

PIVOTAL CORP  
Form 10-Q  
February 17, 2004

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, D.C. 20549**

**FORM 10-Q**

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended December 31, 2003**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

**FOR THE TRANSITION PERIOD FROM TO**

**COMMISSION FILE NUMBER 000-26867**

**PIVOTAL CORPORATION**

**(Exact name of registrant as specified in its charter)**

**BRITISH COLUMBIA, CANADA**

**98-0366456**

(State or other Jurisdiction of incorporation)

(I.R.S. Employer Identification No.)

**SUITE 700 858 BEATTY STREET  
VANCOUVER, BRITISH COLUMBIA, V6B 1C1  
CANADA**

(Address of principal executive offices and zip code)

**Telephone (604) 699-8000**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Yes ☐ No ☒

Common shares outstanding at January 30, 2004: 26,649,783



**PIVOTAL CORPORATION**  
**FORM 10-Q**  
**FOR THE QUARTER ENDED DECEMBER 31, 2003**

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## PART I ITEM 1: FINANCIAL STATEMENTS

**PIVOTAL CORPORATION**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(Expressed in United States dollars; all amounts in thousands)

	December 31, 2003	June 30, 2003
	(unaudited)	
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 5,136	\$ 8,227
Short-term investments	305	10,663
Restricted cash	5,873	
Accounts receivable, net	7,277	8,248
Prepaid expenses and other	2,285	3,526
	<hr/>	<hr/>
Total current assets	20,876	30,664
Property and equipment, net	2,148	3,083
Goodwill	9,484	9,941
Acquired intangibles, net	437	655
Other assets	979	973
	<hr/>	<hr/>
Total assets	\$ 33,924	\$ 45,316
	<hr/>	<hr/>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 13,222	\$ 14,929
Current portion of accrued restructuring costs	2,046	3,554
Current portion of restructuring costs assumed on acquisition	921	1,270
Deferred revenue	9,803	13,275
Note payable	2,000	
Current portion of obligations under capital leases and long-term debt	214	481
	<hr/>	<hr/>
Total current liabilities	28,206	33,509
Non-current portion of accrued restructuring costs	2,423	3,105
Non-current portion of restructuring costs assumed on acquisition	354	567
Non-current portion of obligations under capital leases and long-term debt		37
	<hr/>	<hr/>
Total liabilities	30,983	37,218
Commitments and contingencies (Note 8)		
Liquidity (Note 11)		
Shareholders' equity:		
Preferred shares, undesignated, no par value: authorized shares 20,000; no shares issued and outstanding		
Common shares and additional paid-in capital, no par value:		
authorized shares 200,000; issued and outstanding shares 26,425 and 25,717 at December 31, 2003 and June 30, 2003, respectively	180,362	179,932
Accumulated other comprehensive income	11	
Accumulated deficit	(177,432)	(171,834)
	<hr/>	<hr/>
Total shareholders' equity	2,941	8,098
	<hr/>	<hr/>
Total liabilities and shareholders' equity	\$ 33,924	\$ 45,316
	<hr/>	<hr/>

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See notes to condensed consolidated financial statements.

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**PIVOTAL CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(Expressed In United States Dollars, all amounts in thousands except per share data)  
(Unaudited)

	Three months ended December 31,		Six months ended December 31,	
	2003	2002	2003	2002
Revenues:				
License	\$ 4,305	\$ 7,017	\$ 8,277	\$ 10,232
Services and maintenance	10,010	9,078	19,340	18,170
Total revenues	14,315	16,095	27,617	28,402
Cost of revenues:				
License	239	906	404	1,153
Services and maintenance	4,238	4,719	8,054	10,065
Total cost of revenues	4,477	5,625	8,458	11,218
Gross profit	9,838	10,470	19,159	17,184
Operating expenses:				
Sales and marketing	4,654	7,080	9,564	16,136
Research and development	2,867	4,126	5,854	8,029
General and administrative	2,086	2,395	4,190	4,425
Restructuring costs and other charges		8,596	1,851	8,596
Acquisition transaction costs	2,617		2,836	
Amortization of acquired intangibles	109	24	218	48
Total operating expenses	12,333	22,221	24,513	37,234
Loss from operations	(2,495)	(11,751)	(5,354)	(20,050)
Interest and other income (loss)	(69)	16	(64)	(273)
Loss before income taxes	(2,564)	(11,735)	(5,418)	(20,323)
Income taxes	83	16	180	179
Net loss	\$ (2,647)	\$ (11,751)	\$ (5,598)	\$ (20,502)
Loss per share				
Basic and diluted	\$ (0.10)	\$ (0.47)	\$ (0.21)	\$ (0.83)
Weighted average number of shares used to calculate loss per share				
Basic and diluted	26,340	25,161	26,264	24,737

See notes to condensed consolidated financial statements.

**PIVOTAL CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY**  
**FOR THE SIX MONTHS ENDED DECEMBER 31, 2003**  
**(Expressed In United States Dollars; all amounts in thousands)**  
**(Unaudited)**

	Common Shares and Additional Paid-in Capital		Accumulated Other Comprehensive	Accumulated	Total Shareholders' Equity (Deficit)
	Shares	Amount	Income	Deficit	
Balance, June 30, 2003	25,717	\$ 179,932	\$	\$ (171,834)	\$ 8,098
Comprehensive loss:					
Net loss				(2,951)	(2,951)
Cumulative translation adjustment			10		10
Total comprehensive loss					(2,941)
Issuance of common shares on exercise of stock options	196	101			101
Issuance of common shares related to Employee Stock Purchase Plan	362	231			231
Balance, September 30, 2003	26,275	\$ 180,264	\$ 10	\$ (174,785)	\$ 5,489
Comprehensive loss:					
Net loss				(2,647)	(2,647)
Cumulative translation adjustment			1		1
Total comprehensive loss					(2,646)
Issuance of common shares on exercise of stock options	150	98			98
Balance, December 31, 2003	26,425	\$ 180,362	\$ 11	\$ (177,432)	\$ 2,941

See notes to condensed consolidated financial statements.



**PIVOTAL CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Expressed In United States Dollars; all amounts in thousands)  
(Unaudited)

	Six months ended December 31,	
	2003	2002
Cash flows from operating activities:		
Net loss	\$ (5,598)	\$ (20,502)
Adjustments to reconcile net loss to net cash provided by (used in) operating activities:		
Depreciation of property and equipment	611	1,001
Amortization of acquired intangibles	218	48
Amortization of deferred share-based compensation		12
Non-cash restructuring costs	160	844
(Gain) loss on disposal of other assets	(1)	78
Change in operating assets and liabilities		
Accounts receivable	971	4,016
Prepaid expenses and other	1,081	228
Accounts payable and accrued liabilities	(1,418)	(1,612)
Accrued restructuring costs	(2,769)	3,616
Deferred revenue	(3,472)	(821)
Net cash used in operating activities	(10,217)	(13,092)
Cash flows from investing activities:		
Change in restricted cash	(5,873)	(1,240)
Sales and maturities of short-term investments	10,358	66,605
Purchases of short-term investments		(56,942)
Receipt of earn out payment	465	
Recovery of acquired receivables	107	
Purchase of property and equipment	(75)	(1,132)
Proceeds on disposal of property and equipment	13	16
Net cash acquired on acquisition of MarketFirst Software, Inc.		2,515
Sale of long-term investments		410
Other non-operating assets	5	26
Net cash provided by investing activities	5,000	10,258
Cash flows from financing activities:		
Note payable	2,000	
Repayment of obligations under capital lease	(304)	(295)
Proceeds from issuance of common shares	430	199
Net cash provided by (used in) financing activities	2,126	(96)
Net decrease in cash and cash equivalents	(3,091)	(2,930)
Cash and cash equivalents, beginning of period	8,227	20,322
Cash and cash equivalents, end of period	\$ 5,136	\$ 17,392
Supplemental non-cash investing and financing disclosure:		
Issuance of common shares on acquisition		\$ 319

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See notes to condensed consolidated financial statements.

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**PIVOTAL CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Expressed In United States Dollars; all amounts in thousands except per share data)**  
**(Unaudited)**

**1. BASIS OF PRESENTATION**

The accompanying unaudited condensed consolidated financial statements have been prepared on substantially the same basis as the audited consolidated financial statements included in the Pivotal Corporation Annual Report on Form 10-K for the year ended June 30, 2003. Certain information and footnote disclosures normally included in annual financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to the rules and regulations regarding interim financial statements. All amounts included herein related to the consolidated financial statements as of December 31, 2003, and the three and six months ended December 31, 2003 and 2002, are unaudited. These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements included in Pivotal's Annual Report on Form 10-K for the year ended June 30, 2003.

The accompanying unaudited condensed consolidated financial statements have been prepared on a going concern basis. As described in Note 11, there are certain circumstances which may affect this assumption. If these circumstances lead to conditions which negatively impact the Company's ability to continue as a going concern, certain adjustments to the carrying value of the assets and liabilities of the Company may result.

In the opinion of management, the accompanying unaudited condensed consolidated financial statements include all adjustments, consisting only of normal recurring adjustments, necessary for their fair presentation. The interim results are not necessarily indicative of results for any subsequent quarter or for the year ending June 30, 2004. Certain prior year amounts have been reclassified to conform to current periods presentation.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Principles of Consolidation**

These consolidated financial statements include the accounts of Pivotal and its subsidiaries, all of which are wholly owned. All intercompany accounts and transactions have been eliminated.

**Use of Estimates**

The preparation of consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Estimates are used for, but not limited to, revenue recognition, the accounting for doubtful accounts, the determination of fair value of acquired intangible assets and goodwill, depreciation and amortization, asset impairments, income taxes, restructuring charges and contingencies. Actual results may differ from those estimates.

**Stock-based Compensation**

Pivotal issues stock options to its employees and outside directors and provides employees the right to purchase its stock pursuant to stockholder approved stock option and employee stock purchase programs. The Company accounts for its stock-based compensation plans under the intrinsic value method of accounting as defined by Accounting Principles Board (APB) Opinion No. 25, *Accounting for Stock Issued to Employees*, and related interpretations. No additional stock-based compensation expense is reflected in net loss for the three or six months ended December 31, 2003 and 2002, as all options granted under these plans had an exercise price equal to or greater than the fair market value of the underlying common stock on the date of grant. Deferred compensation expense of \$473 was recorded during fiscal 1999 and was fully amortized over the four years ended June 30, 2003.

**PIVOTAL CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Expressed In United States Dollars; all amounts in thousands except per share data)  
(Unaudited)

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Stock-based Compensation (Continued)**

Pivotal applies the disclosure provisions of Financial Accounting Standards Board Statement (SFAS) No. 123, *Accounting for Stock-Based Compensation*, as amended by SFAS No. 148, *Accounting for Stock-Based Compensation Transition and Disclosure*. Pursuant to these provisions, stock options and stock purchases are valued at the grant date using fair values as computed using the Black-Scholes valuation model and the resultant compensation expense is recognized ratably over the vesting period or the six-month purchase period. Had the Company accounted for its share-based compensation plans under the fair value method, the pro forma net loss and basic and diluted loss per share would have been as follows:

	Three months ended December 31,		Six months ended December 31,	
	2003	2002	2003	2002
Net loss, as reported	\$ (2,647)	\$ (11,751)	\$ (5,598)	\$ (20,502)
Add: Deferred share-based compensation		6		12
Less: Total stock-based compensation expense determined under the fair value based method for all awards	(1,571)	(783)	(3,187)	(7,068)
Pro forma net loss	\$ (4,218)	(12,528)	\$ (8,785)	\$ (27,558)
Basic and diluted loss per share				
As reported	\$ (0.10)	\$ (0.47)	\$ (0.21)	\$ (0.83)
Pro forma	\$ (0.16)	\$ (0.50)	\$ (0.33)	\$ (1.11)

Option valuation models require the input of highly subjective assumptions, including the expected stock price volatility. Any changes in the subjective assumptions can materially affect the fair value estimates. The fair value of the options granted and the employees' stock purchase rights under the employee stock purchase program were estimated at the date of grant using the Black-Scholes valuation model with the following weighted average assumptions:

	Three months ended December 31,		Six months ended December 31,	
Employee and Director Stock Options	2003	2002	2003	2002
Volatility factor of expected market price of Pivotal's shares	85%	123%	85%	123%
Dividend yield				
Weighted average expected life of stock options	4.0 years	4.0 years	4.0 years	4.0 years
Risk free interest rates	2.3%	3.0%	2.3%	3.0%
Weighted average fair value at grant date	\$1.25	\$0.55	\$0.97	\$0.59

**PIVOTAL CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Expressed In United States Dollars; all amounts in thousands except per share data)  
(Unaudited)

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Stock-based Compensation (Continued)**

	Three months ended December 31,		Six months ended December 31,	
	2003	2002	2003	2002
Employee Stock Purchase Plan				
Volatility factor of expected market price of Pivotal's shares	85%	123%	85%	123%

**Foreign Currency Translation**

The functional currency of the Company and its subsidiaries is determined in accordance with SFAS No. 52, *Foreign Currency Translation* (SFAS 52). The Company's reporting currency is the United States dollar.

