum availability of \$200,000. As of July 28, 2018, \$171,000 of the amount available under the Receivables Purchase Agreement was utilized.

We have no retained interests in the transferred Receivables, other than our right to the DPP receivable and collection and administrative services. We consider the fees received adequate compensation for services rendered, and accordingly have recorded no servicing asset or liability. The DPP receivable is recorded at fair value within the condensed consolidated balance sheets within prepaid expenses and other current assets. The DPP receivable was \$63,786 as of July 28, 2018. The difference between the carrying amount of the Receivables and the sum of the cash and fair value of the DPP receivable received at time of transfer is recognized as a gain or loss on sale of the related Receivables. We recorded a loss on sale of Receivables during the three months ended July 28, 2018 of \$679.

### Note 3. Customer Financing

As a convenience to our customers, we offer several different financing alternatives, including a third party program and a Patterson-sponsored program. For the third party program, we act as a facilitator between the customer and the third party financing entity with no on-going involvement in the financing transaction. Under the Patterson-sponsored program, equipment purchased by creditworthy customers may be financed up to a maximum of \$1,000. We generally sell our customers' financing contracts to outside financial institutions in the normal course of our business. These financing arrangements are accounted for as a sale of assets under the provisions of ASC 860, Transfers and Servicing. We currently have two arrangements under which we sell these contracts.

First, we operate under an agreement to sell a portion of our equipment finance contracts to commercial paper conduits with The Bank of Tokyo-Mitsubishi UFJ, Ltd. ("BTMU") serving as the agent. We utilize PDC Funding to fulfill a requirement of participating in the commercial paper conduit. We receive the proceeds of the contracts upon sale to BTMU. At least 9.5% of the proceeds are held by the conduit as security against eventual performance of the portfolio. This percentage can be greater and is based upon certain ratios defined in the agreement with BTMU. The capacity under the agreement with BTMU at July 28, 2018 was \$575,000.

Second, we maintain an agreement with Fifth Third Bank ("Fifth Third") whereby Fifth Third purchases customers' financing contracts. PDC Funding II sells its financing contracts to Fifth Third. We receive the proceeds of the contracts upon sale to Fifth Third. At least 11.0% of the proceeds are held by the conduit as security against eventual performance of the portfolio. This percentage can be greater and is based upon certain ratios defined in the agreement with Fifth Third. The capacity under the agreement with Fifth Third at July 28, 2018 was \$100,000.

We service the financing contracts under both arrangements, for which we are paid a servicing fee. The servicing fees we receive are considered adequate compensation for services rendered. Accordingly, no servicing asset or liability has been recorded.

The portion of the purchase price for the receivables held by the conduits is deemed a DPP receivable, which is paid to the applicable special purpose entity as payments on the customers' financing contracts are collected by Patterson from customers. The difference between the carrying amount of the receivables sold under these programs and the sum of the cash and fair value of the DPP receivable received at time of transfer is recognized as a gain on sale of the related receivables and recorded in net sales in the condensed consolidated statements of income and other



## Table of Contents

comprehensive income. Expenses incurred related to customer financing activities are recorded in operating expenses in our condensed consolidated statements of income and other comprehensive income.

During the three months ended July 28, 2018 and July 29, 2017, we sold \$47,310 and \$56,123 of contracts under these arrangements, respectively. In net sales in the condensed consolidated statements of income and other comprehensive income, we recorded a gain of \$2,491 and \$4,260 during the three months ended July 28, 2018 and July 29, 2017, respectively, related to these contracts sold.

Included in cash and cash equivalents in the condensed consolidated balance sheets are \$37,328 and \$35,741 as of July 28, 2018 and April 28, 2018, respectively, which represent cash collected from previously sold customer financing contracts that have not yet been settled. Included in current receivables in the condensed consolidated balance sheets are \$28,624, net of unearned income of \$0, and \$46,232, net of unearned income of \$8, as of July 28, 2018 and April 28, 2018, respectively, of finance contracts we have not yet sold. A total of \$580,977 of finance contracts receivable sold under the arrangements was outstanding at July 28, 2018. The DPP receivable under the arrangements was \$106,412 and \$150,404 as of July 28, 2018 and April 28, 2018, respectively. Since the internal financing program began in 1994, bad debt write-offs have amounted to less than 1% of the loans originated. The arrangements require us to maintain a minimum current ratio and maximum leverage ratio. We were in compliance with those covenants at July 28, 2018.

### Note 4. Derivative Financial Instruments

We are a party to certain offsetting and identical interest rate cap agreements entered into to fulfill certain covenants of the equipment finance contract sale agreements. The interest rate cap agreements also provide a credit enhancement feature for the financing contracts sold by PDC Funding and PDC Funding II to the commercial paper conduit.

The interest rate cap agreements are canceled and new agreements are entered into periodically to maintain consistency with the dollar maximum of the sale agreements and the maturity of the underlying financing contracts.

As of July 28, 2018, PDC Funding had purchased an interest rate cap from a bank with a notional amount of \$575,000 and a maturity date of July 2025. We sold an identical interest rate cap to the same bank. As of July 28, 2018, PDC Funding II had purchased an interest rate cap from a bank with a notional amount of \$100,000 and a maturity date of July 2025. We sold an identical interest rate cap to the same bank.

These interest rate cap agreements do not qualify for hedge accounting treatment and, accordingly, we record the fair value of the agreements as an asset or liability and the change as income or expense during the period in which the change occurs.

In March 2008, we entered into two forward starting interest rate swap agreements, each with notional amounts of \$100,000 and accounted for as cash flow hedges, to hedge interest rate fluctuations in anticipation of the issuance of the senior notes due fiscal 2015 and fiscal 2018. Upon issuance of the hedged debt, we settled the forward starting interest rate swap agreements and recorded a \$1,000 increase, net of income taxes, to other comprehensive income (loss), which is being amortized as a reduction to interest expense over the life of the related debt.

In January 2014, we entered into a forward interest rate swap agreement with a notional amount of \$250,000 and accounted for as cash flow hedge, to hedge interest rate fluctuations in anticipation of refinancing the 5.17% senior notes due March 25, 2015. These notes were repaid on March 25, 2015 and replaced with new \$250,000 3.48% senior notes due March 24, 2025. A cash payment of \$29,003 was made in March 2015 to settle the interest rate swap. This amount is recorded in other comprehensive income (loss), net of tax, and is recognized as interest expense over the life of the related debt.

The following presents the fair value of derivative instruments included in the condensed consolidated balance sheets:

# Table of Contents

| Derivative type | Classification | July<br>28,<br>2018 | April<br>28,<br>2018 |
|-----------------|----------------|---------------------|----------------------|
|-----------------|----------------|---------------------|----------------------|

## Assets:

|                              |                         |         |         |
|------------------------------|-------------------------|---------|---------|
| Interest rate cap agreements | Other noncurrent assets | \$1,470 | \$1,613 |
|------------------------------|-------------------------|---------|---------|

## Liabilities:

|                              |                              |       |       |
|------------------------------|------------------------------|-------|-------|
| Interest rate cap agreements | Other noncurrent liabilities | 1,470 | 1,613 |
|------------------------------|------------------------------|-------|-------|

The following table presents the pre-tax effect of derivative instruments in cash flow hedging relationships on the condensed consolidated statements of income and other comprehensive income ("OCI"):

| Derivatives in cash flow hedging relationships | Income statement location | Amount of Gain<br>(Loss)<br>Reclassified<br>from<br>Accumulated<br>Other<br>Comprehensive<br>Loss into<br>Income<br>(Effective<br>Portion)<br>Three Months<br>Ended |                     |
|--|---------------------------|---|---------------------|
|  |                           | July<br>28,<br>2018   | July<br>29,<br>2017 |
| Interest rate swap                             | Interest expense          | \$(733)   | \$(702)             |

There were no gains or losses recognized in OCI on cash flow hedging derivatives during the three months ended July 28, 2018 or July 29, 2017.

