# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

FORM 10-Q

## x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 <br> For the quarterly period ended June 30, 2007

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$

Commission File No. 001-12907

## KNOLL, INC.

A Delaware Corporation
I.R.S. Employer No. 13-3873847

1235 Water Street

East Greenville, PA 18041

Telephone Number (215) 679-7991

## Edgar Filing: KNOLL INC - Form 10-Q

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No ${ }^{*}$

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act.

Large accelerated filer *, Accelerated filer x, Non-accelerated filer *.
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.) Yes * No x
As of August 3, 2007, there were $49,981,646$ shares of the Registrant s common stock, par value $\$ 0.01$ per share, outstanding.

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## PART I FINANCIAL INFORMATION

## ITEM 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS <br> KNOLL, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(dollars in thousands, except share and per share data)

|  | $\begin{gathered} \text { June 30, } \\ 2007 \\ \text { (Unaudited) } \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2006 \end{gathered}$ |
| :---: | :---: | :---: |
| ASSETS |  |  |
| Current assets: |  |  |
| Cash and cash equivalents | \$ 20,068 | \$ 16,038 |
| Customer receivables, net | 127,120 | 132,970 |
| Inventories | 82,822 | 75,930 |
| Deferred income taxes | 8,986 | 13,416 |
| Prepaid and other current assets | 7,474 | 10,030 |
| Total current assets | 246,470 | 248,384 |
| Property, plant, and equipment, net | 138,514 | 137,729 |
| Goodwill, net | 45,010 | 44,637 |
| Intangible assets, net | 194,227 | 193,654 |
| Other non-trade receivables | 2,660 | 3,835 |
| Other noncurrent assets | 3,555 | 3,898 |
| Total Assets | \$ 630,436 | \$ 632,137 |

LIABILITIES AND STOCKHOLDERS' EQUITY

| Current liabilities: |  |  |
| :--- | ---: | ---: |
| Current maturities of long-term debt | 118 | $\$$ |
| Accounts payable | 68,305 | 72,596 |
| Income taxes payable | 2,331 | 16,317 |
| Other current liabilities | 76,977 | 79,334 |
|  |  | 147,731 |
| Total current liabilities | 328,525 | 171,214 |
| Long-term debt | 41,269 | 347,320 |
| Deferred income taxes | 27,889 | 26,665 |
| Postretirement benefits other than pensions | 27,848 | 27,636 |
| Pension liability | 5,434 | 5,243 |
| International retirement obligation | 10,696 | 8,042 |
| Other noncurrent liabilities |  |  |
|  | 589,392 | 627,753 |

Stockholders' equity:
Common stock, $\$ 0.01$ par value; 200,000,000 shares authorized; 49,980,946 issued and outstanding (net of 400
$7,608,600$ treasury shares) in 2007 and $49,037,660$ shares issued and outstanding (net of $6,348,764$ treasury

| shares) in 2006 |  |  |
| :--- | ---: | :---: |
| Additional paid-in-capital | 12,556 | 4,409 |
| Retained earnings (deficit) | 18,776 | $(2,726)$ |
| Accumulated other comprehensive income | 9,212 | 2,211 |
|  | 41,044 | 4,384 |
| Total stockholders' equity | $\$ 630,436$ | $\$$ |
| Total Liabilities and Stockholders' Equity | 632,137 |  |

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KNOLL, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

## (Unaudited) <br> (dollars in thousands, except share and per share data)

|  | Three Months Ended |  |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, |  |  |  |  | June 30, |  |  |  |
|  |  |  | 2007 |  | 2006 |  | 2007 |  | 2006 |
| Sales | \$ |  | 272,089 | \$ | 247,476 | \$ | 520,036 | \$ | 465,576 |
| Cost of sales |  |  | 178,700 |  | 168,511 |  | 342,119 |  | 316,838 |
| Gross profit |  |  | 93,389 |  | 78,965 |  | 177,917 |  | 148,738 |
| Selling, general, and administrative expenses |  |  | 55,754 |  | 49,729 |  | 109,502 |  | 97,565 |
| Operating Income |  |  | 37,635 |  | 29,236 |  | 68,415 |  | 51,173 |
| Interest expense |  |  | 6,463 |  | 5,449 |  | 12,955 |  | 10,796 |
| Other (expense) income, net |  |  | $(2,737)$ |  | 525 |  | $(3,113)$ |  | 762 |
| Income before income tax expense |  |  | 28,435 |  | 24,312 |  | 52,347 |  | 41,139 |
| Income tax expense |  |  | 10,921 |  | 9,560 |  | 20,005 |  | 16,134 |
| Net Income | \$ |  | 17,514 | \$ | 14,752 | \$ | 32,342 | \$ | 25,005 |
| Net earnings per share |  |  |  |  |  |  |  |  |  |
| Basic | \$ |  | 0.36 | \$ | 0.29 | \$ | 0.67 | \$ | 0.49 |
| Diluted | \$ |  | 0.35 | \$ | 0.28 | \$ | 0.66 | \$ | 0.47 |
| Dividends per share | \$ |  | 0.11 | \$ | 0.10 | \$ | 0.22 | \$ | 0.20 |
| Weighted-average shares outstanding: |  |  |  |  |  |  |  |  |  |
| Basic |  |  | 8,442,239 |  | 51,436,922 |  | 48,088,019 |  | 51,283,364 |
| Diluted |  |  | ,602,989 |  | 53,168,659 |  | 49,337,304 |  | 53,060,358 |

See accompanying notes to the condensed consolidated financial statements.

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## KNOLL, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

## (Unaudited)

(dollars in thousands)

