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UNITED RENTALS INC /DE  
Form 11-K  
June 28, 2002

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 11-K

Annual Report Pursuant to Section 15(d) of the  
Securities Exchange Act of 1934

(Mark One)

Annual report pursuant to Section 15(d) of the Securities Exchange Act of  
1934 (No Fee Required)

For the fiscal year ended December 31, 2000

OR

Transition report pursuant to Section 15(d) of the Securities Exchange Act  
of 1934 (No Fee Required)

For the transition period from \_\_\_ to \_\_\_

Commission file number 1-14387

A. Full title of the plan and address of the plan, if different from that of  
the issuer named below:

United Rentals, Inc. 401(k) Investment Plan

B. Name of issuer of the securities held pursuant to the plan and the address  
of its principal executive office:

United Rentals, Inc.  
Five Greenwich Office Park  
Greenwich, Connecticut 06830

REQUIRED INFORMATION

United Rentals, Inc. 401(k) Investment Plan

Audited Financial Statements  
and Supplemental Schedule

December 31, 2000 and 1999

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Report of Independent Auditors

To Participants and Administrator of  
United Rentals, Inc. 401(k) Investment Plan

We have audited the accompanying statements of net assets available for benefits of United Rentals, Inc. 401(k) Investment Plan as of December 31, 2000 and 1999, and the related statements of changes in net assets available for benefits for the years then ended. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan at December 31, 2000 and 1999, and the changes in its net assets available for benefits for the years then ended, in conformity with accounting principles generally accepted in the United States.

Our audits were performed for the purpose of forming an opinion on the financial statements taken as a whole. The accompanying supplemental schedule of assets held at end of year as of December 31, 2000, is presented for purposes of additional analysis and is not a required part of the financial statements but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. This supplemental schedule is the responsibility of the Plan's management. The supplemental schedule has been subjected to the auditing procedures applied in our audits of the financial statements and, in our opinion, is fairly stated in all material respects in relation to the financial statements taken as a whole.

/s/ Ernst & Young LLP

December 14, 2001

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United Rentals, Inc. 401(k) Investment Plan  
Statements of Net Assets Available for Benefits

|       | December 31 |      |
|-------|-------------|------|
|       | 2000        | 1999 |
| ----- |             |      |

Assets:

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|  |    |              |    |              |
|--|----|--------------|----|--------------|
| Cash   | \$ | 599          | \$ | 580,839      |
| Investments, at fair value:                  |    |              |    |              |
| T. Rowe Price Equity Index Trust             |    | 9,401,243    |    |              |
| T. Rowe Price Tradelink Investments          |    | 39,925       |    |              |
| United Rentals, Inc. Common Stock Fund       |    | 4,469,690    |    | 2,712,791    |
| Merrill Lynch Retirement Reserves Money Fund |    |              |    | 3,833,240    |
| Mutual Funds:                                |    |              |    |              |
| Merrill Lynch Basic Value Fund, Inc.         |    |              |    | 2,311,381    |
| Mass. Investors Trust                        |    |              |    | 50,735       |
| Merrill Lynch Fundamental Growth Fund        |    |              |    | 125,841      |
| Pioneer Growth Shares                        |    |              |    | 46,357       |
| Dreyfus Premier Balance Fund                 |    |              |    | 66,230       |
| AIM Blue Chip Fund                           |    |              |    | 264,509      |
| Van Kampen Emerging Growth Fund              |    |              |    | 185,348      |
| AIM Value Fund                               |    |              |    | 113,592      |
| MFS Capital OPP Fund                         |    |              |    | 47,286       |
| Federated Bond Fund                          |    |              |    | 1,829,018    |
| Merrill Lynch S&P 500 Index Fund             |    |              |    | 6,597,107    |
| Lord Abbett Development Growth Fund          |    |              |    | 3,115,721    |
| AIM International Equity Fund                |    |              |    | 2,399,582    |
| T. Rowe Price Spectrum Bond Income Fund      |    | 3,272,995    |    |              |
| T. Rowe Price Balanced Fund                  |    | 647,140      |    |              |
| T. Rowe Price Blue Chip Growth Fund          |    | 4,229,716    |    |              |
| T. Rowe Price Growth and Income Fund         |    | 686,385      |    |              |
| T. Rowe Price International Stock Fund       |    | 3,125,539    |    |              |
| T. Rowe Price New Horizons Fund              |    | 4,863,496    |    |              |
| T. Rowe Price Prime Reserve Fund             |    | 9,666,912    |    |              |
| T. Rowe Price Science & Technology Fund      |    | 1,684,928    |    |              |
| T. Rowe Price Value Fund                     |    | 4,268,483    |    |              |
|  |    |              |    | -----        |
| Total mutual funds                           |    | 32,445,594   |    | 17,152,707   |
| Participant loans                            |    | 1,593,192    |    | 335,759      |
| Contribution receivables:                    |    |              |    |              |
| Participants                                 |    | 356,559      |    | 862,648      |
| Company                                      |    | 102,623      |    | 293,979      |
|  |    |              |    | -----        |
| Total receivables                            |    | 459,182      |    | 1,156,627    |
|  |    |              |    | -----        |
| Net assets available for benefits            |    | \$48,409,425 |    | \$25,771,963 |
|  |    |              |    | =====        |