We recorded no ineffectiveness during the three month periods ended July 28, 2018 and July 29, 2017. As of July 28, 2018, the estimated pre-tax portion of accumulated other comprehensive loss that is expected to be reclassified into earnings over the next twelve months is \$2,900, which will be recorded as an increase to interest expense.

## Note 5. Fair Value Measurements

Fair value is the price at which an asset could be exchanged in a current transaction between knowledgeable, willing parties. The fair value hierarchy of measurements is categorized into one of three levels based on the lowest level of significant input used:

Level 1 - Quoted prices in active markets for identical assets and liabilities at the measurement date.

Observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets and

Level 2 - liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.

Level 3 - Unobservable inputs for which there is little or no market data available. These inputs reflect management's assumptions of what market participants would use in pricing the asset or liability.

Our hierarchy for assets and liabilities measured at fair value on a recurring basis is as follows:

|   | July 28, 2018 |            |            |         |
|---|---------------|------------|------------|---------|
|   | Total         | Level<br>1 | Level<br>2 | Level 3 |
| Assets:   |               |            |            |         |
| Cash equivalents                                    | \$2,134       | \$2,134    | \$—        | \$—     |
| DPP receivable - receivables securitization program | 63,786        | —          | —          | 63,786  |
| DPP receivable - customer financing                 | 106,412       | —          | —          | 106,412 |

|                        |           |         |         |           |
|------------------------|-----------|---------|---------|-----------|
| Derivative instruments | 1,470     | —       | 1,470   | —         |
| Total assets           | \$173,802 | \$2,134 | \$1,470 | \$170,198 |
| Liabilities:           |           |         |         |           |
| Derivative instruments | \$1,470   | \$—     | \$1,470 | \$—       |

Table of Contents

|   | April 28, 2018 |            |            |           |
|---|----------------|------------|------------|-----------|
|   | Total          | Level<br>1 | Level<br>2 | Level 3   |
| Assets:   |                |            |            |           |
| Cash equivalents                                    | \$6,650        | \$6,650    | \$—        | \$—       |
| DPP receivable - receivables securitization program | —              | —          | —          | —         |
| DPP receivable - customer financing                 | 150,404        | —          | —          | 150,404   |
| Derivative instruments                              | 1,613          | —          | 1,613      | —         |
| Total assets  | \$158,667      | \$6,650    | \$1,613    | \$150,404 |
| Liabilities:  |                |            |            |           |
| Derivative instruments                              | \$1,613        | \$—        | \$1,613    | \$—       |

Cash equivalents – We value cash equivalents at their current market rates. The carrying value of cash equivalents approximates fair value and maturities are less than three months.

DPP receivable - receivables securitization program – We value this DPP receivable based on a discounted cash flow analysis using unobservable inputs, which include the estimated timing of payments and the credit quality of the underlying creditor. Significant changes in any of the significant unobservable inputs in isolation would not result in a materially different fair value estimate. The interrelationship between these inputs is insignificant.

DPP receivable - customer financing – We value this DPP receivable based on a discounted cash flow analysis using unobservable inputs, which include a forward yield curve, the estimated timing of payments and the credit quality of the underlying creditor. Significant changes in any of the significant unobservable inputs in isolation would not result in a materially different fair value estimate. The interrelationship between these inputs is insignificant.

Derivative instruments – Our derivative instruments consist of interest rate cap agreements and interest rate swaps. These instruments are valued using inputs such as interest rates and credit spreads.

Certain assets are measured at fair value on a non-recurring basis. These assets are not measured at fair value on an ongoing basis, but are subject to fair value adjustments under certain circumstances, such as when there is evidence of impairment. There were no fair value adjustments to such assets during the three month periods ended July 28, 2018 or July 29, 2017.

Our debt is not measured at fair value in the condensed consolidated balance sheets. The estimated fair value of our debt as of July 28, 2018 and April 28, 2018 was \$810,051 and \$989,124, respectively, as compared to a carrying value of \$822,149 and \$998,628 at July 28, 2018 and April 28, 2018, respectively. The fair value of debt was measured using a discounted cash flow analysis based on expected market based yields (i.e., level 2 inputs).

The carrying amounts of receivables, net of allowances, accounts payable, and certain accrued and other current liabilities approximated fair value at July 28, 2018 and April 28, 2018.

#### Note 6. Income Taxes

The effective income tax rate for the three months ended July 28, 2018 reflected an income tax benefit at 17.3% compared to an income tax expense at 34.6% for the three months ended July 29, 2017.

The change in tax rate for the three months ended July 28, 2018 was primarily due to the impact of the Tax Cuts and Jobs Act ("Tax Act"), enacted on December 22, 2017 by the U.S. government and lower excess tax benefits on employee share-based compensation. The Tax Act significantly revises the future ongoing U.S. federal corporate income tax by, among other things, lowering U.S. federal corporate tax rates and implementing a territorial tax system. Effective January 1, 2018, the Tax Act reduced the U.S. federal corporate tax rate from 35.0% to 21.0%. For the fiscal year ended April 28, 2018, we utilized a blended rate of approximately 30.5%. For the three months ended July 28, 2018, we utilized a 21.0% U.S. federal statutory rate.



## Table of Contents

The legislative changes included in the Tax Act are broad and complex. For the fiscal year ended April 28, 2018, we recognized provisional net tax benefit of \$76,648, which included provisional amounts of \$81,871 of tax benefit on U.S. deferred tax assets and liabilities, \$4,006 of tax expense for a one-time transition tax on unremitted foreign earnings and \$1,217 in withholding taxes paid on current year distributions. During the three months ended July 28, 2018, there were no changes made to the provisional amounts recognized in fiscal year 2018. We continue to analyze the effects of the Tax Act and will record additional impacts as they are identified. Staff Accounting Bulletin No. 118 provides for a measurement period of up to one year from the enactment date. The final impact of the Tax Act may differ from the provisional amounts that have been recognized.

For the fiscal year ended April 28, 2018, and directly connected to the transition tax legislation, Patterson approved a one-time repatriation of cash included in the transition tax computation. There was an approximate \$1,217 one-time cost recorded during fiscal 2018 to reflect the added withholding tax cost associated with this repatriation. With the exception of this one-time repatriation, Patterson continues to apply ASC 740 based on the provisions of the tax law that were in effect immediately prior to the enactment of the new law. With regard to unremitted earnings of foreign subsidiaries generated after December 31, 2017, we do not currently provide for U.S. taxes since we intend to invest such undistributed earnings indefinitely outside of the U.S.

We continue to review the impact of the global intangible low taxed income (“GILTI”) provisions under the Tax Act which are complex and subject to continued regulatory interpretation by the IRS. While we have included an estimate of GILTI in the effective tax rate for the three months ended July 28, 2018, we have not yet completed our analysis.

The final transition impacts of the Tax Act may differ from the above estimates, possibly materially, due to, among other things, changes in interpretations of the Tax Act, any federal and/or state legislative action to address questions that arise because of the Tax Act, any changes in accounting standards for income taxes or related interpretations in response to the Tax Act, or any updates or changes to estimates we have utilized to calculate the transition impacts. The Securities and Exchange Commission has issued rules, under SAB 118, that will allow for a measurement period of up to one year after the enactment date of the Tax Act to finalize the recording of the related tax impacts.

### Note 7. Technology Partner Innovations, LLC

In the first quarter of fiscal 2019, we entered into an agreement with Cure Partners to form Technology Partner Innovations, LLC (TPI), which is launching a new cloud-based practice management software, NaVetor. Patterson and Cure Partners each contributed net assets of \$4,000 to form TPI. We have determined that TPI is a variable interest entity, and we consolidate the results of operations of TPI as we have concluded that we are the primary beneficiary of TPI. During the first quarter of fiscal 2019, net loss attributable to the noncontrolling interest was \$53, resulting in noncontrolling interests of \$3,947 on the condensed consolidated balance sheet at July 28, 2018.