|  | Six Months EndedJune 30, |  |  |
| :---: | :---: | :---: | :---: |
|  |  | 2007 | 2006 |
| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |  |
| Net income | \$ | 32,342 | \$ 25,005 |
| Adjustments to reconcile net income to cash provided by operating activities: |  |  |  |
| Depreciation |  | 9,807 | 9,667 |
| Amortization of intangible assets |  | 663 | 331 |
| Write-off of deferred financing fees |  | 1,195 |  |
| Unrealized foreign currency loss |  | 1,548 | 445 |
| Stock based compensation |  | 2,356 | 2,448 |
| Other non-cash items |  | 70 | 103 |
| Changes in assets and liabilities: |  |  |  |
| Customer receivables |  | 6,435 | $(19,055)$ |
| Inventories |  | $(5,258)$ | $(17,440)$ |
| Accounts payable |  | $(5,119)$ | 7,239 |
| Current and deferred income taxes |  | $(10,439)$ | (913) |
| Other current assets |  | 1,318 | $(3,937)$ |
| Other current liabilities |  | $(3,533)$ | (700) |
| Other noncurrent assets and liabilities |  | 5,725 | 2,731 |
| Cash provided by operating activities |  | 37,110 | 5,924 |
| CASH FLOWS FOR INVESTING ACTIVITIES |  |  |  |
| Capital expenditures |  | $(6,904)$ | $(3,224)$ |
| Proceeds from the sale of assets |  |  | 3 |
| Cash used in investing activities |  | $(6,904)$ | $(3,221)$ |
| CASH FLOWS FOR FINANCING ACTIVITIES |  |  |  |
| Proceeds from revolving credit facilities, net |  | 233,000 | 39,500 |
| Repayment of long-term debt |  | $(254,685)$ | $(31,250)$ |
| Deferred financing fees |  | $(2,431)$ |  |
| Payment of dividends |  | $(10,617)$ | $(10,282)$ |
| Proceeds from the issuance of common stock |  | 28,019 | 18,228 |
| Purchase of common stock for treasury |  | $(29,801)$ | $(26,516)$ |
| Tax benefit from the exercise of stock options |  | 8,956 | 6,984 |
| Cash used in financing activities |  | $(27,559)$ | $(3,336)$ |
| Effect of exchange rate changes on cash and cash equivalents |  | 1,383 | 1,073 |
| Increase in cash and cash equivalents |  | 4,030 | 440 |

Cash and cash equivalents at beginning of period

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KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2007

## NOTE 1: BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements of Knoll, Inc. (the Company ) have been prepared pursuant to the rules and regulations of the United States Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. The consolidated balance sheet of the Company, as of December 31, 2006, was derived from the Company s audited consolidated balance sheet as of that date. All other consolidated financial statements contained herein are unaudited and reflect all adjustments which are, in the opinion of management, necessary to summarize fairly the financial position of the Company and the results of the Company s operations and cash flows for the periods presented. All of these adjustments are of normal recurring nature. All intercompany balances and transactions have been eliminated in consolidation. These consolidated financial statements should be read in conjunction with the financial statements and notes thereto included in the Company s Form 10-K for the year ended December 31, 2006.

## NOTE 2: NEW ACCOUNTING PRONOUNCEMENTS

In September 2006, the Financial Accounting Standards Board ( FASB ) issued FASB Statement No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans an amendment of FASB No. 87, 88, 106, and 132(R) ( SFAS 158 ). SFAS 158 requires plan sponsors of defined benefit pension and other postretirement benefit plans (collectively, postretirement benefit plans ) to recognize the funded status of their postretirement benefit plans in the statement of financial position, measure the fair value of plan assets and benefit obligations as of the date of the fiscal year-end statement of financial position, and provide additional disclosures. On December 31, 2006, the Company adopted the recognition and disclosure provision of SFAS 158. The requirement to measure plan assets and benefit obligations as of the date of the employer s fiscal year-end statements of financial position is effective for the Company for the fiscal year ended December 31, 2008.

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## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## NOTE 3: INVENTORIES

Inventories, net consist of:

|  | $\begin{gathered} \text { June 30, } \\ 2007 \text { (in } \end{gathered}$ | san | nber 31, 006 |
| :---: | :---: | :---: | :---: |
| Raw Materials | \$ 43,928 | \$ | 42,476 |
| Work-in-Process | 8,012 |  | 7,952 |
| Finished Goods | 30,882 |  | 25,502 |
|  | \$ 82,822 | \$ | 75,930 |

Inventory reserves for obsolescence and other estimated losses were $\$ 6,753$ and $\$ 6,462$ at June 30, 2007 and December 31, 2006, respectively.

## NOTE 4: INCOME TAXES

The Company adopted FASB Interpretation 48, Accounting for Uncertainty in Income Taxes ( FIN 48 ), on January 1, 2007, the beginning of the Company s fiscal year. As of January 1, 2007, the Company had unrecognized tax benefits of $\$ 3.4$ million. The Company did not have to record any cumulative effect adjustment to retained earnings as a result of adopting FIN 48. The entire amount of the unrecognized tax benefits would affect the effective tax rate if recognized.

Interest and penalties, if any, related to unrecognized tax benefits are recorded in income tax expense. At January 1, 2007, the Company had accrued $\$ 0.5$ million for the potential payment of interest and penalties.

Included in the balance of unrecognized tax benefits at January 1, 2007, is approximately $\$ 900$ thousand related to tax positions for which it is reasonably possible that the total amounts could significantly change during the next twelve months. This amount represents a potential decrease in unrecognized tax benefits comprised of items related to expiring statutes of limitations in federal and state jurisdictions.

As of January 1, 2007 and June 30, 2007, the Company is subject to U.S. Federal income tax examinations for the tax years 2003 through 2005, and to non-U.S. income tax examinations for the tax years 1999 to 2006. In addition, the Company is subject to state and local income tax examinations for the tax years 2000 through 2005.

As of June 30, 2007 the Company had unrecognized tax benefits of approximately $\$ 3.1$ million. The entire amount of the unrecognized tax benefits would affect the effective tax rate if recognized.

At June 30, 2007, the Company had accrued $\$ 0.6$ million for the potential payment of interest and penalties.

Included in the balance of unrecognized tax benefits at June 30, 2007, is approximately $\$ 1.2$ million related to tax positions for which it is reasonably possible that the total amounts could significantly change during the next twelve months. This amount represents a potential decrease in unrecognized tax benefits comprised of items related to expiring statutes of limitations in federal and state jurisdictions.

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## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The Company s income tax provision consists of federal, state and foreign income taxes. The tax provisions for the three months and six months ended June 30, 2007 and 2006 were based on the estimated effective tax rates applicable for the full years ending December 31, 2007 and 2006, after giving effect to items specifically related to the interim periods. The Company s effective tax rate was $38 \%$ for the three months ended June 30, 2007 and for the six months ended June 30, 2007. The Company s effective tax rate was $39 \%$ for the three and six months ended June 30, 2006. The Company s effective tax rate is affected by the mix of pretax income and the varying effective tax rates of the tax jurisdictions in which it operates.

## NOTE 5: DERIVATIVE FINANCIAL INSTRUMENTS

The Company uses derivative financial instruments, to reduce its exposure to adverse fluctuations in foreign currency exchange and interest rates.

On September 30, 2006, the Company entered into two interest rate cap agreements which set a maximum interest rate on a notional amount and utilize LIBOR as a variable-rate reference. Under these agreements, the Company paid a total premium of approximately $\$ 204$ thousand for a cap rate of $6.00 \%$ on $\$ 200$ million of the Company s borrowings under the credit facility. The Company has elected not to apply hedge accounting under SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities , to these agreements. As such, the change in fair value of the contracts is reported in earnings in the period the value of the contract changes as a component of other income (expense). The interest rate cap agreements mature on September 30, 2008.