See accompanying notes.

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United Rentals, Inc. 401(k) Investment Plan

Statements of Changes in Net Assets Available for Benefits

|  |                        |
|--|------------------------|
|  | Year ended December 31 |
|  | 2000                   |
|  | 1999                   |
|  | -----                  |

Additions  
Contributions:

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|  |              |              |
|--|--------------|--------------|
| Participants   | \$17,525,149 | \$13,745,668 |
| Company  | 5,789,089    | 4,438,712    |
| Rollovers  | 7,591,318    | 2,826,669    |
| Investment income:   |              |              |
| Interest and dividend income                                 | 2,089,956    | 626,243      |
| Net (depreciation) appreciation in fair value of investments | (6,237,847)  | 473,702      |
| Other, net   |              | 97,918       |
|  | -----        | -----        |
|  | 26,757,665   | 22,208,912   |
| Deductions   |              |              |
| Benefits paid directly to participants                       | 4,041,879    | 804,968      |
| Other, net   | 78,324       |              |
|  | -----        | -----        |
| Net increase   | 22,637,462   | 21,403,944   |
| Net assets available for benefits, beginning of year         | 25,771,963   | 4,368,019    |
|  | -----        | -----        |
| Net assets available for benefits, end of year               | \$48,409,425 | \$25,771,963 |
|  | =====        | =====        |

See accompanying notes.

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United Rentals, Inc. 401(k) Investment Plan

Notes to Financial Statements

December 31, 2000

1. Description of the Plan

The following description of the United Rentals, Inc. 401(k) Investment Plan (the "Plan") provides only general information. Participants should refer to the Plan document for a more complete description of the Plan's provisions.

General

The Plan is a defined contribution plan, which was established by United Rentals, Inc. (the "Company"). All employees of the Company are eligible to participate in the Plan on the first day of the month following completion of six months of employment (with a minimum of 30 hours of service per week and provided that they have reached the minimum age of 21 years). The Plan has been designed to allow tax deferred contributions by the participants with discretionary Company contributions. The Plan is subject to provisions of the Employee Retirement Income Security Act of 1974 (ERISA).

Contributions

Participants may elect to contribute up to 15% of their annual wages paid by the Company, limited to \$10,500 per annum in 2000 and \$10,000 per annum in 1999. Participants can suspend their contributions at any time and still remain in the Plan. Participants can resume contributions (after one year) and can change their elected contribution rate on January 1, April 1, July 1 and October 1 of each year.

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The Company may contribute a discretionary amount to the Plan which is determined annually by the Board of Directors of the Company. During the years ended December 31, 2000 and 1999, the Company contributed 50% of the first 6% of each participant's compensation up to a maximum contribution of \$1,500.

### Participant Accounts

Each participant account is credited with the participant's contribution, the Company's discretionary contribution, if any, and an allocation of Plan earnings. Allocations are based on the account balance of the participants.

### Vesting

Participants are always 100% vested in their contributions plus actual earnings thereon. Company contributions plus actual earnings thereon begin vesting 20% per year after one year of service and are 100% vested after five years of service (365 days minimum)

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## United Rentals, Inc. 401(k) Investment Plan

### Notes to Financial Statements (continued)

#### 1. Description of the Plan (continued)

service per year). Forfeitures of Company contributions, which aggregated \$404,662 for 2000 and \$455,733 for 1999, are applied to reduce future Company contributions or to pay for Plan administrative expenses.