### Note 8. Segment and Geographic Data

We present three reportable segments: Dental, Animal Health and Corporate. Dental and Animal Health are strategic business units that offer similar products and services to different customer bases. Dental provides a virtually complete range of consumable dental products, equipment and software, turnkey digital solutions and value-added services to dentists, dental laboratories, institutions, and other healthcare professionals throughout North America. Animal Health is a leading, full-line distributor in North America and the U.K. of animal health products, services and technologies to both the production-animal and companion-pet markets. Our Corporate segment is comprised of general and administrative expenses, including home office support costs in areas such as information technology, finance, legal, human resources and facilities. In addition, customer financing and other miscellaneous sales are reported within Corporate results. Corporate assets consist primarily of cash and cash equivalents, accounts receivable, property and equipment and long-term receivables. We evaluate segment performance based on operating income. The costs to operate the fulfillment centers are allocated to the operating units based on the through-put of the unit.

Table of Contents

The following tables present information about our reportable segments:

| Three Months Ended July 28, 2018 |               |                |          |             |
|----------------------------------|---------------|----------------|----------|-------------|
|                                  | United States | United Kingdom | Canada   | Total       |
| Net sales                        |               |                |          |             |
| Dental                           | \$453,573     | \$—            | \$52,491 | \$506,064   |
| Animal Health                    | 637,849       | 153,905        | 33,460   | 825,214     |
| Corporate                        | 5,042         | —              | —        | 5,042       |
| Consolidated net sales           | \$1,096,464   | \$153,905      | \$85,951 | \$1,336,320 |

| Three Months Ended July 29, 2017 |               |                |          |             |
|----------------------------------|---------------|----------------|----------|-------------|
|                                  | United States | United Kingdom | Canada   | Total       |
| Net sales                        |               |                |          |             |
| Dental                           | \$466,688     | \$—            | \$52,119 | \$518,807   |
| Animal Health                    | 604,467       | 140,854        | 30,815   | 776,136     |
| Corporate                        | 9,172         | —              | —        | 9,172       |
| Consolidated net sales           | \$1,080,327   | \$140,854      | \$82,934 | \$1,304,115 |

| Three Months Ended      |               |               |
|-------------------------|---------------|---------------|
|                         | July 28, 2018 | July 29, 2017 |
| Consolidated net sales  |               |               |
| Consumable              | \$1,109,397   | \$1,080,105   |
| Equipment and software  | 146,898       | 136,949       |
| Other                   | 80,025        | 87,061        |
| Total                   | \$1,336,320   | \$1,304,115   |
| Dental net sales        |               |               |
| Consumable              | \$304,239     | \$320,178     |
| Equipment and software  | 134,957       | 127,863       |
| Other                   | 66,868        | 70,766        |
| Total                   | \$506,064     | \$518,807     |
| Animal Health net sales |               |               |
| Consumable              | \$805,158     | \$759,927     |
| Equipment and software  | 11,941        | 9,086         |
| Other                   | 8,115         | 7,123         |
| Total                   | \$825,214     | \$776,136     |
| Corporate net sales     |               |               |
| Other                   | \$5,042       | \$9,172       |
| Total                   | \$5,042       | \$9,172       |

Table of Contents

|                               | Three Months<br>Ended |                   |
|-------------------------------|-----------------------|-------------------|
|                               | July 28,<br>2018      | July 29,<br>2017  |
| Operating income (loss)       |                       |                   |
| Dental                        | \$35,873              | \$59,519          |
| Animal Health                 | 19,032                | 16,676            |
| Corporate                     | (50,391 )             | (19,362 )         |
| Consolidated operating income | \$4,514               | \$56,833          |
|                               | July 28,<br>2018      | April 28,<br>2018 |
| Total assets                  |                       |                   |
| Dental                        | \$693,540             | \$853,555         |
| Animal Health                 | 2,163,953             | 2,128,800         |
| Corporate                     | 430,265               | 489,309           |
| Total assets                  | \$3,287,758           | \$3,471,664       |

## Note 9. Accumulated Other Comprehensive Loss ("AOCL")

The following table summarizes the changes in AOCL as of July 28, 2018:

|   | Cash Flow<br>Hedges | Currency<br>Translation<br>Adjustment | Total      |
|---|---------------------|---------------------------------------|------------|
| AOCL at April 28, 2018                            | \$(13,118 )         | \$(61,856 )                           | \$(74,974) |
| Other comprehensive loss before reclassifications | —                   | (9,320 )                              | (9,320 )   |
| Amounts reclassified from AOCL                    | 549                 | —                                     | 549        |
| AOCL at July 28, 2018                             | \$(12,569 )         | \$(71,176 )                           | \$(83,745) |

The amounts reclassified from AOCL during fiscal 2019 represent gains and losses on cash flow hedges, net of taxes of \$184. The impact to the condensed consolidated statements of income and other comprehensive income was an increase to interest expense of \$733.

## Note 10. Legal Proceedings

In September 2015, we were served with a summons and complaint in an action commenced in the U.S. District Court for the Eastern District of New York, entitled SourceOne Dental, Inc. v. Patterson Companies, Inc., Henry Schein, Inc. and Benco Dental Supply Company, Civil Action No. 15-cv-05440-JMA-GRB. SourceOne, as plaintiff, alleges that, through its website, it markets and sells dental supplies and equipment to dentists. SourceOne alleges in the complaint, among other things, that we, along with the defendants Henry Schein and Benco, conspired to eliminate plaintiff as a competitor and to exclude them from the market for the marketing, distribution and sale of dental supplies and equipment in the U.S. and that defendants unlawfully agreed with one another to boycott dentists, manufacturers, and state dental associations that deal with, or considered dealing with, plaintiff. Plaintiff asserts the following claims: (i) unreasonable restraint of trade in violation of state and federal antitrust laws; (ii) tortious interference with prospective business relations; (iii) civil conspiracy; and (iv) aiding and abetting the other defendants' ongoing tortious and anticompetitive conduct. Plaintiff seeks equitable relief, compensatory and treble damages, jointly and severally, punitive damages, interest, and reasonable costs and expenses, including attorneys' fees and expert fees. In June 2017, Henry Schein settled with SourceOne and was dismissed from this litigation with prejudice. We are vigorously defending ourselves in this litigation. We do not anticipate that this matter will have a material adverse effect on our financial statements.

## Table of Contents

Beginning in January 2016, purported antitrust class action complaints were filed against defendants Henry Schein, Inc., Benco Dental Supply Company and Patterson Companies, Inc. Although there were factual and legal variations among these complaints, each alleged that defendants conspired to foreclose and exclude competitors by boycotting manufacturers, state dental associations, and others that deal with defendants' competitors. On February 9, 2016, the U.S. District Court for the Eastern District of New York ordered all of these actions, and all other actions filed thereafter asserting substantially similar claims against defendants, consolidated for pre-trial purposes. On February 26, 2016, a consolidated class action complaint was filed by Arnell Prato, D.D.S., P.L.L.C., d/b/a Down to Earth Dental, Evolution Dental Sciences, LLC, Howard M. May, DDS, P.C., Casey Nelson, D.D.S., Jim Peck, D.D.S., Bernard W. Kurek, D.M.D., Larchmont Dental Associates, P.C., and Keith Schwartz, D.M.D., P.A. (collectively, "putative class representatives") in the U.S. District Court for the Eastern District of New York, entitled *In re Dental Supplies Antitrust Litigation*, Civil Action No. 1:16-CV-00696-BMC-GRB. Subject to certain exclusions, the putative class representatives seek to represent all persons who purchased dental supplies or equipment in the U.S. directly from any of the defendants, since August 31, 2008. In the consolidated class action complaint, putative class representatives allege a nationwide agreement among Henry Schein, Benco, Patterson and non-party Burkhart Dental Supply Company, Inc. not to compete on price. The consolidated class action complaint asserts a single count under Section 1 of the Sherman Act, and seeks equitable relief, compensatory and treble damages, jointly and severally, interest, and reasonable costs and expenses, including attorneys' fees and expert fees. While we continue to believe such claims are without merit, we do not admit to any liability, and there has been no finding of any violation of law, we entered into settlement discussions with the named plaintiffs in August 2018, and anticipate entering into a definitive settlement agreement, based upon our desire to avoid the time, expense, distraction and inherent uncertainty of litigation. Based upon such discussions, although we have not yet entered into a definitive settlement agreement and any such settlement agreement would be subject to preliminary and final court approval, we currently estimate that the cost of resolving the claims in this litigation will be \$28,263, and have recorded a legal settlement reserve in such amount for the quarter ended July 28, 2018 in our Corporate segment.