In October 2004, the Company entered into an interest rate swap agreement and an interest rate cap agreement. These agreements hedged interest rate risk on a notional amount of approximately $\$ 212.5$ million of the Company s borrowings under the credit facility. Both the interest rate swap agreement and the interest rate cap agreement matured on September 29, 2006.

Under the 2004 interest rate swap agreement, the Company paid a fixed rate of interest of $3.010 \%$ and received a variable rate of interest equal to three-month LIBOR, as determined on the last day of each quarterly settlement period on an aggregated notional principal amount of \$50.0 million. Changes in the fair value of the interest rate swap agreement were recorded in the period the value of the contract changes. The net amount paid or received upon quarterly settlements was recorded as an adjustment to interest expense, while the change in fair value was recorded as a component of accumulated other comprehensive income in the equity section of the balance sheet.

The 2004 interest rate cap agreement set a maximum interest rate on a notional amount and utilized LIBOR as a variable-rate reference. Under the cap agreement, the Company paid a premium of $\$ 425$ thousand for a cap rate of $4.25 \%$ on $\$ 162.5$ million of the Company s borrowing under the credit facility. The Company elected not to apply hedge accounting under SFAS No. 133, to the interest rate cap agreement. As such, the change in fair value of the contract was reported in earnings in the period the value of the contract changed as a component of other income (expense).

The fair values of the Company s derivative instruments included in non-current assets are $\$ 14$ thousand and $\$ 71$ thousand at June 30, 2007 and December 31, 2006, respectively.

The change in the fair values of the Company s derivative instruments and the adjustment to interest expense are summarized as follows:

|  | Three months ended June 30, (in thousands) |  |  | Six months ended June 30, (in thousands) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 | 2007 |  | 2006 |
| Interest income | \$ | \$ | 544 | \$ |  | 846 |
| Other expense | (2) |  | (172) | (57) |  | (64) |
| Pre-tax other comprehensive loss |  |  | (207) |  |  | (323) |

Aggregate net (expense) benefit
\$ (2) $\quad \$ \quad 165 \quad \$(57) \quad \$ 459$

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## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The Company will continue to review its exposure to interest rate fluctuations and evaluate whether it should manage such exposure through derivative transactions.

## Foreign Currency Contracts

From time to time, the Company enters into foreign currency forward exchange contracts and foreign currency option contracts to manage its exposure to foreign exchange rates associated with short-term operating receivables of a Canadian subsidiary that are payable by the U.S. operations. The terms of these contracts are generally less than a year. Changes in the fair value of such contracts are reported in earnings in the period the value of the contract changes. The net gain or loss upon settlement and the remaining change in fair value is recorded as a component of other income (expense).

As of June 30, 2007, the Company had no outstanding foreign currency contracts. In January, the Company entered into a one-month short-term forward contract, having a valuation date as of the end of the month. The contract settled on February 1, 2007 at a cost of approximately $\$ 611$ thousand.

As of June 30, 2006, the Company had no outstanding foreign currency contracts but did enter into one-month short-term contracts in each month of the quarter having valuation dates as of the end of each month with settlements to be paid or received on the first business day of the following month. During the second quarter and six months ended June 30, 2006, the Company received a net settlement of approximately $\$ 1.0$ million and recorded a related net realized gain.

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## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## NOTE 6: CONTINGENT LIABILITIES AND COMMITMENTS

The Company is currently involved in matters of litigation, including environmental contingencies, arising in the ordinary course of business. The Company accrues for such matters when expenditures are probable and reasonably estimable. Based upon information presently known, management is of the opinion that such litigation, either individually or in the aggregate, will not have a material adverse effect on the Company s consolidated financial position, results of operations, or cash flows.

At June 30, 2007, the Company employed a total of 4,147 people. Approximately $13.6 \%$ of the employees are represented by unions. The Grand Rapids, Michigan plant is the only unionized plant within the U.S and has an agreement with the Carpenters Union, Local 1615, of the United Brotherhood of Carpenters and Joiners of America, Affiliate of the Carpenters Industrial Council (the Union), covering approximately 373 hourly employees. The Collective Bargaining Agreement expires August 27, 2011. Certain workers in the facilities in Italy are also represented by unions.

The Company offers a warranty for all of its products. The specific terms and conditions of those warranties vary depending upon the product sold. The Company estimates the costs that may be incurred under its warranties and records a liability in the amount of such costs at the time product revenue is recognized. Factors that affect the Company s liability include historical product-failure experience and estimated repair costs for identified matters for each specific product category. The Company periodically assesses the adequacy of its recorded warranty liabilities and adjusts the amounts as necessary.

|  | Six Months Ended <br> June 30, <br> June 30, <br> $\mathbf{2 0 0 7}$ <br> (in thousands) |  |  |
| :--- | :---: | :---: | :---: |
|  | $\$ 7,436$ | $\$ 5,521$ |  |
| Balance at beginning of period | 5,917 | 4,757 |  |
| Provision for warranty claims | $(4,635)$ | $(3,891)$ |  |
| Warranty claims paid | $\$ 8,718$ | $\$ 6,387$ |  |

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## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## NOTE 7: PENSIONS

The following tables summarize the costs of the Company s employee pension and post retirement plans for the periods indicated.

|  | Pension Benefits Three months ended |  | Other Benefits Three months ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { June 30, } \\ 2007 \end{gathered}$ | June 30, 2006 (in th | Ju | ne 30, 007 ) |  | $\begin{aligned} & \text { une } 30 \text {, } \\ & 2006 \end{aligned}$ |
| Service cost | \$ 2,545 | \$ 2,416 | \$ | 162 | \$ | 159 |
| Interest cost | 1,816 | 1,587 |  | 417 |  | 391 |
| Expected return on plan assets | $(1,776)$ | $(1,556)$ |  |  |  |  |
| Amortization of prior service cost | 19 | 19 |  | (336) |  | (339) |
| Recognized actuarial loss | 173 | 236 |  | 263 |  | 234 |
| Net periodic benefit cost | \$ 2,777 | \$ 2,702 | \$ | 506 |  | 445 |



## NOTE 8: STOCK PLANS

As of June 30, 2007, the Company sponsors two stock incentive plan with approximately $2,940,667$ shares available for grant. Prior to January 1, 2006, the Company accounted for its stock incentive plan in accordance with APB 25, Accounting for Stock Issued to Employees , and related Interpretations, as permitted by FASB Statement No. 123, Accounting for Stock Based Compensation, and no stock-based employee compensation was reflected in net income with respect to options granted under the existing plans at that time. Effective January 1, 2006 the Company adopted the fair value recognition provisions of FASB Statement No. 123(R), Share-Based Payment, using the modified-prospective-transition method for those unvested options granted after the Company s initial public offering. The prospective method will be applied to those unvested options issued prior to the Company s initial public offering that have historically been accounted for under the minimum value method. Such options continue to be accounted for under the provisions of APB 25.