Historically, the functional currency of all of the Company's subsidiaries has been the U.S. dollar. Foreign currency denominated monetary assets and liabilities have been remeasured into the U.S. dollar at end-of-period exchange rates with non-monetary assets and liabilities remeasured at historical exchange rates. Revenues and expenses have been remeasured at average exchange rates in effect during each period, except for those expenses related to non-monetary assets and liabilities, which are remeasured at historical exchange rates. Gains or losses from foreign currency remeasurement have been included in the consolidated statements of operations.

As of July 1, 2003, the Company concluded that the operations of certain of its foreign subsidiaries had evolved to the point where their functional currencies are their respective local currencies. This primarily impacted the European subsidiaries where it was determined that such subsidiaries functioned as self-contained foreign operations. Accordingly, at the end of every period, their assets and liabilities are translated to the U.S. dollar at the rates of exchange in effect at the end of the period, and revenues and expenses are translated at the weighted average monthly rates for the period, with the resulting translation adjustments recorded directly to accumulated comprehensive income, a separate component of shareholders' equity. Any transaction gains or losses are reflected in the consolidated statement of operations.

**Recent Accounting Pronouncements**

*Accounting for Revenue Arrangements with Multiple Deliverables*

In November 2002, the EITF reached a consensus on Issue No. 00-21, *Revenue Arrangements with Multiple Deliverables*. Issue 00-21 provides guidance on how to account for arrangements that involve the delivery or performance of multiple products, services and/or rights to use assets. The provisions of Issue 00-21 apply to revenue arrangements entered into in fiscal periods beginning after June 15, 2003. The adoption of Issue 00-21 did not have a material effect on the Company's consolidated financial position, results of operations or cash flows.

**PIVOTAL CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Expressed In United States Dollars; all amounts in thousands except per share data)**  
**(Unaudited)**

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Recent Accounting Pronouncements (Continued)**

*Amendment of Statement 133 on Derivative Instruments and Hedging Activities*

In April 2003, the FASB issued Statement No. 149 (SFAS No. 149), *Amendment of Statement 133 on Derivative Instruments and Hedging Activities*. SFAS No. 149 is intended to result in more consistent reporting of contracts as either freestanding derivative instruments subject to Statement 133 in its entirety, or as hybrid instruments with debt host contracts and embedded derivative features. In addition, SFAS No. 149 clarifies the definition of a derivative by providing guidance on the meaning of initial net investments related to derivatives. SFAS No. 149 is effective for contracts entered into or modified after June 30, 2003. The adoption of SFAS No. 149 did not have a material effect on the Company's consolidated financial position, results of operations or cash flows.

*Financial Instruments with Characteristics of Both Liabilities and Equity*

In May 2003, the FASB issued Statement No. 150 (SFAS No. 150), *Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity*. SFAS No. 150 establishes standards for classifying and measuring as liabilities certain financial instruments that embody obligations of the issuer and have characteristics of both liabilities and equity. SFAS No. 150 represents a significant change in practice in the accounting for a number of financial instruments, including mandatorily redeemable equity instruments and certain equity derivatives. SFAS No. 150 is effective for all financial instruments created or modified after May 31, 2003, and to other instruments as of September 1, 2003. The adoption of this Statement did not have a material impact on the Company's consolidated financial position, results of operations or cash flows.

*Non-Software Deliverables in an Arrangement Containing More-Than-Incidental Software*

In August 2003, the EITF reached a consensus on Issue 03-05, *Applicability of AICPA Statement of Position 97-2 to Non-Software Deliverables in an Arrangement Containing More-Than-Incidental Software*. EITF 03-05 addresses the applicability of SOP 97-2 to non-software deliverables in an arrangement containing more-than-incidental software. In an arrangement that includes software that is more than incidental to the products or services as a whole, software and software-related elements are included within the scope of SOP 97-2. Software-related elements include software products and services, as well as any non-software deliverables for which a software deliverable is essential to its functionality. The adoption of EITF 03-05 did not have a material impact on the Company's consolidated financial results.

*Revenue Recognition*

In December 2003, the Securities and Exchange Commission (SEC) issued Staff Accounting Bulletin No. 104 (SAB 104), *Revenue Recognition*. SAB 104 revises or rescinds portions of interpretive guidance included in Topic 13 of the codification of staff accounting bulletins in order to make the interpretive guidance consistent with current authoritative accounting and auditing guidance and SEC rules and regulations. The principal revisions relate to the rescission of material no longer necessary because of private sector developments in U.S. generally accepted accounting principles. SAB 104 also rescinds the Revenue Recognition in Financial Statements Frequently Asked Questions and Answers document issued in conjunction with Topic 13. Selected portions of that document have been incorporated into Topic 13. The adoption of this Staff Accounting Bulletin did not have an impact on the Company's financial position, results of operations or cash flows.

**PIVOTAL CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Expressed In United States Dollars; all amounts in thousands except per share data)  
(Unaudited)

**3. RESTRUCTURING COSTS AND OTHER CHARGES**

**Fiscal 2004**

On July 9, 2003, the Company undertook a corporate restructuring to further reduce its cost structure and recorded a total restructuring charge of \$1,851, which was comprised of workforce reduction and contract settlement costs. Workforce reduction charges of \$1,613 were related to the cost of severance and benefits associated with approximately 85 employees notified of termination during the three months ended September 30, 2003. Contract settlement and other costs of \$238 related primarily to non-refundable prepaid costs associated with marketing conferences that Pivotal subsequently decided not to participate in. During the six months ended December 31, 2003, the Company paid out \$1,550 in connection with these restructuring activities.

The following summarizes the activity for restructuring undertaken in the six months ended December 31, 2003:

	<b>Severance and Benefits</b>	<b>Contract Settlement Costs/Other</b>	<b>Total</b>
Restructuring charges, three months ending September 30, 2003	\$ 1,613	\$ 238	\$ 1,851
Cash payments	(1,429)	(78)	(1,507)
Non-cash portion		(160)	(160)
	<u>184</u>	<u></u>	<u>184</u>
Reserve balances September 30, 2003	184		184
Cash payments	(43)		(43)
	<u>141</u>	<u></u>	<u>141</u>
Reserve balances December 31, 2003	\$ 141	\$	\$ 141
	<u>141</u>	<u></u>	<u>141</u>
Current Portion	\$	\$	\$
Non-current Portion	141		141
	<u>141</u>	<u></u>	<u>141</u>
	<u>\$ 141</u>	<u>\$</u>	<u>\$ 141</u>

**Fiscal 2003**

During the year ended June 30, 2003, Pivotal recorded a total restructuring charge of \$9,048, of which \$452 was recognized in the fourth quarter and \$8,596 was recognized in the second quarter. The Company also adjusted downward the reserve relating to the fiscal 2002 restructuring initiatives by \$33. The net restructuring costs charged to the Statement of Operations was \$9,015 for the year ended June 30, 2003. The fourth quarter charge of \$452 was comprised of severance and associated costs related to approximately 10 employees notified of termination, the net lease cost related to an office closure and the writedown of computer and other equipment. The second quarter charge of \$8,596 included costs related to the termination of approximately 120 employees, consolidation of excess facilities and contract settlements on equipment operating leases. During the six months ended December 31, 2003, the Company paid out \$1,869 in connection with fiscal 2003 restructuring activities.

**PIVOTAL CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Expressed In United States Dollars; all amounts in thousands except per share data)  
(Unaudited)

**3. RESTRUCTURING COSTS AND OTHER CHARGES (Continued)**

**Fiscal 2003 (Continued)**

The following summarizes the change in the reserve balances related to the restructuring undertaken in the fourth quarter of fiscal 2003:

	<b>Severance and Benefits</b>	<b>Excess Facilities/Asset Impairments</b>	<b>Total</b>
Reserve balances, June 30, 2003	\$ 389	\$ 21	\$ 410
Cash payments	(222)	(21)	(243)
	<u>167</u>	<u></u>	<u>167</u>
Reserve balances, September 30, 2003	167		167
Cash payments	(103)		(103)
	<u>64</u>	<u></u>	<u>64</u>
Reserve balances December 31, 2003	\$ 64	\$	\$ 64
	<u>64</u>	<u></u>	<u>64</u>
Current Portion	\$ 64	\$	\$ 64
Non-current Portion			
	<u>64</u>	<u></u>	<u>64</u>
	<u>\$ 64</u>	<u>\$</u>	<u>\$ 64</u>

The following summarizes the change in the reserve balances related to the restructuring undertaken in the second quarter of fiscal 2003:

	<b>Severance and Benefits</b>	<b>Excess Facilities/Asset Impairments</b>	<b>Contract Settlement Costs/Other</b>	<b>Total</b>
Reserve balances, June 30, 2003	\$ 112	\$ 2,604	\$ 249	\$ 2,965
Cash payments		(1,043)	(78)	(1,121)
	<u>112</u>	<u>1,561</u>	<u>171</u>	<u>1,844</u>
Reserve balances, September 30, 2003	112	1,561	171	1,844
Cash payments	(39)	(286)	(77)	(402)
	<u>73</u>	<u>1,275</u>	<u>94</u>	<u>1,442</u>
Reserve balances, December 31, 2003	\$ 73	\$ 1,275	\$ 94	\$ 1,442
	<u>73</u>	<u>995</u>	<u>94</u>	<u>1,089</u>
Current Portion	\$	\$	\$	\$
Non-current Portion	73	280		353
	<u>73</u>	<u>1,275</u>	<u>94</u>	<u>1,442</u>
	<u>\$ 73</u>	<u>\$ 1,275</u>	<u>\$ 94</u>	<u>\$ 1,442</u>



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### **Fiscal 2002**

During the year ended June 30, 2002, Pivotal recorded charges of \$51,167 related to both restructuring activities and intangible asset writedowns. These charges included restructuring costs of \$18,180 associated with the termination of approximately 200 employees, consolidation of excess facilities, contract settlement costs and tangible asset impairments. In addition, Pivotal recorded a charge of \$32,987 related to the impairment of previously recorded goodwill and other purchased intangible assets. During the six months ended December 31, 2003, the Company paid out \$462 in connection with restructuring activities initiated in fiscal 2002.

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**PIVOTAL CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Expressed In United States Dollars; all amounts in thousands except per share data)  
(Unaudited)

**3. RESTRUCTURING COSTS AND OTHER CHARGES (Continued)****Fiscal 2002 (Continued)**

The following summarizes the change in the reserve balances related to the restructuring undertaken during fiscal 2002:

	Severance and Benefits	Excess Facilities / Asset Impairments	Contract Settlement Costs/Other	Total
Reserve balances, June 30, 2003	\$ 67	\$ 2,931	\$ 286	\$ 3,284
Cash payments		(320)	(15)	(335)
Reserve balances, September 30, 2003	67	2,611	271	2,949
Cash payments		(127)		(127)
Reserve balances, December 31, 2003	\$ 67	\$ 2,484	\$ 271	\$ 2,822
Current Portion	\$	\$ 793	\$ 100	\$ 893
Non-current Portion	67	1,691	171	1,929
	\$ 67	\$ 2,484	\$ 271	\$ 2,822

**4. ACCOUNTS RECEIVABLE**

The components of accounts receivable are as follows:

	December 31, 2003	June 30, 2003
Trade accounts receivable	\$ 9,694	\$ 10,372
Less: Allowance for doubtful accounts	(2,417)	(2,124)
	\$ 7,277	\$ 8,248

**5. GOODWILL AND ACQUIRED INTANGIBLES**

The change in the carrying amount of goodwill during the six months ended December 31, 2003 was as follows:

Balance as of June 30, 2003	\$ 9,941
Reduction related to the recovery of acquired receivables	(107)
Reduction related to earn out payment received	(465)

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Adjustment of accrual for restructuring costs assumed on acquisition

115

Balance as of December 31, 2003

\$ 9,484

As required by SFAS No. 142, *Goodwill and Other Intangible Assets* (SFAS 142), the Company does not amortize its goodwill balances, but instead tests its goodwill for impairment in accordance with the provisions of SFAS 142 at least annually and more frequently upon occurrence of certain events. The Company tested its goodwill for impairment as of July 1, 2003 and concluded that there was no impairment of recorded goodwill.