### Investment Options

Participants may direct their elective contributions and the related Company discretionary contributions into any of the Plan's investment options. From January 1, 1999 to April 30, 2000 all investment options were through the Plan's trustee, Merrill Lynch and Company. Effective May 1, 2000, the Plan changed its trustee to T. Rowe Price Retirement Plan Services, Inc.

### Participants Loans

Participants may borrow from their vested balances in the Plan, subject to certain restrictions and limitations set forth in the Plan document and the Internal Revenue Code. Loan terms range from one to five years for personal loans and up to a reasonable period of time as established by the Plan Administrator for the purchase of a primary residence. The loans are secured by the vested balance in the participant's account and bear interest at a rate determined by the Plan Administrator. Interest rates range from 7.78% to 10.50%. Principal and interest are paid ratably through payroll deductions.

### Distributions and Withdrawals

A participant may not make withdrawals from their account prior to attaining age 59 1/2, except in the event of retirement, termination of employment or proven hardship. Hardship withdrawals must be authorized by the Plan Administrator and are subject to the requirements and limitations set forth in the Plan document, the Internal Revenue Code and the regulations thereunder.

### Plan Termination

Although it has not expressed any intent to do so, the Company has the right

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under the Plan to discontinue its contributions at any time and terminate the Plan subject to the provision of ERISA. In the event that the Plan is terminated, the participants will become 100% vested in their accounts.

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United Rentals, Inc. 401(k) Investment Plan

Notes to Financial Statements (continued)

1. Description of the Plan (continued)

Administrative Expenses

All of the Plan's administrative expenses are paid by the Company. All investment related expenses are charged directly to the participants' accounts.

2. Summary of Significant Accounting Policies

Basis of Accounting

The Plan's financial statements are prepared on the accrual basis of accounting.

Investments

The Plan's investments are stated at fair value. Participant loans are valued at their outstanding principal balances, which approximate fair value.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

3. Income Tax Status

The Plan has applied for but has not received a determination letter from the Internal Revenue Service stating that the Plan is qualified under Section 401(a) of the Internal Revenue Code. The Plan Administrator believes that the Plan is qualified and, therefore, the related trust is exempt from taxation. The Company has indicated that it will take the necessary steps, if any, to maintain the Plan's qualified status.

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United Rentals, Inc. 401(k) Investment Plan

Notes to Financial Statements (continued)

4. Investments

Individual investments that represent 5% or more of the Plan's net assets available for benefits are as follows:

|  | December 31 |
|--|-------------|
|  | 2000        |
|  | 1999        |
|  | -----       |

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|   |             |             |
|---|-------------|-------------|
| T. Rowe Price Equity Index Trust        | \$9,401,243 |             |
| T. Rowe Price Spectrum Bond Income Fund | 3,272,995   |             |
| T. Rowe Price Blue Chip Growth Fund     | 4,229,716   |             |
| T. Rowe Price International Stock Fund  | 3,125,539   |             |
| T. Rowe Price New Horizons Fund         | 4,863,496   |             |
| T. Rowe Price Prime Reserve Fund        | 9,666,912   |             |
| T. Rowe Price Value Fund                | 4,268,483   |             |
| United Rentals, Inc. Common Stock Fund  | 4,469,690   | \$2,712,791 |
| Merrill Lynch Retirement Reserves Fund  |             | 3,833,240   |
| Merrill Lynch Basic Value Fund, Inc.    |             | 2,311,381   |
| Merrill Lynch S&P 500 Index Fund        |             | 6,597,107   |
| Federated Bond Fund                     |             | 1,829,018   |
| Lord Abbett Development Growth Fund     |             | 3,115,721   |
| AIM International Equity Fund           |             | 2,399,582   |

For the year ended December 31, 2000, T. Rowe Price Retirement Plan Services, Inc., the Plan's trustee, was unable to provide net appreciation (depreciation) by investment type.