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## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

As a result of adopting Statement 123(R), the Company s income before taxes and net income after taxes for the three months ended June 30, 2007, is $\$ 0.4$ million and $\$ 0.2$ million lower, respectively, than if it had continued to account for share-based compensation under SFAS No 123 and APB Opinion No. 25. The Company s income before taxes and net income after taxes for the six months ended June 30, 2007, is $\$ 0.6$ million and $\$ 0.4$ million lower, respectively, than if it had continued to account for share-based compensation under SFAS No. 123 and APB Opinion No. 25. For the three months ended June 30, 2007 both basic earnings per share and diluted earnings per share would have been $\$ .01$ higher had the Company not adopted Statement 123(R). For the six months ended June 30, 2007 basic earnings per share would have been $\$ .02$ higher and diluted earnings per share would have been $\$ .01$ higher had the Company not adopted Statement 123(R).

The following table illustrates the effect on net income if the Company had applied the fair value recognition provisions of SFAS 123 to stock-based employee compensation.

|  | Three months ended June 30, June 30, 20072006 |  | Six months endedJune 30, $\quad$ June 30,2007 2006t per share data) |  |
| :---: | :---: | :---: | :---: | :---: |
| Net income-as reported | \$ 17,514 | \$ 14,752 | \$ 32,342 | \$ 25,005 |
| Add: |  |  |  |  |
| Stock-based employee compensation expense included in reported net income | 1,277 | 763 | 2,433 | 2,659 |
| Deduct: |  |  |  |  |
| Total stock-based employee compensation expense determined under fair value based method, net of related tax effects | $(1,425)$ | (948) | $(2,699)$ | $(3,070)$ |
| As adjusted net income | \$ 17,366 | \$ 14,567 | \$ 32,076 | \$ 24,594 |
| Earnings per share: |  |  |  |  |
| Basic-as reported | \$ . 36 | \$ . 29 | \$ . 67 | \$ . 49 |
| Diluted-as reported | \$ . 35 | \$ . 28 | \$ . 66 | \$ . 47 |
| Basic-as adjusted | \$ . 36 | \$ . 28 | \$ . 67 | \$ . 48 |
| Diluted-as adjusted | \$ . 35 | \$ . 27 | \$ . 65 | \$ . 46 |

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## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## NOTE 9: OTHER COMPREHENSIVE INCOME

Comprehensive income consists of net earnings plus other comprehensive income which includes foreign currency translation adjustments and pension liability adjustments. Comprehensive income was approximately $\$ 23.8$ million and $\$ 18.8$ million for the three months ended June 30 , 2007 and June 30, 2006, respectively. For the six months ended June 30, 2007 and June 30, 2006, comprehensive income totaled $\$ 39.3$ million and $\$ 29.0$ million, respectively. The following presents the components of Accumulated Other Comprehensive Income for the period indicated, net of tax (in thousands).

|  | Beginning Balance | Before-Tax Amount | Tax <br> Benefit (Expense) | Net-of-Tax Amount | Ending <br> Balance |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Six months ended: |  |  |  |  |  |
| June 30, 2007 |  |  |  |  |  |
| Pension funded status adjustment | \$ $(12,275)$ | \$ | \$ | \$ | \$ $(12,275)$ |
| Foreign currency translation adjustment | 14,486 | 7,001 |  | 7,001 | 21,487 |
| Accumulated other comprehensive income, net of tax | \$ 2,211 | \$ 7,001 | \$ | \$ 7,001 | \$ 9,212 |

## NOTE 10: COMMON STOCK AND EARNINGS PER SHARE

Basic earnings per share is computed by dividing net income by the weighted-average number of common shares outstanding for the period. Diluted earnings per share reflects the additional dilution for all shares and potential shares issued under the stock incentive plans.

|  | Three mon June 30, 2007 | ths ended June 30, 2006 (in thou | Six mont June 30, 2007 sands) | s ended June 30, 2006 |
| :---: | :---: | :---: | :---: | :---: |
| Weighted average shares of common stock outstanding-basic | 48,442 | 51,437 | 48,088 | 51,283 |
| Potentially dilutive shares resulting from stock plans | 1,161 | 1,732 | 1,249 | 1,777 |
| Weighted average common shares-diluted | 49,603 | 53,169 | 49,337 | 53,060 |
| Antidilutive options not included in the weighted average common shares-diluted | 220 | 50 | 475 | 50 |
| Common stock activity for the six months ended June 30, 2007 and 2006, include million and $1,354,681$ shares for $\$ 26.5$ million, respectively. For the six months e included the issuance of $2,375,785$ shares for $\$ 27.0$ million and $1,840,610$ shares based compensation plans. | oximately 2006, com tively, und | $1,259,836$ <br> mon stock er the Com | shares activity mpany | $\begin{aligned} & \$ 29.8 \\ & \text { 1so } \\ & \text { tock } \end{aligned}$ |

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## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## NOTE 11: INDEBTEDNESS

The Company s long-term debt is summarized as follows:

|  | $\begin{gathered} \text { June 30, } \\ 2007 \end{gathered}$ <br> (in th | D | mber 31, 2006 <br> s) |
| :---: | :---: | :---: | :---: |
| Term loans, variable rate (7.11\% at December 31, 2006) | \$ | \$ | 254,685 |
| Revolving loans, variable rate (8.25\% at June 30, 2007 and 6.85\% at December 31, 2006) | 328,000 |  | 95,000 |
| Other | 643 |  | 631 |
| Total | 328,643 |  | 350,316 |
| Less current maturities | (118) |  | $(2,996)$ |
| Long-term debt | \$ 328,525 | \$ | 347,320 |

On June 29, 2007, the Company completed the refinancing of its existing credit facility with a new $\$ 500$ million revolving credit facility maturing in June 2013. The Company may use the new revolving line of credit for general corporate purposes, including strategic acquisitions, stock buy backs and cash dividends. Under the Company s new credit agreement, the Company can increase its revolving credit facility by up to $\$ 200$ million subject to certain limitations and satisfaction of certain conditions, including compliance with certain financial covenants.