On August 31, 2012, Archer and White Sales, Inc. ("Archer") filed a complaint against Henry Schein, Inc. as well as Danaher Corporation and its subsidiaries Instrumentarium Dental, Inc., Dental Equipment, LLC, Kavo Dental Technologies, LLC and Dental Imaging Technologies Corporation (collectively, the "Danaher Defendants") in the United States District Court for the Eastern District of Texas, Civil Action No. 2:12-CV-00572-JRG, styled as an antitrust action under Section 1 of the Sherman Act, and the Texas Free Enterprise Antitrust Act. Archer alleges a conspiracy between Henry Schein, an unnamed company and the Danaher Defendants to terminate or limit Archer's distribution rights. On August 1, 2017, Archer filed an amended complaint, adding Patterson Companies, Inc. and Benco Dental Supply Company as defendants, and alleging that Henry Schein, Patterson, Benco and non-defendant Burkhart Dental Supply Company, Inc. conspired to pressure and agreed to enlist their common suppliers, including the Danaher Defendants, to join a price-fixing conspiracy and boycott by reducing the distribution territory of, and eventually terminating, Archer. Archer seeks injunctive relief, and damages in an amount to be proved at trial, to be trebled with interest and costs, including attorneys' fees, jointly and severally. On June 25, 2018, the United States Supreme Court granted certiorari to review an arbitration issue raised by the Danaher Defendants, thereby continuing the case stay implemented in March 2018. We are vigorously defending ourselves in this litigation. We do not anticipate that this matter will have a material adverse effect on our financial statements.

On August 17, 2017, IQ Dental Supply, Inc. ("IQ Dental") filed a complaint in the United States District Court for the Eastern District of New York, entitled *IQ Dental Supply, Inc. v. Henry Schein, Inc., Patterson Companies, Inc. and Benco Dental Supply Company*, Case No. 2:17-cv-4834. Plaintiff alleges that it is a distributor of dental supplies and equipment, and sells dental products through an online dental distribution platform operated by SourceOne Dental, Inc. IQ Dental alleges, among other things, that defendants conspired to suppress competition from IQ Dental and SourceOne for the marketing, distribution and sale of dental supplies and equipment in the United States, and that defendants unlawfully agreed with one another to boycott dentists, manufacturers and state dental associations that deal with, or considered dealing with, plaintiff and SourceOne. Plaintiff claims that this alleged conduct constitutes unreasonable restraint of trade in violation of Section 1 of the Sherman Act, New York's Donnelly Act and the New Jersey Antitrust Act, and also makes pendant state law claims for tortious interference with prospective business

relations, civil conspiracy and aiding and abetting. Plaintiff seeks injunctive relief, compensatory, treble and punitive damages, jointly and severally, and reasonable costs and expenses, including attorneys' fees and expert fees. On December 21, 2017, the District Court granted defendants motion to dismiss the complaint with prejudice. Plaintiff has appealed to the Fifth Circuit Court of Appeals. We are vigorously defending ourselves in this litigation. We do not anticipate that this matter will have a material adverse effect on our financial statements.

On February 12, 2018, the Federal Trade Commission ("FTC") issued an administrative complaint entitled In the Matter of Benco Dental Supply Co., Henry Schein, Inc., and Patterson Companies, Inc. Docket No. 9379. The administrative

## Table of Contents

complaint alleges “reason to believe” that Patterson and the other respondents violated Section 5 of the FTC Act, 15 U.S.C. § 45 by conspiring to refuse to offer discounted prices or otherwise negotiate with buying groups seeking to obtain supply agreements on behalf of groups of solo practitioners or small group dental practices. The administrative complaint seeks injunctive relief against Patterson, including an order to cease and desist from the conduct alleged in the complaint and a prohibition from conspiring or agreeing with any competitor or any person to refuse to provide discounts to or compete for the business of any customer. No money damages are sought. We are vigorously defending ourselves against the administrative complaint. The administrative complaint provides notice of an October 16, 2018 hearing in front of an Administrative Law Judge of the FTC in Washington, D.C. We do not anticipate this matter will have a material adverse effect on our financial statements.

On March 28, 2018, Plymouth County Retirement System (“Plymouth”) filed a federal securities class action complaint against Patterson and its former CEO Scott P. Anderson and former CFO Ann B. Gugino (together, the “Individual Defendants”) in the U.S. District Court for the District of Minnesota in a case captioned Plymouth County Retirement System v. Patterson Companies, Inc., Scott P. Anderson and Ann B. Gugino, Case No. 0:18-cv-00871 MJD/SER. On behalf of all persons or entities that purchased or otherwise acquired Patterson’s common stock between June 26, 2015 and February 28, 2018, Plymouth alleges that Patterson violated federal securities laws by “fail[ing] to disclose that [Patterson’s] revenue and earnings were fraudulently inflated by an illegal and fraudulent price-fixing scheme aimed at prohibiting sales to and price negotiations by GPOs [group purchasing organizations] that represented small and independent dental practices.” We vehemently deny these allegations. In its class action complaint, Plymouth asserts one count against Patterson for violating Section 10(b) of the Securities Exchange Act of 1934 and Rule 10b-5 promulgated thereunder and a second, related count against the Individual Defendants for violating Section 20(a) of the Exchange Act. Plymouth seeks compensatory damages, pre- and post-judgment interest and reasonable attorneys’ fees and experts’ witness fees and costs. On August 30, 2018, Gwinnett County Public Employees Retirement System and Plymouth County Retirement System, Pembroke Pines Pension Fund for Firefighters and Police Officers, Central Laborers Pension Fund were appointed lead plaintiffs. While the outcome of litigation is inherently uncertain, we believe that the class action complaint is without merit, and we are vigorously defending ourselves in this litigation. We do not anticipate that this matter will have a material adverse effect on our financial statements.

During the first quarter of fiscal 2019, the U.S. Attorney’s Office for the Western District of Virginia informed us that our subsidiary, Animal Health International, Inc., has been designated a target of a criminal investigation. The main focus of the investigation to date and the alleged relationships at issue occurred prior to our acquisition of Animal Health International in June 2015 and relate to legacy Animal Health International sales of prescription animal health products to certain persons and/or locations not licensed to receive them in Virginia and Tennessee in violation of federal and state laws. In August 2018, we agreed to enter into a tolling agreement effective for three months to allow us to produce documents responsive to grand jury subpoenas and to allow for further evaluation of evidence. We also are conducting an internal investigation and are cooperating with the U.S. Attorney’s Office. At this time, we are unable to make an estimate of the amount of loss, if any, or range of possible loss that we could incur as a result of the foregoing matter.

On August 28, 2018, Kirsten Johnsen filed a stockholder derivative complaint against Patterson, as a nominal defendant, and the following former and current officers and directors of Patterson: Scott Anderson, Ann Gugino, James Wiltz, John Buck, Jody Feragen, Ellen Rudnick, Les Vinney, Neil Schrimsher, Sarena Lin, Harold Slavkin, Alex Blanco and Mark Walchirk (the “Individual Defendants”) in Hennepin County District Court in a case captioned Kirsten Johnsen v. Scott P. Anderson et al., Case No. 27-CV-18-14315. Derivatively on behalf of Patterson, plaintiff alleges that Patterson “suppressed price competition and maintained supracompetitive prices for dental supplies and equipment by entering into agreements with Henry Schein and Benco to: (i) fix margins for dental supplies and equipment; and (ii) block the entry and expansion of lower-margin, lower-priced, rival dental distributors through threatened and actual group boycotts.” Plaintiff further alleges that the Individual Defendants failed to disclose Patterson’s alleged “price-fixing scheme” to the public and purportedly “caused Patterson to repurchase over \$412,800 worth of its own stock at artificially inflated prices.” We vehemently deny these allegations. In the derivative complaint, plaintiff asserts three counts against the Individual Defendants for: (i) breach of fiduciary duty; (ii) waste

of corporate assets; and (iii) unjust enrichment. Plaintiff seeks compensatory damages, equitable and injunctive relief as permitted by law, costs, disbursements and reasonable attorneys' fees, accountants' fees and experts' fees, costs and expenses, and an order awarding restitution from the Individual Defendants and directing Patterson "to take all necessary actions to reform and improve its corporate governance and internal procedures." While the outcome of litigation is inherently uncertain, we believe that the derivative complaint is without merit, and we intend to vigorously defend ourselves in this litigation. We do not anticipate that this matter will have a material adverse effect on our financial statements.