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**PIVOTAL CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Expressed In United States Dollars; all amounts in thousands except per share data)  
(Unaudited)

**5. GOODWILL AND ACQUIRED INTANGIBLES (Continued)**

The components of acquired intangibles are as follows:

	December 31, 2003	June 30, 2003
Acquired technology	\$ 1,236	\$ 1,236
Less: accumulated amortization	(799)	(581)
Acquired intangibles, net	\$ 437	\$ 655

Identifiable intangibles (acquired technology) are amortized using the straight-line method over the useful lives of the assets, ranging from 26 to 36 months. As of December 31, 2003, future amortization expense related to the acquired technology is as follows:

Six month period ended June 30, 2004	\$ 219
Year ended June 30, 2005	218
Total	\$ 437

**6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

The components of accounts payable and accrued liabilities are as follows:

	December 31, 2003	June 30, 2003
Trade accounts payable	\$ 3,372	\$ 4,874
Accrued compensation	2,950	3,727
Accrued acquisition costs	514	514
Taxes payable	2,069	1,423
Other accrued liabilities	4,317	4,391
	\$ 13,222	\$ 14,929

**7. NOTE PAYABLE**

On December 6, 2003, Pivotal received a \$2,000 loan from chinadotcom corporation (CDC) bearing interest at the US prime rate, pursuant to a merger agreement entered into between CDC, CDC Software Corporation and Pivotal. The funds were to be used by Pivotal to pay a \$1,500 break fee to Talisma Corp. upon the termination of its agreement with Oak Investment Partners and certain other incremental

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transaction costs related to executing the agreement with CDC. The loan is secured by a security interest ranking subordinate to Pivotal's existing credit facilities on (i) all of Pivotal's and its United States and Canadian subsidiaries' cash; and (ii) all of the issued and outstanding shares of capital stock of Pivotal's United States and Canadian subsidiaries. In the event that the merger agreement with CDC is terminated, the outstanding principal balance of the note and interest thereon are payable on demand by CDC. (See Notes 11 and 12)

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**PIVOTAL CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Expressed In United States Dollars; all amounts in thousands except per share data)**  
**(Unaudited)**

## 8. COMMITMENTS AND CONTINGENCIES

### Credit Facilities

On December 6, 2003, Pivotal amended its credit agreement with a U.S.-based bank. The amended agreement provides Pivotal with a \$6,000 credit facility which is secured by a charge on all accounts receivable, inventory, chattel paper, equipment and fixtures and a negative pledge relating to the Company's general intangibles. Direct borrowings will bear interest at prime rate plus 0.50%. At the end of the second quarter of 2004, the Company had violated both the maximum net loss covenant and the minimum cash covenant and in accordance with the credit agreement, the violations were automatically waived, and the facility is currently secured by cash. There are no additional financial covenants. As at December 31, 2003, the amount of outstanding letters of credit was \$5,873, all of which were secured by the credit facility, which in turn is secured by cash. As a result, there is no borrowing capacity on this facility at this time.

### Guarantees

Pivotal adopted FIN 45, *Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others*, during the quarter ended December 31, 2002. In the ordinary course of business, the Company is not subject to potential obligations under guarantees that fall within the scope of FIN 45 except for the standard indemnification and warranty provisions that are contained within its software license agreement, and give rise only to the disclosure requirements prescribed by FIN 45.

Pivotal provides a warranty to its customers that its software will perform substantially in accordance with documentation for a limited period following receipt of the software. The Company also indemnifies certain customers from third-party claims of intellectual property infringement relating to the use of its products. Historically, Pivotal has not incurred significant obligations under customer indemnification or warranty provisions and Pivotal does not expect to incur significant obligations in the future. Accordingly, the Company does not maintain accruals for potential customer indemnification or warranty-related obligations.

## 9. SEGMENT AND GEOGRAPHIC INFORMATION

Pivotal's business involves the development, marketing, selling, implementing and supporting of Internet and corporate network-based software applications used for managing customer and selling partner relationships. Pivotal licenses and markets products internationally. Pivotal's chief operating decision maker reviews financial information presented on a consolidated basis, accompanied by disaggregated information about revenues by geographic region for the purpose of making operating decisions and assessing financial performance. Accordingly, the Company considers itself to be in a single industry segment, specifically the license, implementation and support of its software. The Company does not prepare reports for, or measure the performance of, its individual software applications and, accordingly, the Company has not presented revenue or any other related financial information by individual software product.

	Three months ended December 31,		Six months ended December 31,	
	2003	2002	2003	2002
<b>Total Revenues</b>				
North America	\$ 8,447	\$ 10,611	\$ 15,489	\$ 18,461
Europe, Middle East, Africa	4,449	4,454	9,742	8,059
Asia Pacific, Latin America	1,419	1,030	2,386	1,882
	<u>\$ 14,315</u>	<u>\$ 16,095</u>	<u>\$ 27,617</u>	<u>\$ 28,402</u>

During the three and six months ended December 31, 2003 and 2002, no single customer accounted for 10% or more of Pivotal's total revenue.



**PIVOTAL CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Expressed In United States Dollars; all amounts in thousands except per share data)**  
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**10. RELATED PARTY TRANSACTIONS**

During the year ended June 30, 2001, Pivotal loaned Cdn \$124 to a senior officer. This loan was non-interest bearing and unsecured. The senior officer's employment was terminated on August 15, 2003 and, pursuant to an agreement dated May 29, 2002, the outstanding loan balance of Cdn \$82 was repaid.

On October 1, 2001, Pivotal entered into a consulting agreement with Christopher Lochhead. Mr. Lochhead was appointed to Pivotal's Board of Directors on November 27, 2001. During the quarter ended September 30, 2002, Pivotal paid Mr. Lochhead a total of \$47 pursuant to the agreement. The consulting agreement with Christopher Lochhead was terminated effective September 30, 2002 and Mr. Lochhead resigned from the Board of Directors on September 30, 2003.

**11. LIQUIDITY**

Pivotal currently has a credit facility with a U.S.-based bank that allows the Company to borrow up to the lesser of \$6,000 and 80% of eligible U.S. and Canadian accounts receivable. Due to a violation of the minimum cash covenant during the second quarter of fiscal 2004, at December 31, 2003, the facility was secured by short-term investments of \$5,873. There are no additional financial covenants. As at December 31, 2003, the amount of outstanding letters of credit was \$5,873, all of which were secured by the credit facility, which in turn is secured by cash. As a result, there is no borrowing capacity on this facility at this time. The facility will expire on April 1, 2004 and Pivotal expects that it will be required to maintain equivalent cash security on any renewed facility.

Assuming the Company's future revenue performance is comparable to the most recent quarterly periods reported, the Company believes that, with the expense reduction efforts instituted in fiscal 2003 and in the first quarter of fiscal 2004, existing cash, cash equivalents and short-term investments will be sufficient to meet its operating, capital and current merger-related requirements for at least the next 12 months. However, due to the potential effect that lower cash balances could have on its sales, the Company may seek additional funds in the future through public or private equity financing, corporate mergers or acquisitions, or from other sources to fund its operations and pursue its strategy.

On December 6, 2003, Pivotal entered into an arrangement agreement with chinadotcom corporation (CDC) and CDC Software Corporation (CDC Software), pursuant to which CDC Software proposes to acquire all of the outstanding shares of Pivotal (discussed more fully below). On the occurrence of certain events leading to the termination of the agreement, CDC will be entitled to a break fee of \$1,800 from Pivotal. In addition, in the event of the termination of the agreement, the outstanding principal of the \$2,000 loan from CDC and interest thereon is payable on demand by CDC at any time. Any requirement to pay the break fee, repay the loan, or failure to close the merger with CDC in a timely manner would adversely impact Pivotal's cash and cash equivalents and its financial position and could impact its ability to fund its current level of operations. In the event that Pivotal is required to pay the break fee or repay the loan, Pivotal may be required to reduce operating expenditures, its scope of operations and incur additional future restructuring charges.

Should Pivotal's results for subsequent quarters fall below the results it achieved in the most recent quarterly periods reported, be required to pay the break fee of \$1,800, repay the \$2,000 loan from CDC or fail to close the merger with CDC in a timely manner, Pivotal may need to take action to further restructure its operations to preserve its cash or raise additional capital through debt or equity financing. Pivotal may experience difficulty in obtaining funding on favorable terms, if at all.

Any financing Pivotal might obtain may contain covenants that restrict its freedom to operate its business or may require Pivotal to issue securities that have rights, preferences or privileges senior to its common stock and may dilute current shareholders' ownership interest in Pivotal. To the extent that Pivotal requires financing and is unable to obtain it, Pivotal would be forced to significantly curtail its operations.



**PIVOTAL CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
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**12. PENDING ACQUISITION**

On December 6, 2003, Pivotal, chinadotcom corporation (CDC) and CDC Software Corporation (CDC Software), a wholly-owned subsidiary of CDC, entered into an arrangement agreement, pursuant to which CDC Software proposes to acquire all of the outstanding shares of Pivotal in exchange for, at the option of each Pivotal shareholder, either (i) \$2.00 cash per Pivotal share or (ii) \$2.14 per Pivotal share, comprised of (a) \$1.00 cash plus (b) \$1.14 of common shares of CDC. The number of CDC shares to be issued will depend on the average closing price of the CDC shares on the Nasdaq National Market over the ten trading day period ending two days prior to the closing and there are no caps or collars applicable to the calculation.

The transaction is subject to the approval of Pivotal's securityholders and the Supreme Court of British Columbia, as well as customary closing conditions. Pivotal anticipates that the transaction will close in late February of 2004. (See Note 7)

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**PART I ITEM 2**

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

Investors should read the following in conjunction with the unaudited condensed consolidated financial statements and notes thereto included in Part I Item 1 of this Quarterly Report, and the audited consolidated financial statements and notes thereto and Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the fiscal year ended June 30, 2003.

**Forward-Looking Statements**

Statements in this filing about our future results, levels of activity, performance, goals or achievements or other future events, including statements regarding the proposed transaction with chinadotcom corporation and CDC Software Corporation, constitute forward-looking statements. These statements involve known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in our forward-looking statements. These factors include, among others, those described in connection with the forward-looking statements, and the factors described under the heading "Risk Factors" in Exhibit 99.1 to this report, which is hereby incorporated by reference in this report.

In some cases, you can identify forward-looking statements by our use of words such as "may," "will," "should," "could," "expect," "plan," "intend," "believe," "estimate," "predict," "potential" or "continue" or the negative or other variations of these words, or other comparable words or phrases.

Although we believe that the expectations reflected in our forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance, achievements or other future events. Moreover, neither we nor anyone else assumes responsibility for the accuracy and completeness of our forward-looking statements. We are under no duty to update any of our forward-looking statements after the date of this report. You should not place undue reliance on our forward-looking statements.

**OVERVIEW**

We develop Customer Relationship Management (CRM) software and, together with our partners, provide our software and related business consulting services to medium-sized businesses and divisions of large businesses worldwide. Our software products enable companies to acquire, serve, and manage customers efficiently and intelligently and helps them to manage collaborative relationships between customers, business partners and employees. We refer to our software as the Pivotal CRM Suite.

Our products are used in 44 countries and are available in English, French, German, Spanish, Portuguese, Japanese, Chinese and Hebrew. More than 1,670 companies around the world have licensed Pivotal. We market and sell our products through a direct sales force as well as through third-party solution providers.

Our common shares are listed on the Nasdaq National Market under the symbol "PVTL" and on the Toronto Stock Exchange under the symbol "PVT". Our head office is located at Suite 700-858 Beatty Street, Vancouver, British Columbia, Canada V6B 1C1, and our telephone number is (604) 699-8000. Our home page on the Internet can be found at [www.pivotal.com](http://www.pivotal.com). Information contained on our website does not constitute part of this report.

**Strategic Update**

In early 2003, our Board of Directors undertook a strategic corporate initiative to maximize value for shareholders of Pivotal. As a result of this process, on October 7, 2003, we entered into an arrangement

agreement with Oak Investment Partners (Oak), pursuant to which one of Oak's affiliates would have acquired all of the outstanding shares of Pivotal for \$1.78 cash per Pivotal share. On November 12, 2003, Onyx Corporation made an unsolicited proposal to acquire Pivotal in an all-stock transaction, which was rejected. On November 14, 2003, we received an unsolicited proposal from chinadotcom corporation (CDC) to enter into negotiations regarding a possible transaction. On November 30, 2003, CDC presented with a firm acquisition offer which the Board of Directors determined to be superior to the agreement with Oak. Oak declined the opportunity to increase their offer and our agreement with Oak was terminated.