Loans made pursuant to the revolving credit facility may be borrowed, repaid and reborrowed from time to time until June 2013, subject to satisfaction of certain conditions on the date of any such borrowing. Obligations under the credit facility are secured by a first priority security interest in (i) the capital stock of each present and future subsidiary (with limitations on foreign subsidiaries) and (ii) all present and future property and assets of the Company (with various limitations and exceptions). Borrowings under the credit agreement bear interest at a floating rate based, at the Company s option, upon (i) a LIBOR rate plus an applicable percentage or (ii) the greater of the federal funds rate plus $0.50 \%$ or the prime rate as announced by the facility s lender.

The senior credit agreement contains a letter of credit subfacility that allows for the issuance of letters of credit and swing-line loans. Subject to the ability to increase the credit facility by up to $\$ 200$ million as mentioned above, the sum of the outstanding revolver balance plus any outstanding letters of credit and swing-line loans cannot exceed $\$ 500,000,000$. The amount available for borrowing under the revolving credit facility is reduced by the total outstanding letters of credit and swing-line loans.

The Company is required to pay a commitment fee equal to a rate per annum calculated as the product of the applicable rate based upon the Company s leverage ratio as set forth in the credit agreement, times the unused portion of the revolving credit facility. In addition, the Company is required to pay a letter of credit fee equal to the applicable rate as set forth in the credit agreement times the daily maximum amount available to be drawn under such letter of credit.

In addition, the credit agreement also contains various affirmative and negative covenants that among other things, limit, subject to certain exceptions, the incurrence of additional indebtedness and capital expenditures in excess of a specified amount in any fiscal year. The Company was in compliance with the credit agreement covenants at June 30, 2007.

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KNOLL, INC.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Maturities

Aggregate maturities of the Company s indebtedness as of June 30, 2007 are as follows (in thousands):

| 2007 | $\$$ | 118 |
| :--- | ---: | ---: |
| 2008 | 121 |  |
| 2009 | 125 |  |
| 2010 | 130 |  |
| 2011 | 149 |  |
| Subsequent years | 328,000 |  |
|  | $\$ 328,643$ |  |

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ITEM 2: MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
Management s discussion and analysis of financial condition and results of operations provides a discussion of our financial performance and financial condition that should be read in conjunction with the accompanying unaudited condensed consolidated financial statements

## Overview

This quarter we continued to generate better than industry revenue growth. Year-to-date sales are up $11.7 \%$ versus $5.0 \%$ year to-date growth for the industry. Net sales were $\$ 272.1$ million for the quarter, an increase of $9.9 \%$ from the second quarter of 2006 . We also were able to expand our operating margins which were up 200 basis points to $13.8 \%$ for the quarter. Gross margin expanded by 240 basis points to $34.3 \%$ for the quarter. Net income was $\$ 17.5$ million and earnings per share was $\$ 0.36$ for the quarter.

The increase in our gross margins can be attributed to better pricing, moderating inflation, and improved factory performance. All of these factors helped to offset the negative effect of the strengthening Canadian Dollar.

Operating expenses were $\$ 55.8$ million, or $20.5 \%$ of sales, compared to $\$ 49.7$ million, or $20.0 \%$ of sales, a year ago. Increased compensation on higher sales volumes and increased growth initiative spending in product development and sales have lead to the increase.

This quarter we refinanced our existing credit agreement to, among other things, give us greater flexibility to invest in new products, strategic acquisitions, stock buybacks and/or increase cash dividends. The new credit agreement is a $\$ 500$ million all revolver facility. This new facility will lower our borrowing costs from an approximate average of LIBOR plus 162 basis points to LIBOR plus 100 basis points. In connection with this refinancing we wrote-off approximately $\$ 1.2$ million of deferred financing fees associated with the old facility. Our current debt is $\$ 328.6$ million.

As we enter into the remaining half of the year we will continue to benefit from our growth initiatives and expect some further top line growth. We continue to see positive macro-economic fundamentals but we expect industry growth to moderate. We believe this moderation will be combated by our new product offerings and expanded international initiatives and which will allow us to continue to maximize profitability and expand our business.

## Critical Accounting Policies

The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the U.S. requires us to make estimates and assumptions that affect the reported amounts of certain assets, liabilities, revenues and expenses and the disclosure of certain contingent assets and liabilities. Actual results may differ from such estimates. On an ongoing basis, we review our accounting policies and procedures. A more detailed review of our critical accounting policies is contained in our Annual Report on Form 10-K for the year ended December 31, 2006. During the first two quarters of 2007, there have been no material changes in our accounting policies and procedures with the exception of the adoption of FIN 48.

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## Results of Operations

## Comparison of the Three Months and Six Months Ended June 30, 2007 and 2006

|  | Three Months Ended <br> June 30, <br> June 30, <br> $\mathbf{2 0 0 6}$ <br> (in thousands) | Six Months Ended <br> June 30, <br> 2007 | June 30, <br> $\mathbf{2 0 0 6}$ |  |
| :--- | ---: | ---: | ---: | ---: |
| Consolidated Statement of Operations Data: | $\$ 272,089$ | $\$ 247,476$ | $\$ 520,036$ | $\$ 465,576$ |
| Net Sales | 93,389 | 78,965 | 177,917 | 148,738 |
| Gross Profit | 37,635 | 29,236 | 68,415 | 51,173 |
| Operating Income | 6,463 | 5,449 | 12,955 | 10,796 |
| Interest Expense | $(2,737)$ | 525 | $(3,113)$ | 762 |
| Other (Expense) Income, net | 10,921 | 9,560 | 20,005 | 16,134 |
| Income Tax Expense |  |  |  |  |
| Net Income | $\$ 17,514$ | $\$ 14,752$ | $\$ 32,342$ | $\$ 25,005$ |


| Statistical and Other Data: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Sales Growth from Comparable Prior Period | $9.9 \%$ | $25.2 \%$ | $11.7 \%$ | $23.5 \%$ |
| Gross Profit Margin | $34.3 \%$ | $31.9 \%$ | $34.2 \%$ | $32.0 \%$ |
| Backlog | $\$ 174,148$ | $\$ 169,607$ | $\$ 174,148$ | $\$ 169,607$ |
| Sales |  |  |  |  |

Sales for the second quarter of 2007 were $\$ 272.1$ million, an increase of $\$ 24.6$ million, or $9.9 \%$, from sales of $\$ 247.5$ million for the same period in the prior year. Sales for the six months ended June 30 , 2007 were $\$ 520.0$ million, an increase of $\$ 54.5$ million, or $11.7 \%$, over the first six months of 2006. The increase in sales for the three months and six months ended June 30, 2007 represents increased volume across all product categories. Previously implemented price increases contributed $\$ 9.9$ million of the increase for the quarter ended June 30, 2007 and $\$ 17.0$ million for the six months ended June 30, 2007.