## Table of Contents

From time to time, we may become a party to other legal proceedings, including, without limitation, product liability claims, intellectual property claims, employment matters, commercial disputes, governmental inquiries and investigations (which may in some cases involve our entering into settlement arrangements or consent decrees), and other matters arising out of the ordinary course of our business. While the results of any legal proceeding cannot be predicted with certainty, in our opinion none of these other pending matters is anticipated to have a material adverse effect on our financial statements.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

This Form 10-Q for the period ended July 28, 2018, contains certain forward-looking statements, as defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements are information of a non-historical nature and are subject to risks and uncertainties that are beyond Patterson's ability to control. Forward-looking statements generally can be identified by words such as "believes," "expects," "anticipates," "foresees," "forecasts," "estimates" or other words or phrases of similar import. It is uncertain whether any of the events anticipated by the forward-looking statements will transpire or occur, or if any of them do, what impact they will have on the results of operations and financial condition of Patterson or the price of Patterson stock. These forward-looking statements involve certain risks and uncertainties that could cause actual results to differ materially from those indicated in such forward-looking statements. Such risks and uncertainties include, without limitation, the cautionary language set forth herein; operations disruptions attributable to our enterprise resource planning system implementation; our ability to attract or retain qualified sales representatives and service technicians who relate directly with our customers; the reduction, modification, cancellation or delay of purchases of innovative, high-margin equipment; material changes in our purchasing relationships with suppliers; changes in general market and economic conditions; and the other risks and important factors contained and identified in Patterson's previous filings with the Securities and Exchange Commission, such as its Quarterly Reports on Form 10-Q and Annual Reports on Form 10-K, any of which could cause actual results to differ materially from the forward-looking statements.

### OVERVIEW

Our financial information for the first three months of fiscal 2019 is summarized in this Management's Discussion and Analysis and the Condensed Consolidated Financial Statements and related Notes. The following background is provided to readers to assist in the review of our financial information.

We present three reportable segments: Dental, Animal Health and Corporate. Dental and Animal Health are strategic business units that offer similar products and services to different customer bases. Dental provides a virtually complete range of consumable dental products, equipment and software, turnkey digital solutions and value-added services to dentists and dental laboratories throughout North America. Animal Health is a leading, full-line distributor in North America and the U.K. of animal health products, services and technologies to both the production-animal and companion-pet markets. Our Corporate segment is comprised of general and administrative expenses, including home office support costs in areas such as information technology, finance, legal, human resources and facilities. In addition, customer financing and other miscellaneous sales are reported within Corporate results.

Operating margins of the animal health business are considerably lower than the dental business. While operating expenses run at a lower rate in the animal health business when compared to the dental business, gross margins in the animal health business are substantially lower due generally to the low margins experienced on the sale of pharmaceutical products.

We operate with a 52-53 week accounting convention with our fiscal year ending on the last Saturday in April. The first quarter of fiscal 2019 and 2018 represents the 13 weeks ended July 28, 2018 and the 13 weeks ended July 29, 2017, respectively. Fiscal 2019 will include 52 weeks and fiscal 2018 included 52 weeks.

We believe there are several important aspects of our business that are useful in analyzing it, including: (1) growth in the various markets in which we operate; (2) internal growth; (3) growth through acquisition; and (4) continued focus on controlling costs and enhancing efficiency. Management defines internal growth as the increase in net sales from period to period, adjusting for differences in the number of weeks in fiscal years, excluding the impact of changes in





## Table of Contents

currency exchange rates, and excluding the net sales, for a period of twelve months following the transaction date, of businesses we have acquired.

### FACTORS AFFECTING OUR RESULTS

Legal Reserve. In August 2018, we commenced settlement discussions with the plaintiffs in the In re Dental Supplies Litigation matter. Based upon such discussions, although we have not yet entered into a definitive settlement agreement and any such agreement would be subject to court approval, we have established a pre-tax reserve for this matter of \$28.3 million ("Legal Reserve") during the three months ended July 28, 2018. We anticipate the execution of a settlement agreement and the submission of such agreement to the court for approval.

### RESULTS OF OPERATIONS

#### QUARTER ENDED JULY 28, 2018 COMPARED TO QUARTER ENDED JULY 29, 2017

The following table summarizes our results as a percent of net sales:

|   | Three Months<br>Ended |                  |
|---|-----------------------|------------------|
|   | July 28,<br>2018      | July 29,<br>2017 |
| Net sales   | 100.0 %               | 100.0 %          |
| Cost of sales   | 78.8                  | 77.1             |
| Gross profit  | 21.2                  | 22.9             |
| Operating expenses  | 20.9                  | 18.5             |
| Operating income  | 0.3                   | 4.4              |
| Other income (expense)                                      | (0.7 )                | (0.8 )           |
| Income (loss) before taxes                                  | (0.4 )                | 3.6              |
| Income tax expense (benefit)                                | (0.1 )                | 1.2              |
| Net income (loss)   | (0.3 )                | 2.4              |
| Net loss attributable to noncontrolling interests           | —                     | —                |
| Net income (loss) attributable to Patterson Companies, Inc. | (0.3 )%               | 2.4 %            |

Net Sales. Consolidated net sales for the three months ended July 28, 2018 were \$1,336.3 million, an increase of 2.5% from \$1,304.1 million for the three months ended July 29, 2017. Foreign exchange rate changes had a favorable impact of 0.5% on current quarter sales.

Dental segment sales for the three months ended July 28, 2018 were \$506.1 million, a decrease of 2.5% from \$518.8 million for the three months ended July 29, 2017. Foreign exchange rate changes had a favorable impact of 0.2% on current quarter sales. Current quarter sales of consumables decreased 5.0%, sales of dental equipment and software increased 5.5% to \$135.0 million, and sales of other dental services and products decreased 5.5%. The decrease in sales of consumables was mainly due to changes in our sales force and disruptions resulting from our ERP system initiatives.

Animal Health segment sales for the three months ended July 28, 2018 were \$825.2 million, an increase of 6.3% from \$776.1 million for the three months ended July 29, 2017. Foreign exchange rate changes had a favorable impact of 0.7% on current quarter sales. Sales of certain products previously recognized on a gross basis were recognized on a net basis during the three months ended July 28, 2018, resulting in an estimated 0.4% unfavorable impact to sales. Positive end market fundamentals contributed to the current quarter sales growth.

Gross Profit. Consolidated gross profit margin rate for the three months ended July 28, 2018 decreased 170 basis points from the prior year quarter to 21.2%. Gross profit margin rates decreased in both the Dental and Animal Health segments during the three months ended July 28, 2018. A greater percentage of sales came from our lower margin Animal Health segment during the three months ended July 28, 2018, resulting in a lower consolidated gross profit margin rate. Unfavorable sales mix, pricing pressure at the point of sale and inventory adjustments in both our Dental and Animal Health segment also contributed to the decline in the gross profit margin rate. In addition, lower net sales in our Corporate segment related to customer financing contracts reduced the gross profit margin rate.



## Table of Contents

**Operating Expenses.** Consolidated operating expenses for the three months ended July 28, 2018 were \$279.1 million, a 15.2% increase from the prior year quarter of \$242.2 million. We incurred higher operating expenses during the three months ended July 28, 2018 primarily as a result of the Legal Reserve and higher personnel costs. The consolidated operating expense ratio of 20.9% increased 240 basis points from the prior year quarter, which was also driven by these same factors.