On December 6, 2003, we entered into an arrangement agreement with CDC and CDC Software Corporation (CDC Software), a wholly-owned subsidiary of CDC, pursuant to which CDC Software proposes to acquire all of the outstanding shares of Pivotal in exchange for, at the option of each of our shareholders, either (i) \$2.00 cash per Pivotal share or (ii) \$2.14 per Pivotal share, comprised of (a) \$1.00 cash plus (b) \$1.14 of common shares of CDC. The number of CDC shares to be issued will depend on the average closing price of the CDC shares on the Nasdaq National Market over the ten trading day period ending two days prior to the closing and there are no caps or collars applicable to the calculation.

The transaction is subject to the approval of our securityholders and the Supreme Court of British Columbia, as well as customary closing conditions. We anticipate that the transaction will close in late February of 2004; however, no assurance can be provided that the transaction will close within this timeframe, or at all. See Forward-Looking Statements and Exhibit 99.1 under the heading Risk Factors.

## CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Our unaudited condensed consolidated financial statements are prepared in accordance with generally accepted accounting principles in the United States of America. The preparation of these financial statements requires us to make certain estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosures of contingent liabilities. On an ongoing basis, we evaluate our critical accounting policies and estimates, including those related to revenue recognition, bad debts, goodwill and intangible assets and restructuring and other charges.

We believe the following critical accounting policies affect the more significant judgments and estimates used in the preparation of our financial statements.

### ***Revenue Recognition***

We derive our revenues from the sale of licenses and services and maintenance. While the basis of software license revenue recognition is substantially governed by the provisions of Statement of Position No. 97-2 (SOP 97-2), *Software Revenue Recognition*, we exercise judgment and use estimates in connection with the determination of the amount of new software license, maintenance and support and services revenues to be recognized in each accounting period.

License revenues are normally generated from licensing with end-users, value-added resellers (VARs) and, to a lesser extent, through distribution of third-party products. When software licenses are sold indirectly to end-users through VARs, we recognize as revenue only the net fee receivable from the VARs upon sell-through to the end-customer. When software licenses are sold incorporating third-party software products or sold with third-party products that complement our software, we normally recognize as revenue the gross amount of sales of third-party product. The recognition of gross revenue is in accordance with criteria established in Emerging Issues Task Force Issue (EITF) No. 99-19, *Reporting Revenue Gross as a Principal versus Net as an Agent*.

We recognize license revenues on delivery of our solutions to the customer when all of the following conditions have been satisfied:

there is persuasive evidence of an arrangement (we consider a non-cancelable agreement signed by us and the customer to be persuasive evidence of an arrangement);

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the fee is fixed or determinable (we consider the fee to be fixed or determinable if the fee is not subject to refund or adjustment and if we have not granted extended payment terms to the customer); and

the collection of the license fee is probable (we consider collection to be probable if our internal credit analysis indicates that the customer will be able to pay amounts as they become due under the arrangement).

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Revenues for multiple-element arrangements, which could consist of software licenses, upgrades, enhancements, customer support services or consulting services, are allocated among the component elements based upon the relative fair value of each element. The fair value of each element is typically based on the price charged by us when that element is sold separately, or, in the case of an element not yet sold separately, by the price established by authorized management, if it is probable that the price, once established, will not change before market introduction. We defer revenue for any undelivered elements, and recognize revenue when the product is delivered or over the period in which the service is performed, in accordance with our revenue recognition policy for each respective element. If an acceptance period is required, revenues are recognized upon the earlier of customer acceptance or the expiration of the acceptance period. Our agreements with our customers and resellers do not contain product return rights. If the fee is not fixed or determinable due to the existence of extended payment terms, revenue is recognized periodically as payments become due, provided all other conditions for revenue recognition are met.

Services and maintenance revenues are generated from the provision of consulting services, education services, hosting services and maintenance and support services. Consulting revenues are related to implementation services provided under separate service arrangements with our customers and are primarily performed on a time and materials basis. Revenues from consulting services are recognized when the time and expenses are incurred and become billable to the customer. In circumstances where we enter into fixed-price service contracts, revenue is recognized by applying a proportional performance method of accounting, which is based on the ratio of direct costs incurred to the total estimated direct costs, on the basis that we can make reasonably dependable estimates of total costs to complete the engagement. In applying this method, no costs are deferred on the balance sheet. Much of the implementation services provided to our customers in connection with installations of our solutions are provided by third-party consulting and implementation service providers. We ordinarily do not record any revenues or expenses in these situations as these third-party service providers normally contract directly with the customer. We occasionally utilize third-party consultants to assist us in implementations or installations originated by us, and we typically recognize the revenue for these implementations and installations on a gross basis in accordance with EITF 99-19, as the work that is performed by these third-party consultants is supervised and reviewed by our project managers. Revenues from education services are recognized as services are provided to the customer. Hosting and maintenance and support revenues are recognized ratably over the terms of the underlying contracts, typically one year.

If a transaction includes both license and service elements, license fee revenues are recognized separately on delivery of the software, provided that the above criteria are met, payment of the license fee is not dependent on the performance of services, the services are not essential to the functionality of the product and the payment terms for licenses are not subject to acceptance criteria. In cases where license fee payments are contingent on acceptance of services, we defer recognition of revenues from both the license and the service elements until the acceptance criteria are met.

#### ***Allowance for Doubtful Accounts***

We make judgments as to our ability to collect outstanding receivables and we provide allowances for the estimated uncollectible portion of receivables when collection becomes doubtful. Provisions are made based upon a specific review of all significant outstanding invoices. For those invoices not specifically reviewed, provisions are provided at differing rates, based upon the age of the receivable. In determining these percentages, we analyze our historical collection experience and current economic trends. If historical data we use to calculate the allowance for doubtful accounts does not reflect the future ability to collect outstanding receivables, additional provisions for doubtful accounts may be needed and the future results of operations could be materially affected.

#### ***Impairment of Goodwill and Intangible Assets***

We periodically evaluate intangible asset valuations related to businesses we acquired in order to determine whether impairment indicators have arisen. Our judgments regarding the existence of impairment indicators are based on legal factors, market conditions and operational performance of our acquired businesses. Future events could cause us to conclude that impairment indicators exist and that goodwill and other intangible assets associated with our acquired businesses are impaired.

***Restructuring and Other Charges***

We have recorded restructuring charges associated with workforce reduction, consolidation of excess facilities, contract settlements and asset impairments. On January 1, 2003, we adopted SFAS No. 146, *Accounting for Costs Associated with Exit and Disposal Activities*. We recorded the costs of restructuring activities initiated after this date when they were incurred and could be measured at fair value. Prior to this date, we recorded a one-time charge for most anticipated costs when there was a commitment to a plan to exit an activity or dispose of long-lived assets in accordance with EITF 94-3, *Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity*. These restructuring charges are based on management's best estimate at the time of the restructuring. The majority of estimates related to the charge for excess facilities. We were required to estimate for each location the amount to be paid in lease termination payments, the future lease and operating costs to be paid until the lease is terminated, and the amount, if any of sublease revenues. Should any of the assumptions made change, the actual costs may be materially different from the estimates. We will review the status of the restructuring activities on a quarterly basis and, if appropriate, record changes to our reserves in current operations.

**RESULTS OF OPERATIONS**

The following table presents selected financial data, derived from our unaudited condensed consolidated statements of operations, as a percentage of total revenues for the periods indicated. The operating results for the three and six months ended December 31, 2003 and 2002, are not necessarily indicative of the results that may be expected for the full fiscal year or any future period.

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	Three months ended December 31,		Six months ended December 31,	
	2003	2002	2003	2002
<b>Revenues:</b>				
License	30%	44%	30%	36%
Services and maintenance	70%	56%	70%	64%
Total revenues	100%	100%	100%	100%
<b>Cost of Revenues:</b>				
License	2%	6%	1%	4%
Services and maintenance	29%	29%	29%	35%
Total cost of revenues	31%	35%	30%	39%
Gross profit	69%	65%	70%	61%
<b>Operating expenses:</b>				
Sales and marketing	32%	44%	35%	57%
Research and development	20%	26%	21%	28%
General and administrative	15%	15%	15%	16%
Restructuring and other charges	%	53%	7%	30%
Acquisition transaction costs	18%	%	10%	%
Amortization of acquired intangibles	1%	%	1%	%
Total operating expenses	86%	138%	89%	131%
Loss from operations	(17%)	(73%)	(19%)	(70%)
Interest and other income (loss)	%	%	%	(1%)
Loss before income taxes	(17%)	(73%)	(19%)	(71%)
Income taxes	1%	%	1%	1%
Net loss	(18%)	(73%)	(20%)	(72%)

## REVENUES

In the quarter ended December 31, 2003, total revenues decreased 11% to \$14.3 million as compared to total revenues of \$16.1 million for the quarter ended December 31, 2002. Total revenues for the six month period ended December 31, 2003 decreased 3% to \$27.6 million as compared with \$28.4 million for the six months ended December 31, 2002.

The market for our solutions and related services is unpredictable. Our sales are susceptible to fluctuations in the economy and the corresponding effect on corporate purchasing habits can create a reluctance of companies to acquire significant software systems. Beginning in the fourth quarter of fiscal 2001, we have experienced a reduction of revenues and unpredictable selling cycles, which we believe are attributable to the global economic slow-down and the resulting reduction in corporate capital budgets, particularly for information technology. In addition, the application software industry continues to be affected by the uncertainties resulting from the speculation of further consolidation within the industry. These market conditions may continue to deteriorate or stabilize at depressed levels. The severity and duration of any further deterioration may compel us to consider further reductions in our workforce to realign with those new market conditions, on either a regional or global scale, or both. Any further deterioration in market conditions could adversely impact our ability to develop, deliver and/or service our existing and new products, as well as our ability to attract, maintain and service our customers.

Our total deferred revenues decreased from \$13.3 million at June 30, 2003 to \$9.8 million at December 31, 2003. We believe that this decrease was primarily attributable to reduced maintenance renewal due to customer uncertainty with respect to the future of Pivotal which arose due to the unsolicited merger proposals received from CDC Software and Onyx Software Corporation during October and November of 2003. We believe that this uncertainty will subside after the close of the arrangement with CDC Software, which is anticipated in late February 2004. We do not expect that this decrease will significantly impact our revenues in future quarters.

No single customer accounted for 10% or more of our revenues for the quarters ended December 31, 2003 and 2002 nor for the six months ended December 31, 2003 and 2002.

## Licenses

In the quarter ended December 31, 2003, revenues from licenses decreased 39% to \$4.3 million as compared to \$7.0 million for quarter ended December 31, 2002. Revenues from licenses for the six months ended December 31, 2003 were \$8.3 million compared with \$10.2 million for the six months ended December 31, 2002, representing a decrease of 19%. Revenues from licenses represented 30% and 44% of total revenues for the quarters ended December 31, 2003 and 2002, respectively. Revenues from licenses represented 30% and 36% of total revenues for the six months ended December 31, 2003 and 2002, respectively.

Our license revenues depend on the overall demand for customer relationship management products, and the overall demand for our software depends in large part on general economic and business conditions. We continue to experience the impact of a weak global economy and its effect on our potential and existing customers. Customers have continued to reduce their corporate capital expenditures, delayed the initiation of the purchasing process and deferred the purchasing decision to later dates. Customers' purchasing decisions were also impacted by the uncertainty with respect to the future of Pivotal resulting from the unsolicited merger proposals. As a result of these factors, both the number of license revenue transactions and median transaction size have been negatively impacted.

North American license revenues accounted for 59% and 66% of total license revenues in the quarters ended December 31, 2003 and 2002, respectively. During the six months ended December 31, 2003 and 2002, respectively, North American licenses accounted for 56% and 65% of total license revenues. International license revenues accounted for 41% and 34% of total license revenues in the quarters ended December 31, 2003 and 2002, respectively, and 44% and 35% of total license revenues in the six months ended December 31, 2003 and 2002, respectively. International license revenue increased due to relatively stronger performance by our European selling organizations.