At June 30, 2007, sales backlog was $\$ 174.1$ million, an increase of $\$ 4.5$ million, or $2.7 \%$, from sales backlog of $\$ 169.6$ million as of June 30, 2006.

## Gross Profit and Operating Income

Gross profit for the second quarter of 2007 was $\$ 93.4$ million, an increase of $\$ 14.4$ million or $18.3 \%$ from gross profit of $\$ 79.0$ million for the second quarter of 2006. Gross profit for the six months ended June 30, 2007 was $\$ 177.9$ million, an increase of $\$ 29.2$ million or $19.6 \%$ from gross profit of $\$ 148.7$ million for the same period in the prior year. Operating income for the second quarter of 2007 was $\$ 37.6$ million, an increase of $\$ 8.4$ million or $28.8 \%$ from operating income of $\$ 29.2$ million for the second quarter of 2006. Operating income for the six months ended June 30, 2007 was $\$ 68.4$ million, an increase of $\$ 17.2$ million or $33.6 \%$ from operating income of $\$ 51.2$ million for the same period in 2006. As a percentage of sales, gross profit increased from $31.9 \%$ for the second quarter of 2006 to $34.3 \%$ for the second quarter of 2007. Operating income as a percentage of sales increased from $11.8 \%$ in the second quarter of 2006 to $13.8 \%$ for the same period of 2007. For the six months ended June 30, gross profit as a percentage of sales increased from $32.0 \%$ in 2006 to $34.2 \%$ in 2007. Operating income as a percentage of sales increased from $11.0 \%$ in the first six months of 2006 to $13.2 \%$ in the first six months of 2007.

The increase in gross margin resulted from better pricing, moderating inflation, and improved factory performance. Increased volumes allowed for better absorption of fixed costs and global sourcing initiatives resulted in lower material costs.

Operating expenses for the second quarter 2007 were $\$ 55.8$ million, or $20.5 \%$ of sales, compared to $\$ 49.7$ million, or $20.1 \%$ of sales, for the second quarter 2006. Operating expenses for the six months ended June 30 , 2007 were $\$ 109.5$ million or $21.1 \%$ of sales compared to $\$ 97.6$ million or $21.0 \%$ of sales for the same period in 2006. The increase in operating expense dollars for the quarter and six months ended June 30 , 2007 as compared with the prior year periods was due to investments made in growth initiatives and higher variable sales and incentive compensation as a result of increased sales levels and higher operating profits.

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## Interest Expense

Interest expense for the quarter and six months ended June 30 , 2007 was $\$ 6.5$ million and $\$ 13.0$ million respectively, an increase of $\$ 1.0$ million and $\$ 2.2$ million, respectively, from the same periods in 2006. The increase in interest expense is due the increase in average debt outstanding as a result of the 2006 share buybacks and higher average interest rates.

## Other (Expense) Income, net

Other expense for the second quarter of 2007 was $\$ 2.7$ million. This included $\$ 1.2$ million related to the write-off of deferred financing fees associated with the refinancing of our old credit facility with a new $\$ 500.0$ million revolving credit facility during the second quarter of 2007. Other expense also includes $\$ 1.7$ million of losses from foreign currency translations partially offset by other income. Other income for the second quarter of 2006 was $\$ 0.5$ million and consisted of losses on foreign currency translations offset by unrealized derivative income.

## Income Tax Expense

The mix of pretax income and the varying effective tax rates in the countries in which we operate directly affects our consolidated effective tax rate. The effective tax rate was $38.4 \%$ for the second quarter of 2007, as compared to $39.3 \%$ for the same period in 2006. The effective tax rate for the six months ended June 30, 2007 was $38.2 \%$ and $39.2 \%$ for the same period in 2006.

## Liquidity and Capital Resources

The following table highlights certain key cash flows and capital information pertinent to the discussion that follows:

|  | Six Months Ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { June 30, } \\ 2007 \end{gathered}$ | June 30, 2006 |
|  | (in thousands) |  |
| Cash provided by operating activities | \$ 37,110 | \$ 5,924 |
| Capital expenditures | 6,904 | 3,224 |
| Net cash used in investing activities | 6,904 | 3,221 |
| Purchase of common stock | 29,801 | 26,516 |
| Net (repayments) borrowings of debt | $(21,685)$ | 8,250 |
| Payment of dividend | 10,617 | 10,282 |
| Net proceeds from issuance of stock | 28,019 | 18,228 |
| Net cash used for financing activities | 27,559 | 3,336 |

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Historically, we have carried significant amounts of debt, and cash generated by operating activities has been used to fund working capital, capital expenditures, repurchase shares and scheduled payments of principal and interest under our debt. Our capital expenditures are typically for new product tooling and manufacturing equipment. These capital expenditures support new products and continuous improvements in our manufacturing processes.

We use our revolving credit facility in the ordinary course of business to fund our working capital needs, and at times make significant borrowings and repayments under the revolving facility depending on our cash needs and availability at such time.

On June 29, 2007 we completed the refinancing of our credit facility with a new $\$ 500$ million revolving credit facility. The new agreement matures in six years and may be used for general corporate purposes, including strategic acquisitions, stock buybacks and cash dividends. Under the new agreement we can also increase our facility by up to $\$ 200$ million subject to certain limitations and satisfaction of certain conditions. The improved interest rates in the new facility will provide for reduced borrowing costs allowing us to free up cash for other uses.

Year to date net cash provided by operations was $\$ 37.1$ million, of which $\$ 46.8$ million was provided from net income plus non-cash amortizations, $\$ 1.2$ million from the non-cash write-off of deferred financing fees and a use of cash of (\$10.9) million from the changes in assets and liabilities, primarily income taxes.

For the six month period ended June 30, 2007, we used available cash, including the $\$ 37.1$ million of net cash from operating activities and $\$ 28.0$ million of proceeds from the issuance of common stock, to fund $\$ 6.9$ million in capital expenditures, pay down debt of $\$ 21.7$ million in conjunction with our debt refinancing, repurchase $\$ 29.8$ million of common stock for treasury, fund a dividend payment to shareholders totaling $\$ 10.6$ million and fund working capital.

For the six month period ended June 30, 2006, we used available cash, including the $\$ 5.9$ million of net cash from operating activities, $\$ 18.2$ million of proceeds from the issuance of common stock, and $\$ 8.3$ million of net borrowings, to fund $\$ 3.2$ million in capital expenditures, repurchase $\$ 26.5$ million of common stock for treasury, fund dividend payments to shareholders totaling $\$ 10.3$ million, and fund working capital.