During 1999, the Plan's net realized and unrealized appreciation (depreciation) in fair value of investments was as follows:

|                                       |                |
|---------------------------------------|----------------|
| United Rentals, Inc. Common Stock     | \$ (1,301,202) |
| Merrill Lynch Basic Value Fund, Inc.  | (85,540)       |
| Mass. Investors Trust                 | 717            |
| Merrill Lynch Fundamental Growth Fund | 7,188          |
| Pioneer Growth Shares                 | (826)          |
| Dreyfus Premier Balance Fund          | (43)           |
| AIM Blue Chip Fund                    | 15,190         |
| Van Kampen Emerging Growth Fund       | 39,189         |
| AIM Value Fund                        | 5,063          |
| MFS Capital OPP Fund                  | 1,031          |
| Federated Bond Fund                   | (105,433)      |
| Merrill Lynch S&P 500 Index Fund      | 568,447        |
| Lord Abbett Development Growth Fund   | 630,632        |
| AIM International Equity Fund         | 699,289        |
|                                       | -----          |
|                                       | \$ 473,702     |
|                                       | =====          |

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United Rentals, Inc. 401(k) Investment Plan

EIN: 06-1493538

Plan #: 001

Schedule H, Line 4(i)--Schedule of Assets Held at End of Year

December 31, 2000

| Identity of Issuer, Borrower,<br>Lessor or Similar Party | Description of Investment,<br>Including Maturity Date, Rate<br>of Interest, Par or Maturity Value | Shar<br>Uni |
|--|---|-------------|
| -----  |   |             |
| T. Rowe Price Retirement<br>Plan Services, Inc. *        | Spectrum Bond Income Fund   | \$ 3        |

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|   |     |
|---|-----|
| Balanced Fund                               |     |
| Blue Chip Growth Fund                       | 1   |
| Growth and Income Fund                      |     |
| International Stock Fund                    | 2   |
| New Horizons Fund                           | 2   |
| Prime Reserve Fund                          | 9,6 |
| Science & Technology Fund                   |     |
| Value Fund                                  | 2   |
| Equity Index Trust                          | 2   |
| T. Rowe Price Tradelink Investments         |     |
| (see detail of investments in the Tradelink |     |
| Investments on page 9)                      |     |
| United Rentals, Inc. Common Stock Fund*     | 3   |

Participant loans\* Interest rates range from 7.78% to 10.5%;  
maturities range from 5 to 10 years

\* Indicates party-in-interest to the Plan.

Note: The "cost" column is not applicable because all of the Plan's investment options are participant directed.

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United Rentals, Inc. 401(k) Investment Plan

EIN: 06-1493538  
Plan #: 001

Schedule H, Line 4(i)--Schedule of Assets Held at End of Year (continued)

December 31, 2000

| Identity of Issuer, Borrower,<br>Lessor or Similar Party | Description of Investment,<br>Including Maturity Date, Rate<br>of Interest, Par or Maturity Value | Shares/<br>Units |
|--|---|------------------|
| -----  |   |                  |
| T. Rowe Price Retirement Plan<br>Services, Inc. *        | Tradelink Investments:  |                  |
|  | Money Market Funds  |                  |
|  | Ames Department Stores, Inc.  | 200              |
|  | JDS Uniphase Corp.  | 75               |
|  | Lucent Technologies, Inc.   | 50               |
|  | Mercator Software, Inc.   | 200              |
|  | Microsoft Corp.   | 50               |
|  | Priceline, Inc.   | 200              |
|  | Red Hat, Inc.   | 100              |
|  | Weblink Wireless, Inc.  | 100              |
|  | Xerox Corporation   | 50               |
|  | Oak Technology, Inc.  | 150              |
|  | Syms Corp.  | 500              |



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|  |     |
|--|-----|
| Cisco Systems, Inc.                      | 87  |
| Mutual funds:                            |     |
| Gabelli Growth Fund                      | 78  |
| Warburg Pincus Capital Appreciation Fund | 128 |

\* Indicates party-in-interest to the Plan.

EXHIBITS

23 Consent of Ernst & Young LLP

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

United Rentals, Inc. 401(k) Investment Plan

Date: June 27, 2002

By: /s/ MICHAEL J. NOLAN

-----  
Name: Michael J. Nolan  
Title: Chief Financial Officer