## Services and Maintenance

Services and maintenance revenues are comprised of services (i.e., implementation, education, consulting and hosting) and maintenance (i.e., technical support and product updates). Services revenues depend in large part on our software license revenues, while maintenance revenues depend on both software license revenues and renewals of maintenance agreements by our existing customer base.

Revenues from services and maintenance increased 10% to \$10.0 million from \$9.1 million for the quarters ended December 31, 2003 and 2002, respectively. This change was reflective of an increase of \$0.5 million in revenues from services and \$0.4 million in revenues from maintenance contracts. During the six months ended December 31, 2003 and 2002, respectively, revenues from services and maintenance increased 6% to \$19.3 million from \$18.2 million. This change was reflective of an increase of \$1.1 million in revenues from maintenance contracts over the same period last year. Maintenance revenues reflect historical maintenance renewal rates and are relatively insulated from renewals in the quarter for which the revenues are calculated. As a result, our future maintenance revenue performance may be adversely impacted by a decrease in our deferred revenue balance and lower renewal rates as discussed more fully below.

Our revenues from services and maintenance represented 70% and 56% of total revenues for the quarters ended December 31, 2003 and 2002, respectively. During the six-month period ended December 31, 2003 and 2002, revenues from services and maintenance represented 70% and 64% of total revenues, respectively.

We plan to continue to rely on third parties to provide a large part of implementation services to our customers rather than providing those services directly and expect revenues from services to remain comparable to current levels. We believe that, over the long term, revenues from services and maintenance as a percentage of total revenues will remain stable. We believe that the lower deferred revenue balance at December 31, 2003 was due to postponement of maintenance renewals by customers rather than cancellation or refusal of renewals. When the uncertainty with respect to the future ownership of Pivotal subsides, we expect to experience a catch up of maintenance renewals as customers resume their maintenance contracts. In the short-term, we expect maintenance revenue to remain comparable to current levels. However, in the event that the decrease in customer maintenance renewals is indicative of a trend rather than a temporary postponement, then our maintenance revenues will be directly adversely affected over both the short and long term.

## COST OF REVENUES

Our cost of license revenues consists primarily of media, product packaging and shipping, documentation and other production costs, and third-party royalties. Our cost of services and maintenance revenues consists primarily of salaries, benefits and allocated overhead costs related to consulting, training and other services personnel, as well as the cost of services provided by third-parties contracted to perform implementations or hosting. Overhead costs are comprised of facilities, communications and general office expenses and are allocated to departments based on headcount.

Total cost of revenues decreased 20% to \$4.5 million, or 31% of total revenues, from \$5.6 million, or 35% of total revenues, for the quarters ended December 31, 2003 and 2002, respectively. Total cost of revenues decreased 25% to \$8.5 million, or 30% of total revenues, from \$11.2 million, or 39% of total revenues, for the six months ended December 31, 2003 and 2002, respectively. The decrease in total cost of revenues was due to reduced headcount and related allocations for services and maintenance following our restructuring initiatives in fiscal 2003 and 2004 and improved utilization of personnel.

## Licenses

Cost of revenues from licenses consists of product production and shipping costs as well as the cost of third party technologies incorporated into our solutions. Cost of revenues from licenses decreased 74% to \$0.2 million from \$0.9 million for the quarters ended December 31, 2003 and 2002, respectively. For the six

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months ended December 31, 2003 and 2002, cost of revenues from licenses decreased 65% to \$0.4 million from \$1.2 million. Cost of revenues from licenses as a percentage of revenues from licenses was 6% and 13% for the quarters ended December 31, 2003 and 2002, respectively. During the six months ended December 31, 2003 and 2002, respectively, cost of revenues from licenses as a percentage of revenues from licenses were 5% and 11%. The decrease in cost of revenues as a percentage of license revenues compared to the prior year periods was attributable to a change in product mix sold which resulted in lower sales of products that incorporate third party technologies.

We expect that the cost of revenues from licenses as a percentage of revenues from licenses will generally be in the range of 4% to 8%, although it may fluctuate from quarter to quarter depending on sales mix and costs of third-party technology incorporated into our solutions.

### Services and Maintenance

Cost of revenues from services and maintenance decreased 10% to \$4.2 million for the quarter ended December 31, 2003 from \$4.7 million for the quarter ended December 31, 2002. Cost of revenues from services and maintenance as a percentage of revenues from services and maintenance was 42% and 52% for the quarters ended December 31, 2003 and 2002, respectively. During the six months ended December 31, 2003, cost of revenues from services and maintenance decreased 20% to \$8.1 million compared to \$10.1 million for the six months ended December 31, 2002 and decreased to 42% of revenues from services and maintenance from 55% for the six months ended December 31, 2002.

The decrease in cost of revenues from services and maintenance was due primarily to decreased personnel and facilities costs following our restructuring initiatives in fiscal 2003 and 2004 and improved utilization of personnel.

### OPERATING EXPENSES

Our operating expenses are classified into the following general categories: sales and marketing, research and development, and general and administrative. We classify all charges to these operating expense categories based on the nature of the expenditures. We allocate the costs for overhead, depreciation and facilities to each of the functional areas based on their proportional headcount. Other operating costs consist of restructuring, acquisition transaction costs and amortization.

#### Sales and Marketing

Sales and marketing expenses consist primarily of salaries, commissions and benefits earned by sales and marketing personnel, direct expenditures such as travel, communication and occupancy for direct sales offices, and marketing expenditures related to advertising, trade shows, direct mail, online marketing and promotions.

Sales and marketing expenses decreased 34% to \$4.7 million from \$7.1 million for the quarters ended December 31, 2003 and 2002, respectively. During the six-month periods ended December 31, 2003 and 2002, respectively, sales and marketing expense decreased 41% to \$9.6 million compared to \$16.1 million. The decreased expenditures for the quarter and six months ended December 31, 2003 were the result of a reduction in employees and marketing program expenditures following the implementation of our restructuring plans in fiscal 2003 and 2004, as well as increased operating efficiencies. Sales and marketing expenses decreased as a percentage of total revenues to 32% from 44% for the quarters ended December 31, 2003 and 2002, respectively. During the six months ended December 31, 2003 and 2002, respectively, sales and marketing expenses decreased as a percentage of total revenues to 35% from 57%.

#### Research and Development

Research and development expenses include costs associated with the development of new products, enhancements of existing products and quality assurance activities. These costs consist primarily of salaries, benefits and equipment for software engineers, quality assurance personnel, program managers, product managers, technical writers and outside contractors used to augment the research and development

efforts. Software development costs incurred prior to the establishment of technological feasibility are included in research and development costs as incurred. Since license revenues from our solutions are not recognized until after technological feasibility has been established, software development costs are not generally expensed in the same period in which license revenues for the developed solutions are recognized. There are no software development costs capitalized on our balance sheet.

Research and development expenses decreased 31% to \$2.9 million from \$4.1 million for the quarters ended December 31, 2003 and 2002, respectively. During the six months ended December 31, 2003 and 2002, respectively, research and development expenses decreased 27% from \$8.0 million to \$5.9 million. This decrease was a result of a reduction in employees and contract labor following the implementation of our restructuring plans in fiscal 2003 and 2004 and the movement of some research and development functions to our development center in Bangalore, India, which was opened in the second quarter of fiscal 2003. Research and development expenses were 20% and 26% of total revenues for the quarters ended December 31, 2003 and 2002, respectively. During the six months ended December 31, 2003 and 2002, respectively, research and development expenses were 21% and 28% of total revenues. We expect research and development expense, in terms of both absolute dollars and as a percentage of total revenues to remain comparable to current levels.

#### **General and Administrative**

General and administrative expenses consist primarily of salaries, benefits and related costs for executive, finance, administration and human resources. General and administrative expenses also include legal and other professional fees and bad debt expense.

General and administrative expenses decreased 13% to \$2.1 million from \$2.4 million for the quarters ended December 31, 2003 and 2002, respectively. During the six months ended December 31, 2003 general and administrative expenses decreased 5% to \$4.2 million from \$4.4 million for the six months ended December 31, 2002. General and administrative expenses were 15% of total revenues for each of the quarters ended December 31, 2003 and 2002. During the six months ended December 31, 2003 and 2002, respectively, general and administrative expenses were 15% and 16% of total revenues. We expect general and administrative expense, in terms of both absolute dollars and as a percentage of total revenues to remain comparable to current levels.

#### **Restructuring Costs and other Charges**

Restructuring costs and other charges are related to our initiatives to align our operations with changing market conditions and to create a more efficient organization. During the quarter ended December 31, 2002, restructuring plans were implemented, which resulted in charges of \$8.6 million. Workforce reduction charges of \$3.3 million during this period represented the cost of severance and related benefits of approximately 120 employees affected by the restructuring activities. Excess facility costs of \$4.3 million represented lease termination payments, net of expected sublease revenue, and other costs related to the closure of certain corporate facilities and sales offices. Certain leasehold improvements located at the closed facilities and furniture and equipment were determined to be impaired as a result of the restructuring activities and therefore we incurred a charge of \$0.5 million related to the write-down to estimated recoverable value, net of estimated disposal costs, for these particular assets. We also incurred a charge of \$0.5 million in the three months ended December 31, 2002 related to remaining lease commitments on operating lease contracts for equipment made redundant due to the restructuring activities.

On July 9, 2003, we undertook a corporate restructuring to further reduce our cost structure and recorded a total restructuring charge of \$1.9 million related to workforce reductions and contract settlement costs. Workforce reduction charges of \$1.6 million were related to the cost of severance and benefits associated with approximately 85 employees notified of termination. Contract settlement and other costs of \$0.2 million related primarily to non-refundable prepaid costs associated with marketing conferences that we subsequently decided not to participate in.

Our potential for future profitability depends on our ability to align costs and expenses to expected revenues. If general economic and business conditions continue to soften, or if the demand for our products or customer relationship management products and services in general is less than we forecast, or if we are unable to maintain costs and expenses within our targeted range, we may incur additional restructuring charges in subsequent periods. See note 3 to the condensed consolidated financial statements for a further description of restructuring costs and other charges.

**Acquisition transaction costs**

Acquisition transaction costs were \$2.6 million for the quarter ended December 31, 2003 and \$2.8 million for the six months ended December 31, 2003. These costs are directly associated with a strategic corporate initiative undertaken by our Board of Directors, which culminated in our agreement with CDC Software to acquire all of the outstanding shares of Pivotal. The costs consist of professional fees associated with the initiative and also include the \$1.5 million break fee we paid to Talisma Corp. in December 2003 when we terminated our merger agreement with Oak Investment Partners.

### **Amortization of Acquired Intangibles**

Amortization of acquired intangible assets during the three months ended December 31, 2003 and 2002 was \$0.11 million and \$0.02 million, respectively. Amortization of acquired intangible assets during the six months ended December 31, 2003 and 2002 was \$0.3 million and \$0.05 million, respectively. The increase in amortization of acquired intangibles was due to the amortization of intangible assets acquired from the acquisition of MarketFirst Software, Inc. in October 2002.

### **Interest and Other Income (Loss)**

Interest and other income (loss) consists of earnings on cash and cash equivalents and short-term investments, net of interest expense and foreign exchange gains and losses. Interest and other income (loss) was \$(0.1) million and \$0.02 million for the quarters ended December 31, 2003 and 2002, respectively. During the six months ended December 31, 2003 and 2002, respectively, interest and other income (loss) was \$(0.1) million and \$(0.3) million. During the quarter ended December 31, 2003, interest and other income (loss) was impacted by lower average cash and short-term investment balances.

Interest and other income (loss) for the quarters ended December 31, 2003 and 2002 included foreign exchange gain (loss) of \$(0.1) million and \$0.02 million, respectively. During the six months ended December 31, 2003 and 2002, the foreign exchange losses were \$0.01 million and \$0.4 million, respectively. The foreign exchange losses during the three and six month periods ended December 31, 2003, were largely attributable to the impact of the depreciation of the U.S. dollar on net liability balances held in our non-U.S. subsidiaries. In addition, on July 1, 2003, we changed the method of accounting for foreign exchange for certain of our foreign operations, with the effect that the foreign exchange effect related to the translation of the financial statements of these entities is now included as a separate component of shareholders' equity as opposed to being included in the statement of operations. In the six months ended December 31, 2003, \$0.01 million of translation-related foreign exchange gain was charged to shareholders' equity. The other components of interest and other income (loss) were not material for the periods presented.

### **Income Taxes**

The provision for income taxes was \$0.1 million and \$0.02 million for the quarters ended December 31, 2003 and 2002, respectively. The provision for income taxes was \$0.2 million for each of the six-month periods ended December 31, 2003 and 2002. These income tax amounts were attributable to our operations in the United States, the United Kingdom, France, Australia and Japan.