Cash used in investing activities was $\$ 6.9$ million for the six month period ended June 30, 2007 and $\$ 3.2$ million for the same period in 2006. Fluctuations in cash used in investing activities are primarily attributable to the levels of capital expenditures. We estimate that our capital expenditures in 2007 will be approximately $\$ 20.0$ million.

We are currently in compliance with all of the covenants and conditions under our credit facility. We believe that existing cash balances and internally generated cash flows, together with borrowings available under our revolving credit facility, will be sufficient to fund normal working capital needs, capital spending requirements, debt service requirements and dividend payments for at least the next twelve months. In addition, we believe that we will have adequate funds available to meet long-term cash requirements and that we will be able to comply with the covenants under the credit facility. However, our ability to pay interest on or to refinance our indebtedness, to satisfy our other debt obligations and to pay dividends to stockholders will depend upon our future operating performance, which will be affected by general economic, financial, competitive, legislative, regulatory, business and other factors beyond our control.

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## Environmental Matters

Our past and present business operations and the past and present ownership and operation of manufacturing plants on real property are subject to extensive and changing federal, state, local and foreign environmental laws and regulations, including those relating to discharges to air, water and land, the handling and disposal of solid and hazardous waste and the cleanup of properties affected by hazardous substances. As a result, we are involved from time-to-time in administrative and judicial proceedings and inquiries relating to environmental matters and could become subject to fines or penalties related thereto. We cannot predict what environmental legislation or regulations will be enacted in the future, how existing or future laws or regulations will be administered or interpreted or what environmental conditions may be found to exist. Compliance with more stringent laws or regulations, or stricter interpretation of existing laws, may require additional expenditures by us, some of which may be material. We have been identified as a potentially responsible party pursuant to the Comprehensive Environmental Response, Compensation and Liability Act of 1980 ( CERCLA ) for remediation costs associated with waste disposal sites that we previously used. The remediation costs and our allocated share at some of these CERCLA sites are unknown. We may also be subject to claims for personal injury or contribution relating to CERCLA sites. We reserve amounts for such matters when expenditures are probable and reasonably estimable.

## Off-Balance Sheet Arrangements

We do not currently have, nor have we ever had, any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. In addition, we do not engage in trading activities involving non-exchange traded contracts. As a result, we are not materially exposed to any financing, liquidity, market or credit risk that could arise if we had engaged in these relationships.

## Forward-looking Statements

This Quarterly Report on Form 10-Q contains forward-looking statements, principally in the sections entitled Management s Discussion and Analysis of Financial Condition and Results of Operations. Statements and financial discussion and analysis contained in this Form 10-Q that are not historical facts are forward-looking statements. These statements discuss goals, intentions and expectations as to future trends, plans, events, results of operations or financial condition, or state other information relating to us, based on our current beliefs as well as assumptions made by us and information currently available to us. Forward-looking statements generally will be accompanied by words such as anticipate , believe , could , estimate , expect , forecast , intend , may , possible , potential , predict , project , or other similar words, phrases Although we believe these forward-looking statements are reasonable, they are based upon a number of assumptions concerning future conditions, any or all of which may ultimately prove to be inaccurate. Important factors that could cause actual results to differ materially from the forward-looking statements include, without limitation: the risks described under Item 1A and in Item 7A of our Annual Report on Form 10-K for the year ended December 31, 2006; changes in the financial stability of our clients or the overall economic environment, resulting in decreased corporate spending and service sector employment; changes in relationships with clients; the mix of products sold and of clients purchasing our products; the success of new technology initiatives; changes in business strategies and decisions; competition from our competitors; our ability to recruit and retain an experienced management team; changes in raw material prices and availability; restrictions on government spending resulting in fewer sales to one of our largest customers; our debt restrictions on spending; our ability to protect our patents, copyrights and trademarks; our reliance on furniture dealers to produce sales; lawsuits arising from patents, copyrights and trademark infringements; violations of environment laws and regulations; potential labor disruptions; adequacy of our insurance policies; the availability of future capital; and currency rate fluctuations. The factors identified above are believed to be important factors (but not necessarily all of the important factors) that could cause actual results to differ materially from those expressed in any forward-looking statement. Unpredictable or unknown factors could also have material adverse effects on us. All forward-looking statements included in this Form 10-Q are expressly qualified in their entirety by the foregoing cautionary statements. Except as required under the Federal securities laws and rules regulations of the SEC, we undertake no obligation to update, amend, or clarify forward-looking statements, whether as a result of new information, future events, or otherwise.

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## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We provided a discussion of our market risk in Part II, Item 7A, of our Annual Report on Form 10-K for the year ended December 31, 2006. During the first six months of 2007, there was no substantive change in our market risk except for the items noted below. This discussion should be read in conjunction with Part II, Item 7A, of our Annual Report on Form 10-K for the year ended December 31, 2006.

During the normal course of business, we are routinely subjected to market risk associated with interest rate movements and foreign currency exchange rate movements. Interest rate risk arises from our debt obligations and related interest rate hedge agreements. Foreign currency exchange rate risk arises from our non-U.S. operations and purchases of inventory from foreign suppliers.

We also have risk in our exposure to certain material and transportation costs. Our largest raw material costs are for steel and plastics. Steel is the primary raw material used in the manufacture of our products. The prices of plastic, another significant raw material used in the manufacture of our products, are sensitive to the cost of oil, which has increased significantly in recent history. We continue to work to attempt to offset these price changes in raw materials and transportation costs through our global sourcing initiatives, cost improvements and product price increases.

## Interest Rate Risk

We have variable rate debt obligations that are denominated in U.S. dollars. A change in interest rates impacts the interest incurred and cash paid on our variable-rate debt obligations. The weighted average rate as of June 30, 2007 was $7.1 \%$. The weighted average rate as of June 30, 2006 was $7.4 \%$.

We use interest rate hedge agreements for other than trading purposes in order to manage our exposure to fluctuations in interest rates on our variable-rate debt. Our current agreements effectively convert $\$ 200$ million of our variable-rate debt to a fixed-rate basis, utilizing the three-month London Interbank Offered Rate, or LIBOR, as a floating rate reference. Fluctuations in LIBOR affect both our net financial instrument position and the amount of cash to be paid or received by us, if any, under these agreements.