**Operating Income.** For the three months ended July 28, 2018, operating income was \$4.5 million, or 0.3% of net sales, as compared to \$56.8 million, or 4.4% of net sales for the three months ended July 29, 2017. The decrease in operating income and operating income as a percent of sales was primarily due to the Legal Reserve and a decrease in operating margins in the Dental segment. In addition, a greater percentage of sales came from our lower margin Animal Health segment during the three months ended July 28, 2018, which lowered operating income as a percent of sales.

Dental segment operating income was \$35.9 million for the three months ended July 28, 2018, a decrease of \$23.6 million from the prior year quarter. The decrease was primarily due to lower net sales and a lower gross profit margin rate in the current quarter, in addition to greater operating expenses.

Animal Health segment operating income was \$19.0 million for the three months ended July 28, 2018, an increase of \$2.4 million from the prior year quarter. The increase was primarily due to higher net sales.

Corporate segment operating loss was \$50.4 million for the three months ended July 28, 2018, as compared to a loss of \$19.4 million for the three months ended July 29, 2017. The change was driven primarily by the Legal Reserve recorded during the three months ended July 28, 2018 and lower net sales related to our customer financing contracts.

**Other Income (Expense).** Net other expense for the three months ended July 28, 2018 was \$10.0 million, compared to \$9.7 million for the three months ended July 29, 2017.

**Income Tax Expense (Benefit).** The effective income tax rate for the three months ended July 28, 2018 reflected an income tax benefit at 17.3% compared to an income tax expense at 34.6% for the three months ended July 29, 2017. The change in the tax rate for the three months ended July 28, 2018 was primarily due to the impact of the Tax Act and lower excess tax benefits on employee share-based compensation.

**Net Income (Loss) Attributable to Patterson Companies Inc. and Earnings (Loss) Per Share.** Net income (loss) attributable to Patterson Companies Inc. for the three months ended July 28, 2018 was \$(4.5) million, compared to \$30.8 million for the three months ended July 29, 2017. Earnings (loss) per diluted share were \$(0.05) in the current quarter compared to \$0.33 in the prior year quarter. Weighted average diluted shares outstanding in the current quarter were 92.5 million, compared to 94.0 million in the prior year quarter. The current quarter cash dividend was \$0.26 per common share compared to \$0.26 in the prior year quarter.

## **LIQUIDITY AND CAPITAL RESOURCES**

For the three months ended July 28, 2018, net cash provided by operating activities was \$205.5 million, compared to net cash used in operating activities of \$46.0 million for the three months ended July 29, 2017. The net cash provided by operating activities during the three months ended July 28, 2018 was primarily driven by the sale of certain receivables that resulted in cash inflows of \$171.0 million, partially offset by growth in consumable inventory. The improvement in operating cash flows for the three months ended July 28, 2018 was also primarily due to the sale of these receivables.

For the three months ended July 28, 2018, net cash provided by investing activities was \$7.6 million, compared to net cash provided by investing activities of \$5.5 million for the three months ended July 29, 2017. Net cash flows for the three months ended July 28, 2018 were positive primarily due to the collection of \$15.5 million of deferred purchase price receivables. We expect to use a total of approximately \$75 million for capital expenditures in fiscal 2019.

Net cash used in financing activities for the three months ended July 28, 2018 was \$183.8 million. Uses of cash consisted primarily of \$176.6 million for retirement of long-term debt and \$25.3 million for dividend payments. Cash proceeds included \$16.0 million attributed to draws on our revolving line of credit. For the three months ended July 29, 2017, net cash provided by financing activities was \$43.2 million. Cash proceeds included \$104.0 million attributed to draws on our revolving line of credit. Uses of cash consisted primarily of \$37.5 million for share repurchases and \$25.2 million for dividend payments.



Table of Contents

In fiscal 2017, we entered into an amended credit agreement (“Amended Credit Agreement”), consisting of a \$295.1 million term loan and a \$750 million revolving line of credit. Interest on borrowings is variable and is determined as a base rate plus a spread. This spread, as well as a commitment fee on the unused portion of the facility, is based on our leverage ratio, as defined in the Amended Credit Agreement. The term loan and revolving credit facilities will mature no later than January 2022.

As of July 28, 2018, \$100.0 million of the Amended Credit Agreement unsecured term loan was outstanding at an interest rate of 3.58%, and \$32.0 million was outstanding under the Amended Credit Agreement revolving line of credit at an interest rate of 3.44%. At April 28, 2018, \$276.6 million was outstanding under the Amended Credit Agreement unsecured term loan at an interest rate of 3.40%, and \$16.0 million was outstanding under the Amended Credit Agreement revolving line of credit at an interest rate of 2.95%.

We expect funds generated from operations, existing cash balances and credit availability under existing debt facilities will be sufficient to meet our working capital needs and to finance strategic initiatives over the remainder of fiscal 2019.

**RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS**

See Note 1 to the Condensed Consolidated Financial Statements.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

There have been no material changes in our exposure to market risk from that disclosed in Item 7A in our 2018 Annual Report on Form 10-K filed June 27, 2018.

**ITEM 4. CONTROLS AND PROCEDURES**

Under the supervision and with the participation of our management, including our President and Chief Executive Officer ("CEO") and our Chief Financial Officer ("CFO"), management evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Exchange Act) as of July 28, 2018. Based upon their evaluation of these disclosure controls and procedures, the CEO and CFO concluded that the disclosure controls and procedures were effective as of July 28, 2018.

There were no changes in our internal control over financial reporting (as defined in Rule 13a-15(f) and 15d-15(f) under the Exchange Act) that occurred during the quarter ended July 28, 2018 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## Table of Contents

### PART II—OTHER INFORMATION

#### ITEM 1. LEGAL PROCEEDINGS

In September 2015, we were served with a summons and complaint in an action commenced in the U.S. District Court for the Eastern District of New York, entitled *SourceOne Dental, Inc. v. Patterson Companies, Inc., Henry Schein, Inc. and Benco Dental Supply Company*, Civil Action No. 15-cv-05440-JMA-GRB. SourceOne, as plaintiff, alleges that, through its website, it markets and sells dental supplies and equipment to dentists. SourceOne alleges in the complaint, among other things, that we, along with the defendants Henry Schein and Benco, conspired to eliminate plaintiff as a competitor and to exclude them from the market for the marketing, distribution and sale of dental supplies and equipment in the U.S. and that defendants unlawfully agreed with one another to boycott dentists, manufacturers, and state dental associations that deal with, or considered dealing with, plaintiff. Plaintiff asserts the following claims: (i) unreasonable restraint of trade in violation of state and federal antitrust laws; (ii) tortious interference with prospective business relations; (iii) civil conspiracy; and (iv) aiding and abetting the other defendants' ongoing tortious and anticompetitive conduct. Plaintiff seeks equitable relief, compensatory and treble damages, jointly and severally, punitive damages, interest, and reasonable costs and expenses, including attorneys' fees and expert fees. In June 2017, Henry Schein settled with SourceOne and was dismissed from this litigation with prejudice. We are vigorously defending ourselves in this litigation. We do not anticipate that this matter will have a material adverse effect on our financial statements.