### **QUARTERLY RESULTS OF OPERATIONS**

The following tables present our unaudited quarterly results of operations both in absolute dollars and on a percentage of revenue basis for each of our last eight quarters. This data has been derived from unaudited consolidated financial statements that have been prepared on the same basis as the annual audited consolidated financial statements and, in our opinion, included all normal recurring adjustments necessary for the fair presentation of such information. These unaudited quarterly results should be read in conjunction with our annual audited consolidated financial statements.

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Quarterly results of operations, expressed in United States dollars; all amounts in thousands:

	Three months ended							
	Dec. 31, 2003	Sept. 30, 2003	June 30, 2003	Mar. 31, 2003	Dec. 31, 2002	Sept. 30, 2002	June 30, 2002	Mar. 31, 2002
<b>REVENUES:</b>								
License	\$ 4,305	\$ 3,972	\$ 5,131	\$ 3,554	\$ 7,017	\$ 3,215	\$ 8,849	\$ 7,510
Services and maintenance	10,010	9,330	9,409	9,581	9,078	9,092	10,223	10,206
Total revenues	14,315	13,302	14,540	13,135	16,095	12,307	19,072	17,716
<b>COST OF REVENUES:</b>								
License <sup>(1)</sup>	239	165	243	332	906	247	1,305	385
Services and maintenance	4,238	3,816	4,626	5,003	4,719	5,346	5,443	5,025
Total cost of revenues	4,477	3,981	4,869	5,335	5,625	5,593	6,748	5,410
Gross profit	9,838	9,321	9,671	7,800	10,470	6,714	12,324	12,306
<b>OPERATING EXPENSES:</b>								
Sales and marketing	4,654	4,910	5,361	5,414	7,080	9,056	8,803	8,734
Research and development	2,867	2,987	4,092	4,276	4,126	3,903	3,720	3,636
General and administrative	2,086	2,104	1,904	1,999	2,395	2,030	2,774	2,060
Restructuring costs and other charges <sup>(2)</sup>		1,851	419		8,596		1,364	
Acquisition transaction costs <sup>(3)</sup>	2,617	219						
Amortization of goodwill <sup>(4)</sup>							1,506	1,505
Amortization of acquired intangibles	109	109	125	206	24	24	88	88
Total operating expenses	12,333	12,180	11,901	11,895	22,221	15,013	18,255	16,023
Loss from operations	(2,495)	(2,859)	(2,230)	(4,095)	(11,751)	(8,299)	(5,931)	(3,717)
<b>Other income (loss):</b>								
Interest and other income (loss)	(69)	5	(131)	(174)	94	(289)	245	345
Impairment and loss on sale of investments			(275)		(78)		(1,244)	
	(69)	5	(406)	(174)	16	(289)	(999)	345
Loss before income taxes	(2,564)	(2,854)	(2,636)	(4,269)	(11,735)	(8,588)	(6,930)	(3,372)
Income tax expense (recovery)	83	97	221	18	16	163	60	(8)
Net loss	\$ (2,647)	\$ (2,951)	\$ (2,857)	\$ (4,287)	\$ (11,751)	\$ (8,751)	\$ (6,990)	\$ (3,364)

## NOTES:

(1) Cost of revenues License for three months ended June 30, 2002 includes \$0.8 million of costs related to the withdrawal from certain purchase contracts.

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- (2) See note 3 to the condensed consolidated financial statements for a description of the restructuring costs and other charges.
- (3) Acquisition transaction costs are associated with a strategic initiative undertaken by our Board of Directors. Costs for the quarter ended December 31, 2003, includes the \$1.5 million break fee paid to Talisma Corp. on the termination of our agreement with Oak Investment Partners.
- (4) Effective July 1, 2002, we adopted the provisions of Statement of Financial Accounting Standards No. 142 (SFAS 142), *Goodwill and other Intangible Assets*, and accordingly no longer amortize goodwill.

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Quarterly results of operations on a percentage of revenue basis:

	Three months ended							
	Dec. 31, 2003	Sept. 30, 2003	June 30, 2003	Mar. 31, 2003	Dec. 31, 2002	Sept. 30, 2002	June 30, 2002	Mar. 31, 2002
<b>REVENUES:</b>								
License	30%	30%	35%	27%	44%	26%	46%	42%
Services and maintenance	70%	70%	65%	73%	56%	74%	54%	58%
Total revenues	100%	100%	100%	100%	100%	100%	100%	100%
<b>COST OF REVENUES:</b>								
License	2%	1%	2%	3%	6%	2%	7%	2%
Services and maintenance	29%	29%	32%	38%	29%	43%	28%	29%
Total cost of revenues	31%	30%	34%	41%	35%	45%	35%	31%
Gross profit	69%	70%	66%	59%	65%	55%	65%	69%
<b>OPERATING EXPENSES:</b>								
Sales and marketing	32%	37%	37%	41%	44%	74%	46%	49%
Research and development	20%	22%	28%	33%	26%	32%	20%	21%
General and administrative	15%	15%	13%	15%	15%	17%	15%	12%
Restructuring costs and other charges		14%	3%		53%		7%	
Acquisition transaction costs	18%	2%						
Amortization of goodwill							8%	8%
Amortization of acquired intangibles	1%	1%	1%	2%				
Total operating expenses	86%	91%	82%	91%	138%	123%	96%	90%
Loss from operations	(17%)	(21%)	(16%)	(32%)	(73%)	(68%)	(31%)	(21%)
<b>Other income (loss):</b>								
Interest and other income (loss)			(1%)	(1%)	1%	(2%)	1%	2%
Impairment and loss on sale of investments			(2%)		(1%)		(6%)	
			(3%)	(1%)		(2%)	(5%)	2%
Loss before income taxes	(17%)	(21%)	(19%)	(33%)	(73%)	(70%)	(36%)	(19%)
Income taxes	1%	1%	1%			1%	1%	
Net Loss	(18%)	(22%)	(20%)	(33%)	(73%)	(71%)	(37%)	(19%)

Since the fourth quarter of fiscal 2001, we have witnessed a global economic slow-down and observed its effect on our potential and existing customers. We experienced lower revenues related primarily to decreased license sales as customers have continued to reduce their corporate capital expenditures, delayed the initiation of the purchasing process and deferred the purchasing decision to later dates. As a result of these factors, both the number of license revenue transactions and median transaction size have been negatively impacted. In the quarter ended September 30, 2002, we experienced contract losses with some potential customers due to their concerns over the rapid decline of our stock price in the latter half of September 2002. In the quarter ended March 31, 2003, we experienced decreased license revenues, primarily due to



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continued economic and geopolitical uncertainty, which was compounded by the start of the invasion of Iraq by the U.S. and Britain. In addition, a pattern of reduced buying by customers during July and August has resulted in lower license revenues in the quarters ended September 30. Services and maintenance revenues have exhibited a lesser degree of variability than license revenues. Services revenues have decreased due to its dependence on software license revenues; these decreases have been partially offset by increases in maintenance revenues due to an increased customer base and renewals of maintenance contracts.

The decrease in operating expenses, excluding restructuring costs and other charges and acquisition transaction costs, beginning in the quarter ended December 31, 2001 is a result of a reduction in employees

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and marketing program expenditures following the implementation of our restructuring plans in fiscal 2002 and 2003 and, most recently in the first quarter of fiscal 2004 as well as increased operating efficiencies and decreased commissions due to lower sales. We will continue to examine our level of expenditures in relation to revenue projections.

Our quarterly operating results have fluctuated significantly in the past and will continue to fluctuate in the future as a result of a number of factors, many of which are outside of our control. As a result of our limited operating history, recent acquisitions and restructurings, we cannot forecast operating expenses based on historical results. Accordingly, we base our anticipated level of expense in part on future revenue projections. Most of our expenses are fixed in the short-term and we may not be able to quickly reduce spending if revenues are lower than we have projected. Our ability to forecast our quarterly revenues accurately is limited given our limited operating history, the unpredictable length of the sales cycle of our solutions and other uncertainties in our business. If revenues in a particular quarter do not meet projections, our net losses in a given quarter would be greater than expected. As a result, we believe that our quarter-to-quarter comparisons of our operating results are not necessarily meaningful. Investors should not rely on the results of one quarter as an indication of future performance.

### LIQUIDITY AND CAPITAL RESOURCES

Cash and cash equivalents consists of highly liquid short-term investments with original maturities at the date of acquisition of 90 days or less. Short-term investments consist of money market instruments with maturities of less than one year. As of December 31, 2003, we had \$5.1 million in cash and cash equivalents, \$0.3 million in short-term investments and \$5.9 million in restricted cash. Our combined cash, cash equivalents, short-term investments and restricted cash balance decreased to \$11.3 million as of December 31, 2003 from \$18.9 million as of June 30, 2003. Our deficiency in working capital increased to \$7.3 million at December 31, 2003 from \$2.8 million at June 30, 2003.

As of December 31, 2003, our principal obligations consisted of restructuring-related liabilities of \$5.7 million (including restructuring liabilities assumed on acquisition), of which \$3.0 million is expected to be paid within the next 12 months, the note payable from CDC of \$2.0 million, trade payables of \$3.4 million, accrued compensation payable of \$3.0 million, taxes payable of \$2.1 million and accrued liabilities of \$4.3 million. The majority of the restructuring-related liabilities relate to excess facilities in domestic and international markets. We anticipate that the majority of our accounts payable, compensation payable and accrued liabilities at December 31, 2003 will be settled during the third quarter of fiscal 2004, which will result in a corresponding decline in the amount of cash and cash equivalents, which we anticipate will be offset by liabilities associated with activity in the period.

As of December 31, 2003, our future fixed commitments for cash payments related primarily to obligations under non-cancelable operating and capital leases. We lease facilities under non-cancelable operating leases expiring between 2004 and 2012 and certain equipment under non-cancelable operating and capital leases expiring in 2004. Future minimum lease payments and other future fixed commitments are as follows:

	<u>Total</u>	<u>&lt; 1 year</u>	<u>1-3 years</u>	<u>3-5 years</u>	<u>&gt; 5 years</u>
Capital leases and long-term debt	\$ 214	\$ 214	\$	\$	\$
Note payable	2,000	2,000			
Restructuring liabilities	5,744	2,966	2,694	84	
Operating leases (excluding amounts charged to restructuring)	26,651	4,091	5,020	5,315	12,225
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Total cash obligations	\$34,609	\$ 9,271	\$ 7,714	\$ 5,399	\$12,225
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

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On December 6, 2003, we amended our credit agreement with a U.S.-based bank. The amended agreement provides us with a \$6.0 million credit facility which is secured by a charge on all accounts receivable, inventory, chattel paper, equipment and fixtures and a negative pledge relating to the Company's general intangibles. Direct borrowings will bear interest at prime rate plus 0.50%. During the second quarter, we were in violation of the minimum cash covenant and in accordance with the credit agreement, the violation was automatically waived, and the facility is currently secured entirely by cash. There are no additional financial covenants. As at December 31, 2003, the amount of outstanding letters of credit was \$5.9 million, all of which were secured by the credit facility, which in turn is secured by cash. As a result, there is no borrowing capacity on this facility at this time.

Net cash used in operating activities was \$10.2 million and \$13.1 million for the six months ended December 31, 2003 and 2002, respectively. The operating cash outflows during the six-month periods were primarily the result of our operating losses, payments related to our restructuring liabilities and changes in operating assets and liabilities. Our total deferred revenues decreased from \$13.3 million at June 30, 2003 to \$9.8 million at December 31, 2003. We believe that this decrease was primarily attributable to reduced maintenance renewal due to customer uncertainty with respect to the future of Pivotal which arose due to the unsolicited merger proposals received from CDC Software and Onyx Software Corporation during October and November of 2003.

Net cash provided by investing activities was \$5.0 million and \$10.3 million in the six months ended December 31, 2003 and 2002, respectively. The higher cash flow during the six months ended December 31, 2002 was largely related to the lower balance of restricted pledged cash required to be posted and to the \$2.5 million in cash acquired with the MarketFirst Software, Inc. acquisition. We posted restricted pledged cash of \$5.9 million and \$1.2 million at December 31, 2003 and 2002, respectively. We received \$10.4 million and \$9.7 million in net proceeds from the sale of short-term investments during the six months ended December 31, 2003 and 2002, respectively. Net capital expenditures were \$0.1 million and \$1.1 million for the six month periods ended December 31, 2003 and 2002, respectively.