## Foreign Currency Exchange Rate Risk

We manufacture our products in the United States, Canada and Italy, and sell our products primarily in those markets as well as in other European countries. Our foreign sales and certain expenses are transacted in foreign currencies. Our production costs, profit margins and competitive position are affected by the strength of the currencies in countries where we manufacture or purchase goods relative to the strength of the currencies in countries where our products are sold. Additionally, as we report currency in the U.S. dollar, our financial position is affected by the strength of the currencies in countries where we have operations relative to the strength of the U.S. dollar. The principal foreign currencies in which we conduct business are the Canadian dollar and the Euro. Approximately $12.5 \%$ of our revenues for the first half of 2007 and $11.0 \%$ in the same period for 2006, and $38.8 \%$ of our cost of goods sold for the first half of 2007 and $36.9 \%$ in the same period for 2006, were denominated in currencies other than the U.S. dollar. Foreign currency exchange rate fluctuations resulted in a $\$ 1.7$ million translation loss for the second quarter of 2007 and a $\$ 0.2$ million translation gain for the same period of 2006 . The $\$ 1.7$ million loss is largely due to the strengthening Canadian dollar. For the six months ended June 30, 2007 and 2006, foreign exchange rate fluctuations included in other income resulted in a $\$ 2.3$ million translation loss and a $\$ 0.3$ million translation gain, respectively.

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From time to time, we enter into foreign currency forward exchange contracts and foreign currency option contracts for other than trading purposes in order to manage our exposure to foreign exchange rates associated with short-term operating receivables of a Canadian subsidiary that are payable by our U.S. operations. The terms of these contracts are generally less than a year. Changes in the fair value of such contracts are reported in earnings in the period the value of the contract changes. As of June 30, 2007, the Company had no outstanding foreign currency.

## ITEM 4. CONTROLS AND PROCEDURES

Evaluation of disclosure controls and procedures. Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934 (the Exchange Act ), as of the end of the period covered by this report. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective in timely making known to them material information required to be disclosed in our reports filed or submitted under the Exchange Act.

Changes in internal control over financial reporting. There has been no change in our internal control over financial reporting during the quarter ended June 30, 2007 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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## PART II OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS
During the first two quarters of 2007, there have been no new material legal proceedings or changes in the legal proceedings disclosed in our Annual Report on Form 10-K for the year ended December 31, 2006.

ITEM 1A. RISK FACTORS
During the first two quarters of 2007, there were no material changes in the risk factors disclosed in our Annual Report on Form 10-K for the year ended December 31, 2006.

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## ITEM 2. UNREGISTERED SALES OF EOUITY SECURITIES AND THE USE OF PROCEEDS

## Repurchases of Equity Securities

The following is a summary of share repurchase activity during the three months ended June $30,2007$.

On August 17, 2005, our board of directors approved a stock repurchase program (the Options Proceeds Program ), whereby it authorized us to purchase shares of our common stock in the open market using the cash proceeds received by us upon exercise of outstanding options to purchase shares of our common stock.

On February 2, 2006, our board of directors approved an additional stock repurchase program, pursuant to which we are authorized to purchase up to $\$ 50.0$ million of our common stock in the open market, through privately negotiated transactions, or otherwise.

| Period |  | Total Number of Shares Purchased | Average Price <br> Paid per Share | Total Number of Shares Purchased as part of publicly Announced Plans or Programs | Maximum Dollar Value of Shares that may yet be Purchased Under the Plans or Programs (1) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| April 1, 2007 | April 30, 2007 | 132,987 | 23.70 | 132,987(2) | 34,821,944 |
| May 1, 2007 | May 31, 2007 | 467,511 | 24.26 | 467,511(2) | 34,821,944 |
| June 1, 2007 | June 30, 2007 | 74,572 | 24.25 | 74,572(2) | 34,821,944 |
| Total |  | 675,070 |  | 675,070 |  |

(1) There is no limit on the number or value of shares that may be purchased by us under the Options Proceeds Program. Under our $\$ 50.0$ million stock repurchase program, we are only authorized to spend an aggregate of $\$ 50.0$ million on stock repurchases. Amounts in this column represent the amounts that remain available under the $\$ 50.0$ million stock repurchase program as of the end of the period indicated. There is no scheduled expiration date for the Option Proceeds Program or the $\$ 50.0$ million stock repurchase program, but our board of directors may terminate either program in the future.
(2) These shares were purchased under the Options Proceeds Program.

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## ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

Our annual meeting of stockholders was held on May 1, 2007, at which:
(a) The following nominees were elected to serve three-year terms on our board of directors by the following votes:

|  | Kathleen $\mathbf{G}$. <br> Bradley | Jeffrey A. <br> Harris | John F. <br> Maypole |
| :--- | ---: | ---: | ---: |
| For | $43,856,582$ | $43,014,087$ | $45,302,644$ |
| Withheld | $2,427,538$ | $3,270,033$ | 981,476 |

The terms of office for incumbent directors, Burt B. Staniar, Andrew B. Cogan, Stephen F. Fisher, Kewsong Lee, Sarah E. Nash, Anthony P. Terracciano, and Sidney Lapidus, continued after the meeting.
(b) Ernst and Young LLP was approved as the Company s independent registered accounting firm for the fiscal year ended December 31, 2007, by the following votes:

|  | Ratification of <br> the Independent <br> Auditors |
| :--- | ---: |
| For | $44,679,963$ |
| Against | $1,549,663$ |
| Abstain | 54,494 |
| Nonvotes | 0 |

(c) The 2007 Stock Incentive Plan was approved by the following votes:

| For | 2007 Stock <br> Incentive Plan |
| :--- | ---: |
| Against | $22,238,918$ |
| Abstain | $21,082,004$ |
| Nonvotes | 70,694 |
|  | $2,892,504$ |

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## ITEM 6. EXHIBITS

## Exhibit

Number

## Description

Credit Agreements, dated as of June 29, 2007, among Knoll, Inc., the domestic subsidiaries of Knoll, Inc., Bank of America, N.A., Banc of America Securities LLC, HSBC Bank USA, National Association, Citizens Bank and other lenders party thereto (incorporated by reference to Knoll, Inc. s Current Report of Form 8-K, which was filed with the Securities and Exchange Commission on June 29, 2007).

Amended and Restated Knoll, Inc. 2007 Stock Incentive Plan.
31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended.
31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended.
32.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(b) of the Securities Exchange Act of 1934, as amended, and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(b) of the Securities Exchange Act of 1934, as amended, and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

KNOLL, INC.
(Registrant)
Date: August 9, 2007
By: /s/ Andrew B. Cogan
Andrew B. Cogan
Chief Executive Officer
Date: August 9, 2007
By: /s/ Barry L. McCabe
Barry L. McCabe
Chief Financial Officer


[^0]:    See accompanying notes to the condensed consolidated financial statements

