

BRINKS CO  
Form SC 13D/A  
December 18, 2006

OMB APPROVAL  
OMB Number: 3235-0145  
Expires: February 28, 2009  
Estimated average burden  
hours per response...15

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**SCHEDULE 13D/A**

**Under the Securities Exchange Act of 1934  
(Amendment No. 4)\***

The Brink's Company  
(Name of Issuer)

Common Stock, par value \$1 per share  
(Title of Class of Securities)

109696104

(CUSIP Number)

Jerome J. Lande

MMI Investments, L.P.

1370 Avenue of the Americas

New York, New York 10019

(212) 586-4333

(Name, Address and Telephone Number of Person Authorized to  
Receive Notices and Communications)

December 15, 2006

(Date of Event Which Requires Filing of this Statement)

If the filing person has previously filed a statement on Schedule 13G to report the acquisition that is the subject of this Schedule 13D, and is filing this schedule because of §§240.13d-1(e), 240.13d-1(f) or 240.13d-1(g), check the following box. o

**Note:** Schedules filed in paper format shall include a signed original and five copies of the schedule, including all exhibits. See §240.13d-7 for other parties to whom copies are to be sent.

\* The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter disclosures provided in a prior cover page.

The information required on the remainder of this cover page shall not be deemed to be filed for the purpose of Section 18 of the Securities Exchange Act of 1934 ( Act ) or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, see the Notes).

**Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB control number.**

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CUSIP No. 109696104

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NAMES OF REPORTING PERSONS:

1 MMI Investments, L.P.

I.R.S. IDENTIFICATION NOS. OF ABOVE PERSONS (ENTITIES ONLY):

141810589

CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP (SEE INSTRUCTIONS):

2 (a)   
(b)

SEC USE ONLY:

3

SOURCE OF FUNDS (SEE INSTRUCTIONS):

4 OO

CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) OR 2(e):

5

CITIZENSHIP OR PLACE OF ORGANIZATION:

6 Delaware

SOLE VOTING POWER:

7

NUMBER OF 4,008,000

SHARED VOTING POWER:

SHARES 8  
BENEFICIALLY OWNED BY

|           |           |                           |
|-----------|-----------|---------------------------|
| EACH      |           | SOLE DISPOSITIVE POWER:   |
| REPORTING | <b>9</b>  |                           |
| PERSON    |           | 4,008,000                 |
| WITH      |           | SHARED DISPOSITIVE POWER: |
|           | <b>10</b> |                           |

**11** AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON:  
4,008,000

**12** CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES (SEE INSTRUCTIONS):  
o

**13** PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11):  
8.3%

**14** TYPE OF REPORTING PERSON (SEE INSTRUCTIONS):  
PN

CUSIP No. 109696104

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NAMES OF REPORTING PERSONS:

1

MCM Capital Management, LLC

I.R.S. IDENTIFICATION NOS. OF ABOVE PERSONS (ENTITIES ONLY):

141814578

CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP (SEE INSTRUCTIONS):

2

(a)

(b)

SEC USE ONLY:

3

SOURCE OF FUNDS (SEE INSTRUCTIONS):

4

AF

CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) OR 2(e):

5

CITIZENSHIP OR PLACE OF ORGANIZATION:

6

Delaware

SOLE VOTING POWER:

7

NUMBER OF 4,008,000

SHARED VOTING POWER:

SHARES  
BENEFICIALLY OWNED BY 8

|                             |           |  |
|-----------------------------|-----------|--|
| EACH<br>REPORTING<br>PERSON | <b>9</b>  | SOLE DISPOSITIVE POWER:<br><br>4,008,000 |
| WITH                        | <b>10</b> | SHARED DISPOSITIVE POWER:                |

**11** AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON:  
  
4,008,000

**12** CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES (SEE INSTRUCTIONS):  
  
o

**13** PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11):  
  
8.3%

**14** TYPE OF REPORTING PERSON (SEE INSTRUCTIONS):  
  
OO

**ITEM 1. SECURITY AND ISSUES**

This Amendment No. 4 on Schedule 13D (this Statement ) relates to the Common Stock, Par Value \$1 Per Share (the Common Stock ), of The Brink s Company, a Virginia corporation (the Issuer ), the principal executive offices of which are located at 1801 Bayberry Court, Richmond, Virginia 23226-8100. This Amendment No. 4 amends and restates in full each of the items set forth below. Terms not defined in this Amendment No. 4 shall have the respective meanings given to such terms in the Schedule 13D as originally deemed filed on February 6, 2004 ( Original 13D ).

**ITEM 4. PURPOSE OF TRANSACTION**

MMI Investments purchased the Shares as part of its investment activities. The Reporting Persons intend to review and evaluate the investment by MMI Investments in the Common Stock of the Issuer on an ongoing basis and may, depending upon their evaluation of the business and prospects of the Issuer, or such other considerations as they may deem relevant, determine to increase, decrease, or dispose of MMI Investments holdings of Common Stock. As a part of such review and evaluation, the Reporting Persons may communicate with the Issuer s management, directors and other shareholders, including as described below.

On April 20, 2005, MMI Investments submitted to the Issuer s Board of Directors a letter and attachment, filed as Exhibit 2, hereto, discussing MMI s views concerning the desirability of the Issuer exiting BAX.