Net cash provided by financing activities was \$2.1 million for the six months ended December 31, 2003 as compared to net cash used in financing activities of \$0.1 million in the six months ended December 31, 2002. The increase was due to the \$2.0 million loan received from CDC in December 2003. For the six months ended December 31, 2003 and 2002, the cash inflows from the issuance of common stock pursuant to the exercise of stock options and the Company's employee stock purchase plan were \$0.4 million and \$0.2 million, respectively.

Assuming our future revenue performance is comparable to the most recent quarterly periods reported, we believe that, with the expense reduction efforts instituted in fiscal 2003 and in the first quarter of fiscal 2004, existing cash, cash equivalents and short-term investments will be sufficient to meet our operating, capital and merger-related requirements for at least the next 12 months. However, due to the potential effect that lower cash balances could have on our sales, we may seek additional funds in the future through public or private equity financing, corporate mergers or acquisitions, or from other sources to fund our operations and pursue our strategy. On December 6, 2003, we entered into an arrangement agreement with chinadotcom corporation (CDC) and CDC Software Corporation (CDC Software), pursuant to which CDC Software proposes to acquire all of the outstanding shares of Pivotal in exchange for, at the option of each of our shareholders, either (i) \$2.00 cash per Pivotal share or (ii) \$2.14 per Pivotal share, comprised of (a) \$1.00 cash plus (b) \$1.14 of common shares of CDC. The transaction is subject to the approval of our securityholders and the Supreme Court of British Columbia, as well as customary closing conditions. We anticipate that the transaction will close in late February of 2004; however, no assurance can be provided that the transaction will close within this timeframe, or at all. See Forward-Looking Statements and Exhibit 99.1 under the heading Risk Factors.

The agreement relating to our proposed transaction with CDC provides that, on the occurrence of certain events leading to the termination of the agreement, CDC will be entitled to a break fee of \$1.8 million from us. These events include circumstances where our Board of Directors has withdrawn, modified or changed in a manner adverse to CDC without its approval, recommendation or support of the proposed transaction, or the Board of Directors has supported a competing transaction, or the transaction is not completed due to the existence of an unsupported competing transaction which is completed within 12 months after the date

of the agreement. The break fee is payable in immediately available funds within three business days of the first to occur of these events. In addition, in the event of the termination of the agreement, the outstanding principal of the \$2.0 million loan from CDC and interest thereon is payable upon demand by CDC at any time. Any requirement to pay the break fee, repay the loan or failure to close the merger with CDC in a timely manner would adversely impact our cash and cash equivalents and our financial position and could impact our ability to fund our current level of operations. In the event that we are required to pay the break fee or repay the loan, we may be required to reduce operating expenditures, our scope of operations and incur additional future restructuring charges.

Should our results for subsequent quarters fall below the results we achieved in the fourth quarter of 2003, or should we be required to pay the break fee of \$1.8 million, or repay the \$2.0 million loan from CDC or fail to close the merger with CDC in a timely manner, we may need to take action to further restructure our operations to preserve our cash or raise additional capital through debt or equity financing. We may experience difficulty in obtaining funding on favorable terms, if at all. Any financing we might obtain may contain covenants that restrict our freedom to operate our business or may require us to issue securities that have rights, preferences or privileges senior to our common stock and may dilute current shareholders' ownership interest in the Company. To the extent that we require financing and are unable to obtain it, we would be forced to significantly curtail our operations.

### **CONCENTRATION OF CREDIT RISK**

Financial instruments that potentially subject us to a concentration of credit risk consist principally of cash and cash equivalents, short-term investments and accounts receivable. Cash and cash equivalents are held with high-quality financial institutions and short-term investments are made in investment grade securities to mitigate exposure to credit risk. Our customer base is dispersed across many different geographic areas throughout North America, Europe and the Asia Pacific and consists of companies in a variety of industries. We perform ongoing credit evaluations of our customers and normally do not require collateral or other security to support credit sales. We provide an allowance for bad debts based on historical experience and specifically identified risks. If the creditworthiness of certain customers deteriorates, or their business fails, we may experience additional bad debt expenses. During the six month period ended December 31, 2003, we recorded an expense for provisions for doubtful debts totaling \$0.2 million.

### **RECENT ACCOUNTING PRONOUNCEMENTS**

#### *Accounting for Revenue Arrangements with Multiple Deliverables*

In November 2002, the EITF reached a consensus on Issue No. 00-21, *Revenue Arrangements with Multiple Deliverables*. Issue 00-21 provides guidance on how to account for arrangements that involve the delivery or performance of multiple products, services and/or rights to use assets. The provisions of Issue 00-21 apply to revenue arrangements entered into in fiscal periods beginning after June 15, 2003. The adoption of Issue 00-21 did not have a material effect on our consolidated financial position, results of operations or cash flows.

#### *Amendment of Statement 133 on Derivative Instruments and Hedging Activities*

In April 2003, the FASB issued Statement No. 149 (SFAS No. 149), *Amendment of Statement 133 on Derivative Instruments and Hedging Activities*. SFAS No. 149 is intended to result in more consistent reporting of contracts as either freestanding derivative instruments subject to Statement 133 in its entirety, or as hybrid instruments with debt host contracts and embedded derivative features. In addition, SFAS No. 149 clarifies the definition of a derivative by providing guidance on the meaning of initial net investments related to derivatives. SFAS No. 149 is effective for contracts entered into or modified after June 30, 2003. The adoption of SFAS No. 149 did not have a material effect on our consolidated financial position, results of operations or cash flows.

*Financial Instruments with Characteristics of Both Liabilities and Equity*

In May 2003, the FASB issued Statement No. 150 (SFAS No. 150), *Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity*. SFAS No. 150 establishes standards for classifying and measuring as liabilities certain financial instruments that embody obligations of the issuer and have characteristics of both liabilities and equity. SFAS No. 150 represents a significant change in practice in the accounting for a number of financial instruments, including mandatorily redeemable equity instruments and certain equity derivatives. SFAS No. 150 is effective for all financial instruments created or modified after May 31, 2003, and to other instruments as of September 1, 2003. The adoption of this Statement did not have a material effect on our consolidated financial position, results of operations or cash flows.

*Non-Software Deliverables in an Arrangement Containing More-Than-Incidental Software*

In August 2003, the EITF reached a consensus on Issue 03-05, *Applicability of AICPA Statement of Position 97-2 to Non-Software Deliverables in an Arrangement Containing More-Than-Incidental Software*. EITF 03-05 addresses the applicability of SOP 97-2 to non-software deliverables in an arrangement containing more-than-incidental software. In an arrangement that includes software that is more than incidental to the products or services as a whole, software and software-related elements are included within the scope of SOP 97-2. Software-related elements include software products and services, as well as any non-software deliverables for which a software deliverable is essential to its functionality. The adoption of EITF 03-05 did not have a material impact on our consolidated financial results.

*Revenue Recognition*

In December 2003, the Securities and Exchange Commission ( SEC ) issued Staff Accounting Bulletin No. 104 ( SAB 104 ), *Revenue Recognition*. SAB 104 revises or rescinds portions of interpretive guidance included in Topic 13 of the codification of staff accounting bulletins in order to make the interpretive guidance consistent with current authoritative accounting and auditing guidance and SEC rules and regulations. The principal revisions relate to the rescission of material no longer necessary because of private sector developments in U.S. generally accepted accounting principles. SAB 104 also rescinds the Revenue Recognition in Financial Statements Frequently Asked Questions and Answers document issued in conjunction with Topic 13. Selected portions of that document have been incorporated into Topic 13. The adoption of this Staff Accounting Bulletin did not have an impact on our financial position, results of operations or cash flows.

*Off-Balance Sheet Arrangements*

As at December 31, 2003, we were not party to any reportable off-balance sheet arrangements.

**PART I ITEM 3**

**QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Market risk represents the risk of loss that may impact our financial position due to adverse changes in financial market prices and rates. Our market risk exposure is primarily a result of fluctuations in interest rates and foreign currency exchange rates. We do not hold or issue financial instruments for trading purposes.

**INTEREST RATE RISK**

Our exposure to market rate risk for changes in interest rates relates primarily to our investment portfolio. The investment of cash is regulated by our investment policy of which the primary objective is the security of principal. Among other selection criteria, the investment policy states that the term to maturity of investments cannot exceed one year in length. We invest our cash in a variety of short-term financial instruments, including government bonds, commercial paper and money market instruments. Our portfolio is diversified and consists primarily of investment grade securities to minimize credit risk. These investments are typically denominated in U.S. dollars. Cash balances in foreign currencies are operating balances and are only invested in demand or short-term deposits of the local operating bank. We do not use derivative financial instruments in our investment portfolio.

While interest income on our cash, cash equivalents, and short-term investments is subject to interest rate fluctuations, we believe that the impact of these fluctuations does not have a material effect on our financial position due to the short-term nature of these financial instruments. Our interest income and interest expense are most sensitive to the general level of interest rates in Canada and the United States. Sensitivity analysis is used to measure our interest rate risk. Based on an analysis of our balances as of December 31, 2003, a 100 basis-point adverse change in interest rates would not have a material effect on our consolidated financial position, results of operation, or cash flows.

**FOREIGN CURRENCY RISK**

We conduct business on a global basis in international currencies. As such, we are exposed to adverse or beneficial movements in foreign exchange rates. The majority of our sales are denominated in U.S. dollars, the currency in which we report our financial statements; however we do conduct a portion of our sales in currencies other than the U.S. dollar, including the British pound and the Euro.

We are exposed to foreign exchange rate fluctuations as the financial results of our foreign subsidiaries are translated into U.S. dollars on consolidation. Any translation gains or losses from foreign currency remeasurement into functional currency are included in the consolidated statement of operations. As exchange rates vary, these results when translated may impact our overall expected financial results. Assets and liabilities of the majority of our European subsidiaries are translated into U.S. dollars at exchange rates in effect as of the applicable balance sheet date, and any resulting translation adjustments are recorded directly to accumulated comprehensive income, a separate component of stockholders' equity. Any transaction gains or losses are reflected in the consolidated statement of operations.

We also have exposure to foreign currency rate fluctuations when we translate cash from one currency into another to fund operational requirements. While the majority of our European operations fund their operations from local denominated revenues, we may be exposed to foreign exchange gains or losses on the conversion of U.S. dollars to other currencies such as Canadian dollars. In addition, we have exposure to the change in rates as the result of timing differences between expenses being incurred and paid. As exchange rates vary, we may experience a negative impact on financial results.

We regularly analyze the sensitivity of our foreign exchange positions to measure foreign exchange risk. At December 31, 2003, a 10% shift in foreign exchange rates would not have materially impacted our foreign exchange loss. We cannot predict the effect of exchange rate fluctuations upon our future results. In the

current fiscal year, we have not engaged in hedging the risks associated with foreign exchange exposure. Although we may do so in the future, we cannot be sure that any hedging techniques we may implement will be successful or that our business, results of operations, financial condition and cash flows will not be materially adversely affected by exchange rate fluctuations.

## **PART I ITEM 4**

### **CONTROLS AND PROCEDURES**

#### **Evaluation of disclosure controls and procedures**

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Exchange Act) as of the end of the period covered by this report (the Evaluation Date ). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, as of the Evaluation Date, our disclosure controls and procedures were effective in timely alerting them to the material information relating to us (or our consolidated subsidiaries) required to be included in reports that we file or submit under the Exchange Act.

#### **Changes in internal controls**

There were no changes made in our internal control over financial reporting during the period covered by this report that have materially affected, or are reasonably likely to materially affect our internal control over financial reporting.

Our management, including our Chief Executive Officer and our Chief Financial Officer, does not expect that our disclosure controls and procedures or internal control over financial reporting will prevent all error and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within our company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the control. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions; over time, control may become inadequate because of changes in conditions, or degree of compliance with the policies or procedures may deteriorate. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

## **PART II: OTHER INFORMATION**

### **PART II ITEM 4**

#### **SUBMISSIONS OF MATTERS TO A VOTE OF SECURITYHOLDERS**

On or about January 21, 2004, we distributed to our securityholders a Notice of Extraordinary General Meeting to be held on February 23, 2004 and Management Information Circular and Notice of Hearing of

Petition for Arrangement under the *Company Act* (British Columbia) relating to a proposed arrangement involving us and our common shareholders and CDC Software Corporation, a wholly-owned subsidiary of chinadotcom corporation. The proposed arrangement is to be considered and voted upon at the meeting.