Beginning in January 2016, purported antitrust class action complaints were filed against defendants Henry Schein, Inc., Benco Dental Supply Company and Patterson Companies, Inc. Although there were factual and legal variations among these complaints, each alleged that defendants conspired to foreclose and exclude competitors by boycotting manufacturers, state dental associations, and others that deal with defendants' competitors. On February 9, 2016, the U.S. District Court for the Eastern District of New York ordered all of these actions, and all other actions filed thereafter asserting substantially similar claims against defendants, consolidated for pre-trial purposes. On February 26, 2016, a consolidated class action complaint was filed by Arnell Prato, D.D.S., P.L.L.C., d/b/a Down to Earth Dental, Evolution Dental Sciences, LLC, Howard M. May, DDS, P.C., Casey Nelson, D.D.S., Jim Peck, D.D.S., Bernard W. Kurek, D.M.D., Larchmont Dental Associates, P.C., and Keith Schwartz, D.M.D., P.A. (collectively, "putative class representatives") in the U.S. District Court for the Eastern District of New York, entitled *In re Dental Supplies Antitrust Litigation*, Civil Action No. 1:16-CV-00696-BMC-GRB. Subject to certain exclusions, the putative class representatives seek to represent all persons who purchased dental supplies or equipment in the U.S. directly from any of the defendants, since August 31, 2008. In the consolidated class action complaint, putative class representatives allege a nationwide agreement among Henry Schein, Benco, Patterson and non-party Burkhardt Dental Supply Company, Inc. not to compete on price. The consolidated class action complaint asserts a single count under Section 1 of the Sherman Act, and seeks equitable relief, compensatory and treble damages, jointly and severally, interest, and reasonable costs and expenses, including attorneys' fees and expert fees. While we continue to believe such claims are without merit, we do not admit to any liability, and there has been no finding of any violation of law, we entered into settlement discussions with the named plaintiffs in August 2018, and anticipate entering into a definitive settlement agreement, based upon our desire to avoid the time, expense, distraction and inherent uncertainty of litigation. Based upon such discussions, although we have not yet entered into a definitive settlement agreement and any such settlement agreement would be subject to preliminary and final court approval, we currently estimate that the cost of resolving the claims in this litigation will be \$28.3 million, and have recorded a legal settlement reserve in such amount for the quarter ended July 28, 2018 in our Corporate segment.

On August 31, 2012, Archer and White Sales, Inc. ("Archer") filed a complaint against Henry Schein, Inc. as well as Danaher Corporation and its subsidiaries Instrumentarium Dental, Inc., Dental Equipment, LLC, Kavo Dental Technologies, LLC and Dental Imaging Technologies Corporation (collectively, the "Danaher Defendants") in the United States District Court for the Eastern District of Texas, Civil Action No. 2:12-CV-00572-JRG, styled as an antitrust action under Section 1 of the Sherman Act, and the Texas Free Enterprise Antitrust Act. Archer alleges a conspiracy between Henry Schein, an unnamed company and the Danaher Defendants to terminate or limit Archer's distribution rights. On August 1, 2017, Archer filed an amended complaint, adding Patterson Companies, Inc. and Benco Dental Supply Company as defendants, and alleging that Henry Schein, Patterson, Benco and non-defendant

Burkhart Dental Supply Company, Inc. conspired to pressure and agreed to enlist their common suppliers, including the Danaher Defendants, to join a price-fixing conspiracy and boycott by reducing the distribution territory of, and eventually terminating, Archer. Archer seeks injunctive relief, and damages in an amount to be proved at trial, to be trebled with interest and costs, including attorneys' fees, jointly and severally. On June 25, 2018, the United States Supreme Court granted certiorari to review an arbitration issue raised by the Danaher Defendants, thereby continuing the case stay implemented in March 2018. We are vigorously defending ourselves in this litigation. We do not anticipate that this matter will have a material adverse effect on our financial statements.



## Table of Contents

On August 17, 2017, IQ Dental Supply, Inc. (“IQ Dental”) filed a complaint in the United States District Court for the Eastern District of New York, entitled IQ Dental Supply, Inc. v. Henry Schein, Inc., Patterson Companies, Inc. and Benco Dental Supply Company, Case No. 2:17-cv-4834. Plaintiff alleges that it is a distributor of dental supplies and equipment, and sells dental products through an online dental distribution platform operated by SourceOne Dental, Inc. IQ Dental alleges, among other things, that defendants conspired to suppress competition from IQ Dental and SourceOne for the marketing, distribution and sale of dental supplies and equipment in the United States, and that defendants unlawfully agreed with one another to boycott dentists, manufacturers and state dental associations that deal with, or considered dealing with, plaintiff and SourceOne. Plaintiff claims that this alleged conduct constitutes unreasonable restraint of trade in violation of Section 1 of the Sherman Act, New York’s Donnelly Act and the New Jersey Antitrust Act, and also makes pendant state law claims for tortious interference with prospective business relations, civil conspiracy and aiding and abetting. Plaintiff seeks injunctive relief, compensatory, treble and punitive damages, jointly and severally, and reasonable costs and expenses, including attorneys’ fees and expert fees. On December 21, 2017, the District Court granted defendants motion to dismiss the complaint with prejudice. Plaintiff has appealed to the Fifth Circuit Court of Appeals. We are vigorously defending ourselves in this litigation. We do not anticipate that this matter will have a material adverse effect on our financial statements.

On February 12, 2018, the Federal Trade Commission (“FTC”) issued an administrative complaint entitled In the Matter of Benco Dental Supply Co., Henry Schein, Inc., and Patterson Companies, Inc. Docket No. 9379. The administrative complaint alleges “reason to believe” that Patterson and the other respondents violated Section 5 of the FTC Act, 15 U.S.C. § 45 by conspiring to refuse to offer discounted prices or otherwise negotiate with buying groups seeking to obtain supply agreements on behalf of groups of solo practitioners or small group dental practices. The administrative complaint seeks injunctive relief against Patterson, including an order to cease and desist from the conduct alleged in the complaint and a prohibition from conspiring or agreeing with any competitor or any person to refuse to provide discounts to or compete for the business of any customer. No money damages are sought. We are vigorously defending ourselves against the administrative complaint. The administrative complaint provides notice of an October 16, 2018 hearing in front of an Administrative Law Judge of the FTC in Washington, D.C. We do not anticipate this matter will have a material adverse effect on our financial statements.

On March 28, 2018, Plymouth County Retirement System (“Plymouth”) filed a federal securities class action complaint against Patterson and its former CEO Scott P. Anderson and former CFO Ann B. Gugino (together, the “Individual Defendants”) in the U.S. District Court for the District of Minnesota in a case captioned Plymouth County Retirement System v. Patterson Companies, Inc., Scott P. Anderson and Ann B. Gugino, Case No. 0:18-cv-00871 MJD/SER. On behalf of all persons or entities that purchased or otherwise acquired Patterson’s common stock between June 26, 2015 and February 28, 2018, Plymouth alleges that Patterson violated federal securities laws by “fail[ing] to disclose that [Patterson’s] revenue and earnings were fraudulently inflated by an illegal and fraudulent price-fixing scheme aimed at prohibiting sales to and price negotiations by GPOs [group purchasing organizations] that represented small and independent dental practices.” We vehemently deny these allegations. In its class action complaint, Plymouth asserts one count against Patterson for violating Section 10(b) of the Securities Exchange Act of 1934 and Rule 10b-5 promulgated thereunder and a second, related count against the Individual Defendants for violating Section 20(a) of the Exchange Act. Plymouth seeks compensatory damages, pre- and post-judgment interest and reasonable attorneys’ fees and experts’ witness fees and costs. On August 30, 2018, Gwinnett County Public Employees Retirement System and Plymouth County Retirement System, Pembroke Pines Pension Fund for Firefighters and Police Officers, Central Laborers Pension Fund were appointed lead plaintiffs. While the outcome of litigation is inherently uncertain, we believe that the class action complaint is without merit, and we are vigorously defending ourselves in this litigation. We do not anticipate that this matter will have a material adverse effect on our financial statements.

During the first quarter of fiscal 2019, the U.S. Attorney’s Office for the Western District of Virginia informed us that our subsidiary, Animal Health International, Inc., has been designated a target of a criminal investigation. The main focus of the investigation to date and the alleged relationships at issue occurred prior to our acquisition of Animal Health International in June 2015 and relate to legacy Animal Health International sales of prescription animal health products to certain persons and/or locations not licensed to receive them in Virginia and Tennessee in violation of federal and state laws. In August 2018, we agreed to enter into a tolling agreement effective for three months to allow

us to produce documents responsive to grand jury subpoenas and to allow for further evaluation of evidence. We also are conducting an internal investigation and are cooperating with the U.S. Attorney's Office. At this time, we are unable to make an estimate of the amount of loss, if any, or range of possible loss that we could incur as a result of the foregoing matter.