According to the publicly available 13D amendment filed by Pirate Capital LLC, the general partner of Jolly Roger Fund LP, on November 21, 2006, Jolly Roger Fund LP notified the Issuer of its intent to make the following proposal (the Stockholder Value Proposal ) at the Issuer s 2007 annual meeting of stockholders: RESOLVED, that the stockholders of The Brink s Company recommend that the Board of Directors immediately engage a nationally recognized investment banking firm to explore all strategic alternatives (outside of the ordinary course of business) to increase stockholder value, including, but not limited to, the sale of the Company or a Dutch tender offer for the Company s common stock.

While MMI Investments has not discussed this intended Stockholder Value Proposal with Pirate Capital LLC, Jolly Roger Fund LP or any other stockholder, it expects, absent significant intervening actions by the Issuer designed to increase stockholder value or a compelling argument in opposition, to support such proposal if presented at the Issuer s 2007 annual meeting of stockholders for the reasons described in the presentation dated December 15, 2006 and related attachments filed as Exhibit 3 hereto. A copy of the cover letter used to transmit a copy of this presentation to the Board of Directors of the Issuer is filed as Exhibit 4 hereto.

Other than as described in this Item 4, neither Reporting Person, nor, to the knowledge of each Reporting Person, any individuals listed on Schedule I, has any current plan or proposal that relates to or would result in any of the transactions or other matters specified in clauses (a) through (j) of Item 4 of Schedule 13D; provided that the Reporting Persons reserve the right to develop such plans or proposals.



**ITEM 5. INTEREST IN SECURITIES OF THE ISSUER**

(a)-(b) Based on 48,505,239 shares of Common Stock outstanding as of November 1, 2006, as reported in the Issuer's Form 10-Q filed November 3, 2006 (which reflects issuances of Common Stock by the Issuer subsequent to the filing of Amendment No. 3 to the Original 13D), the Shares owned by MMI Investments represent approximately 8.3% of the outstanding Common Stock. MMI Investments has the sole power to direct the vote and disposition of such Shares on the date of this Statement. However, by virtue of being the general partner of MMI Investments, MCM may be deemed to be the beneficial owner of the Shares owned by MMI Investments and have sole power over the voting and disposition of such Shares as a result of its having the sole power to make voting and disposition decisions on behalf of MMI Investments with respect to such Shares.

Except for the Shares owned by MMI Investments, as of the date hereof, neither MCM nor, to MMI Investments' and MCM's knowledge, any of the persons listed on Schedule I, owns any Common Stock of the Issuer or has any right to acquire, directly or indirectly, any beneficial ownership of other Common Stock of the Issuer.

(c) There have been no transactions with respect to the Common Stock during the past 60 days by MMI Investments, MCM, or, to either Reporting Person's knowledge, any of the persons listed on Schedule I.

(d) No person other than MMI Investments is known to either Reporting Person to have the right to receive or the power to direct the receipt of dividends from or the proceeds from the sale of, any of the Shares referred to in Item 5(a) above.

(e) Not applicable.

**ITEM 7. MATERIAL TO BE FILED AS EXHIBITS**

See Exhibit Index appearing elsewhere herein, which is incorporated herein by reference.

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**SIGNATURE**

After reasonable inquiry and to the best of my knowledge and belief, the undersigned certify that the information set forth in this statement is true, complete, and correct.

Pursuant to Rule 13d-1(k) (1) (iii) of Regulation 13D-G of the General Rules and Regulations of the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended, the undersigned agree that the attached statement is filed on behalf of each of them.

Date: December 15, 2006

MMI INVESTMENTS, L.P.

By: MCM Capital Management, LLC  
General Partner

By: /s/ JEROME J. LANDE  
Jerome J. Lande  
Executive Vice President

MCM CAPITAL MANAGEMENT, LLC

By: /s/ JEROME J. LANDE  
Jerome J. Lande  
Executive Vice President

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**SCHEDULE I**  
**MCM Capital Management, LLC ( MCM )**  
**Voting Members and Executive Officers**

| <b>Name and Business Address</b>  | <b>Position and Principal Occupation</b>  |
|---|---|
| John S. Dyson<br>1370 Avenue of the Americas<br>New York, New York 10019      | Voting Member and Chairman of MCM;<br>Voting Member and Chairman of Millcap Advisors,<br>LLC<br>( Millcap ), a Delaware limited liability company<br>1370 Avenue of the Americas, New York, New<br>York 10019 |
| Clay B. Lifflander<br>1370 Avenue of the Americas<br>New York, New York 10019 | Voting Member and President of MCM;<br>Voting Member and President of Millcap   |

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**EXHIBIT INDEX**

| <b>Number</b> | <b>Description</b>   |
|---------------|--|
| 1.            | Joint Filing Agreement dated as of February 6, 2004, by and between MMI Investments and MCM (incorporated by reference to Exhibit 1 to Amendment No. 1 to the Schedule 13D) filed on April 20, 2005. |
| 2.            | Letter and attachment, dated April 20, 2005, from MMI Investments to the Board of Directors of The Brink s Company (incorporated by reference to Exhibit 2 to Amendment No. 1 to the Schedule 13D).  |
| 3.            | Presentation and related attachments, dated December 15, 2006, of MMI Investments regarding its intended vote with respect to the Stockholder Value Proposal and the reasons therefor.               |
| 4.            | Cover letter, dated December 15, 2006, from MMI Investments to the Board of Directors of The Brink s Company.  |

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