**PART II ITEM 6**

**EXHIBITS AND REPORTS ON FORM 8-K**

(a) Exhibits

<b>Exhibit No.</b>	<b>Description</b>
2.1(1)	Share Purchase Agreement by and between Pivotal and Pierre Marcel, Marc Bahda, Bernard Wach and Other Shareholders of Transitif S.A., dated December 3, 1999
2.2(2)	Stock Purchase Agreement among Pivotal and Industrial & Financial Systems AB and Eli Barak, Alon Hod and Tony Topaz concerning all of the Shares of Exactium Ltd. dated April 11, 2000
2.3(3)	Share Purchase Agreement among Pivotal and David Pritchard, Kirk Herrington, Michael Satterfield, Calvin Mah, VW B.C. Technology Investment Fund, LP, Venrock Associates, Venrock Associates II, LP, Working Ventures Canadian Fund Inc., Bank of Montreal Capital Corporation, Sussex Capital Inc. and the Other Shareholders of Simba Technologies Inc. concerning all the Shares of Simba Technologies Inc. dated May 29, 2000
2.4(12)	Agreement and Plan of Merger among Pivotal, Pivotal Corporation, a Washington corporation, Pivotal Merger Subsidiary, Inc., MarketFirst Software, Inc. and other shareholders of MarketFirst Software, Inc. dated October 2, 2002
3.1(4)	Memorandum and Articles
4.1(4)	Specimen of common share certificate
4.2(4)	Registration Rights (included in Exhibit 10.14)
4.3(2)	Registration Rights Agreement dated June 2, 2000 (included in Exhibit 2.2)
4.4(3)	Registration Rights Agreement dated June 26, 2000 (included in Exhibit 2.3)
4.5(8)	Specimen of common share certificate as of August 17, 2000
#10.1(4)	Employee Share Purchase Plan
10.2(4)	Lease dated as of July 18, 1997 between Sodican (B.C.) Inc. and Pivotal for premises located in North Vancouver, B.C.
10.3(4)	Lease dated as of May 26, 1998 between Novo Esplanade Ltd. and Pivotal for premises located in North Vancouver, B.C.

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- 10.4(4) Lease(1) dated as of December 14, 1998 between B.C. Rail Ltd. and Pivotal for premises located in North Vancouver, B.C.
- 10.5(4) Lease(2) dated as of December 14, 1998, between B.C. Rail Ltd. and Pivotal with respect to premises located in North Vancouver, B.C.
- 10.6(4) Lease dated as of December 11, 1998 between The Plaza at Yarrow Bay Inc. (previously Yarrow Bay Office III Limited Partnership) and Pivotal with respect to premises located in Kirkland, Washington
- 10.7(4) Canadian Imperial Bank of Commerce Cdn\$2,000,000 Committed Installment Loan dated March 18, 1998
- 10.8(4) Canadian Imperial Bank of Commerce Cdn\$3,000,000 Operating Line of Credit dated March 18, 1998
- 10.9(4) Security Agreement with Canadian Imperial Bank of Commerce dated for reference April 15, 1998
- 10.10(4) Contract Relative to Special Security under the Bank Act between Canadian Imperial Bank of Commerce and Pivotal dated April 30, 1998
- 10.11(4) Canadian Imperial Bank of Commerce Schedule Standard Credit Terms dated March 18, 1998
- 10.12(4) Canadian Imperial Bank of Commerce Schedule Standard Credit Terms dated March 18, 1998
- #10.13(4) Form of Indemnity Agreement between Pivotal and directors and officers of Pivotal
- 10.14(4) Investors Rights Agreement dated January 15, 1999
- 10.15(5) Lease dated April 14, 2000 among Deramore Holdings Limited (1), Pivotal Corporation (NI) Limited (2) and Pivotal for premises located in Belfast, Northern Ireland Employment Agreement between Vince Mifsud and Pivotal dated November 10, 1998
- #10.17(6) Exactium Ltd. 1999 Stock Option Plan
- #10.18(7) Simba Technologies Inc. Incentive Stock Option Plan, as amended
- #10.19(8) Amended and Restated Incentive Stock Option Plan
- 10.20(8) Restated Offer to Lease dated July 28, 2000 between PCI Properties Corporation and Pivotal with respect to premises located in Vancouver, B.C.

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- 10.21(8) First Amendment to Restated Offer to Lease dated October 16, 2000 between PCI Properties Corp. and Pivotal with respect to premises located in Vancouver, B.C.
- 10.22(8) Second Amendment to Restated Offer to Lease dated May 18, 2001 between PCI Properties Corp. and Pivotal with respect to premises located in Vancouver, B.C.
- 10.23(8) Lease dated September 1, 2000 between Landgem Office I, Ltd. (previously Dallas Office Portfolio L.P.) and Software Spectrum CRM, Inc. for premises located in Dallas, Texas
- 10.24(8) Lease dated December 19, 2000 between 485 Properties, LLC and Pivotal for premises located in Atlanta, Georgia
- 10.25(8) Lease dated as of November 24, 2000 between Scholl Consumer Products Limited and Pivotal for premises located in Luton, England
- #10.26(8) Employment Agreement between Kent Roger (Bo) Manning and Pivotal dated August 22, 2001
- 10.27(8) Amendment No.1 dated June 19, 2001 to the Canadian Imperial Bank of Commerce Cdn\$3,000,000 Operating Line of Credit dated March 18, 1998
- 10.28(8) Amendment No.2 dated July 3, 2001 to the Canadian Imperial Bank of Commerce Cdn\$3,000,000 Operating Line of Credit dated March 18, 1998
- #10.29(9) Consulting Agreement between Lochhead Corporation and Pivotal dated January 28, 2002
- 10.30(10) Loan Agreement between Canadian Imperial Bank of Commerce and Pivotal dated December 31, 2001
- #10.31(11) Employment Agreement between John O Hara and Pivotal dated June 5, 2001
- #10.32(11) Employment Agreement between Robert Douglas and Pivotal dated October 21, 2001
- #10.33(11) Employment Agreement between Joe Dworak and Pivotal dated October 19, 2001
- #10.34(11) Employment Agreement between James Warden and Pivotal dated May 18, 1999
- 10.35(11) Lease Amendment Agreement made as of April 22, 2002 between 354875 B.C. Ltd. and Pivotal with respect to premises located in North Vancouver, B.C.
- 10.36(11) Modification of Lease dated January 8, 2002 between B.C. Rail Ltd. and Pivotal
- 10.37(11) Sub-lease dated September 19, 2001 between The H.W. Wilson Company Inc. and Pivotal with respect to premises located in Dublin, Republic of Ireland

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- 10.38(11) Sub-lease dated August 18, 2000 between Dunsmuir & Hornby Ltd. and Pivotal with respect to premises located in Vancouver, B.C.
- 10.39(11) Lease Extension dated October 30, 2001 between Dunsmuir & Hornby Ltd. and Pivotal with respect to premises located in Vancouver, B.C.
- 10.40(11) Lease made May 7, 2000 between 1102758 Ontario Limited and Pivotal with respect to premises located in Toronto, ON
- #10.41(11) Loan Agreement made as of January 29, 2001 between Pivotal and Andre Beaulieu
- #10.42(11) Amendment of Loan Agreement dated May 29, 2002 between Pivotal and Andre Beaulieu
- 10.43(11) Sub-lease dated August 29, 2000 between Pivotal and Primus Telecommunications (Canada) Inc. with respect to premises located in Vancouver, B.C.
- 10.44(11) Amendment of Lease Extension dated April 29, 2002 between Pivotal and Dunsmuir and Hornby Ltd. with respect to premises located in Vancouver, B.C.
- 10.45(13) Lease dated August 18, 2000 between Pivotal and Dunsmuir and Hornby Ltd. with respect to premises located in Vancouver, B.C.
- 10.46(14) Credit Agreement with CIBC dated December 24, 2002
- 10.45(14) Loan and Security Agreement with Silicon Valley Bank dated December 2002
- 10.47(15) Amendment of Loan and Security Agreement with Silicon Valley Bank dated August 2003
- #10.48(15) Employment Agreement between Jesper Andersen and Pivotal dated March 14, 2002
- 10.49(16) Arrangement Agreement (as amended) dated October 7, 2003 between Pivotal and 675786 B.C. Ltd., Talisma Corp., Oak IX Affiliates Fund, L.P., Oak IX Affiliates Fund A.L.P., Oak Investment Partners IX, L.P., Oak Investment Partners X, L.P., and Oak X Affiliates Fund, L.P.
- 10.50(17) Amended and Restated Arrangement Agreement dated January 19, 2004 between Pivotal and CDC Software Corporation and chinadotcom corporation
- 10.51 Amendment of Loan and Security Agreement with Silicon Valley Bank dated October 2003

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10.52 Amendment of Loan and Security Agreement with Silicon Valley Bank dated December 2003  
 10.53 Amendment of Loan and Security Agreement with Silicon Valley Bank dated January 2004  
 31.1 Rule 13a-14(a) Certification (Chief Executive Officer)  
 31.2 Rule 13a-14(a) Certification (Chief Financial Officer)  
 32.1 Rule 13a-14(b) Certification (Chief Executive Officer)  
 32.1 Rule 13a-14(b) Certification (Chief Financial Officer)  
 99.1 Risk Factors

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# Indicates management contract or compensatory plan or arrangement.

- (1) Incorporated by reference to Pivotal's Form 8-K filed on January 25, 2000.
- (2) Incorporated by reference to Pivotal's Form 8-K filed on June 19, 2000.
- (3) Incorporated by reference to Pivotal's Form 8-K filed on July 11, 2000.
- (4) Incorporated by reference to Pivotal's Registration Statement on Form F-1 (No. 333-82871).
- (5) Incorporated by reference to Pivotal's Annual Report on Form 10-K for the year ended June 30, 2000.
- (6) Incorporated by reference to Pivotal's Registration Statement on Form S-8 (No. 333-39922).
- (7) Incorporated by reference to Pivotal's Registration Statement on Form S-8 (No. 333-42460).
- (8) Incorporated by reference to Pivotal's Annual Report on Form 10-K for the year ended June 30, 2001.
- (9) Incorporated by reference to Pivotal's Quarterly Report on Form 10-Q for the quarter ended December 31, 2001.
- (10) Incorporated by reference to Pivotal's Quarterly Report on Form 10-Q for the quarter ended December 31, 2002.
- (11) Incorporated by reference to Pivotal's Annual Report on Form 10-K for the year ended June 30, 2002.
- (12) Incorporated by reference to Pivotal's Form 8-K filed on October 29, 2002.
- (13) Incorporated by reference to Pivotal's Form 10-Q filed on November 14, 2002.
- (14) Incorporated by reference to Pivotal's Form 10-Q filed on February 14, 2003.
- (15) Incorporated by reference to Pivotal's Form 10-K filed on September 29, 2003.
- (16) Incorporated by reference to Pivotal's Form 8-K filed on October 24, 2003.
- (17) Incorporated by reference to Pivotal's Form 8-K filed on January 28, 2004.

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(b) Reports on Form 8-K

We furnished a Form 8-K on October 6, 2003 pursuant to Item 9 to disclose the resignation of a director.

We filed a Form 8-K on October 14, 2003 pursuant to Items 5 and 9 to announce the agreement referred to above as Exhibit 10.49 relating to a proposed business combination. We furnished Form 8-K s on October 22, 2003, October 24, 2003, November 17, 2003, November 19, 2003, November 20, 2003, November 24, 2003 and December 4, 2003 pursuant to Item 9 to announce the date of an extraordinary general meeting relating the proposed business combination, to furnish the notice and management proxy circular relating to the meeting, to announce a proposed adjournment of the meeting, to announce the actual adjournment of the meeting, to reaffirm the transaction and to announce two further adjournments of the meeting.

We furnished Form 8-K s on November 13, 2003 and November 17, 2003 pursuant to Item 9 to acknowledge the receipt of an additional offer for a business combination and to announce our rejection of such offer.

We furnished Form 8-K s on November 19, 2003, November 20, 2003 and December 1, 2003 and three such forms on December 8, 2003 pursuant to Item 9 to acknowledge the receipt of an additional offer for a business combination, to clarify our contacts with the offeree, to announce the receipt of a firm offer relating to the proposed business combination, to provide an update regarding the offer, to announce the agreement referred to above as Exhibit 10.50 and to discuss our business strategy relating to the proposed combination.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: February 17, 2004

**PIVOTAL CORPORATION**

/s/ Divesh Sisodraker

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Chief Financial Officer  
(Principal Financial and Accounting Officer  
and Duly Authorized Officer)