On August 28, 2018, Kirsten Johnsen filed a stockholder derivative complaint against Patterson, as a nominal defendant, and the following former and current officers and directors of Patterson: Scott Anderson, Ann Gugino, James Wiltz,

## Table of Contents

John Buck, Jody Feragen, Ellen Rudnick, Les Vinney, Neil Schrimsher, Sarena Lin, Harold Slavkin, Alex Blanco and Mark Walchirk (the “Individual Defendants”) in Hennepin County District Court in a case captioned Kirsten Johnsen v. Scott P. Anderson et al., Case No. 27-CV-18-14315. Derivatively on behalf of Patterson, plaintiff alleges that Patterson “suppressed price competition and maintained supracompetitive prices for dental supplies and equipment by entering into agreements with Henry Schein and Benco to: (i) fix margins for dental supplies and equipment; and (ii) block the entry and expansion of lower-margin, lower-priced, rival dental distributors through threatened and actual group boycotts.” Plaintiff further alleges that the Individual Defendants failed to disclose Patterson’s alleged “price-fixing scheme” to the public and purportedly “caused Patterson to repurchase over \$412.8 million worth of its own stock at artificially inflated prices.” We vehemently deny these allegations. In the derivative complaint, plaintiff asserts three counts against the Individual Defendants for: (i) breach of fiduciary duty; (ii) waste of corporate assets; and (iii) unjust enrichment. Plaintiff seeks compensatory damages, equitable and injunctive relief as permitted by law, costs, disbursements and reasonable attorneys’ fees, accountants’ fees and experts’ fees, costs and expenses, and an order awarding restitution from the Individual Defendants and directing Patterson “to take all necessary actions to reform and improve its corporate governance and internal procedures.” While the outcome of litigation is inherently uncertain, we believe that the derivative complaint is without merit, and we intend to vigorously defend ourselves in this litigation. We do not anticipate that this matter will have a material adverse effect on our financial statements.

From time to time, we may become a party to other legal proceedings, including, without limitation, product liability claims, intellectual property claims, employment matters, commercial disputes, governmental inquiries and investigations (which may in some cases involve our entering into settlement arrangements or consent decrees), and other matters arising out of the ordinary course of our business. While the results of any legal proceeding cannot be predicted with certainty, in our opinion none of these other pending matters is anticipated to have a material adverse effect on our financial statements.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

### Recent Sales of Unregistered Securities

As previously disclosed, on June 29, 2018, we issued a combination of non-statutory stock options and restricted stock units outside our 2015 Omnibus Incentive Plan to Donald J. Zurbay, our Chief Financial Officer, as an inducement material to Mr. Zurbay’s entry into employment with Patterson. The stock option covers 99,250 shares of our common stock, has an exercise price of \$23.67 per share, and has a ten-year term. Such award will vest, assuming continued employment, to the extent of one-third of the award on the first anniversary of the date of grant, one-third of the award on the second anniversary of the date of grant, and the remaining one-third of the award on the third anniversary of the date of grant. The restricted stock unit award covers 30,878 shares of our common stock. Such award will vest, assuming continued employment, to the extent of 50% of the award on the first anniversary of the date of grant and the remaining 50% of the award on the second anniversary of the date of grant. These awards were granted pursuant to NASDAQ Listing Rule 5635(c)(4) and Section 4(a)(2) of the Securities Act of 1933, as amended. Patterson intends to file a registration statement on Form S-8 to register the shares of common stock underlying such awards prior to such awards’ first vesting event.

### Purchases of Equity Securities by the Issuer

On March 13, 2018, the Board of Directors authorized a new \$500 million share repurchase program through March 13, 2021. The new repurchase program replaced the remaining authorization from our previous plan to purchase up to 25 million shares, which was scheduled to expire on March 19, 2018.

No shares were repurchased under the stock repurchase plan during the first quarter of fiscal 2019.

In fiscal 2017, we entered into an amended credit agreement (“Amended Credit Agreement”), consisting of a \$295.1 million term loan and a \$750 million revolving line of credit. The Amended Credit Agreement permits us to declare and pay dividends, and repurchase shares, provided that no default or unmatured default exists and that we are in compliance with applicable financial covenants.

Table of Contents

ITEM 6. EXHIBITS

Exhibit  
No. Exhibit Description

- 10.1 Offer Letter by and between Patterson Companies, Inc. and Donald J. Zurbay, effective May 17, 2018 (incorporated by reference to our Current Report on Form 8-K, filed May 23, 2018 (File No. 000-20572)).
- 10.2 Form of Inducement, Severance & Change in Control Agreement by and between Patterson Companies, Inc. and Donald J. Zurbay (incorporated by reference to our Current Report on Form 8-K, filed May 23, 2018 (File No. 000-20572)).
- 10.3 Form of Inducement Non Statutory Stock Option Agreement by and between Patterson Companies, Inc. and Donald J. Zurbay (incorporated by reference to our Current Report on Form 8-K, filed May 23, 2018 (File No. 000-20572)).
- 10.4 Form of Inducement RSU Agreement by and between Patterson Companies, Inc. and Donald J. Zurbay (incorporated by reference to our Current Report on Form 8-K, filed May 23, 2018 (File No. 000-20572)).
- 10.5 Restrictive Covenants, Severance and Change-in-Control Agreement by and between Patterson Companies, Inc. and Kevin M. Pohlman, dated June 11, 2018 (incorporated by reference to our Current Report on Form 8-K, filed June 12, 2018 (File No. 000-20572)).
- 10.6 Restrictive Covenants, Severance and Change-in-Control Agreement by and between Patterson Companies, Inc. and Les B. Korsh, dated June 11, 2018 (incorporated by reference to our Current Report on Form 8-K, filed June 12, 2018 (File No. 000-20572)).
- 10.7 Separation Agreement by and between Patterson Companies, Inc. and Ann B. Gugino, dated May 25, 2018 (incorporated by reference to our Annual Report on Form 10-K, filed June 27, 2018 (File No. 000-20572)).
- 10.8 Receivables Purchase Agreement, dated as of July 24, 2018, by and among Patterson Dental Supply, Inc., as servicer, PDC Funding Company III, LLC, as seller, purchasers from time to time party thereto, and MUFG Bank, Ltd., as agent (incorporated by reference to our Current Report on Form 8-K, filed July 25, 2018 (File No. 000-20572)).
- 10.9 Receivables Sale Agreement, dated as of July 24, 2018, by and between Patterson Dental Supply, Inc., as seller, and PDC Funding Company III, LLC, as buyer (incorporated by reference to our Current Report on Form 8-K, filed July 25, 2018 (File No. 000-20572)).
- 10.10 Amended and Restated Contract Purchase Agreement dated as of August 12, 2011, among PDC Funding Company II, LLC, as seller, Patterson Companies, Inc., as servicer, the purchasers party thereto, and Fifth Third Bank, as agent, conformed through Tenth Amendment, dated August 3, 2018 (filed herewith).
- 10.11 Third Amended and Restated Receivables Purchase Agreement dated as of December 3, 2010, among PDC Funding Company, LLC, as seller, Patterson Companies, Inc., as servicer, the conduits party thereto, the financial institutions party thereto, the purchaser agents party thereto, and MUFG Bank, Ltd. (f.k.a. The Bank of Tokyo-Mitsubishi UFJ, Ltd.), as agent, conformed through Thirteenth Amendment dated August 10, 2018 (filed herewith).
- 31.1

Certification of the Chief Executive Officer pursuant to Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

31.2 Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

32.1 Certification of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

32.2 Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

101 Financials in XBRL format.

All other items under Part II have been omitted because they are inapplicable or the answers are negative, or were previously reported in the 2018 Annual Report on Form 10-K filed June 27, 2018.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PATTERSON COMPANIES, INC.  
(Registrant)

Dated: September 5, 2018

By: /s/ Donald J. Zurbay  
Donald J. Zurbay  
Chief Financial Officer and Treasurer  
(Principal Financial Officer and Principal Accounting Officer)